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## Consolidated Financial Results for the Fiscal Year Ended September 30, 2025 [Japanese GAAP]

November 11, 2025

Company name: Shinnihonseiyaku Co., Ltd. Stock exchange listing: Tokyo Stock Exchange  
Code number: 4931 URL: <https://corporate.shinnihonseiyaku.co.jp/en/>  
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Scheduled date for annual general meeting of shareholders: December 17, 2025  
Scheduled date for commencing dividend payments: December 18, 2025  
Scheduled date for filing the securities report: December 16, 2025  
Availability of supplementary briefing material on financial results: Yes  
Financial results briefing sessions scheduled: Yes (for institutional investors and analysts)

(Amounts less than 1 million yen are rounded down.)

### 1. Consolidated Financial Results for the Fiscal Year Ended September 30, 2025 (October 1, 2024 to September 30, 2025)

#### (1) Consolidated Operating Results (% indicates the change from the previous fiscal year)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended September 30, 2025	41,140	2.7	4,782	14.5	4,887	19.1	2,554	(8.6)
Fiscal year ended September 30, 2024	40,043	6.3	4,176	11.3	4,103	10.3	2,795	16.7

#### (Note) Comprehensive income

Fiscal year ended September 30, 2025 2,915 million yen (3.4%)  
Fiscal year ended September 30, 2024 2,820 million yen (17.4%)

	Basic earnings per share	Diluted earnings per share	Return on equity	Ordinary profit to total assets ratio	Operating profit margin
	Yen	Yen	%	%	%
Fiscal year ended September 30, 2025	120.48	120.37	11.5	17.6	11.6
Fiscal year ended September 30, 2024	129.69	129.29	13.6	15.6	10.4

#### (Reference) Share of profit (loss) of entities accounted for using equity method

Fiscal year ended September 30, 2025 –  
Fiscal year ended September 30, 2024 –

#### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of September 30, 2025	28,251	22,809	80.7	1,078.69
As of September 30, 2024	27,222	21,792	79.8	1,006.66

#### (Reference) Equity

As of September 30, 2025 22,809 million yen  
As of September 30, 2024 21,718 million yen

### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of the period
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended September 30, 2025	4,690	(1,794)	(2,098)	17,118
Fiscal year ended September 30, 2024	2,097	(382)	(902)	16,341

### 2. Dividends

	Annual dividends					Total amount of dividends	Dividend payout ratio (consolidated)	Dividends to net assets ratio (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended September 30, 2024	—	0.00	—	45.00	45.00	970	34.7	4.7
Fiscal year ending September 30, 2025	—	0.00	—	52.00	52.00	1,099	43.2	5.0
Fiscal year ending September 30, 2026 (Forecast)	—	0.00	—	57.00	57.00		35.5	

(Note) Breakdown of year-end dividends for the fiscal year ended September 30, 2024

Ordinary dividend: 35.00 yen

Commemorative dividend: 10.00 yen (commemorating receipt of GUINNESS WORLD RECORDS™ certificate)

### 3. Consolidated Financial Results Forecast for the Fiscal Year Ending September 30, 2026 (October 1, 2025 to September 30, 2026)

(% indicates the change from the previous fiscal year)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half (cumulative)	21,580	6.4	2,540	0.3	2,550	0.4	1,730	84.9	81.60
Full year	45,000	9.4	5,000	4.6	5,020	2.7	3,400	33.1	160.37

\* Notes

- (1) Significant changes in the scope of consolidation during the fiscal year under review: No
- New companies N/A
- Excluded companies N/A

- (2) Changes in accounting policies, changes in accounting estimates, and retrospective restatement
- 1) Changes in accounting policies due to the revision of accounting standards: Yes
- 2) Changes in accounting policies other than 1) above: No
- 3) Changes in accounting estimates: No
- 4) Retrospective restatement: No

- (3) Total number of shares issued (common stock)

1) Total number of shares issued at the end of the period (including treasury shares)	As of September 30, 2025	21,855,200 shares	As of September 30, 2024	21,855,200 shares
2) Total number of treasury shares at the end of the period	As of September 30, 2025	709,492 shares	As of September 30, 2024	280,773 shares
3) Average number of shares during the period	Fiscal year ended September 30, 2025	21,201,361 shares	Fiscal year ended June 30, 2024	21,555,323 shares

\* This financial results report is not subject to review by certified public accountants or an accounting auditor.

\* Explanation on the proper use of financial results forecast and other notes

(Disclaimer regarding forward-looking statements)

Financial results forecasts and other forward-looking statements herein are based on currently available information and certain assumptions that the Company deems reasonable. These results are not intended as a guarantee of achievement by the Company. Actual results, etc. may differ significantly from these forecasts due to various factors. For details on the assumptions behind our earnings forecast and important notes regarding its use, please refer to page 3 of the attached document: "1. Summary of Business Results, etc. (4) Future Outlook."

(How to obtain the Supplementary Briefing Material and the contents of the financial results briefing)

The Company plans to stream the financial results briefing for institutional investors and analysts online on Tuesday, November 11, 2025. The supplementary briefing material used in this briefing is disclosed today on TDnet and is posted on the Company's website.

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## 1. Summary of Business Results, etc.

### (1) Summary of Business Results for the Fiscal Year Ended September 30, 2025

During the consolidated fiscal year under review, the environment surrounding Japan saw a continued moderate recovery supported by growth in international visitors and improvements in the employment and income situations. On the other hand, the outlook remains uncertain as the impact of geopolitical instability and shifts in U.S. policy, combined with rising prices, has further intensified consumers' inclination to save.

In this market environment, the Group worked on key activities in accordance with “Growth Next 2027,” the Medium-Term Management Plan to realize its PURPOSE “Beyond innovation, for a beautiful smile!”

In Mail-order and online sales, we prioritized investment efficiency for our cosmetics brand, *PERFECT ONE*, reducing offline marketing investment and strengthening e-commerce initiatives and launching new products aimed at acquiring middle-aged consumers. As a result, while these efforts resulted in steady increases in new middle-aged consumers, we fell behind planned targets leading to a decline in brand sales across the board. Against the backdrop of intensifying market competition in external e-commerce platforms, *PERFECT ONE FOCUS* saw continued growth for the main products in the cleansing balm market, leading to an increase in e-commerce sales. To drive further growth, we made our initial entry into the facial mask and oil cleansing segments, expanding our product categories. We will further expand and accelerate our cleansing-focused product portfolio to increase our market share. With regard to our *Fun and Health* healthcare brand, strong revenue growth in brand sales continued thanks to the stable growth of *W Health Green Juice*, which is the main food with functional claims, and successful acquisition of new customers for *Slimore Coffee*, driving growth across the Company. In addition, we made progress in expanding the customer database through the acquisition of new customers.

In Wholesale sales, we achieve substantial growth, supported by the steady expansion in the retailer-client base of *PERFECT ONE* drugstores, and the impact of introducing the new *PERFECT ONE FOCUS* product, *VC Charge Smooth Mask*. Sales testing targeting inbound demand, mainly in duty free shops and large consumer electronics mass retailers and drugstores in urban areas, also performed well. Further, as part of a new initiative in *Fun and Health*, we began distributing *Slimore Coffee* in drugstores and will continue efforts to expand its retailer-client base moving forward.

In Overseas sales, we moved forward with analysis into popular content and media through continued test marketing in the US. In Asia, we launched a cross border e-commerce platform in Malaysia.

Flatcraft, Inc., the consolidated subsidiary expanding *Wellness Food*, underperformed relative to its originally formulated plan and the plan has been revised. The Company is recording an impairment loss of 759 million yen on goodwill and intangible assets as an extraordinary loss. Flatcraft, Inc. was absorbed into the Company with the Company as the surviving entity, effective October 1, 2025. Going forward, we aim to unlock greater synergies through enhanced knowledge sharing, elevate the brand to a new stage, and have this tie-back to multi-channel growth.

As a result of the foregoing, for the fiscal year under review, net sales were 41,140 million yen (up 2.7% year-on-year), operating profit came to 4,782 million yen (up 14.5% year-on-year), ordinary profit was 4,887 million yen (up 19.1% year-on-year), and profit attributable to owners of parent posted 2,554 million yen (down 8.6% year-on-year).

The Group's business segments consist of Mail-order and online, Wholesale and Overseas sales of cosmetics and products related to healthcare. As the ratio of Wholesale and Overseas sales to overall sales is insignificant and their materiality as disclosed information is low, a description by business segment has been omitted.

### (2) Summary of Financial Position for the Fiscal Year Ended September 30, 2025

Total assets as of the end of the fiscal year under review were 28,251 million yen, an increase of 1,029 million yen from the end of the previous fiscal year. This was mainly due to decreases of 948 million yen in accounts receivable-trade, 712 million yen in goodwill, and 203 million yen in intangible assets - other, despite increases of 1,776 million yen in cash and deposits, and 1,169 million yen in investment securities.

Liabilities totaled 5,442 million yen, an increase of 11 million yen from the end of the previous fiscal year. This was mainly due to increases of 104 million yen in accounts payable - trade and 108 million in income taxes payable, despite a decrease of 177 million yen in long-term borrowings (current portion of long-term borrowings).

Net assets totaled 22,809 million yen, an increase of 1,017 million yen from the end of the previous fiscal year. This was mainly due to increases of 1,583 million yen in retained earnings and 378 million yen in valuation difference on available-for-sale securities, despite an increase of 833 million yen in treasury shares (decrease in net assets).

### (3) Summary of Cash Flow for the Fiscal Year Ended September 30, 2025

Cash and cash equivalents as of the end of the fiscal year under review were 17,118 million yen, an increase of 776 million yen from the end of the previous consolidated fiscal year.

The status of each cash flow and its factors as of the end of the fiscal year under review are as follows.

#### (Cash flows from operating activities)

Net cash provided by operating activities was 4,690 million yen (2,097 million yen provided in the previous fiscal year). The primary factors behind this were profit before income taxes of 4,118 million yen, depreciation of 313 million yen, impairment losses of 759 million yen, and a decrease in accounts receivable of 948 million yen, which were offset by 1,431 million yen in income taxes paid.

#### (Cash flows from investing activities)

Net cash used in investing activities was 1,794 million yen (382 million yen used in the previous fiscal year). The primary factors behind this were 1,000 million yen for the purchase of time deposits, and 608 million yen for the purchase of investment securities.

#### (Cash flows from financing activities)

Net cash used in financing activities was 2,098 million yen (902 million yen used in the previous fiscal year). The primary factors behind this were 950 million yen for the purchase of treasury shares, and 971 million yen in dividends paid.

### (4) Future Outlook

Despite a recovery in the economy expected to continue on the back of increased travel from abroad and improvements in employment and income conditions, the future outlook remains uncertain due to ongoing inflation, geopolitical instability, and shifts in US policy. Amidst these market conditions, the Group is operating in accordance with its Medium-Term Management Plan “Growth Next 2027”, which was established in November 2024. We will position the period from FY2025 to FY2027 as a period to build the foundation for global expansion toward the realization of PURPOSE and aim to achieve the medium-term management target of net sales of 52.0 billion yen, operating profit of 6.0 billion yen, and operating margin of 11.5% in the fiscal year ending September 30, 2027. In addition, we are aiming for an ROE of at least 15%, and a consolidated dividend payout ratio of 35% or more. To achieve these management targets, we will look to achieve sustainable growth through the four key activities outlined under our Company-wide strategy, and by reinforcing business strategies and Company-wide foundations in support of this.

#### <Company-wide strategy>

Roll out a “Trends + VOC\* + Unique Value Strategy.”

Grow market share through a broad set of initiatives encompassing everything from rapid product development to database marketing efforts

#### <Key activities>

- i. Expand the target consumer base of *PERFECT ONE* to target middle-aged consumers
- ii. Maximize LTV through new businesses and new product launches driven by database-driven marketing efforts
- iii. Deploy a global growth strategy focusing on the US
- iv. Accelerate business growth through new product and new service enhancements

\*Voice Of Customer

With regard to the business outlook for the fiscal year ending September 30, 2026, net sales are expected to come in at 45,000 million yen (up 9.4% year-on-year), operating profit at 5,000 million yen (up 4.6% year-on-year), ordinary profit at 5,020 million yen (up 2.7% year-on-year), and profit attributable to owners of parent coming to 3,400 million yen (up 33.1% year-on-year).

## 2. Basic Policy Regarding Selection of Accounting Standards

The Group has prepared financial statements in accordance with Japanese GAAP in consideration of comparability between the periods of consolidated financial statements and companies and the burden of establishing a system that prepares financial statements in compliance with International Accounting Standards.

### 3. Consolidated Financial Statements and Notes

#### (1) Consolidated Balance Sheet

(Million yen)

	Previous fiscal year (As of September 30, 2024)	Current fiscal year (As of September 30, 2025)
<b>Assets</b>		
Current assets		
Cash and deposits	16,341	18,118
Accounts receivable - trade	4,291	3,342
Inventories	2,028	2,133
Prepaid expenses	358	390
Other	87	70
Allowance for doubtful accounts	(44)	(33)
Total current assets	23,062	24,020
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,643	1,659
Accumulated depreciation	(563)	(628)
Buildings and structures, net	1,080	1,030
Land	639	639
Construction in progress	—	4
Other	856	799
Accumulated depreciation	(622)	(581)
Other, net	233	217
Total property, plant and equipment	1,953	1,892
Intangible assets		
Software	388	470
Goodwill	712	—
Other	238	35
Total intangible assets	1,340	506
Investments and other assets		
Investment securities	324	1,494
Deferred tax assets	505	303
Other	175	182
Allowance for investment loss	(138)	(148)
Total investments and other assets	866	1,832
Total non-current assets	4,160	4,230
<b>Total assets</b>	<b>27,222</b>	<b>28,251</b>



(Million yen)

	Previous fiscal year (As of September 30, 2024)	Current fiscal year (As of September 30, 2025)
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	548	653
Current portion of long-term borrowings	177	74
Accounts payable - other	2,270	2,287
Accrued expenses	175	239
Income taxes payable	841	949
Contract liabilities	239	175
Provision for bonuses	229	214
Other	392	266
Total current liabilities	4,873	4,860
Non-current liabilities		
Long-term borrowings	76	2
Retirement benefit liability	192	189
Long-term accounts payable - other	168	168
Asset retirement obligations	101	101
Other	17	119
Total non-current liabilities	556	581
Total liabilities	5,430	5,442
<b>Net assets</b>		
Shareholders' equity		
Share capital	4,158	4,158
Capital surplus	4,088	4,068
Retained earnings	13,971	15,554
Treasury shares	(529)	(1,363)
Total shareholders' equity	21,688	22,418
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	—	378
Foreign currency translation adjustment	26	3
Remeasurements of defined benefit plans	3	9
Total accumulated other comprehensive income	29	391
Share acquisition rights	74	—
Total net assets	21,792	22,809
Total liabilities and net assets	27,222	28,251

## (2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

## Consolidated Statement of Income

(Million yen)

	Previous fiscal year (From October 1, 2023 to September 30, 2024)	Current fiscal year (From October 1, 2024 to September 30, 2025)
Net sales	40,043	41,140
Cost of sales	8,230	8,246
Gross profit	31,812	32,894
Selling, general and administrative expenses	27,635	28,112
Operating profit	4,176	4,782
Non-operating income		
Interest income	8	8
Dividend income	1	1
Gain on valuation of investment securities	–	15
Rental income	13	13
Insurance claim income	51	70
Compensation income	27	5
Other	8	24
Total non-operating income	110	138
Non-operating expenses		
Interest expenses	1	1
Loss on retirement of non-current assets	7	7
Information security expenses	51	5
Provision for voluntary recall of goods	80	–
Loss on sale of supplies	2	11
Other	41	8
Total non-operating expenses	184	33
Ordinary profit	4,103	4,887
Extraordinary income		
Reversal of allowance for investment loss	6	–
Reversal of share acquisition rights	–	0
Total extraordinary income	6	0
Extraordinary losses		
Impairment loss	–	759
Provision of allowance for investment loss	–	9
Total extraordinary losses	–	768
Profit before income taxes	4,110	4,118
Income taxes - current	1,337	1,538
Income taxes - deferred	(22)	25
Total income taxes	1,314	1,564
Profit	2,795	2,554
Profit attributable to owners of parent	2,795	2,554

## Consolidated Statement of Comprehensive Income

(Million yen)

	Previous fiscal year (From October 1, 2023 to September 30, 2024)	Current fiscal year (From October 1, 2024 to September 30, 2025)
Profit	2,795	2,554
Other comprehensive income		
Valuation difference on available-for-sale securities	—	378
Foreign currency translation adjustment	26	(22)
Remeasurements of defined benefit plans	(1)	5
Total other comprehensive income	25	361
Comprehensive income	2,820	2,915
(Breakdown)		
Comprehensive income attributable to owners of parent	2,820	2,915

### (3) Consolidated Statement of Changes in Equity

Previous consolidated fiscal year (from October 1, 2023 to September 30, 2024)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,158	4,104	11,885	(647)	19,501
Changes during period					
Dividends of surplus			(709)		(709)
Profit attributable to owners of parent			2,795		2,795
Disposal of treasury shares		(15)		117	101
Net changes in items other than shareholders' equity					
Total changes during period	—	(15)	2,085	117	2,187
Balance at end of period	4,158	4,088	13,971	(529)	21,688

	Accumulated other comprehensive income			Share acquisition rights	Total net assets
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	—	4	4	155	19,661
Changes during period					
Dividends of surplus					(709)
Profit attributable to owners of parent					2,795
Disposal of treasury shares					101
Net changes in items other than shareholders' equity	26	(1)	25	(81)	(56)
Total changes during period	26	(1)	25	(81)	2,131
Balance at end of period	26	3	29	74	21,792

Current consolidated fiscal year (From October 1, 2024 to September 30, 2025)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,158	4,088	13,971	(529)	21,688
Changes during period					
Dividends of surplus			(970)		(970)
Profit attributable to owners of parent			2,554		2,554
Acquisition of treasury shares				(945)	(945)
Disposal of treasury shares		(20)		112	91
Net changes in items other than shareholders' equity					
Total changes during period	–	(20)	1,583	(833)	729
Balance at end of period	4,158	4,068	15,554	(1,363)	22,418

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	–	26	3	29	74	21,792
Changes during period						
Dividends of surplus						(970)
Profit attributable to owners of parent						2,554
Acquisition of treasury shares						(945)
Disposal of treasury shares						91
Net changes in items other than shareholders' equity	378	(22)	5	361	(74)	287
Total changes during period	378	(22)	5	361	(74)	1,017
Balance at end of period	378	3	9	391	–	22,809

## (4) Consolidated Statement of Cash Flows

(Million yen)

	Previous fiscal year (From October 1, 2023 to September 30, 2024)	Current fiscal year (From October 1, 2024 to September 30, 2025)
Cash flows from operating activities		
Profit before income taxes	4,110	4,118
Depreciation	285	313
Impairment loss	—	759
Amortization of goodwill	105	52
Increase (decrease) in allowance for doubtful accounts	5	(10)
Increase (decrease) in provision for bonuses	31	(14)
Increase (decrease) in retirement benefit liability	8	5
Increase (decrease) in allowance for investment loss	(6)	9
Interest and dividend income	(9)	(9)
Interest expenses	1	1
Loss on retirement of non-current assets	7	7
Loss (gain) on valuation of investment securities	13	(12)
Decrease (increase) in trade receivables	(1,119)	948
Decrease (increase) in inventories	64	(107)
Increase (decrease) in trade payables	(397)	105
Increase (decrease) in accounts payable - other	(109)	(29)
Increase (decrease) in contract liabilities	39	(64)
Other	325	40
Subtotal	3,354	6,114
Interest and dividends received	8	8
Interest paid	(1)	(1)
Income taxes refund (paid)	(1,263)	(1,431)
Net cash provided by (used in) operating activities	2,097	4,690
Cash flows from investing activities		
Purchase of time deposits	—	(1,000)
Purchase of property, plant and equipment	(167)	(63)
Purchase of intangible assets	(265)	(133)
Purchase of investment securities	(13)	(608)
Other	64	10
Net cash provided by (used in) investing activities	(382)	(1,794)
Cash flows from financing activities		
Repayments of long-term borrowings	(192)	(177)
Purchase of treasury share	—	(950)
Proceeds from the disposal of treasury shares	0	0
Dividends paid	(709)	(971)
Net cash provided by (used in) financing activities	(902)	(2,098)
Effect of exchange rate change on cash and cash equivalents	9	(20)
Net increase (decrease) in cash and cash equivalents	822	776
Cash and cash equivalents at beginning of period	15,518	16,341
Cash and cash equivalents at end of period	16,341	17,118

(5) Notes to the Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable

(Changes in accounting policies)

(Application of “Accounting Standard for Current Income Taxes,” etc.)

The Company has adopted the Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022; hereinafter “2022 Revised Accounting Standard”) and related guidance from the beginning of the current fiscal year.

The revision regarding the accounting classification of income taxes (taxation on other comprehensive income) is in accordance with transitional treatments set forth in the provisos of Article 20-3 of the 2022 Revised Accounting Standard and Article 65-2-(2) of the “Guidance on Accounting Standard for Tax Effect Accounting” (ASBJ Guidance No. 28; October 28, 2022; hereinafter “2022 Revised Guidance”). The change in the accounting policy concerned has no impact on the consolidated financial statements.

The Company has adopted the 2022 Revised Guidance from beginning of the current fiscal year for revisions related to review of the treatment in consolidated financial statements for deferral of loss (gain) arising from the sale of subsidiary shares among consolidated companies. The change in accounting policy concerned has been applied retrospectively, and the consolidated financial statements for the previous fiscal year have been restated to reflect the retrospective application. The change in the accounting policy concerned has no impact on the consolidated financial statements for the previous consolidated fiscal year.

(Segment information, etc.)

The Group’s business segments consist of Mail-order and online, Wholesale, and Overseas sales of cosmetics and products related to healthcare. As the ratio of Wholesale and Overseas sales to overall sales is insignificant and their materiality as disclosed information is low, a description by business segment has been omitted.

(Per share information)

	Previous fiscal year (From October 1, 2023 to September 30, 2024)	Current fiscal year (From October 1, 2024 to September 30, 2025)
Net assets per share	1,006.66 yen	1,078.69 yen
Basic earnings per share	129.69 yen	120.48 yen
Diluted earnings per share	129.29 yen	120.37 yen

(Note) 1. Basis for calculation of net income per share and diluted earnings per share is as follows.

	Previous fiscal year (From October 1, 2023 to September 30, 2024)	Current fiscal year (From October 1, 2024 to September 30, 2025)
Basic earnings per share		
Profit attributable to owners of parent (million yen)	2,795	2,554
Amount not attributable to common shareholders (million yen)	—	—
Profit attributable to owners of parent concerning common stock (million yen)	2,795	2,554
Average number of stock during the fiscal year (shares)	21,555,323	21,201,361
Diluted earnings per share		
Adjustment of profit attributable to owners of parent (million yen)	—	—
Increase in common stock (shares)	65,822	18,168
[Of which, share acquisition rights] (shares)	(65,822)	(18,168)
Summary of dilutive shares excluded from the calculation of diluted earnings per share because they have no dilutive effect	—	—

2. Basis for calculation of net assets per share is as follows

	Previous fiscal year (As of September 30, 2024)	Current fiscal year (As of September 30, 2025)
Total net assets (million yen)	21,792	22,809
Amount to be deducted from total net assets (million yen)	74	—
[Of which, share acquisition rights] (million yen)	(74)	(—)
Net assets related to common stock at the end of the fiscal year (million yen)	21,718	22,809
Number of common stock at the end of the fiscal year used in the calculation of net assets per share (shares)	21,574,427	21,145,708



(Significant subsequent events)

(Common control transaction, etc.)

At the Company's Board of Directors meeting held on August 5, 2025, the Board approved an absorption-type merger (the "Merger") with an effective date of October 1, 2025 in which the Company is the surviving company and the Company's consolidated subsidiary, Flatcraft, Inc., is the company dissolved.

1. Summary of transaction

(1) Name and business description of dissolved company

Name of dissolved company: Flatcraft, Inc.

Business description: Food import, wholesale, and retail sale

(2) Date of business combination

October 1, 2025

(3) Legal form of business combination

Absorption-type business combination in which the Company is the surviving company and Flatcraft, Inc. is the company dissolved

(4) Company name after combination

Shinnihonseiyaku Co., Ltd.

(5) Other matters related to the summary of transactions

The Company is promoting initiatives aimed at achieving the goals of "Growth Next 2027," the Medium-Term Management Plan to realize its PURPOSE "Beyond innovation, for a beautiful smile!"

We expect this business combination of our wholly owned subsidiary, Flatcraft, Inc., which operates a healthcare business, to create a structure that will enable efficient utilization of management resources and swift, flexible decision-making, in addition to maximizing the synergistic benefits from sharing knowledge, and to further accelerate initiatives aimed at achieving the goals of the Medium-Term Management Plan.

2. Summary of accounting treatment

This transaction is treated as a common control transaction, in accordance with the Accounting Standard for Business Combinations and the Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures.