



Consolidated Financial Results for the Six Months Ended September 30, 2025 [Japanese GAAP]

November 10, 2025

Company name: J-LEASE CO., LTD.

Stock exchange listing: Tokyo

Code number: 7187

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Representative Director President & COO

Senior Managing Director

Scheduled date of filing semi-annual securities report: November 10, 2025

Scheduled date of commencing dividend payments: December 8, 2025

Availability of supplementary briefing material on semi-annual financial results: Yes

Schedule of semi-annual financial results briefing session: Yes (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months Ended September 30, 2025 (April 1, 2025 to September 30, 2025)

(1) Consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2025	9,736	26.3	1,771	24.9	1,741	23.9	1,174	28.2
September 30, 2024	7,712	-	1,418	-	1,405	-	916	-

(Note) Comprehensive income: Six months ended September 30, 2025: ¥1,174 million [28.2%]
Six months ended September 30, 2024: ¥916 million [-%]

	Basic earnings per share	Diluted profit per share
	Yen	Yen
Six months ended September 30, 2025	65.51	-
September 30, 2024	51.53	51.08

(Notes) 1. Following the establishment of J-Lease Football Club Co., Ltd. (spin-off) to operate a soccer club as a full-scale business, the Company changed the presentation method from the second quarter of the fiscal year ending March 31, 2026, such that profit and loss of said company are presented in net sales and cost of sales for the second quarter of the fiscal year ended March 31, 2025, though they were previously included in selling, general and administrative expenses, non-operating income, and non-operating expenses. In the fiscal year ended March 31, 2025, the provisional accounting treatment for the business combination was finalized, and the figures for the second quarter of the fiscal year ended March 31, 2025 reflect the details of the provisional accounting treatment.

Accordingly, the percentage change in the second quarter of the fiscal year ended March 31, 2025 compared to the previous fiscal year is not shown.

2. Diluted profit per share for the second quarter of the fiscal year ending March 31, 2026 is not shown because there are no dilutive shares.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	19,284	6,685	34.7
March 31, 2025	15,641	5,916	37.8

(Reference) Equity: As of September 30, 2025 ¥6,685 million
As of March 31, 2025 ¥5,916 million

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	22.50	-	22.50	45.00
Fiscal year ending March 31, 2026	-	25.00	-	-	-
Fiscal year ending March 31, 2026 (Forecast)	-	-	-	25.00	50.00

(Note) Revisions to the forecast for dividends announced most recently : No

3. Consolidated Financial Results Forecasts for the Fiscal Year Ending March 31, 2026 (from April 1, 2025, to March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
Full year	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	21,000	21.6	3,500	12.8	3,450	11.4	2,290	9.6	127.00

(Note) Revisions to the financial results forecast announced most recently : No

*Notes:

(1) Significant changes in the scope of consolidation during the period : Yes

J-Lease Football Club Co., Ltd.

New: Three (Company name: K-net Co., Ltd.)

AFB Co., Ltd.

Exclusion: - (Company name: -)

(2) Accounting policies adopted specially for the preparation of semi-annual consolidated financial statements : No

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatement

1) Changes in accounting policies due to revision of accounting standards : No

2) Changes in accounting policies other than 1 : No

3) Changes in accounting estimates : No

4) Retrospective restatement : No

(4) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares)

September 30, 2025:	18,032,000 shares
March 31, 2025:	18,032,000 shares

2) Number of treasury shares at the end of the period

September 30, 2025:	100,224 shares
March 31, 2025:	100,224 shares

3) Average number of shares outstanding during the period

September 30, 2025:	17,931,776 shares
September 30, 2024:	17,778,474 shares

(Note) The number of treasury shares at the end of the period and the number of treasury shares deducted from the calculation of the average number of shares outstanding during the period include the Company's shares held by the Board Benefit Trust (BBT).

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Precautions concerning forward-looking statements, etc.)

The forward-looking statements in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended as a promise by the Company that they will be achieved. Moreover, actual results may differ significantly due to various factors. Please refer to "(3) Explanation of future forecast information such as consolidated financial results forecasts" in "1. Qualitative Information on Semi-annual Financial Results under Review" on page 6 of the attachment for the assumptions used for financial results forecasts and precautions regarding the use of the forecasts.

(How to obtain supplementary materials on financial results)

Supplementary materials on financial results are disclosed on TDnet on the same day.

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1. Qualitative Information on Semi-annual Financial Results under Review

(1) Explanation of operating results

The provisional accounting treatment to be applied with respect to business combinations was determined at the end of the previous consolidated fiscal year. Therefore, the figures for the semi-annual period of the previous consolidated fiscal year reflect the details of this provisional accounting treatment.

During the six months of the consolidated fiscal year under review, Japan's economic environment has been gradually recovering due to the improving employment and income environment and the effects of various policies. But there remained risks due to factors such as trade policies of the United States and the impact of continued rising prices on personal spending.

In the industry of real estate for rent, occupancy demand is firm, supported by increased preference for renting due to rising housing prices, and in addition, the use of rent guarantees for commercial properties, such as offices and tenants, remains on an increasing trend.

In this environment and under its human capital management, the Group continued its risk control efforts through the strengthening of its credit screening and credit management, while thoroughly and carefully responding to customers (real estate companies, lessors, and lessees) based on close ties to local communities.

In April 2025, moreover, the Company made K-net Co., Ltd., which engages in the rent guarantee business, a wholly-owned subsidiary, and in May 2025, the subsidiary was included in the scope of consolidation. In May 2025, the Company acquired additional shares of Wellon Solutions Co., Ltd. to make it an equity method company. Furthermore, the Company made AFB Co., Ltd., which engages in the general advertising business, a wholly-owned subsidiary in July 2025. As the difference between the interim consolidated settlement date is within three months of the deemed acquisition date of August 31, 2025, the Company consolidated only the balance sheet for the six months ended September 30, 2025 and the statement of income is scheduled to be reflected from the three months ending December 31, 2025.

As a result, net sales for the six months of the fiscal year under review were 9,736,911 thousand yen (up 26.3% year-on-year), operating profit came to 1,771,750 thousand yen (up 24.9% year-on-year), ordinary profit was 1,741,985 thousand yen (up 23.9% year-on-year), and profit attributable to owners of parent posted 1,174,730 thousand yen (up 28.2% year-on-year).

Operating results by segment are as follows.

Please note that from the semi-annual period of the fiscal year under review, the business segments indicated as reporting segments have been changed. Comparisons and analyses to the semi-annual period of the previous fiscal year are based on the new business segments. For details, please refer to “(4) Notes to semi-annual consolidated financial statements (Segment information)” in “2. Semi-annual Consolidated Financial Statements and Key Notes.” Year-on-year comparisons were made with figures for the corresponding period of the previous fiscal year that have been reclassified according to the classification after the change.

(Guarantee-related business)

For sales, the residential rent guarantee business and the commercial rent guarantee business remained strong due to human resource development and sales expansion through alliances as well as a further focus on sales activities in the Tokyo metropolitan area where the market scale is large. In addition, the Company opened the Mie Branch in June 2025 and the Yamagata Branch in September in order to expand its community-based services, which is one of its strengths, enabling the Company to operate business in 39 prefectures. Furthermore, sales from K-net Co., Ltd., which became a subsidiary during the semi-annual period under review, also contributed.

In terms of expenses, bad debt-related expenses increased in line with an increase in the number of contracts and administrative fees (cost of sales) for real estate companies increased due to intensifying competition. Amid these situations, the Company has continued appropriate risk control through measures such as credit screening and credit management, improving operational efficiency.

In the medical expense guarantee business, the Company continued to expand sales channels and strengthen marketing efforts such as commencing business operations utilizing its nationwide store network, resulting in an increase in new transactions.

As a result, net sales of the guarantee-related business for the six months of the fiscal year under review were 8,857,039 thousand yen (up 23.7% year-on-year) and operating profit was 1,781,728 thousand yen (up 12.8% year-on-year).

(Real-estate-related business)

Asumirai Co., Ltd., which engages in the real estate brokerage and property management business and the real estate leasing business, focused on providing services to foreign nationals and responded to their demand for domestic real estate caused by the weak yen and other factors, resulting in strong sales of real estate for sale with significant growth in net sales.

As a result, net sales of the real-estate-related business for the six months of the fiscal year under review were 239,439 thousand yen (up 222.0% year-on-year) and operating loss recorded 12,466 thousand yen (operating loss of 33,327 thousand yen for the previous fiscal year).

(IT-related business)

AIVS, which engages in software development and other activities, provides IT services including the development and sale of environmental inspection systems. Its net sales significantly grew and it became profitable due to factors such as strengthened credibility through its entry into the Group.

As a result, net sales of the IT-related business for the six months of the fiscal year under review were 672,031 thousand yen (up 24.1% year-on-year) and operating profit recorded 6,704 thousand yen (operating loss of 56,315 thousand yen for the previous fiscal year).

(Others)

Others consist of J-Lease Football Club Co., Ltd. that was established in April 2025 and net sales were 73,295 thousand yen (up 7,023.9% year-on-year) and operating profit recorded 4,210 thousand yen (operating loss of 63,423 thousand yen for the same period of the previous fiscal year).

(2) Explanation of financial position

1) Status of assets, liabilities, and net assets

Total assets at the end of the semi-annual period of the fiscal year under review were up 3,642,775 thousand yen from the end of the previous fiscal year to 19,284,749 thousand yen. This was mainly due to an increase of 1,620,879 thousand yen in goodwill resulting from the acquisition of a subsidiary, an increase of 985,030 thousand yen in advances paid of subrogation, an increase of 299,807 thousand yen in advances paid of collection, an increase of 276,269 thousand yen in deferred tax assets, an increase of 118,887 thousand yen in investment securities, an increase of 1,168,270 thousand yen in allowance for doubtful accounts, and a decrease of 353,520 thousand yen in accrued guarantee.

Liabilities grew 2,873,741 thousand yen from the end of the previous fiscal year to 12,599,240 thousand yen. This was mainly due to an increase of 1,023,196 thousand yen in long-term borrowings, an increase of 895,000 thousand yen in short-term borrowings, an increase of 567,531 thousand yen in advances received, an increase of 446,870 thousand yen in the current portion of long-term borrowings, a decrease of 190,055 thousand yen in income taxes payable, and a decrease of 166,686 thousand yen in accounts payable - other.

Net assets increased by 769,034 thousand yen from the end of the previous fiscal year to 6,685,509 thousand yen. This was mainly due to an increase of 769,019 thousand yen in retained earnings.

As a result, the equity-to-asset ratio decreased 3.1 percentage points from the end of the previous fiscal year to 34.7%.

2) Status of cash flows

During the six months of the fiscal year under review, cash and cash equivalents increased 62,620 thousand yen from the end of the previous fiscal year to 2,413,783 thousand yen. The status of the respective cash flows for the six months of the fiscal year under review are as follows.

(Cash flows from operating activities)

Cash provided by operating activities amounted to 301,771 thousand yen (cash provided of 977,432 thousand yen in the same period of the previous fiscal year). The main factors for the increase include 1,741,985 thousand yen in profit before income taxes, a decrease of 600,002 thousand yen in trade receivables, and an increase of 414,116 thousand yen in allowance for doubtful accounts. The main factors for the decrease include 878,941 thousand yen in income taxes paid, an increase of 775,423 thousand yen in

advances paid of subrogation, an increase of 299,807 thousand yen in advances paid of collection, a decrease of 288,101 thousand yen in accounts payable - other, and an increase of 273,880 thousand yen in inventories.

(Cash flows from investing activities)

Cash used in investing activities amounted to 1,169,314 thousand yen (cash used of 1,150,597 thousand yen in the same period of the previous fiscal year). The main factors for the increase include 189,242 thousand yen in proceeds from investments in subsidiaries resulting in change of scope of consolidation, and 160,000 thousand yen in income from long-term deposits. The main factors for the decrease include 260,000 thousand yen in payments into increase in long-term deposits, 156,558 thousand yen in purchase of property, plant and equipment, 143,120 thousand yen in purchase of shares of subsidiaries and affiliates, and 137,284 thousand yen in purchase of intangible assets.

(Cash flows from financing activities)

Cash provided by financing activities amounted to 930,162 thousand yen (cash used of 361,515 thousand yen in the same period of the previous fiscal year). The main factors include an increase of 885,000 thousand yen in short-term borrowings, 700,000 thousand yen in proceeds from long-term borrowings, 200,278 thousand yen in repayments of long-term borrowings, and 405,710 thousand yen in dividends paid.

(3) Explanation of future forecast information such as consolidated financial results forecasts

With regard to the financial results forecast for the fiscal year ending March 31, 2026, there is no change from the consolidated financial results forecast for the full year announced in the “Consolidated Financial Results for the Fiscal Year Ended March 31, 2025,” dated May 15, 2025.

The financial results forecasts are based on information currently available to the Company and certain assumptions that the Company considers reasonable, and actual results may differ significantly due to various factors.

2. Semi-annual Consolidated Financial Statements and Key Notes

(1) Semi-annual consolidated balance sheet

(Thousand yen)

	Previous fiscal year (March 31, 2025)	Six months ended September 30, 2025 (September 30, 2025)
Assets		
Current assets		
Cash and deposits	2,351,163	2,419,933
Accrued guarantee	1,993,051	1,639,530
Accounts receivable commission	92,031	96,500
Accounts receivable - trade, and contract assets	300,829	216,175
Accounts receivable - other	349,216	372,675
Advances paid of subrogation	6,871,835	7,856,866
Advances paid of collection	1,527,565	1,827,373
Real estate for sale	126,321	392,621
Work in process	23,635	34,781
Supplies	24,830	22,696
Other	323,374	470,879
Allowance for doubtful accounts	(2,428,200)	(2,895,800)
Total current assets	11,555,655	12,454,233
Non-current assets		
Property, plant and equipment	493,718	727,988
Intangible assets		
Goodwill	636,171	2,257,050
Other	514,899	672,008
Total intangible assets	1,151,070	2,929,059
Investments and other assets		
Investment securities	128,680	247,567
Deferred tax assets	1,704,410	1,980,679
Other	962,698	2,000,151
Allowance for doubtful accounts	(354,258)	(1,054,929)
Total investments and other assets	2,441,529	3,173,468
Total non-current assets	4,086,318	6,830,516
Total assets	15,641,973	19,284,749

(Thousand yen)

	Previous fiscal year (March 31, 2025)	Six months ended September 30, 2025 (September 30, 2025)
Liabilities		
Current liabilities		
Short-term borrowings	1,103,000	1,998,000
Current portion of long-term borrowings	126,920	573,791
Lease liabilities	4,860	7,581
Accounts payable of collection	904,370	926,206
Accounts payable - other	1,145,261	978,574
Income taxes payable	934,953	744,897
Advances received	3,153,663	3,721,195
Provision for bonuses	256,962	277,874
Provision for shareholder benefit program	15,941	-
Asset retirement obligations	-	13,017
Other	547,712	750,351
Total current liabilities	8,193,646	9,991,491
Non-current liabilities		
Long-term borrowings	1,110,439	2,133,636
Lease liabilities	9,352	19,710
Provision for retirement benefits for directors (and other officers)	8,702	10,007
Provision for share awards for directors (and other officers)	97,259	117,108
Retirement benefit liability	42,412	46,468
Asset retirement obligations	86,555	86,144
Other	177,130	194,672
Total non-current liabilities	1,531,852	2,607,748
Total liabilities	9,725,499	12,599,240
Net assets		
Shareholders' equity		
Share capital	720,166	720,166
Capital surplus	295,166	295,166
Retained earnings	5,033,745	5,802,765
Treasury shares	(132,410)	(132,410)
Total shareholders' equity	5,916,666	6,685,686
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(192)	(177)
Total accumulated other comprehensive income	(192)	(177)
Total net assets	5,916,474	6,685,509
Total liabilities and net assets	15,641,973	19,284,749

(2) Semi-annual consolidated statement of income and semi-annual consolidated statement of comprehensive income

Semi-annual consolidated statement of income

	(Thousand yen)	
	Six months ended September 30, 2024 (From April 1, 2024, to September 30, 2024)	Six months ended September 30, 2025 (From April 1, 2025, to September 30, 2025)
Net sales	7,712,295	9,736,911
Cost of sales	2,181,672	3,004,140
Gross profit	5,530,623	6,732,770
Selling, general and administrative expenses	4,112,159	4,961,020
Operating profit	1,418,463	1,771,750
Non-operating income		
Interest income	283	4,472
Dividend income	295	1,970
Insurance claim income	3,966	523
Subsidy income	3,976	440
Gain on investments in silent partnerships	-	2,693
Other	10,149	5,164
Total non-operating income	18,671	15,264
Non-operating expenses		
Interest expenses	11,498	27,281
Share of loss of entities accounted for using equity method	-	16,046
Loss on investments in silent partnerships	13,662	-
Other	6,112	1,701
Total non-operating expenses	31,273	45,028
Ordinary profit	1,405,860	1,741,985
Extraordinary losses		
Impairment losses	23,807	-
Loss on retirement of non-current assets	0	0
Total extraordinary losses	23,807	0
Profit before income taxes	1,382,053	1,741,985
Income taxes - current	547,388	697,841
Income taxes - deferred	(81,407)	(130,586)
Total income taxes	465,980	567,255
Profit	916,073	1,174,730
Profit attributable to owners of parent	916,073	1,174,730

Semi-annual consolidated statement of comprehensive income

	(Thousand yen)	
	Six months ended September 30, 2024 (From April 1, 2024, to September 30, 2024)	Six months ended September 30, 2025 (From April 1, 2025, to September 30, 2025)
Profit	916,073	1,174,730
Other comprehensive income		
Valuation difference on available-for-sale securities	(11)	15
Total other comprehensive income	(11)	15
Comprehensive income	916,062	1,174,745
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	916,062	1,174,745

(3) Semi-annual consolidated statement of cash flows

(Thousand yen)

	Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024)	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)
Cash flows from operating activities		
Profit before income taxes	1,382,053	1,741,985
Depreciation	91,179	85,767
Impairment losses	23,807	-
Amortization of goodwill	29,182	75,208
Increase (decrease) in allowance for doubtful accounts	173,648	414,116
Interest and dividend income	(578)	(6,442)
Interest expenses	11,498	27,281
Loss on retirement of non-current assets	0	0
Share of loss (profit) of entities accounted for using equity method	-	16,046
Decrease (increase) in trade receivables	540,993	600,002
Loss (gain) on investments in silent partnerships	13,662	(2,693)
Decrease (increase) in accounts receivable - other	(282,570)	22,538
Increase (decrease) in advances paid of subrogation	(58,182)	(775,423)
Increase (decrease) in advances paid of collection	(187,891)	(299,807)
Decrease (increase) in inventories	22,471	(273,880)
Increase (decrease) in advances received	24,234	94,134
Increase (decrease) in accounts payable - other	(149,788)	(288,101)
Increase (decrease) in provision for bonuses	(1,479)	13,514
Increase (decrease) in retirement benefit liability	2,821	4,055
Increase (decrease) in provision for retirement benefits for directors (and other officers)	6,935	1,305
Increase (decrease) in provision for share awards for directors (and other officers)	27,292	19,848
Increase (decrease) in provision for shareholder benefit program	(13,964)	(15,941)
Increase (decrease) in accounts payable of collection	15,224	21,836
Share issuance costs	569	394
Other, net	(162,999)	(273,317)
Subtotal	1,508,121	1,202,427
Interest and dividends received	578	6,442
Interest paid	(11,979)	(28,157)
Income taxes paid	(519,287)	(878,941)
Net cash provided by (used in) operating activities	977,432	301,771
Cash flows from investing activities		
Purchase of property, plant and equipment	(284,583)	(156,558)
Purchase of intangible assets	(44,587)	(137,284)
Loan advances	-	(799,167)
Payments into increase in long-term deposits	-	(260,000)
Income from long-term deposits	-	160,000
Purchase of investments in subsidiaries resulting in change of scope of consolidation	(828,159)	-
Proceeds from investments in subsidiaries resulting in change in scope of consolidation	-	189,242
Purchase of shares of subsidiaries and associates	-	(143,120)
Other, net	6,733	(22,426)
Net cash provided by (used in) investing activities	(1,150,597)	(1,169,314)

(Thousand yen)

	Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024)	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(430,000)	885,000
Proceeds from long-term borrowings	1,270,000	700,000
Repayments of long-term borrowings	(52,695)	(200,278)
Redemption of bonds	(5,000)	(45,250)
Payments for issuance of shares	(518)	(394)
Dividends paid	(402,255)	(405,710)
Repayments of finance lease liabilities	(18,015)	(3,204)
Net cash provided by (used in) financing activities	361,515	930,162
Net increase (decrease) in cash and cash equivalents	188,351	62,620
Cash and cash equivalents at beginning of period	1,438,424	2,351,163
Cash and cash equivalents at end of period	1,626,775	2,413,783

(4) Notes to semi-annual consolidated financial statements

(Notes to assumptions for going concerns)

Not applicable.

(Notes when there is a significant change in the amount of shareholders' equity)

Not applicable.

(Additional information)

(Change in presentation method)

(Semi-annual consolidated statement of income)

Previously, with regard to the soccer club operation business, sponsorship revenue, merchandise revenue, etc. were recorded in "other" of non-operating income, expenses for players and other persons, club operation expenses, etc. were recorded in "selling, general and administrative expenses," and merchandise costs, etc. were recorded in "other" of non-operating expenses. However, from the semi-annual period of the fiscal year under review, the presentation method has been changed such that "other" of non-operating income is included in "net sales" and part of "selling, general and administrative expenses" and "other" of non-operating expenses are included in "cost of sales."

Regarding the soccer club operation business which was positioned as an ancillary business up to this point, the Company established J-Lease Football Club Co., Ltd. in April 2025 to secure stable revenue opportunities in the future by operating it as a full-scale business and positioned it as a new business of the Group.

This change in presentation method was made to more appropriately reflect the actual state of the business, as importance of the soccer club operation business is expected to further increase.

To reflect this change of the presentation method, the Company reclassified the semi-annual consolidated statement of income for the semi-annual period of the previous fiscal year. Due to this change, as a result of reclassification of the gain on "other" of 1,132 thousand yen in nonoperating income and "selling, general and administrative expenses" 57,957 thousand yen, "other" of 503 thousand yen in non-operating expenses, "net sales" increased 1,028 thousand yen, the cost of sales increased 189,703 thousand yen, in the interim consolidated statements of income for the previous six months ended September 30, 2024.

As a result, compared to the previous method, "gross profit" decreased 57,328 thousand yen and "operating profit" increased 628 thousand yen.

(Segment information)

[Segment information]

Six months ended September 30, 2024 (From April 1, 2024, to September 30, 2024)

1. Information on sales and profit or loss by reporting segment and decomposition of revenue

(Thousand yen)

	Reporting segment				Others (Note) 1	Total	Adjustment (Note) 2, 3	Amount recorded in semi-annual consolidated statement of income (Note) 4
	Guarantee- related business	Real-estate- related business	IT-related business	Total				
Net sales								
Revenue from contracts with customers	1,006,635	32,011	479,826	1,518,472	1,028	1,519,501	-	1,519,501
Other revenue	6,154,484	38,310	-	6,192,794	-	6,192,794	-	6,192,794
Sales to external customers	7,161,119	70,321	479,826	7,711,267	1,028	7,712,295	-	7,712,295
Intersegment sales or transfers	-	4,040	61,638	65,679	-	65,679	(65,679)	-
Total	7,161,119	74,362	541,464	7,776,946	1,028	7,777,975	(65,679)	7,712,295
Segment profit (loss)	1,579,834	(33,327)	(56,315)	1,490,191	(63,423)	1,426,767	(8,304)	1,418,463

(Notes) 1. “Others” is a business segment not included in reporting segments and includes the soccer club operation business.

2. The sales adjustment of -65,679 thousand yen represents elimination of intersegment transactions.

3. The segment profit (loss) adjustment of -8,304 thousand yen represents elimination of intersegment transactions.

4. Segment profit (loss) is adjusted with operating profit in the semi-annual consolidated statement of income.

5. The provisional accounting treatment to be applied with respect to business combinations was determined at the end of the previous consolidated fiscal year. Therefore, the figures for the semi-annual period of the previous fiscal year reflect the details of this provisional accounting treatment.

2. Information on impairment loss on non-current assets and goodwill by reporting segment

(Significant changes in the amount of goodwill)

With the acquisition of shares of AIVS and inclusion in the scope of consolidation on April 30, 2024, goodwill increased 700,371 thousand yen in the semi-annual period of the fiscal year under review. This amount reflects significant revision of the initial allocation of acquisition cost following the finalization of provisional accounting treatment related to business combination.

(Significant impairment losses on non-current assets)

The Company recorded impairment losses on property, plant and equipment in the guarantee-related business segment. The amount of recorded impairment losses for the semi-annual period of the fiscal year under review was 23,807 thousand yen.

3. Matters related to changes in reporting segments, etc.

The Group added the “IT-related business” to its reporting segments from the semi-annual period of the fiscal year under review, following the inclusion in the scope of consolidation of AIVS, which had become a subsidiary through the acquisition of shares.

Six months ended September 30, 2025 (From April 1, 2025, to September 30, 2025)

1. Information on sales and profit or loss by reporting segment and decomposition of revenue

(Thousand yen)

	Reporting segment				Others (Note) 1	Total	Adjustment (Note) 2,3	Amount recorded in semi-annual consolidated statement of income (Note) 4
	Guarantee- related business	Real-estate- related business	IT-related business	Total				
Net sales								
Revenue from contracts with customers	1,217,067	181,010	640,255	2,038,333	3,520	2,041,854	-	2,041,854
Other revenue	7,639,922	55,135	-	7,695,057	-	7,695,057	-	7,695,057
Sales to external customers	8,856,990	236,145	640,255	9,733,391	3,520	9,736,911	-	9,736,911
Intersegment sales or transfers	49	3,294	31,775	35,119	69,775	104,894	(104,894)	-
Total	8,857,039	239,439	672,031	9,768,510	73,295	9,841,806	(104,894)	9,736,911
Segment profit (loss)	1,781,728	(12,466)	6,704	1,775,967	4,210	1,780,178	(7,982)	1,772,196

(Notes) 1. “Others” is a business segment not included in reporting segments and includes the soccer club operation business and integrated advertising business.

2. The sales adjustment of -104,894 thousand yen represents elimination of intersegment transactions.

3. The segment profit (loss) adjustment of -7,982 thousand yen represents elimination of intersegment transactions.

4. Segment profit (loss) is adjusted with operating profit in the semi-annual consolidated statement of income.

2. Information on impairment loss on non-current assets and goodwill by reporting segment

(Significant changes in the amount of goodwill)

With the acquisition of shares of K-net Co., Ltd. and inclusion in the scope of consolidation on April 21, 2025, goodwill increased 1,607,595 thousand yen in the guarantee-related business. The amount of such goodwill is the amount calculated based on the provisional accounting treatment because the allocation of the acquisition cost has not been completed as of the end of the semi-annual period of the fiscal year under review.

With the acquisition of shares of AFB Co., Ltd. and inclusion in the scope of consolidation on July 25, 2025, goodwill increased 88,492 thousand yen in the “Others” business segment not included in reporting segments. The amount of such goodwill is the amount calculated based on the provisional accounting treatment because the allocation of the acquisition cost has not been completed as of the end of the semi-annual period of the fiscal year under review.

3. Matters related to changes in reporting segments, etc.

The Group included newly established J-Lease Football Club Co., Ltd. in the scope of consolidation from the semi-annual period of the fiscal year under review. Because the business of this company is insignificant in terms of amounts, it is stated under “Others” and not included in reporting segments. The segment information for the six months ended September 30, 2024 herein for comparison with the six months ended September 30, 2025 is that prepared according to the revised reporting segments.

In addition, the Group included K-net Co., Ltd. and AFB Co., Ltd., which had become a subsidiary through the acquisition of shares from the semi-annual period of the fiscal year under review, in the scope of consolidation, and added K-net Co., Ltd. to the “guarantee-related business” and AFB Co., Ltd. to the “Others” business segment not included in reporting segments.

(Significant subsequent events)

Not applicable.