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November 5, 2025

Consolidated Financial Results for the First Six Months of the Fiscal Year Ending March 31, 2026 <under Japanese GAAP>

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 Stock code: 9682
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Scheduled date to file semi-annual securities report: November 11, 2025
 Scheduled date for commencing dividend payments: November 21, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results presentation meeting: Yes (for institutional investors and analysts)

(Millions of yen with fractional amounts discarded, unless otherwise noted)

1. Consolidated financial results for the first six months of the fiscal year ending March 31, 2026 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	66,926	11.8	8,083	25.2	8,232	24.3	5,466	22.6
September 30, 2024	59,854	5.5	6,455	7.0	6,623	8.2	4,457	7.7

Note: Comprehensive income
 Six months ended September 30, 2025: ¥5,965 million [21.8%]
 Six months ended September 30, 2024: ¥4,896 million [1.0%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	34.17	—
September 30, 2024	26.19	—

Note: The Company conducted a 4-for-1 stock split of common shares effective October 1, 2025. Accordingly, basic earnings per share are calculated assuming that the stock split took place at the beginning of the fiscal year ended March 31, 2025.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
September 30, 2025	78,673	59,770	74.6
March 31, 2025	80,387	59,344	72.2

Reference: Equity
 As of September 30, 2025: ¥58,686 million As of March 31, 2025: ¥58,061 million

2. Dividends

	Annual dividends				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	50.00	—	77.00	127.00
Fiscal year ending March 31, 2026	—	60.00			
Fiscal year ending March 31, 2026 (Forecasts)			—	20.00	—

Note: Revisions to the forecasts of dividends most recently announced: None

Note: The Company conducted a 4-for-1 stock split of common shares effective October 1, 2025. The second quarter-end dividend per share for the fiscal year ending March 31, 2026 reflects the amount before the split, and the forecast for the fiscal year-end dividend per share for the fiscal year ending March 31, 2026 reflects the amount after the split. The total annual dividend is shown as “—.” There will be no change to the substantive dividend policy or dividend forecast as a result of the stock split. If the stock split is not considered, the forecast for the fiscal year-end dividend for the fiscal year ending March 31, 2026 will be 80.00 yen per share, and the annual dividend will be 140.00 yen per share.

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	135,000	7.2	15,500	7.0	15,850	2.5	10,900	2.5	68.52

Note: Revisions to the earnings forecasts most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of specific accounting for preparing semi-annual consolidated financial statements: Yes

Note: For the details, please refer to ‘(Application of specific accounting for preparing interim consolidated financial statements) in (4) Notes to interim consolidated financial statements in 2. Interim Consolidated Financial Statements and Significant Notes Thereto’ on page 11 of the attached materials.

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements after error corrections

- Changes in accounting policies due to revisions to accounting standards and other regulations: None
- Changes in accounting policies due to other reasons: None
- Changes in accounting estimates: None
- Restatement of prior period financial statements after error corrections: None

(4) Number of issued shares (common stock)

a. Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	163,954,928 shares
As of March 31, 2025	165,992,128 shares

b. Number of treasury shares at the end of the period

As of September 30, 2025	4,606,056 shares
As of March 31, 2025	4,808,020 shares

c. Average number of outstanding shares during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	159,961,371 shares
Six months ended September 30, 2024	170,187,996 shares

Note: The Company conducted a 4-for-1 stock split of common shares effective October 1, 2025. Accordingly, the number of issued shares (common stock) is calculated assuming that the stock split took place at the beginning of the fiscal year ended March 31, 2025.

* **Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit corporation.**

* **Proper use of earnings forecasts, and other special matters**

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.

For matters regarding the above earnings forecasts, please refer to '(3) Information regarding consolidated earnings forecasts and other forward-looking statements' in '1. Overview of Operating Results and Others,' on page 5 of the attached materials.

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1. Overview of Operating Results and Others

(1) Overview of operating results for the interim period under review

Forward-looking statements in this document are based on our views as of the end of the interim consolidated accounting period under review.

In the first six months of the fiscal year ending March 31, 2026, the Japanese economy has been recovering moderately. However, it is necessary to be mindful of the risk that business sentiment in Japan could be dampened by factors including the impact of the U.S. trade policy, as well as the impact of sustained price increases on personal consumption through falling consumer confidence. In addition, we must continue to pay attention to the impact of fluctuations in the financial and capital markets.

The environment surrounding the Group is such that, with advances in technology, executive agendas are increasingly centered around themes such as strengthening customer relationships and data-driven management. In line with and influenced by these shifts, corporate IT investments are expected to move toward information systems and customer contact services.

Against this backdrop, in the medium-term management plan (2025–2027), which is the 2nd Stage in Vision 2030, the Group will focus on three pillars: “evolution of focus businesses and deepening of core businesses,” “execution of strategic alliances,” and “strengthening of the Group’s management foundation,” and will work on initiatives to promote our business growth and expansion as well as enhance stability and reliability.

In the fiscal year under review, we are aiming to achieve net sales of ¥135,000 million (+7.2% year on year), operating profit of ¥15,500 million (+7.0% year on year), and EBITDA of ¥16,700 million (+6.9% year on year).

■ Evolution of focus businesses and deepening of core businesses

In the medium-term management plan (2025-2027), we have newly set “concentrated investment areas” (Note 2) and “forward-looking investment areas” (Note 3) within the “focus businesses” (Note 1) that we are strengthening as growth areas for the Group.

We are promoting our target of net sales of focus businesses making up 57% of total net sales by the fiscal year ending March 31, 2028. In the interim consolidated accounting period under review, the focus business net sales ratio was 62.2%, showing steady progress toward our goal.

In April 2025, we established the Generative AI Business Promotion Office to promote customer support for AI utilization in the field of generative AI, integration into our own solutions, and utilization in our own development processes, as we expand forward-looking investment areas. We aim to achieve ¥10.0 billion in net sales related to AI and generative AI in fiscal 2030 by improving our clients’ business value through the use of generative AI and other technologies.

(Note 1) Focus businesses

Business fields on which the Group will focus

(Note 2) Concentrated investment areas

The five areas that we have redefined to further expand our business scale: i.e., (1) Cloud computing & modernization, (2) Data utilization, (3) Security & managed services, (4) Enterprise Application Services, and (5) IoT & Edge Technology. These are the areas that are expected to grow particularly within our focus businesses.

(Note 3) Forward-looking investment areas

Areas expected to see rapid market expansion and increased customer business value in the future, i.e., AI, generative AI, and customer experience value (CX)

■ Execution of strategic alliances

In September 2025, we began partnering with OpenAI Japan LLC to advance the practical application of generative AI technology. We will strive to increase sophistication of the value that we propose, enhance added value, and improve productivity by combining generative AI technologies with our comprehensive strengths as a total system integrator, including building AI technology into systems,

developing our own AI-native solutions, and providing code generation support. In addition, we are utilizing generative AI to improve the efficiency of various operations such as research/analysis and inquiry handling. Moving forward, we aim to achieve ¥10.0 billion in net sales related to generative AI in fiscal year 2030, by driving new value creation and business growth through the use of generative AI.

■ Strengthening of the Group's management foundation

To strengthen our management foundation, we will invest in human capital and reinforce group governance and system infrastructure, aiming for sustained, stable enhancement of corporate value.

To improve capital efficiency, implement cash allocation based on the medium-term management plan, and further increase returns to shareholders, we repurchased our treasury shares for approximately ¥2.5 billion from May through July 2025. All of the repurchased treasury shares for approximately ¥2.5 billion during the fiscal year under review have been canceled.

As a result of the above, the Group reported net sales of ¥66,926 million for the interim consolidated accounting period under review (+11.8% year on year).

Gross profit was ¥14,793 million (+11.9% year on year) due to the increase in net sales.

Selling, general and administrative expenses were ¥6,710 million (−0.8% year on year). With the increase in gross profit, operating profit came to ¥8,083 million (+25.2% year on year), and ordinary profit came to ¥8,232 million (+24.3% year on year). Profit attributable to owners of parent was ¥5,466 million (+22.6% year on year), mainly due to the increase in ordinary profit.

(Millions of yen)

	Consolidated	Year-on-year change (%)
Net sales	66,926	11.8
Operating profit	8,083	25.2
Ordinary profit	8,232	24.3
Profit attributable to owners of parent	5,466	22.6

<Breakdown of net sales>

(Millions of yen)

	Consolidated	Year-on-year change (%)
Operation & Solutions	26,680	5.4
Technology & Solutions	22,776	9.7
Platforms & Services	17,469	26.8
Total	66,926	11.8

Summaries of the operational conditions of each segment are as follows.

Operation & Solutions Segment

Net sales came to ¥26,680 million (+5.4 % year on year), due to the steady progress of modernization of core systems in local governments and insurance industry, as well as the impact of new consolidations.

In initiatives for our “focus businesses,” we will combine industry expertise in areas such as the financial and public sectors with digital technology to expand areas of concentrated investment, such as cloud shifting and migration services, and drive business growth.

We have started to offer TRM Labs, a cryptoasset tracing and risk management tool provided by TRM Labs, Inc. TRM Labs provides government agencies and financial institutions with capabilities to conduct blockchain analysis and contributes to improving the safety of cryptoasset transactions. TRM Labs, combined with AMLion, our anti-money-laundering solution, promotes the advancement of risk detection in financial transactions involving crypto assets, as well as measures to address money laundering and terrorist financing.

Tohoku Systems Support Co., Ltd., a group company, has released MR20 (wearable device) and SR160 (handheld device with barcode scanning functions), which are RFID readers designed to improve work efficiency in picking and inspection operations. We will continue to expand RFID solutions and contribute to DX promotion in the logistics, manufacturing, and retail industries.

Technology & Solutions Segment

Net sales came to ¥22,776 million (+9.7% year on year), due to the growth in core system renewals for clients such as temp dispatch agencies, in cloud infrastructure renewals and cybersecurity measures for securities firms, and in projects involving enterprise application services.

In our initiatives for focus businesses, we will drive the expansion of the Group’s focus businesses by expanding concentrated investment areas such as Enterprise Application Services, as well as forward-looking investment areas.

In May 2025, our first mcframe implementation project won the Take Off Award, part of the mcframe Award 2025 sponsored by Business Engineering Corporation, for our high-quality implementation support and proposal capabilities with a focus on scalability. We will maintain our efforts to promote business innovation and digitalization in the manufacturing industry.

With regard to the housing solutions business, we have launched “Walk in home 2024 Version 1.1,” which significantly enhances design expressions for stairs and balconies and improves design efficiency and proposal capabilities by further accelerating the rendering process. We will continue to provide housing solutions and contribute to the digitalization of the housing and construction industries.

In July 2025, we launched “DTS Managed Services for ServiceNow,” providing comprehensive support ranging from routine ServiceNow operations to in-house development assistance. We will continue to support our customers’ digital transformation by reducing operational burdens, driving continuous operational improvements, and maximizing IT investment returns through advanced initiatives such as operational standardization, automation, AI utilization, and ITSM integration.

Platforms & Services Segment

Net sales remained strong and came to ¥17,469 million (+26.8% year on year) due to the growth in operational and infrastructure construction projects and increased hardware sales.

In our initiatives for focus businesses, in addition to expanding our operational service menu centered on ReSM and ReSM plus, we will advance our operational services through the use of AI to shorten failure recovery time and other measures.

In August 2025, we enhanced the capabilities of our in-house help desk outsourcing service, “ReSM plus,” and launched a new service integrating generative AI with human operators. By combining automated responses using natural language processing with human support for unresolved inquiries, we will continuously enhance the knowledge base of FAQs and internal documentation while improving response accuracy. This approach will ultimately lead to increased user satisfaction.

(2) Overview of financial position for the interim period under review

In terms of financial position, total assets decreased by ¥1,713 million from the end of the previous fiscal year to ¥78,673 million. This was mainly due to a decrease of ¥3,044 million in cash and deposits, despite an increase of ¥1,398 million in investment securities.

Liabilities decreased by ¥2,139 million from the end of the previous fiscal year to ¥18,903 million. This was mainly due to decreases of ¥970 million in accounts payable - trade and ¥566 million in provision for bonuses.

Net assets increased by ¥425 million from the end of the previous fiscal year to ¥59,770 million. This was mainly due to a decrease of ¥3,102 million in retained earnings resulting from the payment of dividends of surplus and an increase of ¥2,500 million in treasury shares following the share repurchase, despite increases of ¥5,466 million in retained earnings and ¥748 million in valuation difference on available-for-sale securities resulting from the recording of profit attributable to owners of parent. The cancellation of treasury shares reduced treasury shares by ¥2,055 million. However, retained earnings decreased by ¥2,002 million and capital surplus decreased by ¥53 million, resulting in no impact on total net assets.

(3) Information regarding consolidated earnings forecasts and other forward-looking statements

With respect to the full-year consolidated earnings forecasts, there is no change from the earnings forecasts announced on May 1, 2025.

2. Interim Consolidated Financial Statements and Significant Notes Thereto

(1) Consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	29,922	26,877
Notes and accounts receivable - trade, and contract assets	23,847	22,673
Securities	596	1,994
Merchandise and finished goods	1,130	1,115
Work in process	368	213
Raw materials and supplies	86	71
Other	1,869	2,608
Allowance for doubtful accounts	(22)	(17)
Total current assets	57,798	55,537
Non-current assets		
Property, plant and equipment	4,335	4,477
Intangible assets		
Goodwill	4,988	4,783
Other	911	829
Total intangible assets	5,900	5,613
Investments and other assets		
Other	12,360	13,051
Allowance for doubtful accounts	(6)	(7)
Total investments and other assets	12,353	13,044
Total non-current assets	22,588	23,136
Total assets	80,387	78,673

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	7,566	6,595
Income taxes payable	3,160	3,003
Provision for bonuses	3,754	3,187
Provision for bonuses for directors (and other officers)	72	55
Provision for loss on orders received	27	1
Other	5,864	5,294
Total current liabilities	20,445	18,137
Non-current liabilities		
Retirement benefit liability	254	259
Other	341	506
Total non-current liabilities	596	766
Total liabilities	21,042	18,903
Net assets		
Shareholders' equity		
Share capital	6,113	6,113
Capital surplus	4,992	4,992
Retained earnings	48,562	48,885
Treasury shares	(4,412)	(4,645)
Total shareholders' equity	55,255	55,345
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,726	2,474
Foreign currency translation adjustment	263	103
Remeasurements of defined benefit plans	816	763
Total accumulated other comprehensive income	2,805	3,341
Non-controlling interests	1,283	1,084
Total net assets	59,344	59,770
Total liabilities and net assets	80,387	78,673

(2) Consolidated statements of income and consolidated statements of comprehensive income

Consolidated statements of income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	59,854	66,926
Cost of sales	46,635	52,132
Gross profit	13,218	14,793
Selling, general and administrative expenses	6,763	6,710
Operating profit	6,455	8,083
Non-operating income		
Interest income	50	63
Dividend income	56	66
Surrender value of insurance policies	15	33
Other	89	140
Total non-operating income	212	303
Non-operating expenses		
Interest expenses	3	3
Loss on investments in investment partnerships	—	145
Commission for purchase of treasury shares	5	3
Foreign exchange losses	28	—
Other	7	2
Total non-operating expenses	45	154
Ordinary profit	6,623	8,232
Extraordinary income		
Gain on sale of non-current assets	5	—
Gain on sale of investment securities	—	67
Total extraordinary income	5	67
Extraordinary losses		
Loss on retirement of non-current assets	11	0
Loss on sale of shares of subsidiaries and associates	—	124
Office relocation expenses	11	—
Total extraordinary losses	22	124
Profit before income taxes	6,605	8,175
Income taxes	2,137	2,654
Profit	4,467	5,520
Profit attributable to non-controlling interests	10	54
Profit attributable to owners of parent	4,457	5,466

Consolidated statements of comprehensive income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	4,467	5,520
Other comprehensive income		
Valuation difference on available-for-sale securities	85	748
Foreign currency translation adjustment	381	(250)
Remeasurements of defined benefit plans, net of tax	(38)	(53)
Total other comprehensive income	428	444
Comprehensive income	4,896	5,965
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,750	6,001
Comprehensive income attributable to non-controlling interests	146	(36)

(3) Consolidated statements of cash flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	6,605	8,175
Depreciation	327	412
Amortization of goodwill	203	205
Increase (decrease) in provision for bonuses	(461)	(559)
Increase (decrease) in provision for bonuses for directors (and other officers)	(54)	(17)
Increase (decrease) in provision for loss on orders received	(9)	(26)
Decrease (increase) in retirement benefit asset	(51)	(51)
Increase (decrease) in retirement benefit liability	(47)	(60)
Loss (gain) on sale of shares of subsidiaries and associates	—	124
Decrease (increase) in accounts receivable - trade, and contract assets	3,171	991
Decrease (increase) in inventories	(566)	180
Increase (decrease) in trade payables	(369)	(889)
Other, net	(1,468)	(1,088)
Subtotal	7,280	7,397
Interest and dividends received	82	211
Interest paid	(3)	(3)
Income taxes paid	(2,305)	(2,785)
Net cash provided by (used in) operating activities	5,052	4,820
Cash flows from investing activities		
Purchase of securities	(124)	(1,667)
Proceeds from sale and redemption of securities	209	450
Purchase of property, plant and equipment	(395)	(158)
Purchase of intangible assets	(269)	(100)
Purchase of investment securities	(600)	(0)
Proceeds from sale of investment securities	—	100
Payments into time deposits	(178)	(255)
Proceeds from withdrawal of time deposits	177	1,206
Net decrease (increase) in short-term loans receivable	1	0
Proceeds from distributions from investment partnerships	7	9
Purchase of long-term prepaid expenses	(200)	—
Payments for sale of shares of subsidiaries resulting in change in scope of consolidation	—	(325)
Payments for contingent considerations of shares of subsidiaries	—	(296)
Other, net	8	(30)
Net cash provided by (used in) investing activities	(1,363)	(1,067)
Cash flows from financing activities		
Purchase of treasury shares	(3,502)	(2,503)
Decrease (increase) in cash segregated as deposits	(2,507)	—
Dividends paid	(2,485)	(3,096)
Other, net	(46)	(56)
Net cash provided by (used in) financing activities	(8,541)	(5,656)
Effect of exchange rate change on cash and cash equivalents	91	(90)
Net increase (decrease) in cash and cash equivalents	(4,760)	(1,994)
Cash and cash equivalents at beginning of period	37,557	28,405
Cash and cash equivalents at end of period	32,797	26,410

(4) Notes to interim consolidated financial statements

(Notes on premise of going concern)

No items to report.

(Notes on substantial changes in the amount of shareholders' equity)

No items to report.

(Application of specific accounting for preparing interim consolidated financial statements)

(Calculation of taxes)

Taxes are calculated first by reasonably estimating the effective tax rate after applying tax effect accounting against profit before income taxes for the fiscal year including the interim period under review, and next by multiplying the periodical profit before income taxes by such estimated effective tax rate.

(Notes on consolidated balance sheets)

(Contingent liabilities)

Improper payments were made to individuals deemed to be public officials at a specific overseas subsidiary of the Company in the past, and it has been recognized that these payments could be in violation of local anti-corruption laws and other laws and regulations. Accordingly, there is a possibility that investigations and prosecutions may be conducted by local authorities in the future, but the situation is uncertain at this point in time. There are also many uncertainties in estimating fines and penalties to be imposed by the authorities at this time, and it is therefore difficult to reasonably estimate the specific amount of future losses.

(Notes on segment information, etc.)

[Segment Information]

I For the interim period ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

1. Information about net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment				Adjustment (Note 1)	Amount reported on the interim consolidated statements of income (Note 2)
	Operation & Solutions	Technology & Solutions	Platforms & Services	Total		
Net sales						
Sales to external customers	25,308	20,764	13,781	59,854	—	59,854
Intersegment sales or transfers	771	49	236	1,058	(1,058)	—
Total	26,080	20,814	14,018	60,912	(1,058)	59,854
Segment profit	2,974	2,075	1,404	6,454	1	6,455

Notes: 1. There were no material segment profit adjustments.
2. Segment profit is reconciled to operating profit in the interim consolidated statements of income.

2. Information about impairment loss or goodwill, etc. on non-current assets by reportable segment

(Significant changes in amount of goodwill)

No items to report.

II For the interim period ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1. Information about net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment				Adjustment (Note 1)	Amount reported on the interim consolidated statements of income (Note 2)
	Operation & Solutions	Technology & Solutions	Platforms & Services	Total		
Net sales						
Sales to external customers	26,680	22,776	17,469	66,926	—	66,926
Intersegment sales or transfers	768	50	301	1,121	(1,121)	—
Total	27,448	22,827	17,771	68,047	(1,121)	66,926
Segment profit	3,567	2,799	1,717	8,084	(1)	8,083

Notes: 1. There were no material segment profit adjustments.
2. Segment profit is reconciled to operating profit in the interim consolidated statements of income.

2. Information about impairment loss or goodwill, etc. on non-current assets by reportable segment

(Significant changes in amount of goodwill)

No items to report.

(Revenue recognition)

Disaggregation of revenue from contracts with customers

For the interim period ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

(Millions of yen)

	Reportable segment			Total
	Operation & Solutions	Technology & Solutions	Platforms & Services	
Services	2,550	6,613	10,852	20,016
SI and development	22,497	13,976	629	37,103
Products	260	174	2,299	2,734
Revenue from contracts with customers	25,308	20,764	13,781	59,854
Sales to external customers	25,308	20,764	13,781	59,854

For the interim period ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(Millions of yen)

	Reportable segment			Total
	Operation & Solutions	Technology & Solutions	Platforms & Services	
Services	3,755	7,497	10,066	21,319
SI and development	22,365	15,007	3,199	40,571
Products	559	271	4,204	5,035
Revenue from contracts with customers	26,680	22,776	17,469	66,926
Sales to external customers	26,680	22,776	17,469	66,926

(Significant subsequent event)

Stock split and partial amendment to the Articles of Incorporation accompanying the stock split

In accordance with a resolution passed by the Board of Directors at a meeting held on August 4, 2025, the Company conducted a stock split and a partial amendment to the Articles of Incorporation corresponding to the stock split, with the effective date of October 1, 2025.

1. Stock split

(1) Purpose of the stock split

The purpose of the stock split is to lower the investment unit of our shares, making them more accessible while enhancing liquidity and expanding our investor base.

(2) Stock split method

Using September 30, 2025 as the record date, we conducted a 4-for-1 stock split for common shares owned by shareholders listed or recorded in the final shareholder registry on that day.

(3) Number of shares to be increased by the stock split

Total number of shares issued before the stock split: 40,988,732 shares

Number of shares to be increased by the stock split: 122,966,196 shares

Total number of issued shares after the stock split: 163,954,928 shares

Total number of shares authorized to be issued after the stock split: 400,000,000 shares

(4) Timetable for the stock split

Record date announcement: September 12, 2025

Record date: September 30, 2025

Effective date: October 1, 2025

(5) Impact on per-share information

The impact on per-share information is described in the summary information.

(6) Others

The amount of share capital will remain unchanged after the stock split.

2. Partial amendment to the Articles of Incorporation

(1) Reasons for the amendment

In light of the above-mentioned stock split, the Company amended part of its Articles of Incorporation pursuant to the provisions of Article 184, Paragraph 2 of the Companies Act, with the effective date of October 1, 2025.

(2) Details of the amendments

The details of the amendment are as follows.

(Amended parts are underlined.)

Articles of Incorporation before amendment
Article 6 (Total number of shares authorized to be issued)

The total number of shares authorized to be issued by the Company shall be 100,000,000 shares.

Article of Incorporation after amendment
Article 6 (Total number of shares authorized to be issued)

The total number of shares authorized to be issued by the Company shall be 400,000,000 shares.

(3) Schedule for amendment

Effective date of the amendment to the Articles of Incorporation: October 1, 2025

3. Others

Results of production, orders and sales

(1) Production

Production in the interim period under review is as follows.

Segment	Production (Millions of yen)	Year-on-year change (%)
Operation & Solutions	26,680	5.4
Technology & Solutions	22,776	9.7
Platforms & Services	17,469	26.8
Total	66,926	11.8

Note: Inter-segment transactions have been eliminated.

(2) Orders

Orders in the interim period under review are as follows.

Segment	Order volume (Millions of yen)	Year-on-year change (%)	Order backlog (Millions of yen)	Year-on-year change (%)
Operation & Solutions	26,076	(2.3)	14,913	2.0
Technology & Solutions	23,794	15.1	13,451	24.7
Platforms & Services	17,828	10.6	10,976	(0.4)
Total	67,700	6.6	39,341	8.0

Note: Inter-segment transactions have been eliminated.

(3) Sales

Sales in the interim period under review are as follows.

Segment	Sales (Millions of yen)	Year-on-year change (%)
Operation & Solutions	26,680	5.4
Technology & Solutions	22,776	9.7
Platforms & Services	17,469	26.8
Total	66,926	11.8

Note: Inter-segment transactions have been eliminated.