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# Financial Results Briefing for the Second Quarter of the Fiscal Year Ending March 31, 2026 (FY3/26) Supplementary Materials



Tokyo Stock Exchange Prime Market  
Securities Code: 9729

Tuesday, Nov 11, 2025

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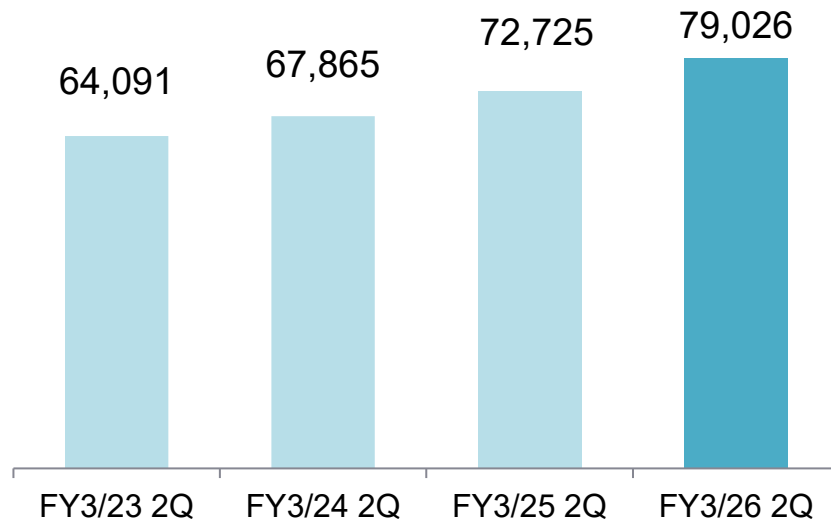
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# Financial Results Highlights

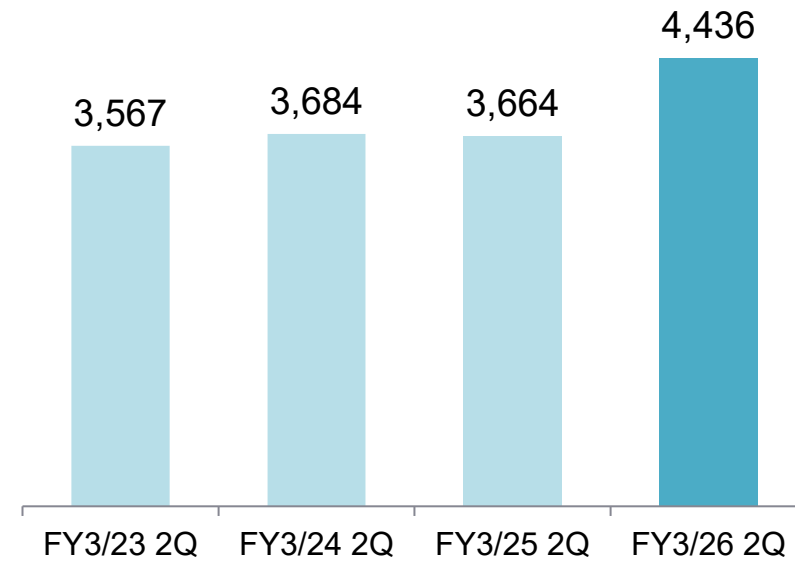
✓ Consolidated net sales increased for the fifth consecutive fiscal years, and operating profit increased for the first time in two years, both **reaching new record high**

(¥mn)

Net sales **+8.7%**



Operating profit **+21.1%**



# Financial Results Highlights (Consolidated Net Sales)

- ✓ Consolidated net sales increased year on year and **reached a record high**, mainly as the sales of the core rental business progressed favorably, along with sales growth in the cleaning equipment manufacturing business and dispensing pharmacy business, as well as the contribution of sales from two companies that joined as consolidated subsidiaries during the previous fiscal year

## Hospital and Bedding +932

- Hospitalization and residence sets performed well
- Hotel linen sales grew

## Elderly Care Equipment +1,837

- Brisk performance in the direct rental business
- Consolidation of mikjapan Co., Ltd. and Kaigo Center Hanaoka Co., Ltd.

## Food Supply +28

## Others +290

- Sales growth in the cleaning equipment manufacturing business

## Leasekin -28

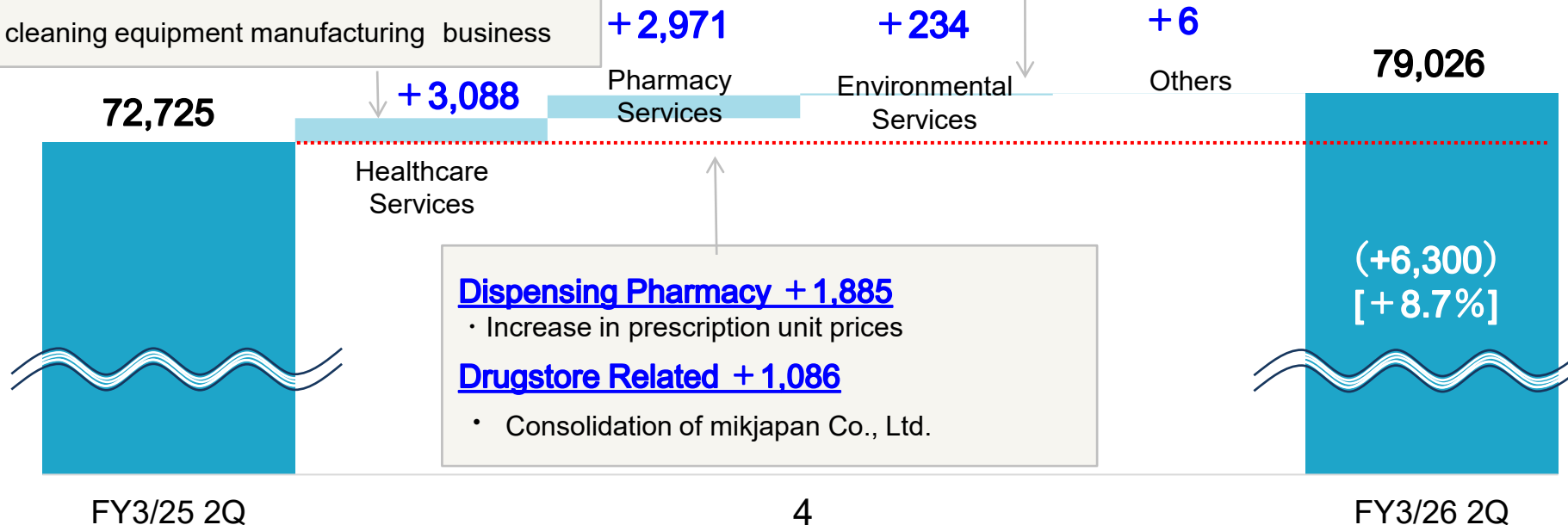
- Toilet-related sales remained strong  
Meanwhile, dust control products sales decreased

## Cleaning +253

- Brisk sales of hospital cleaning service

## Solar Power Business +8

(¥mn)



# Financial Results Highlights (Consolidated Operating Profit)

- ✓ Consolidated operating profit marked a **new record high** as profit increased year on year, mainly due to higher revenue in Healthcare Services

## Hospital and Bedding +201

- Increase in profit from increased revenue

## Elderly Care Equipment +432

- Effect of higher revenue, including the impact from consolidation of Kaigo Center Hanaoka Co., Ltd.
- Decrease in rental material costs (Increasing inventory turnover ratio)

## Food Supply +55

- Increase in profit due to decrease in cost ratio

## Others +182

- Increase in profit due to higher revenue in the cleaning equipment manufacturing business

(¥mn)

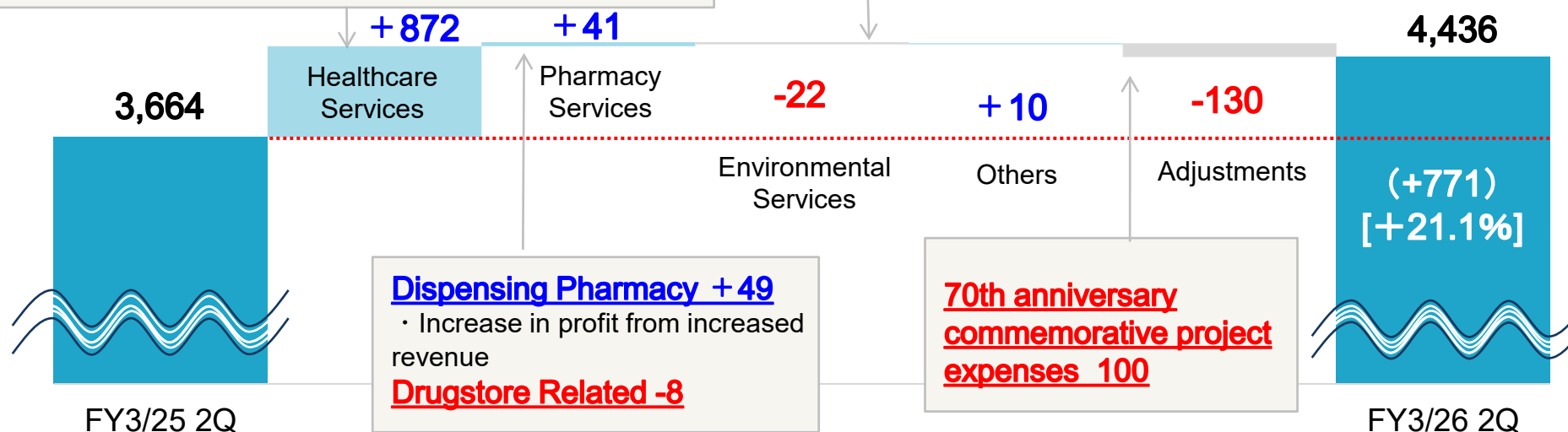
## Leasekin -26

- Increase in rental material costs

## Cleaning +1

- Increase in profit from increased revenue
- The incurrence of initial expenses associated with new service contracts

## Solar Power Business +6



# Consolidated Profit and Loss (P/L)

(¥mn)

	FY3/24 2Q	FY3/25 2Q	FY3/26 2Q	Change	Change %
<b>Net sales</b>	<b>67,865</b>	<b>72,725</b>	<b>79,026</b>	<b>+6,300</b>	<b>+8.7%</b>
Healthcare Services	34,910	37,498	40,587	+3,088	+8.2%
Pharmacy Services	25,535	27,950	30,922	+2,971	+10.6%
Environmental Services	7,332	7,196	7,430	+234	+3.3%
Others	86	79	86	+6	+8.0%
<b>Operating profit</b>	<b>3,684</b>	<b>3,664</b>	<b>4,436</b>	<b>+771</b>	<b>+21.1%</b>
Healthcare Services	3,009	3,317	4,190	+872	+26.3%
Pharmacy Services	1,201	920	961	+41	+4.5%
Environmental Services	732	721	699	-22	-3.1%
Others	-7	-15	-4	+10	—
Adjustments	-1,251	-1,279	-1,409	-130	—
<b>Ordinary profit</b>	<b>3,869</b>	<b>3,917</b>	<b>4,699</b>	<b>+781</b>	<b>+20.0%</b>
<b>Profit attributable to owners of parent</b>	<b>2,626</b>	<b>3,041</b>	<b>3,048</b>	<b>+6</b>	<b>+0.2%</b>

# Consolidated Financial Status (B/S)

(¥mn)

	FY3/25	FY3/26 2Q	Change
Current assets	56,311	58,167	+1,855
Non-current assets	57,640	58,825	+1,185
Total assets	113,951	116,992	+3,041
Current liabilities	23,153	22,907	-245
Non-current liabilities	4,952	5,212	+260
Total liabilities	28,105	28,120	+14
Total net assets	85,845	88,872	+3,026
Total of liabilities and net assets	113,951	116,992	+3,041
Equity ratio	74.8%	75.4%	+0.6P

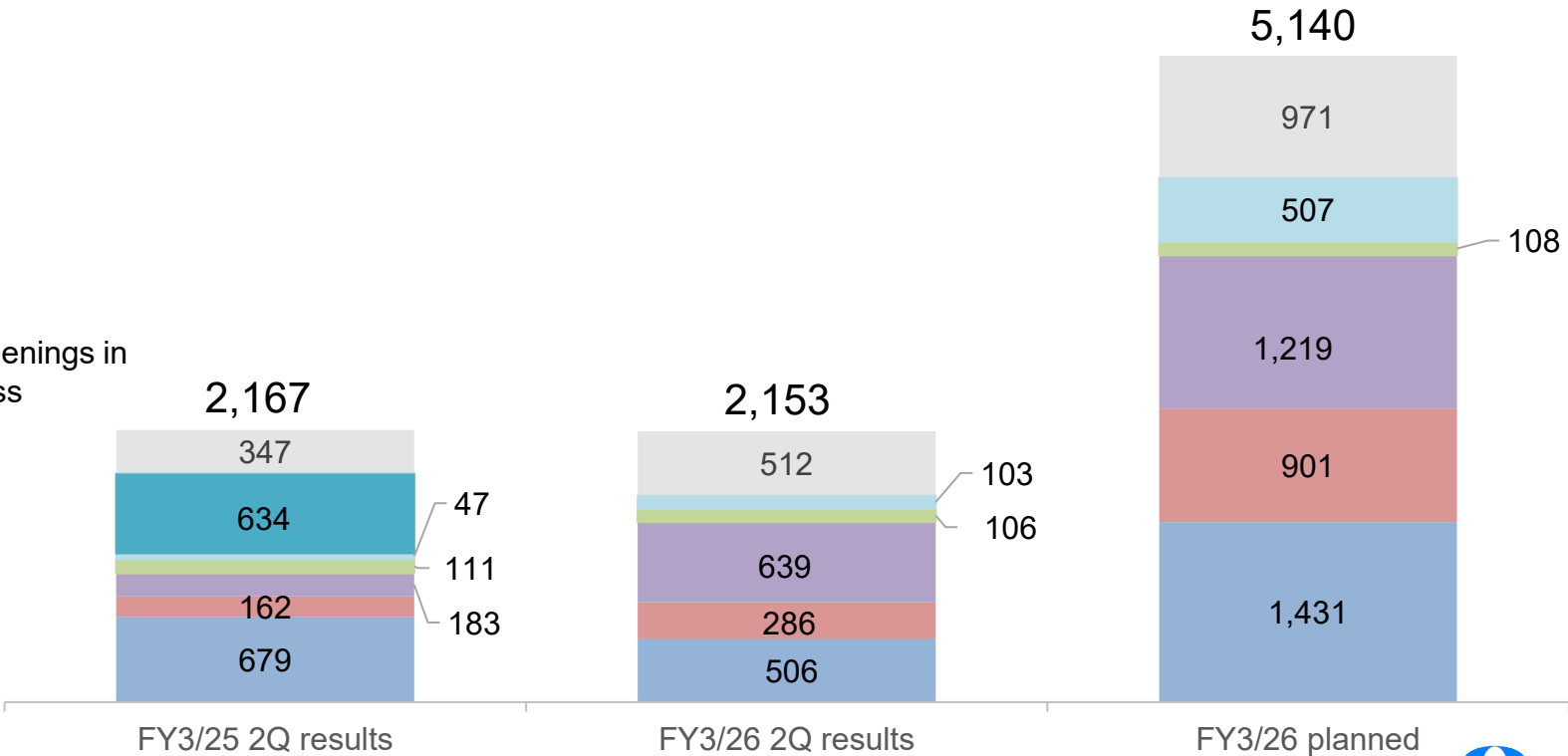
# Capital Investment Results

(¥mn)

	FY3/25 2Q	FY3/26 2Q	Change	Change %	FY3/26 (planned)
Capital investments	2,167	2,153	-13	-0.6%	5,140
Depreciation	2,402	2,314	-88	-3.7%	5,035

(Breakdown of capital investments)

- Others
- Plant construction expenses
- Facility renovation and new site openings in the elderly care equipment business
- New store opening expenses, etc.
- System-related
- Plant equipment, etc.
- Rental materials

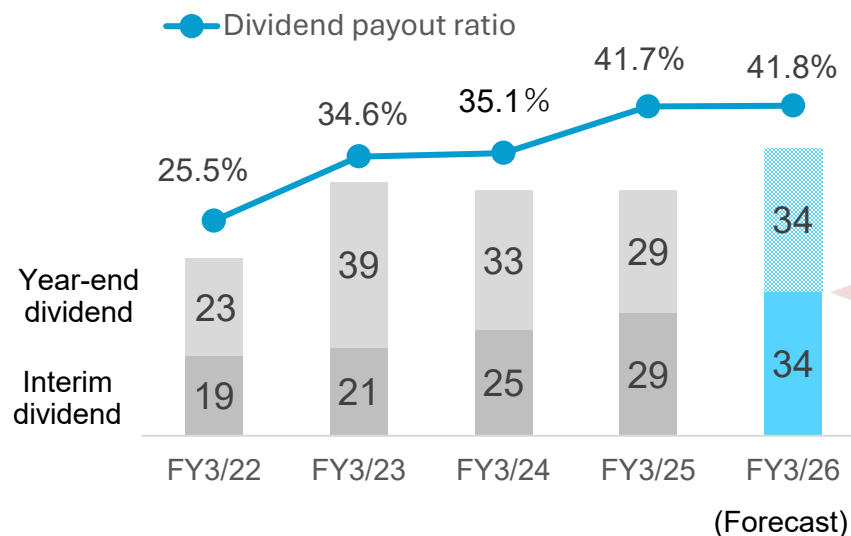




# Topics — Shareholder Returns and Capital Policy

- ✓ On the premise of continuing stable dividends, in this fiscal year marking our 70th anniversary, we will implement commemorative dividends (¥10 per year)
- ✓ To achieve an appropriate capital structure, we will implement the acquisition and retirement of treasury shares

## Dividends



70th anniversary  
commemorative  
dividends

¥5 each at interim  
and year-end

¥10 per year

## Acquisition and retirement of treasury share

### November 12, 2025

Scheduled to **acquire up to 3.3 million shares of treasury share**, which is equivalent to 9.8% of total shares outstanding (excluding treasury share)

### November 28, 2025

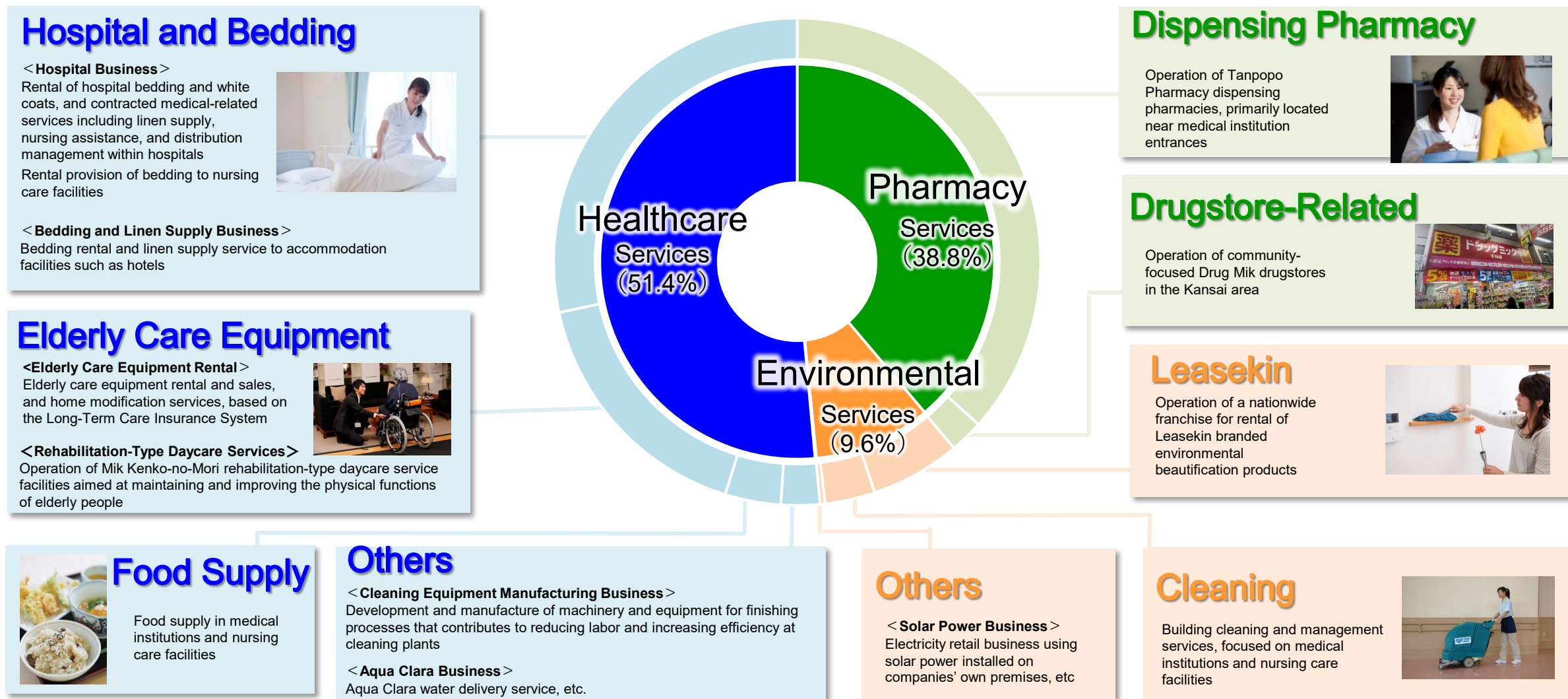
Scheduled to **retire all of the treasury share acquired above**

**Under the three-year medium-term management plan (FY3/26–FY3/28), aim for a cumulative total payout ratio of 70% or higher**

# Appendix

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# Segment Composition and Overview of Business



\* Segment Composition indicates the percentage of FY3/25 consolidated net sales.

\* In addition to the above, there are also businesses not included among reporting Segments.

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Therefore, please understand that changes in various factors could cause the actual results to be different from the forecasts herein.