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August 8, 2025

## Summary of Business Results for the Fiscal Year Ended June 30, 2025 [Japan GAAP] (Consolidated)

Company name: Digital Information Technologies Corporation  
 Listing: Tokyo Stock Exchange  
 Securities code: 3916  
 URL: <http://www.ditgroup.jp/>  
 Representative: Satoshi Ichikawa, Representative Director and President, Executive Officer  
 Inquiries: Hiroyuki Komatsu, Director, Executive Vice President, Head of Corporate Planning Division  
 Scheduled date of annual general meeting of shareholders: September 25, 2025  
 Scheduled date to commence dividend payments: September 26, 2025  
 Scheduled date to file annual securities report: September 24, 2025  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended June 30, 2025 (from July 1, 2024 to June 30, 2025)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	24,159	21.5	3,013	24.3	3,027	25.7	2,178	29.1
June 30, 2024	19,888	9.6	2,424	18.9	2,409	17.0	1,686	16.5

Note: Comprehensive income For the fiscal year ended June 30, 2025: ¥2,397 million [38.2%]  
 For the fiscal year ended June 30, 2024: ¥1,735 million [18.7%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
June 30, 2025	147.38	-	29.0	28.2	12.5
June 30, 2024	112.83	-	26.0	26.2	12.2

Note: Diluted earnings per share is not presented because there are no dilutive shares.

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	11,271	8,182	71.6	548.77
June 30, 2024	10,217	7,058	68.1	465.51

Reference: Equity  
 As of June 30, 2025: ¥8,072 million  
 As of June 30, 2024: ¥6,958 million

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
June 30, 2025	2,394	10	-1,546	5,337
June 30, 2024	1,741	-595	-804	4,506

## 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended June 30, 2024	-	23.00	-	23.00	46.00	692	41.1	10.6
Fiscal year ended June 30, 2025	-	30.00	-	42.00	72.00	1,067	49.0	26.2
Fiscal year ending June 30, 2026 (Forecast)	-	37.00	-	38.00	75.00		50.5	

## 3. Forecast of consolidated financial results for the year ending June 30, 2026 (from July 1, 2025 to June 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months	12,500	5.9	1,400	-12.5	1,400	-12.8	1,000	-6.7	66.90
Full year	26,000	7.6	3,050	1.2	3,050	0.7	2,200	1.0	149.55

\* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	15,501,820 shares
As of June 30, 2024	15,501,820 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2025	791,187 shares
As of June 30, 2024	553,580 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended June 30, 2025	14,781,088 shares
Fiscal year ended June 30, 2024	14,951,631 shares

Note: The number of treasury stock to be deducted from the calculation of the number of treasury stock at the end of the period and the number of treasury stock during the period includes the Company's shares held by Custody Bank of Japan, Ltd. (Trust E-Account) as trust assets under the Employees' Benefit Trust (J-ESOP) Plan.

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended June 30, 2025 (from July 1, 2024 to June 30, 2025)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	20,722	14.2	2,751	14.7	2,752	15.6	2,048	20.3
June 30, 2024	18,148	8.9	2,398	26.9	2,380	24.8	1,702	27.0

	Basic earnings per share
Fiscal year ended	Yen
June 30, 2025	138.62
June 30, 2024	113.88

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	9,989	7,439	74.5	505.73
June 30, 2024	8,873	6,426	72.4	429.91

Reference: Equity

As of June 30, 2025: ¥7,439 million  
As of June 30, 2024: ¥6,426 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. Therefore, the Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.

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## 1. Overview of Business Results

### (1) Business Results for the Subject Period

During the fiscal year under review (from July 1, 2024, to June 30, 2025), the business environment continued to show moderate recovery partly due to government economic policies, including measures that promote wage increases and tax cuts for investment. However, the outlook remained uncertain due to a combination of inconsistent trade policy in the U.S., ongoing increases in energy and food prices, and higher costs stemming from labor shortages.

In the information services industry to which we belong, the software investment plan (total for all industries and enterprises of all sizes) for fiscal 2025, according to the Bank of Japan Tankan survey (June) announced on July 1, 2025, increased by 12.4% compared to fiscal 2024, indicating that favorable software investment continues.

For our group as well, the progress in fields such as Artificial Intelligence (AI) to accelerate the realization of digital transformation, Internet of Things (IoT), the transition of existing systems to cloud systems, and progress in low-code development to accelerate system development have led to increased opportunities to enter new businesses and the expansion of business scope.

In response to the escalating cybersecurity problem, the Ministry of Economy, Trade and Industry released "Strategy for Vitalization of the Cybersecurity Industry" on March 5, 2025. There is a growing need for the entire society to strengthen cybersecurity measures. Additionally, the rise in personnel costs due to increasing prices has intensified the need for operational efficiency, which continues to benefit our group as we provide effective solutions to these challenges.

Under such conditions, the DIT Group formulated the following five business strategies and continues to take proactive measures to achieve them.

- Renovation (Expand and stabilize business foundation through reform of existing businesses)
- Innovation (Create new value centered on in-house products)
- Shift from competition to collaboration (Expand business through cooperative efforts)
- Shift from development to services (Expand business from service-oriented perspective)
- Secure and develop human assets (Hire and train personnel)

Furthermore, on August 9, 2024, we announced our new medium-term management plan (fiscal 2024 to fiscal 2026).

In the new medium-term management plan, we defined our Purpose as: “Enrich people’s lives by supporting the digitized society (changes) that continues to ‘evolve’ with the power of IT (responsiveness),” expressing the connection between our business philosophy and the meaning of existence. We are committed to achieving growth together as one unified company.

**Philosophy, Purpose, and Vision for 2030**

**Purpose**

Our company will grow as one team by expressing the linkage between our corporate philosophy and the reason for our existence in the purpose in the New Medium-term Management Plan.

**Purpose**

Enrich people's lives by supporting the digitized society (changes) that continues to “evolve” with the power of IT (responsiveness).

**Mindset that DIT values**

**Provide value that can adapt to changes of the times**

**- Enhance Customer Value !**

**We value the responsiveness to changes.**

Responsiveness to changes means that we will not be content with the status quo, but always take on challenges because of a sense of urgency that we will easily get left behind the times if we do not take measures to adapt to changes as the world keeps changing.

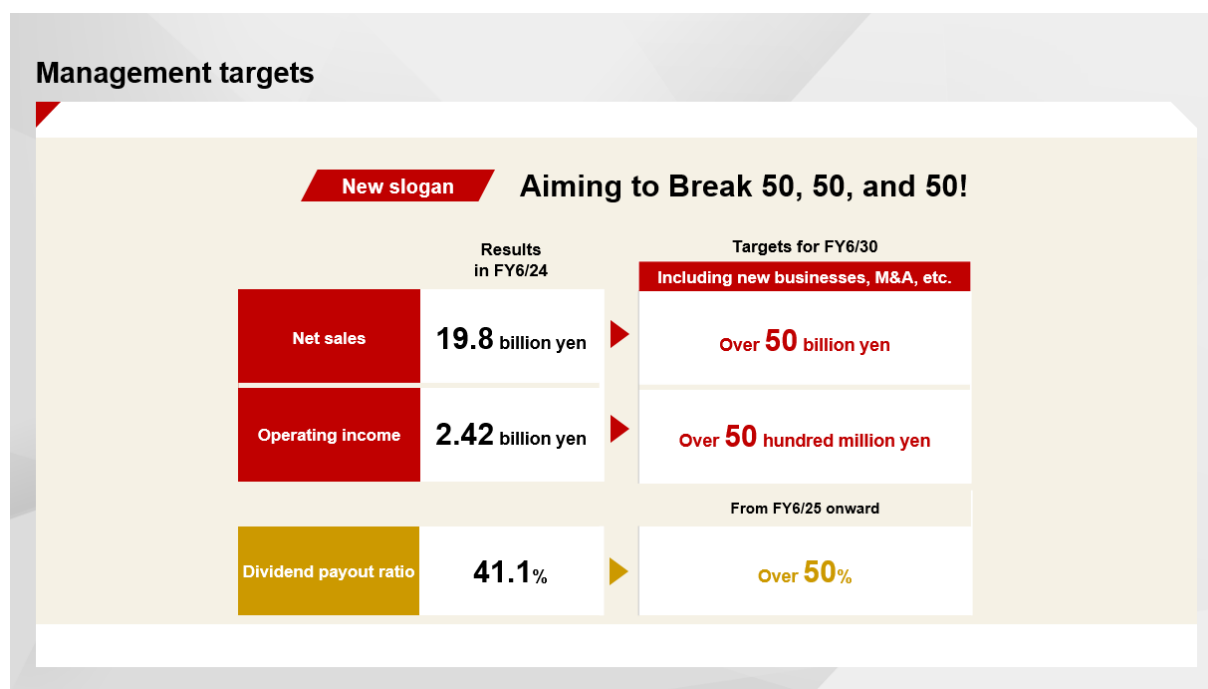
We will engage in businesses and provide services that can adapt to changes in the current of the times and the trend in technology.

As the immediate step, we will clarify the direction that we will move in by developing a long-term vision that can accommodate changes, such as development of innovative technology including generative AI, the aging society with a declining birthrate and a decrease in the working population, and work style reforms and diversifying lifestyles, and strive for continuous growth.

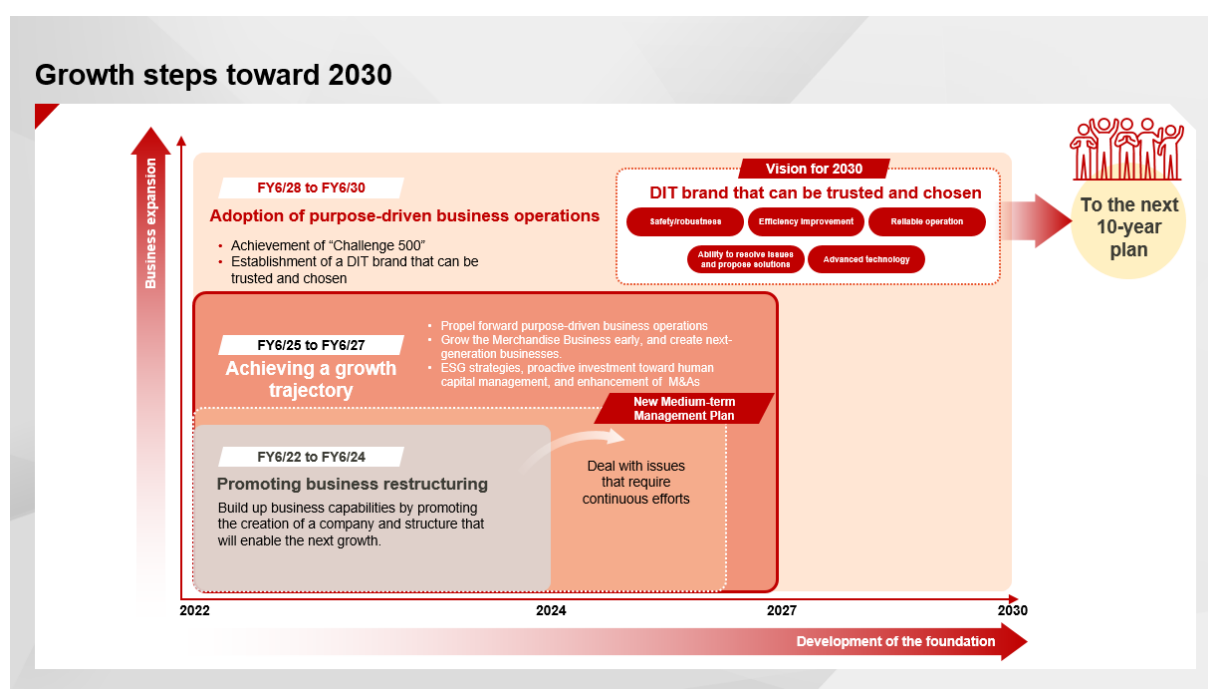
We believe that our mission is to contribute to society and enrich the lives of our stakeholders from all walks of life by achieving the aforementioned.

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In addition, we will continue to build “Trusted and Chosen DIT Brand” as our 2030 vision, and take on the challenge of achieving goals under the new slogan “Aiming to Break 50, 50, and 50!” which states that more than 50 billion yen of net sales, 50 hundred million yen of operating profit, and 50% of dividend payout ratio, respectively.



As a step toward achieving this 2030 Vision, we set the period from FY6/25 to FY6/27 as the period for “achieving a growth trajectory” to address issues newly recognized when promoting business structural reform, to promote Purpose management, to establish a business style and put the overall business on a growth track. Moreover, the period from FY6/28 to FY6/30 is the period for “establishing the DIT brand”, that is trusted and chosen by all stakeholders by establishing a Purpose.



## ■ Summary of Business Results for the Fiscal Year Ended June 30, 2025

We achieved record-high sales and profits in the subject fiscal year in response to strong demand.

During the fiscal year under review, costs increased significantly due to improvements in employee compensation (an average salary increase of 9%), the amortization of goodwill associated with M&A, and an increase in the unit price of partners. However, due to sufficiently strong demand and the effects of M&A, we managed to absorb these increases, achieving significant increases in both sales and profits, and further strengthening our earnings base.

As a result, net sales in the subject fiscal year amounted to 24,159,035 thousand yen (up 21.5% year on year), with operating profit of 3,013,992 thousand yen (up 24.3%), ordinary profit of 3,027,785 thousand yen (up 25.7%), and profit attributable to owners of parent of 2,178,368 thousand yen (up 29.1%), marking the 15th consecutive year of growth in both sales and profits.

Business Results by segment are as follows.

Of note, figures for sales by segment and segment profit (operating profit) are presented before the elimination of intra-company transactions.

### ① Software Development Business

In the Business Solutions Unit (business system development and operation support), the impact of the handover of an unprofitable project which had been carried out in the first quarter of the previous fiscal year had run its course. As a result, sales and profits grew significantly from the previous fiscal year.

In business system development, our strategy of returning to finance-related projects has paid off, and public works, communications, and manufacturing projects have also grown. In addition, sales of System Products Co., Ltd., which joined our group through an M&A in February 2024, were recorded in this category. As a result, we achieved significant increases in both sales and profits. In particular, in terms of profits, high-priced public-sector projects, which continued until the third quarter of the current fiscal year, contributed significantly.

In operation support, although we are steadily expanding our business domains, such as growth in the area of cloud-related infrastructure construction, the development of new services such as Salesforce has been delayed. As a result, although we were able to increase sales, we recorded only a slight increase in profits.

In the Embedded Solutions Unit (embedded system development and embedded system verification), the effects of U.S. trade policy started to show in the fourth quarter. Despite some uncertainties in business conditions, we were able to achieve a significant increase in both sales and profits.

In embedded system development, sales and profits increased from the previous fiscal year. While there was only a slight rise in sales in the semiconductor sector due to a temporary adjustment phase, the performance remained strong in IoT-related sectors, such as R&D for automotive and home appliances.

In embedded system verification, sales and profits increased significantly from the previous fiscal year, as we expanded our business scope by receiving an order for an automotive IVI (In-Vehicle Infotainment) project from a major component manufacturer and conducting a PoC (proof of concept) test utilizing AI with a major manufacturing company.

In the Product Solutions Unit, sales and profits grew steadily due to the accumulation of subscription licenses, an increase in sales of peripheral development related to electronic contract services, and the consolidation of Jungle, Inc., which joined our group through M&A in February 2024.

In the cyber security business, sales and profits increased from the previous fiscal year due to a steady increase in licensing sales from existing customers in WebARGUS (\*1). We launched our own vulnerability diagnostics service, and released “Sentinel ARGUS,” a new version of “WebARGUS for Ransomware” security, that reliably protects critical data from ransomware attacks and other attacks, the biggest threat to information security. In addition, we enhanced our product lineup by launching a new service that automatically includes cyber security insurance in security offerings for mid-sized companies, at no additional cost.

In the operational efficiency business, sales and profits increased from the previous fiscal year due to progress in capturing lead customers of xoBlos (\*2), which had been accumulated from the previous fiscal year.

In the post-COVID era, DD-CONNECT, an outsourcing service for electronic contracts, has seen increased demand due to the proliferation of remote work, boosting sales, especially in SI development within the residential construction industry.

Jungle, Inc. develops and sells the following products that have strong market needs. In particular, sales of “Fude-gurume” contributed greatly to special seasonal demand despite a decline in sending New Year's cards.

- “Data Migration Box” is a high-speed data migration tool for corporate, from on-premises to cloud and from cloud to other cloud. Jungle, Inc. holds exclusive sales rights.
- “DiskDeleter” is a USB memory-type data-deleting software. It is copyrighted by Jungle, Inc., and has been installed by more than 10,000 companies.
- “PDF –Xchange Editor” is a multi-functional PDF integrated software that allows free editing of PDF files. Jungle, Inc. sells it as a “Platinum Reseller.”



- “Fude-gurume” is New Year's cards and postcard creation software, which FUJI SOFT INCORPORATED develops and sells. It can be purchased at mass merchandisers nationwide and at Fude-gurume official store operated by Jungle, Inc.

As a result, net sales in the Software Development Business amounted to 23,294,442 thousand yen (up 21.6% year on year), with segment profit (operating profit) was 2,934,416 thousand yen (up 24.0%).

- (\*1) WebARGUS is a new type of website security solution that detects the tampering of websites as it occurs, and immediately restores the site to its original state. Instant detection and restoration protect corporate and other websites from malicious, unknown cyber-attacks, while at the same time preventing the escalation of the damage, such viruses spreading via the tampered website.
- (\*2) xoBlos is an innovation platform for Excel to automate inefficient Excel-based tasks. (Excel® is a registered trademark in the U.S. and other countries by the U.S. Microsoft Corporation)

## ② System Sales Business

In the System Sales segment, which is centered on “Rakuichi,” an operations and management support system for small and medium-sized enterprises manufactured by CASIO HUMAN SYSTEMS CO., LTD., we took over the business from a new Rakuichi sales agent based in the Hokuriku region during the second quarter, in anticipation of a decline in demand following the previous fiscal year's “Qualified Invoice System” and the “Mandatory the Electronic Book Retention Law.” The success of this measure led to year-on-year increases in sales and profits.

As a result, net sales in the System Sales segment amounted to 909,474 thousand yen (up 22.7% year on year), with segment profit (operating profit) of 79,565 thousand yen (up 36.1%).

## (2) Financial Position for the Subject Period

The overview of assets, liabilities, and net assets in the subject fiscal year is as follows.

### (Current Assets)

Current assets amounted to 9,474,059 thousand yen, an increase of 937,616 thousand yen compared to the end of the previous fiscal year. This was mainly due to increases of 738,364 thousand yen in cash and deposits and 303,236 thousand yen in notes and accounts receivable - trade, and a decrease of 146,854 thousand yen in contract assets.

### (Noncurrent Assets)

Noncurrent assets amounted to 1,797,063 thousand yen, an increase of 116,219 thousand yen compared to the end of the previous fiscal year. This was mainly due to increases of 365,687 thousand yen in investment securities, and a decrease of 163,608 thousand yen in goodwill and 70,073 thousand yen in deferred tax assets.

### (Current Liabilities)

Current liabilities amounted to 2,791,520 thousand yen, an increase of 117,569 thousand yen compared to the end of the previous fiscal year. This was due mainly to a increase of 123,798 thousand yen in accounts payable - trade; and decrease of 22,260 thousand in long-term borrowings.

### (Noncurrent Liabilities)

Noncurrent liabilities amounted to 297,375 thousand yen, a decrease of 187,650 thousand yen compared to the end of the previous fiscal year. This was due mainly to a decrease of 179,580 thousand yen in long-term borrowings.

### (Net Assets)

Net assets amounted to 8,182,226 thousand yen, an increase of 1,123,916 thousand yen compared to the end of the previous fiscal year. This was mainly due to increases of 1,387,260 thousand yen in retained earnings and 484,126 thousand yen in treasury shares.

## (3) Cash Flows for the Subject Period

Cash and cash equivalents at the end of the fiscal year increased by 830,808 thousand yen from the end of the previous fiscal year to 5,337,753 thousand yen.

The factors contributing to the changes in cash flows during the subject fiscal year are as follows.

### (Cash Flows from Operating Activities)

Net cash provided by operating activities amounted to 2,394,103 thousand yen (1,741,683 thousand yen provided for the previous fiscal year) due to the recording of profit before income taxes of 3,027,865 thousand yen and payments for income taxes of 842,512 thousand yen.

### (Cash Flows from Investing Activities)

Net cash provided in investing activities was 10,944 thousand yen (595,613 thousand yen used in the previous fiscal year), mainly due to the proceeds from withdrawal of time deposits (96,242 thousand yen), purchase of investment securities (27,400 thousand yen) and payments for acquisition of businesses (17,373 thousand yen).

#### (Cash Flows from Financing Activities)

Net cash used in financing activities was 1,546,191 thousand yen (compared with 804,712 thousand yen used in the previous fiscal year), mainly due to cash dividends paid of 790,886 thousand yen and purchase of treasury stock of 488,529 thousand yen.

#### (4) Future Outlook

The Cabinet Office announced in July 2025 that, “despite some impacts from U.S. trade policy and other factors, the Japanese economy in general is recovering moderately.” The announcement included the statement that “the outlook for the economy is expected to continue its moderate recovery, supported by improvements in employment and income situation as well as various policy measures. However, the economy remains vulnerable to downside risks associated with U.S. trade policy. Additionally, persistent rising prices could impact private consumption by lowering consumer sentiment, which poses a risk of downward pressure on the Japanese economy. In addition, it is necessary to remain vigilant regarding the effects of fluctuations in financial markets, etc.”

Globally, trends in U.S. trade and economic policies are influencing the world economy, and geopolitical risks persist, making the global economic outlook uncertain.

In the information services industry to which we belong, advanced technologies such as AI, IoT, cloud computing, big data analytics, and quantum computing are continuing to develop, and corporate digital transformation is expected to accelerate in the future. Notably, innovations in generative AI are remarkable, with their applications spreading across various industries and operations, driving the creation of new services.

In this environment, we will boldly respond to changes such as uncertain economic conditions and accelerating technological innovation, leveraging our strength in adaptability.

The fiscal year ending June 2026 marks the second year of our new medium-term management plan (fiscal 2024 to fiscal 2026). We are actively promoting purpose-driven management to place our entire business on a growth track. Simultaneously, we will further reinforce two axes of “Business Foundation” and “Growth Factors,” which have supported growth to date. Our goal is to enhance corporate value by expanding our business foundation and creating new value and services.

Business plans by segment are as follows.

##### ① Software Development Business

In the Business Solutions Unit and Embedded Solutions Unit, which are our “business foundation,” we will enhance our value co-creation capabilities and market competitiveness to strengthen our core earnings business model.

In the Business Solutions Unit, we will implement various measures to accurately address the expanding demand for digital transformation and the market shifts led by AI, aiming for significant increases in both sales and profits.

We will implement the following measures in the business system development services of the Business Solutions Unit:

- For development projects in the financial sector, we are forming a team of financial professionals, building on our accumulated experience. Furthermore, to generate synergies with System Products Co., Ltd., which joined our group through an M&A in February 2024 and specializes in securities-related systems, we will promote personnel collaboration tailored to specific project requirements and business needs.
- We will strengthen partnerships with external companies and establish a model that integrates development, operations, and improvement proposals in a continuous cycle. Through this approach, we are committed to building long-term relationships with our customers and maximizing the value of our services.
- Major telecommunication companies are beginning to identify specific development needs in peripheral business areas that core systems cannot address. We will actively pursue orders in these areas.
- We will strategically allocate resources to advanced technologies, including generative AI, which is expected to drive future growth, aiming to provide highly productive and high-quality systems.
- We will establish our standard model that combines agile development and low-code development to meet the diverse needs of our customers quickly and accurately.

We will implement the following measures in the operational support services of the Business Solutions Unit:

- We will strengthen collaboration with our business system development services to improve a structure to support for customers’ business continuity and operational enhancement. Additionally, we will further enhance our initiatives to streamline operations and continuously deliver value through Digital Transformation (DX) support.
- As the shift toward cloud environments accelerates, we will consolidate our cloud architect talent and establish a framework to provide end-to-end support—from infrastructure design and migration to ongoing operations.
- In the CRM domain, we will provide support for the implementation and adoption of various solutions, including Salesforce,

and aim to strengthen our ability to meet diverse customer needs across industries.

- We will automate IT equipment settings and configuration tasks to reduce human error and workload, promoting an operational structure that combines efficiency and stability.

In the Embedded Solutions Unit, despite uncertainty about the future of the automotive industry due to trends in U.S. trade policy and other factors, we will implement various measures to ensure stable project acquisition and strive to increase sales and profits.

We will implement the following measures in the embedded system development services of the Embedded Solutions Unit:

- Leveraging our integrated development and verification structure, we will deepen our relationships with existing key customers, including automobile manufacturers, major automobile parts manufacturer (Tier1), and semiconductor manufacturers.
- Leveraging the technological expertise we have cultivated over the years, we will actively expand our business into new sectors beyond automotive, including industrial equipment and other industries.
- In addition to our involvement in IVI (In-Vehicle Infotainment), CDC (Cockpit Domain Controller), and ECU (Electronic Control Unit), we will actively enter the emerging SDV (Software Defined Vehicle) market and strengthen our initiatives in the area of functional safety.
- We will actively work to comply with and build a track record by domestic and international security laws and systems, such as the Cyber Resilience Act (CRA) for Europe and Japan Cyber-Security Technical Assessment Requirements (JC-STAR).
- Leveraging our expertise in connected cars, we will continue to focus on server-side development in the automotive ecosystem beyond the vehicle.
- In the IoT sector, we will expand our business domains centered on home appliances while promoting the development of next-generation IoT solutions utilizing AI and data science tools.
- To expand projects in the Chubu region, we will consider establishing a business foundation in the area.

We will implement the following measures in the embedded system verification services of the Embedded Solutions Unit:

- We will establish framework that ensures quality upstream and verify quality downstream, aiming to build a strong track record of orders received.
- We will promote the standardization of verification operations and the automation of processes using AI and RPA.
- We will promote participation in new verification domains, such as business and industrial equipment.
- In North America, where our automotive business is steadily growing, we aim to expand our focus from IVI to ADAS, driving further business growth.

Regarding the Product Solutions Unit, which is a “Growth Factor,” we will expand our business while utilizing original products as a core and create next-generation businesses by utilizing new technologies.

We will implement the following measures in the cyber security business:

- Through the provision of total security services centered on original products, we will promote business expansion and strengthen profitability with the aim of establishing the DIT Security brand.
- We have begun full-scale development of platform diagnosis and vulnerability diagnosis services, which are in high demand, after establishing an in-house supply system. Going forward, we will further expand our track record and strengthen our service domains.
- “Sentinel ARGUS,” an in-house security system developed as a measure against ransomware, has begun full-scale operation, and we will expand its introduction and related services.
- Building on trends from Europe’s CRA and Japan’s JC-STAR, demand is growing for an IoT version of WebARGUS based on the system resilience concept—self-detection and self-recovery. We will actively invest in realizing the market launch of this IoT version of WebARGUS.

We will implement the following measures in the operational efficiency business:

- xoBlos, our mainstay product, is expanding its introduction, particularly among major companies, and we will work to steadily accumulate subscription licensing revenue.
- For new customers, we will promote the acquisition of contracts through the use of low-priced installation packs, and after introduction, we will aim to increase earnings by up-selling.
- We are preparing to offer new solutions, including the xoBlos automation model combined with AI technologies, a SaaS

model for SMBs, and a model tailored for local governments.

We will implement the following measures in the electronic contract services business and digital transformation-related services:

- We will work to acquire large-scale system integration projects, mainly in the construction and real estate industries, where we have a successful record of installation, and to achieve significant growth in subscription licenses, which is recurring revenue.
- By leveraging our accumulated know-how in agile and low-code development, we aim to expand our system and increase orders.
- Mainly in the Southern Hokkaido area, we will start up services that meet local needs. For example, we will use AI to diagnose aging water pipes while also contributing to local communities.

As for Jungle, Inc., although the termination of New Year's card software sales has impacted on our sales, the effect on profits is manageable, and we aim to secure profits comparable to the previous fiscal year by enhancing our product lineup for corporation.

Moreover, we will also leverage Jungle, Inc.'s marketing and sales expertise across the entire group to elevate the Product Solutions Unit and support medium- to long-term growth.

## ② System Sales Business

Over 80% of sales for "Rakuichi," an operations and management support system for small and medium-sized enterprises, come from repeat customers. Therefore, the System Sales Business is stable, but its growth potential is limited. Currently, we are maintaining business scale by expanding our market reach and selling additional equipment, such as multifunction devices. In the current fiscal year, we will implement the following measures to reliably drive sales and profit growth, while enhancing future-oriented initiatives.

- We plan to secure stable sales by reinforcing replacement proposals at the newly established Hokuriku sales office and enhancing after-sales services for companies that have already adopted our systems across all sales offices.
- We will focus on cross-selling products beyond Rakuichi, such as multifunction devices, UTM, and Rakuraku Page, tailored to our customers' operational environment.
- We will strengthen our sales structure, cultivate new customers primarily for subscription-based cloud systems, and conduct proposal-based sales targeting customer white space.

As a result, for the next fiscal year (FY6/26), DIT is forecasting net sales of 26,000 million yen (up 7.6% year on year), with operating profit of 3,050 million yen (up 1.2%), ordinary profit of 3,050 million yen (up 0.7%), and profit attributable to owners of parent of 2,200 million yen (up 1.0%).

Although the business is growing and we anticipate steady sales growth, we remain cautious about profitability due to several factors: (1) uncertain market trends, (2) decline of temporary demand, (3) rising internal expenses, and (4) execution of future-oriented investments.

- (1) Uncertainty surrounding the impact of U.S. trade policy
- (2) Decline in sales of New Year's card software and limited-time high-value projects affected the prior first half
- (3) Need to increase costs associated with improving employee compensation and upgrading in-house system
- (4) Execute prioritized investments in IoT security products to bring them to market by the end of the fiscal year

In particular, we expect a decline in profits in the first half of the fiscal year due to these factors. However, we will strive to minimize the decline and achieve an increase in profits over the full year, aiming for a 16th consecutive year of sales and profit growth.

We will respond flexibly based on the circumstances and provide timely updates on significant changes to the forward-looking statements.

## (5) Basic Policy on Profit Distribution and Dividends for the Subject and Next Periods

The Company regards shareholder returns as one of its key management measures and believes it is important to provide stable and continuous dividends. We will review the dividend payout ratio, taking into consideration the balance between the dividend payout ratio and internal reserves for business expansion, but our basic policy is to continually increase the dividend payout ratio

to 50% or more continually, emphasizing the return of profits to our shareholders.

Regarding profit distribution for the current fiscal year, we plan to pay a year-end surplus dividend of 36 yen per share of common stock, as initially planned. However, we will instead distribute a dividend of 42 yen per share, an increase of 6 yen, reflecting a return on value to shareholders. Along with this, we plan to pay a total of 72 yen, including an interim dividend of 30 yen.

For FY6/26, in accordance with the above basic policy, we plan to pay 75 yen per share, comprising an interim dividend of 37 yen, and a year-end dividend of 38 yen.

## 2. Overview of the Corporate Group

The DIT Group is an independent information services company, comprising the Company and six consolidated subsidiaries. Its main businesses are software development and system sales.

### (1) Software Development Business

#### ① Business Solutions Unit

##### (a) Business system development

This business focuses on custom development for end-users and information system subsidiaries in a wide range of fields, including finance, medical/pharmaceutical, communications, logistics, transportation, manufacturing, and public works. It also provides custom development on a contract basis for major system integration (SI) vendors. Specifically, this business utilizes the technologies it has accumulated in various sectors for websites and key systems, front and back-office operations, new system development and maintenance, and building trusting relationships with leading companies in various business sectors in order to secure stable orders.

##### (b) Operation support

This business provides operational support for customers' business systems, including support desks to handle inquiries from internal users at customer companies, as well as the building and maintenance of infrastructure (servers, networks, etc.). Because this is an ongoing business alongside the business domains of major customers, it generates stable earnings.

#### ② Embedded Product Solutions Unit

##### (a) Embedded system development

This business develops software for in-vehicle devices, mobile devices, information home appliances, and communication equipment. For in-vehicle devices, mobile devices and information home appliances, the business develops custom software for the overall system, including firmware, device controls, and applications. In particular, among automotive-related CASE\* we are focusing on Connected, as a communication function, and Autonomous, as autonomous driving, that are expected to grow in the future. We are also focusing on providing new services for home appliances through IoT.

(\*) CASE: Keys to demonstrate future trends in the automotive industry

C (Connected), A (Autonomous), S (Shared & Services), E (Electric)

##### (b) Embedded system verification

This business provides verification of product quality and functionality on a contract basis, and through its verification service, makes suggestions on improving functionality and products.

The business offers a range of verification services, including laboratory tests using specialized equipment to verify product operation and function, field tests to verify products in the actual usage environments in Japan and internationally (North America, Asia, Europe, etc.), and comprehensive system tests conducted from a third-party perspective as the final quality verification.

Field tests conducted outside Japan are consigned as necessary to the Company's subsidiary DIT America, LLC, ensuring prompt service and verification of product usability from the perspective of local staff. Applicable products include in-vehicle devices, medical devices, communication equipment, and mobile devices.

#### ③ Product Solutions Unit

##### (a) Cybersecurity products

The main products in this business are WebARGUS, a solution to instantly detect tampering on a website and restore it to its original state, and APMG (Anti Phishing Mail Gateway), a solution to counter phishing emails. In addition, we provide total security services under the brand name of DIT Security through collaboration with external cyber security companies.

##### (b) Business process efficiency products

"XoBlos," a platform for Excel business innovation, enables dramatic improvements in business efficiencies by automating Excel operations. It also proactively provides services tailored to the needs of markets, such as functions that work seamlessly with various types of RPA and ERP products.

##### (c) B2B products

We sell "Data Migration Box," a cloud migration tool with exclusive sales rights, and "DiskDeleter," a proprietary USB memory-type data-deletion software.

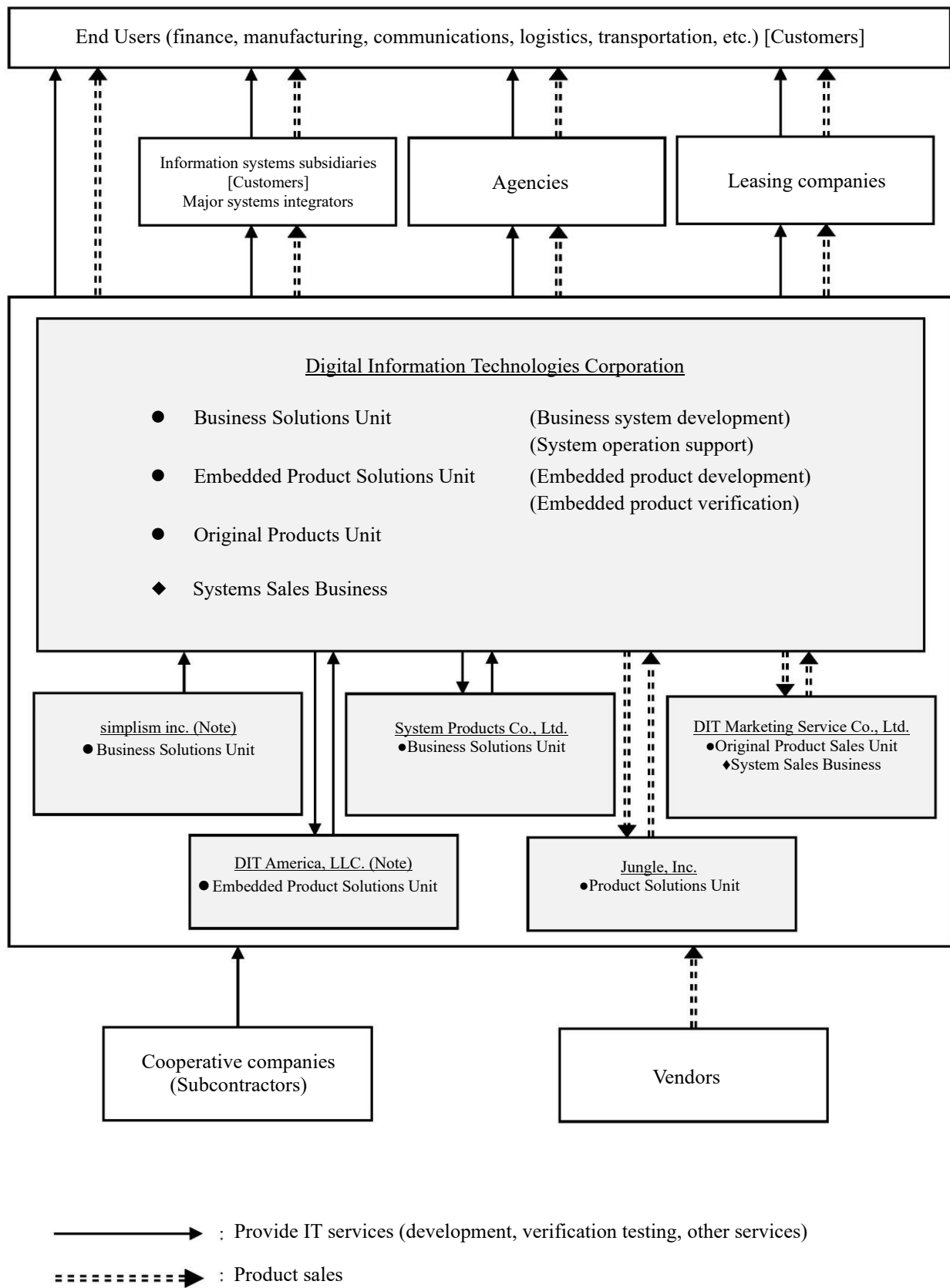
##### (d) B2C products

We sell "PDF -Xchange Editor," a multi-functional PDF integrated software that enables free editing of PDF files that we sell as "Platinum Reseller."

### (2) System Sales Business

The System Sales segment mainly comprises sales by DIT and its subsidiary DIT Marketing Service Co., Ltd. of "Rakuichi," a business support core system for small and medium enterprises.

The business system diagram is as follows.



(NOTE) Consolidated subsidiaries

### 3. Basic Policy on Selection of Accounting Standards

The majority of stakeholders in the DIT Group are based in Japan, including shareholders, creditors, and business partners. Accordingly, the Company has decided to use Japanese accounting standards for the time being.

Regarding application of IFRS standards, we plan to respond appropriately, based on due consideration of the situation in Japan and abroad.



#### 4. Consolidated Financial Statements and Major Notes

##### (1) Consolidated Balance Sheets

(Thousand yen)

	FY6/24 (June 30, 2024)	FY6/25 (June 30, 2025)
<b>Assets</b>		
Current assets		
Cash and deposits	4,615,790	5,354,155
Notes and accounts receivable - trade	3,282,516	3,585,753
Contract assets	297,481	150,626
Merchandise	49,459	41,364
Work in process	120,543	196,341
Raw materials and supplies	5,477	4,092
Other	165,238	141,916
Allowance for doubtful accounts	-64	-190
Total current assets	8,536,443	9,474,059
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	67,873	68,558
Tools, furniture and fixtures	47,398	54,392
Leased assets	157,702	169,002
Accumulated depreciation	-127,918	-165,836
Land	62,179	62,179
Total property, plant and equipment	207,234	188,296
Intangible assets		
Software	48,042	44,191
Goodwill	810,685	647,077
Other	4,084	676
Total intangible assets	862,813	691,945
Investments and other assets		
Investment securities	156,473	522,161
Leasehold and guarantee deposits	215,398	221,490
Insurance funds	37,592	41,641
Deferred tax assets	191,662	121,588
Other	42,120	42,287
Allowance for doubtful accounts	-32,451	-32,347
Total investments and other assets	610,796	916,821
Total noncurrent assets	1,680,844	1,797,063
Total assets	10,217,287	11,271,122

(Thousand yen)

	FY6/24 (June 30, 2024)	FY6/25 (June 30, 2025)
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	733,257	857,055
Current portion of long-term borrowings	22,260	-
Current portion of bonds payable	16,600	16,600
Accounts payable - other	272,865	298,274
Accrued expenses	313,401	250,653
Income taxes payable	495,189	527,087
Accrued consumption taxes	348,234	368,404
Contract liabilities	226,096	207,803
Provision for bonuses	36,985	47,565
Provision for loss on orders received	84	72
Other	208,976	218,004
Total current liabilities	2,673,950	2,791,520
Noncurrent liabilities		
Long-term borrowings	179,580	-
Bonds payable	25,100	8,500
Retirement benefit liability	10,829	11,431
Provision for share awards	175,766	208,281
Other	93,749	69,162
Total noncurrent liabilities	485,026	297,375
Total liabilities	3,158,977	3,088,896
<b>Net assets</b>		
Shareholders' equity		
Share capital	453,156	453,156
Capital surplus	459,214	460,618
Retained earnings	6,783,090	8,170,350
Treasury shares	-831,646	-1,315,772
Total shareholders' equity	6,863,813	7,768,352
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	34,807	272,666
Foreign currency translation adjustment	59,920	31,783
Total accumulated other comprehensive income	94,728	304,450
Non-controlling interests	99,768	109,423
Total net assets	7,058,310	8,182,226
Total liabilities and net assets	10,217,287	11,271,122

## (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

## Consolidated Statements of Income

(Thousand yen)

	FY6/24 (July 1, 2023 to June 30, 2024)	FY6/25 (July 1, 2024 to June 30, 2025)
Net sales	19,888,244	24,159,035
Cost of sales	14,943,210	18,013,246
Gross profit	4,945,033	6,145,789
Selling, general and administrative expenses	2,520,117	3,131,797
Operating profit	2,424,916	3,013,992
Non-operating income		
Interest and dividend income	5,408	11,213
Subsidy income	12,488	20,785
Commission income	2,423	2,575
Surrender value of insurance policies	2,075	3,013
Foreign exchange gains	-	797
Other	1,304	1,613
Total non-operating income	23,699	39,998
Non-operating expenses		
Interest expenses	1,338	1,520
Commission expenses	16,172	15,454
Foreign exchange losses	2,947	-
Loss on investments in investment partnerships	2,155	4,205
Office relocation expenses	14,579	4,013
Other	2,000	1,011
Total non-operating expenses	39,194	26,205
Ordinary profit	2,409,421	3,027,785
Extraordinary income		
Gain on sale of investment securities	-	80
Total extraordinary income	-	80
Profit before income taxes	2,409,421	3,027,865
Income taxes - current	749,207	869,321
Income taxes - deferred	-26,710	-29,546
Total income taxes	722,497	839,774
Profit	1,686,924	2,188,090
Profit attributable to non-controlling interests	-	9,722
Profit attributable to owners of parent	1,686,924	2,178,368

## Consolidated Statements of Comprehensive Income

(Thousand yen)

	FY6/24 (July 1, 2023 to June 30, 2024)	FY6/25 (July 1, 2024 to June 30, 2025)
Profit	1,686,924	2,188,090
Other comprehensive income		
Valuation difference on available-for-sale securities	24,244	237,792
Foreign currency translation adjustment	24,009	-28,137
Total other comprehensive income	48,253	209,654
Comprehensive income	1,735,177	2,397,745
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,735,177	2,388,090
Comprehensive income attributable to non-controlling interests	-	9,655

(3) Consolidated Statements of Changes in Shareholders' Equity  
FY6/24 (July 1, 2023 to June 30, 2024)

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	453,156	459,214	5,742,065	-694,538	5,959,896
Changes during period					
Dividends of surplus			-618,988		-618,988
Profit attributable to owners of parent			1,686,924		1,686,924
Changes in fiscal year-end of consolidated subsidiaries			-26,910		-26,910
Purchase of treasury shares				-137,108	-137,108
Net changes in items other than shareholders' equity					
Total changes during period	-	-	1,041,025	-137,108	903,917
Balance at end of period	453,156	459,214	6,783,090	-831,646	6,863,813

	Accumulated other comprehensive income			Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income		
Balance at beginning of period	10,563	35,911	46,475	-	6,006,372
Changes during period					
Dividends of surplus					-618,988
Profit attributable to owners of parent					1,686,924
Changes in fiscal year-end of consolidated subsidiaries					-26,910
Purchase of treasury shares					-137,108
Net changes in items other than shareholders' equity	24,244	24,009	48,253	99,768	148,021
Total changes during period	24,244	24,009	48,253	99,768	1,051,938
Balance at end of period	34,807	59,920	94,728	99,768	7,058,310

FY6/25 (July 1, 2024 to June 30, 2025)

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	453,156	459,214	6,783,090	-831,646	6,863,813
Changes during period					
Dividends of surplus			-791,108		-791,108
Profit attributable to owners of parent			2,178,368		2,178,368
Purchase of treasury shares				-488,041	-488,041
Disposal of treasury shares		1,404		3,915	5,320
Net changes in items other than shareholders' equity					
Total changes during period		1,404	1,387,260	-484,126	904,538
Balance at end of period	453,156	460,618	8,170,350	-1,315,772	7,768,352

	Accumulated other comprehensive income			Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income		
Balance at beginning of period	34,807	59,920	94,728	99,768	7,058,310
Changes during period					
Dividends of surplus					-791,108
Profit attributable to owners of parent					2,178,368
Purchase of treasury shares					-488,041
Disposal of treasury shares					5,320
Net changes in items other than shareholders' equity	237,859	-28,137	209,721	9,655	219,377
Total changes during period	237,859	-28,137	209,721	9,655	1,123,916
Balance at end of period	272,666	31,783	304,450	109,423	8,182,226

## (4) Consolidated Statements of Cash Flows

(Thousand yen)

	FY6/24 (July 1, 2023 to June 30, 2024)	FY6/25 (July 1, 2024 to June 30, 2025)
Cash flows from operating activities		
Profit before income taxes	2,409,421	3,027,865
Depreciation	63,509	74,368
Amortization of goodwill	59,272	173,794
Increase (decrease) in allowance for doubtful accounts	-110	20
Increase (decrease) in provision for bonuses	6,412	10,580
Increase (decrease) in provision for loss on orders received	-14,708	-12
Increase (decrease) in retirement benefit liability	1,915	601
Interest and dividend income	-5,408	-11,213
Increase (decrease) in provision for share awards	33,072	32,515
Interest expenses	1,338	1,520
Decrease (increase) in accounts receivable - trade, and contract assets	-475,397	-156,381
Decrease (increase) in inventories	-26,020	-67,845
Increase (decrease) in trade payables	43,052	123,798
Increase (decrease) in accounts payable - other, and accrued expenses	147,717	-37,339
Decrease (increase) in other assets	-11,079	24,257
Increase (decrease) in other liabilities	177,653	13,345
Loss (gain) on investments in investment partnerships	2,371	4,422
Other	-1,722	-8,162
Subtotal	2,411,290	3,206,137
Interest and dividends received	5,408	11,213
Interest paid	-1,338	-1,520
Subsidies received	12,488	20,785
Income taxes paid	-686,229	-842,512
Other	64	-
Net cash provided by (used in) operating activities	1,741,683	2,394,103
Cash flows from investing activities		
Purchase of investment securities	-	-27,400
Purchase of property, plant and equipment	-4,422	-9,418
Purchase of intangible assets	-24,180	-15,492
Payments for acquisition of businesses	-	-17,373
Proceeds from withdrawal of time deposits	-	96,242
Purchase of insurance funds	-4,821	-7,165
Proceeds from cancellation of insurance funds	4,310	6,143
Payments of leasehold and guarantee deposits	-61,659	-15,087
Proceeds from refund of leasehold and guarantee deposits	16,536	312
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-521,483	-
Other	106	184
Net cash provided by (used in) investing activities	-595,613	10,944
Cash flows from financing activities		
Repayments of lease liabilities	-27,547	-33,390
Repayments of borrowings	-5,565	-201,840
Redemption of bonds	-	-16,600
Purchase of treasury shares	-137,108	-488,529
Dividends paid	-618,319	-790,886
Other	-16,172	-14,946
Net cash provided by (used in) financing activities	-804,712	-1,546,191
Effect of exchange rate change on cash and cash equivalents	23,935	-28,047
Net increase (decrease) in cash and cash equivalents	365,293	830,808
Cash and cash equivalents at beginning of period	4,174,928	4,506,944
Net increase (decrease) in cash and cash equivalents resulting from change in fiscal year-end of consolidated subsidiaries	-33,277	-
Cash and cash equivalents at end of period	4,506,944	5,337,753

(5) Notes to Consolidated Financial Statements  
 (Notes Regarding Going Concern Assumptions)  
 Not applicable.

(Changes in Accounting Policies)  
 Not applicable.

(Consolidated Statements of Cash Flows)

\*1 Reconciliation of cash and cash equivalents at end of period with cash items on balance sheet

(Thousand yen)

	FY6/24 (June 30, 2024)	FY6/25 (June 30, 2025)
Cash and deposits	4,615,790	5,354,155
Trust deposit	-12,603	-16,402
Time deposits with deposit terms exceeding three months	-96,242	-
Cash and cash equivalents	4,506,944	5,337,753

\*2 Major breakdown of assets and liabilities of the company newly consolidated as a subsidiary due to the acquisition of stock  
 FY6/24 (July 1, 2023 to June 30, 2024)

The breakdown of assets and liabilities at the time of consolidation of Jungle, Inc. and System Products Co.,Ltd. as a result of the acquisition of shares, and the relation between the acquisition cost of shares and payments (net) for the acquisition are as follows.

(Thousand yen)

Current assets	1,119,311
Noncurrent assets	67,690
Goodwill	710,852
Current liabilities	-267,841
Noncurrent liabilities	-210,245
Non-controlling interests	-99,768
Acquisition cost of shares	1,320,000
Cash and cash equivalents	-798,517
Net: expenditures for purchase of shares of subsidiaries resulting in a change in scope of consolidation	-521,483

FY6/25 (July 1, 2024 to June 30, 2025)  
 Not applicable.



(Notes Regarding Segment Information)

Segment Information

1. Overview of Reportable Segments

The reportable segments of the DIT Group are those constituent units of the corporate group for which separate financial information is available. The Board of Directors regularly reviews the reportable segments to determine allocation of management resources and evaluate business results.

Accordingly, the two reportable segments are Software Development, which comprises the core of the Company, and System Sales, the main business of the Company's subsidiary DIT Marketing Service Co., Ltd.

The content of the services applicable to each segment is as follows.

Business Segment	Content of Service
Software Development Business	Business Solutions Unit (business system development, system operational support), Embedded Solutions Unit (embedded system development, embedded system verification), Product Solutions Unit
System Sales Business	Sales of the "Rakuichi" business support core system

2. Method for Calculating Amounts of Net Sales, Profit/Loss, Assets, and Other Items for Each Reportable Segment.

The accounting method for reportable business segments is the same as "Significant Matters that Serve as the Basis for Preparation of Consolidated Financial Statements."

Profit figures for reportable segments are on an operating profit basis.

Intersegment sales and transfers are based on market prices.

3. Information Regarding Net Sales, Profit and Loss, Assets, Liabilities and Other Items by Reportable Segment

FY6/24 (July 1, 2023 to June 30, 2024)

(Thousand yen)

	Reportable segments			Reconciling items (Note 1)	Per consolidated financial statements (Note 2)
	Software Development Business	System Sales Business	Reportable segments		
Sales					
Revenues from external customers	19,159,465	728,778	19,888,244	-	19,888,244
Transactions with other segments	-	12,517	12,517	-12,517	-
Net sales	19,159,465	741,295	19,900,761	-12,517	19,888,244
Segment profit	2,366,443	58,472	2,424,916	-	2,424,916
Assets	9,611,133	615,256	10,226,390	- 9,102	10,217,287
Other items					
Depreciation	58,284	5,224	63,509	-	63,509
Increase in property, plant and equipment and intangible assets	816,955	19,270	836,225	-	836,225

(Notes) 1. Adjustments are as follows.

(1) Adjustment to segment assets of -9,102 thousand yen is mainly intersegment eliminations.

(2) Adjustments to depreciation represent unrealized gains and losses among segments.

2. Segment profit is adjusted to align with operating profit in the consolidated financial statements.

FY6/25 (July 1, 2024 to June 30, 2025)

(Thousand yen)

	Reportable segments			Reconciling items (Note 1)	Per consolidated financial statements (Note 2)
	Software Development Business	System Sales Business	Reportable segments		
Sales					
Revenues from external customers	23,292,677	866,358	24,159,035	-	24,159,035
Transactions with other segments	1,764	43,115	44,880	-44,880	-
Net sales	23,294,442	909,474	24,203,916	-44,880	24,159,035
Segment profit	2,934,416	79,565	3,013,982	9	3,013,992
Assets	10,588,159	693,684	11,281,843	-10,720	11,271,122
Other items					
Depreciation	68,329	6,038	74,368	-	74,368
Increase in property, plant and equipment and intangible assets	32,351	3,860	36,211	-	36,211

(Notes) 1. Adjustments are as follows.

- (1) Adjustment to segment profit of 9 thousand yen is mainly intersegment eliminations.
  - (2) Adjustment to segment assets of -10,720 thousand yen is mainly intersegment eliminations.
  - (3) Adjustments to depreciation and amortization represent unrealized gains and losses among segments.
2. Segment profit is adjusted to align with operating profit in the consolidated financial statements.

[Related information]

FY6/24 (July 1, 2023 to June 30, 2024)

1. Information for each product and service

This information is omitted because it is disclosed in the segment information.

2. Information by region

(1) Net sales

This information is omitted because sales to external customers in Japan exceed 90% of net sales in the consolidated statements of income.

(2) Property, plant and equipment

Information about property, plant and equipment has been omitted because the amount of these located in Japan exceeds 90% of the amount of these on the consolidated balance sheet.

3. Information by major customer

Not applicable.

FY6/25 (July 1, 2024 to June 30, 2025)

1. Information for each product and service

This information is omitted because it is disclosed in the segment information.

2. Information by region

(1) Net sales

This information is omitted because sales to external customers in Japan exceed 90% of net sales in the consolidated statements of income.

(2) Property, plant and equipment

Information about property, plant and equipment has been omitted because the amount of these located in Japan exceeds 90% of the amount of these on the consolidated balance sheet.

3. Information by major customer

Not applicable.

[Information on gain on negative goodwill by reportable segment]

FY6/24 (July 1, 2023 to June 30, 2024)

Not applicable.

FY6/25 (July 1, 2024 to June 30, 2025)

Not applicable.

[Information on amortization and unamortized balances of goodwill by reportable segment]

FY6/24 (July 1, 2023 to June 30, 2024)

(Thousand yen)

	Software Development Business	System Sales Business	Unallocated amounts and elimination	Total
Amortization of goodwill	59,272	-	-	59,272
Goodwill	810,685	-	-	810,685

FY6/25 (July 1, 2024 to June 30, 2025)

(Thousand yen)

	Software Development Business	System Sales Business	Unallocated amounts and elimination	Total
Amortization of goodwill	163,608	10,186	-	173,794
Goodwill	647,077	-	-	647,077

[Information on gain on negative goodwill by reportable segment]

FY6/24 (July 1, 2023 to June 30, 2024)

Not applicable.

FY6/25 (July 1, 2024 to June 30, 2025)

Not applicable.

## (Per Share Information)

	FY6/24 (July 1, 2023 to June 30, 2024)	FY6/25 (July 1, 2024 to June 30, 2025)
Net assets per share of common stock	465.51 yen	548.77 yen
Basic earnings per share	112.83 yen	147.38 yen

(Notes) 1. Diluted net income per share is not presented because there are no dilutive shares.

2. The Company's shares that remain in the stock benefit trust (J-ESOP) that is recorded as a treasury stock in the shareholder's equity are included in the treasury stock that are deducted from the total number of shares issued at the end of the period for the calculation of the amount of net assets per share (previous fiscal year: 112,800 shares, current fiscal year: 112,800 shares). For calculating net income per share, it is also included in the number of treasury stock to be deducted from the calculation of the average number of shares during the period (previous fiscal year: 112,800 shares, current fiscal year: 112,800 shares).

3. The basis for calculating net income per share is presented as follows:

	FY6/24 (July 1, 2023 to June 30, 2024)	FY6/25 (July 1, 2024 to June 30, 2025)
Basic earnings per share		
Profit attributable to owners of parent (thousand yen)	1,686,924	2,178,368
Amounts not applicable to ordinary shareholders (thousand yen)	-	-
Profit attributable to owners of parent applicable to common stock (thousand yen)	1,686,924	2,178,368
Average number of common shares (shares)	14,951,631	14,781,088

## (Important Subsequent Events)

Not applicable.