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October 15, 2025

Summary of Consolidated Financial Results for the Fiscal Year Ended August 31, 2025 (Under Japanese GAAP)

Company name: TRANSACTION CO., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 7818
URL: <https://www.trans-action.co.jp.e.zy.hp.transer.com/>
Representative: Satoshi Ishikawa, Chairman and Representative Director
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Telephone: +81-3-6861-5577
Scheduled date of annual general meeting of shareholders: November 27, 2025
Scheduled date to commence dividend payments: November 6, 2025
Scheduled date to file annual securities report: November 26, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for analysts, institutional investors, and the press)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended August 31, 2025 (from September 1, 2024 to August 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
August 31, 2025	27,453	9.6	5,706	9.0	6,011	6.9	4,078	8.4
August 31, 2024	25,047	9.1	5,233	12.3	5,625	17.5	3,763	13.9

Note: Comprehensive income For the fiscal year ended August 31, 2025: ¥ 4,126million [20.3%]
For the fiscal year ended August 31, 2024: ¥3,431 million [(4.1)%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
August 31, 2025	70.87	—	21.6	26.1	20.8
August 31, 2024	64.7	—	21.9	26.2	20.9

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended August 31, 2025: ¥— million

For the fiscal year ended August 31, 2024: ¥— million

Note: The Company conducted a 2-for-1 stock split of common shares on September 1, 2025. Accordingly, basic earnings per share have been calculated assuming that this stock split had been in effect at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
August 31, 2025	23,798	19,663	82.6	348.16
August 31, 2024	22,320	18,148	81.3	314.65

Reference: Equity

As of August 31, 2025: ¥19,663 million

As of August 31, 2024: ¥18,148 million

Note: The Company conducted a 2-for-1 stock split of common shares on September 1, 2025. Accordingly, net assets per share have been calculated assuming that this stock split had been in effect at the beginning of the previous consolidated fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
August 31, 2025	4,247	(547)	(2,946)	6,611
August 31, 2024	3,022	(1,715)	(1,516)	5,846

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended August 31, 2024	–	0.00	–	39.00	39.00	1,124	30.1	6.6
Fiscal year ended August 31, 2025	–	0.00	–	57.00	57.00	1,609	40.2	8.6
Fiscal year ending August 31, 2026 (Forecast)	–	0.00	–	30.0	30.0		41.1	

Note: 1. Revisions to the forecasts of cash dividends most recently announced: None

2. The Company conducted a 2-for-1 stock split of common shares on September 1, 2025. For the fiscal years ended August 2024 and August 2025, the amounts of actual dividends before the stock split are presented. For the fiscal year ending August 2026 (forecast), the amounts are presented on a post-stock-split basis.

3. Consolidated earnings forecasts for the fiscal year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending February 28, 2026	14,340	6.2	2,873	5.5	2,972	1.8	1,944	(1.1)	34.42
Fiscal year ending August 31, 2026	29,500	7.5	6,100	6.9	6,300	4.8	4,120	1.0	72.95

Note: The Company conducted a 2-for-1 stock split of common shares on September 1, 2025. Accordingly, (forecast) earnings per share have been calculated based on the weighted average number of shares outstanding, reflecting this stock split.

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

(3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of August 31, 2025	57,550,800 shares
As of August 31, 2024	58,750,800 shares

- (ii) Number of treasury shares at the end of the period

As of August 31, 2025	1,072,112 shares
As of August 31, 2024	1,072,112 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended August 31, 2025	57,550,468 shares
Fiscal year ended August 31, 2024	58,170,882 shares

Note: The Company conducted a 2-for-1 stock split of common shares on September 1, 2025. Accordingly, the number of issued common shares is presented as if this stock split had been in effect at the beginning of the previous fiscal year.

[Reference] Overview of non-consolidated financial results

Non-consolidated financial results for the fiscal year ended August 31, 2025 (from September 1, 2024 to August 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
August 31, 2025	6,491	154.7	5,755	209.4	6,059	165.8	6,000	182.2
August 31, 2024	2,549	78.5	1,860	137.7	2,279	143.5	2,125	120.4

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
August 31, 2025	104.26	—
August 31, 2024	36.55	—

Note: The Company conducted a 2-for-1 stock split of common shares on September 1, 2025. Accordingly, basic earnings per share have been calculated assuming that this stock split had been in effect at the beginning of the previous fiscal year.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
August 31, 2025	10,282	9,531	92.7	168.77
August 31, 2024	8,231	6,120	74.3	106.11

Reference: Equity

As of August 31, 2025: ¥9,531 million

As of August 31, 2024: ¥6,120 million

Note: The Company conducted a 2-for-1 stock split of common shares on September 1, 2025. Accordingly, net assets per share have been calculated assuming that this stock split had been in effect at the beginning of the previous fiscal year.

- * Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.
- * Proper use of earnings forecasts, and other special matters
 1. The financial forecast and other forward-looking statements in this material are based on information currently available to the Company and certain preconditions considered to be reasonable. Actual performance, etc. may vary depending on various factors.
 2. The Company conducted a 2-for-1 common stock split on September 1, 2025.
 3. The Company plans to hold a financial results briefing for institutional investors and analysts on October 17, 2025. The material on financial results used for the briefing will be posted on the Company's website by the same day.

Consolidated Financial Statements
Consolidated Balance Sheet

(Thousands of yen)

	As of August 31, 2024	As of August 31, 2025
Assets		
Current assets		
Cash and deposits	5,818,864	6,558,981
Notes and accounts receivable - trade, and contract assets	3,130,367	3,333,702
Securities	171,143	52,032
Finished goods	5,049,611	5,079,853
Supplies	26,652	61,073
Accounts receivable - other	58,539	51,527
Other	546,217	594,861
Allowance for doubtful accounts	(116)	(117)
Total current assets	14,801,280	15,731,915
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,159,365	1,248,323
Accumulated depreciation	(216,992)	(282,083)
Buildings and structures, net	942,372	966,239
Machinery, equipment and vehicles	470,392	493,604
Accumulated depreciation	(156,687)	(227,078)
Machinery, equipment and vehicles, net	313,704	266,525
Land	452,259	452,259
Other	402,617	444,422
Accumulated depreciation	(335,382)	(361,601)
Other, net	67,234	82,821
Total property, plant and equipment	1,775,570	1,767,846
Intangible assets		
Other	200,648	221,350
Total intangible assets	200,648	221,350
Investments and other assets		
Investment securities	4,150,574	4,652,600
Deferred tax assets	331,763	302,419
Leasehold and guarantee deposits	379,286	401,764
Other	681,528	720,274
Total investments and other assets	5,543,152	6,077,059
Total non-current assets	7,519,370	8,066,255
Total assets	22,320,651	23,798,171

(Thousands of yen)

	As of August 31, 2024	As of August 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	956,043	1,111,409
Current portion of long-term borrowings	333,532	262,106
Income taxes payable	1,032,588	1,092,858
Provision for bonuses	209,726	227,488
Provision for shareholder benefit program	6,951	8,311
Other	795,385	773,228
Total current liabilities	3,334,225	3,475,403
Non-current liabilities		
Long-term borrowings	434,606	172,500
Retirement benefit liability	317,509	353,694
Asset retirement obligations	37,229	45,765
Deferred tax liabilities	48,507	87,452
Total non-current liabilities	837,852	659,413
Total liabilities	4,172,078	4,134,816
Net assets		
Shareholders' equity		
Share capital	93,222	93,222
Capital surplus	3,305,428	2,148,628
Retained earnings	14,889,019	17,842,687
Treasury shares	(703,497)	(1,033,497)
Total shareholders' equity	17,584,173	19,051,041
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	373,082	396,041
Deferred gains or losses on hedges	(26,637)	62,539
Foreign currency translation adjustment	185,320	146,255
Remeasurements of defined benefit plans	32,634	7,477
Total accumulated other comprehensive income	564,399	612,314
Total net assets	18,148,572	19,663,355
Total liabilities and net assets	22,320,651	23,798,171

Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

Consolidated Statement of Income

(Thousands of yen)

	Fiscal year ended August 31, 2024	Fiscal year ended August 31, 2025
Net sales	25,047,146	27,453,452
Cost of sales	15,237,508	16,660,804
Gross profit	9,809,637	10,792,648
Selling, general and administrative expenses	4,576,460	5,086,265
Operating profit	5,233,177	5,706,383
Non-operating income		
Interest income	2,972	9,476
Interest on securities	167,289	196,268
Subsidy income	152	—
Foreign exchange gains	231,279	98,114
Other	5,456	4,890
Total non-operating income	407,150	308,750
Non-operating expenses		
Interest expenses	3,006	2,296
Litigation expenses	10,798	—
Commission for purchase of treasury shares	1,154	831
Other	5	170
Total non-operating expenses	14,964	3,298
Ordinary profit	5,625,363	6,011,835
Extraordinary income		
Gain on sale of non-current assets	2,615	—
Insurance claim income	585	—
Gain on receipt of donated non-current assets	—	26,997
Gain on sale of investment securities	—	72,276
Total extraordinary income	3,201	99,273
Extraordinary losses		
Loss on retirement of non-current assets	18	710
Total extraordinary losses	18	710
Profit before income taxes	5,628,546	6,110,398
Income taxes - current	1,833,898	2,009,540
Income taxes - deferred	31,046	22,455
Total income taxes	1,864,944	2,031,995
Profit	3,763,601	4,078,402
Profit attributable to owners of parent	3,763,601	4,078,402

Consolidated Statement of Comprehensive Income

(Thousands of yen)

	Fiscal year ended August 31, 2024	Fiscal year ended August 31, 2025
Profit	3,763,601	4,078,402
Other comprehensive income		
Valuation difference on available-for-sale securities	(167,809)	22,959
Deferred gains or losses on hedges	(154,488)	89,176
Foreign currency translation adjustment	(4,453)	(39,064)
Remeasurements of defined benefit plans, net of tax	(5,407)	(25,156)
Total other comprehensive income	(332,159)	47,914
Comprehensive income	3,431,441	4,126,317
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,431,441	4,126,317
Comprehensive income attributable to non-controlling interests	—	—

Consolidated Statement of Changes in Equity
Fiscal year ended August 31, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	93,222	3,305,428	12,144,917	(203,471)	15,340,096
Changes during period					
Dividends of surplus			(1,019,498)		(1,019,498)
Profit attributable to owners of parent			3,763,601		3,763,601
Purchase of treasury shares				(500,025)	(500,025)
Cancellation of treasury shares					—
Restricted Stock					—
Net changes in items other than shareholders' equity					—
Total changes during period	—	—	2,744,102	(500,025)	2,244,076
Balance at end of period	93,222	3,305,428	14,889,019	(703,497)	17,584,173

	Accumulated other comprehensive income					Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	540,891	127,851	189,773	38,041	896,558	16,236,655
Changes during period						
Dividends of surplus						(1,019,498)
Profit attributable to owners of parent						3,763,601
Purchase of treasury shares						(500,025)
Cancellation of treasury shares						—
Restricted Stock						—
Net changes in items other than shareholders' equity	(167,809)	(154,488)	(4,453)	(5,407)	(332,159)	(332,159)
Total changes during period	(167,809)	(154,488)	(4,453)	(5,407)	(332,159)	1,911,917
Balance at end of period	373,082	(26,637)	185,320	32,634	564,399	18,148,572

Fiscal year ended August 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	93,222	3,305,428	14,889,019	(703,497)	17,584,173
Changes during period					
Dividends of surplus			(1,124,734)		(1,124,734)
Profit attributable to owners of parent			4,078,402		4,078,402
Purchase of treasury shares				(1,486,800)	(1,486,800)
Cancellation of treasury shares		(1,156,800)		1,156,800	—
Restricted Stock					—
Net changes in items other than shareholders' equity					—
Total changes during period	—	(1,156,800)	2,953,668	(330,000)	1,466,868
Balance at end of period	93,222	2,148,628	17,842,687	(1,033,497)	19,051,041

	Accumulated other comprehensive income					Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	373,082	(26,637)	185,320	32,634	564,399	18,148,572
Changes during period						
Dividends of surplus						(1,124,734)
Profit attributable to owners of parent						4,078,402
Purchase of treasury shares						(1,486,800)
Cancellation of treasury shares						—
Restricted Stock						—
Net changes in items other than shareholders' equity	22,959	89,176	(39,064)	(25,156)	47,914	47,914
Total changes during period	22,959	89,176	(39,064)	(25,156)	47,914	1,514,782
Balance at end of period	396,041	62,539	146,255	7,477	612,314	19,663,355

Consolidated Statement of Cash Flows

(Thousands of yen)

	Fiscal year ended August 31, 2024	Fiscal year ended August 31, 2025
Cash flows from operating activities		
Profit before income taxes	5,628,546	6,110,398
Depreciation	177,705	237,895
Increase (decrease) in allowance for doubtful accounts	(7,825)	0
Increase (decrease) in provision for bonuses	(14,100)	17,536
Increase (decrease) in retirement benefit liability	(2,644)	11,028
Increase (decrease) in provision for shareholder benefit program	(386)	1,360
Foreign exchange losses (gains)	(260,263)	(105,451)
Interest and dividend income	(170,262)	(208,145)
Interest expenses	3,006	2,296
Loss (gain) on sale of investment securities	—	(72,276)
Insurance claim income	(585)	—
Loss (gain) on sale and retirement of non-current assets	(2,597)	710
Gain on receipt of donated non-current assets	—	(26,997)
Loss on litigation	10,798	—
Decrease (increase) in accounts receivable - trade, and contract assets	(396,502)	(202,851)
Decrease (increase) in inventories	(306,468)	(64,870)
Increase (decrease) in trade payables	(4,534)	154,699
Decrease (increase) in advance payments to suppliers	(6,341)	19,713
Other, net	88,948	190,292
Subtotal	4,736,494	6,065,338
Interest and dividends received	104,053	133,176
Interest paid	(3,188)	(2,318)
Payments for loss on litigation	(10,798)	—
Income taxes refund	100,408	143
Income taxes paid	(1,904,893)	(1,948,922)
Net cash provided by (used in) operating activities	3,022,077	4,247,416
Cash flows from investing activities		
Purchase of property, plant and equipment	(713,749)	(235,569)
Purchase of intangible assets	(84,835)	(66,631)
Purchase of investment securities	(1,416,138)	(354,158)
Proceeds from sale and redemption of short-term and long-term investment securities	611,272	180,470
Payments of leasehold and guarantee deposits	(68,628)	(24,086)
Proceeds from refund of leasehold and guarantee deposits	578	1,754
Purchase of insurance funds	(48,999)	(48,999)
Other, net	4,537	—
Net cash provided by (used in) investing activities	(1,715,964)	(547,219)
Cash flows from financing activities		
Proceeds from long-term borrowings	400,000	—
Repayments of long-term borrowings	(395,513)	(333,532)
Purchase of treasury shares	(501,179)	(1,487,631)
Dividends paid	(1,019,500)	(1,124,955)
Net cash provided by (used in) financing activities	(1,516,192)	(2,946,118)
Effect of exchange rate change on cash and cash equivalents	(3,512)	10,155
Net increase (decrease) in cash and cash equivalents	(213,592)	764,233
Cash and cash equivalents at beginning of period	6,060,372	5,846,780
Cash and cash equivalents at end of period	5,846,780	6,611,013