



August 8, 2025

Consolidated Financial Results for the Three Months Ended June 30, 2025 <Japanese GAAP>

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 Listing: Tokyo
 Securities code: 1961
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Scheduled date to commence dividend payments: –
 Preparation of supplementary materials on financial results: Yes
 Holding of financial results briefing: None

(Amounts of less than 1 million yen are truncated)

1. Consolidated Financial Results for the Three Months Ended June 30, 2025 (April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (Cumulative)

(Percentages indicate year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	49,747	2.5	2,211	43.6	2,612	25.1	1,806	34.2
June 30, 2024	48,527	19.2	1,540	—	2,087	481.4	1,345	296.9

(Note) Comprehensive income: Three months ended June 30, 2025: ¥2,260 million [—%]
 Three months ended June 30, 2024: ¥(852 million) [—%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2025	34.88	34.78
June 30, 2024	25.34	25.26

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2025	175,407	102,946	58.6
March 31, 2025	200,839	106,380	52.9

(Reference) Shareholders' equity: As of June 30, 2025: ¥102,792 million As of March 31, 2025: ¥106,214 million

2. Cash Dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	55.00	—	110.00	165.00
Fiscal year ending March 31, 2026	—				
Fiscal year ending March 31, 2026 (Forecast)		82.50	—	82.50	165.00

(Note) Revisions to forecasts of cash dividends most recently announced: None

3. Forecast of Consolidated Financial Results for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	250,000	(1.2)	24,500	11.9	25,000	8.4	19,500	13.3	376.23

(Note) Revisions to forecasts of consolidated financial results most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(I) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common stock)

(i) Number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	54,661,156 shares
As of March 31, 2025	54,661,156 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2025	2,878,174 shares
As of March 31, 2025	2,890,148 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

For the three months ended June 30, 2025	51,780,002 shares
For the three months ended June 30, 2024	53,104,733 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

There are no changes to our consolidated and non-consolidated earnings forecasts announced on May 13, 2025.

The forward-looking statements such as earnings forecasts contained in these materials are based on the information available at the time they were prepared, and the actual results could differ from forecasts depending on a variety of factors.

Disclaimer: This is a Japanese-English translation of the summary of financial statements of the Company produced for your convenience. Officially, only the Japanese version is assumed to be the summary of financial statements of the Company. This summary does not constitute any guarantee and the Company will not compensate any losses and/or damage stemming from actions taken based on these statements. In the case that there is any discrepancy between the Japanese and English versions, the Japanese version is assumed to be correct.

Quarterly Consolidated Financial Statements

(1) Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	31,856	34,272
Notes receivable - trade	337	65
Electronically recorded monetary claims - operating	8,990	8,433
Accounts receivable from completed construction contracts and other	47,958	32,395
Contract assets	27,521	25,101
Securities	11,992	1,999
Costs on construction contracts in progress	2,926	3,900
Raw materials and supplies	901	920
Other	6,351	5,604
Allowance for doubtful accounts	(2)	(4)
Total current assets	138,834	112,689
Non-current assets		
Property, plant and equipment		
Buildings and structures	44,784	44,923
Accumulated depreciation	(36,041)	(36,346)
Buildings and structures, net	8,742	8,577
Machinery, vehicles, tools, furniture and fixtures	2,382	2,392
Accumulated depreciation	(1,877)	(1,904)
Machinery, vehicles, tools, furniture and fixtures, net	504	488
Land	3,086	3,085
Leased assets	292	263
Accumulated depreciation	(147)	(113)
Leased assets, net	145	150
Construction in progress	35	28
Total property, plant and equipment	12,515	12,329
Intangible assets		
Other	1,830	1,904
Total intangible assets	1,830	1,904
Investments and other assets		
Investment securities	31,383	32,141
Long-term loans receivable	46	44
Retirement benefit asset	10,198	10,257
Leasehold and guarantee deposits	1,652	1,665
Insurance funds	433	447
Deferred tax assets	1,263	1,230
Other	3,003	3,018
Allowance for doubtful accounts	(321)	(321)
Total investments and other assets	47,660	48,484
Total non-current assets	62,005	62,718
Total assets	200,839	175,407

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities		
Current liabilities		
Electronically recorded obligations - operating	2,132	1,821
Accounts payable for construction contracts	36,934	25,164
Short-term borrowings	5,759	5,760
Lease liabilities	100	118
Income taxes payable	5,974	133
Contract liabilities	11,972	13,602
Provision for bonuses	8,471	2,987
Provision for directors' bonuses	350	90
Provision for warranties for completed construction	462	407
Provision for loss on construction contracts	2,006	1,933
Other	8,119	6,963
Total current liabilities	82,283	58,984
Non-current liabilities		
Long-term borrowings	1,348	1,091
Lease liabilities	192	265
Retirement benefit liability	4,613	4,856
Deferred tax liabilities	54	1,088
Other	5,967	6,175
Total non-current liabilities	12,175	13,476
Total liabilities	94,458	72,461
Net assets		
Shareholders' equity		
Share capital	8,105	8,105
Capital surplus	4,221	4,207
Retained earnings	84,245	80,357
Treasury shares	(6,376)	(6,350)
Total shareholders' equity	90,195	86,319
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	13,383	13,903
Deferred gains or losses on hedges	(0)	(2)
Foreign currency translation adjustment	413	360
Remeasurements of defined benefit plans	2,223	2,212
Total accumulated other comprehensive income	16,019	16,473
Share acquisition rights	166	153
Total net assets	106,380	102,946
Total liabilities and net assets	200,839	175,407

(2) Quarterly consolidated statements of income and comprehensive income

First quarter of consolidated fiscal year

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Net sales		
Net sales of completed construction contracts	47,880	49,089
Net sales in real estate business and other	646	658
Total net sales	48,527	49,747
Cost of sales		
Cost of sales of completed construction contracts	40,987	40,506
Cost of sales in real estate business and other	361	378
Total cost of sales	41,349	40,884
Gross profit		
Gross profit on completed construction contracts	6,893	8,582
Gross profit on real estate business and other	284	280
Total gross profit	7,178	8,863
Selling, general and administrative expenses	5,637	6,651
Operating profit	1,540	2,211
Non-operating income		
Interest income	6	41
Dividend income	416	430
Other	235	65
Total non-operating income	658	537
Non-operating expenses		
Interest expenses	29	30
Foreign exchange losses	4	30
Other	77	74
Total non-operating expenses	111	136
Ordinary profit	2,087	2,612
Extraordinary losses		
Compensation for damage	188	—
Total extraordinary losses	188	—
Profit before income taxes	1,899	2,612
Income taxes – current	48	(27)
Income taxes – deferred	505	833
Total income taxes	553	806
Profit	1,345	1,806
(Breakdown)		
Profit attributable to owners of parent	1,345	1,806
Profit attributable to non-controlling interests	—	—
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,233)	520
Deferred gains or losses on hedges	—	(2)
Foreign currency translation adjustment	117	(52)
Remeasurements of defined benefit plans	(82)	(10)
Total other comprehensive income	(2,197)	454
Comprehensive income	(852)	2,260
(Breakdown)		
Comprehensive income attributable to owners of parent	(852)	2,260
Comprehensive income attributable to non-controlling interests	—	—

(3) Quarterly consolidated statements of cash flows

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Cash flows from operating activities		
Profit before income taxes	1,899	2,612
Depreciation	462	508
Loss on retirement of non-current assets	3	4
Increase (decrease) in allowance for doubtful accounts	(0)	1
Increase (decrease) in provision for bonuses	(3,788)	(5,484)
Increase (decrease) in retirement benefit liability	88	168
Increase (decrease) in provision for loss on construction contracts	64	(72)
Interest and dividend income	(423)	(471)
Interest expenses	29	30
Loss (gain) on sale of property, plant and equipment	(0)	2
Decrease (increase) in trade receivables and contract assets	27,371	18,774
Decrease (increase) in costs on construction contracts in progress	(1,473)	(977)
Increase (decrease) in trade payables	(8,019)	(11,605)
Increase (decrease) in contract liabilities	1,391	1,633
Increase (decrease) in other current liabilities	306	(904)
Compensation for damage	188	—
Other	(406)	103
Subtotal	17,692	4,325
Interest and dividends received	423	470
Interest paid	(25)	(26)
Income taxes paid	(4,159)	(5,604)
Compensation paid for damage	(19)	(462)
Cash flows from operating activities	13,910	(1,297)
Cash flows from investing activities		
Payments into time deposits	—	(4,000)
Purchase of securities	(1,000)	(1,000)
Proceeds from redemption of securities	1,000	—
Purchase of property, plant and equipment	(60)	(301)
Proceeds from sale of property, plant and equipment	11	0
Payments for retirement of property, plant and equipment	(4)	(7)
Purchase of investment securities	(1)	(0)
Proceeds from collection of loans receivable	2	2
Purchase of intangible assets	(82)	(126)
Proceeds from maturity of insurance funds	208	—
Other	133	175
Cash flows from investing activities	207	(5,258)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(611)	0
Repayments of long-term borrowings	(256)	(256)
Purchase of treasury shares	(0)	(0)
Proceeds from exercise of share options	0	0
Repayments of lease liabilities	(31)	(32)
Dividends paid	(2,654)	(5,694)
Cash flows from financing activities	(3,554)	(5,983)
Effect of exchange rate changes on cash and cash equivalents	75	(36)
Net increase (decrease) in cash and cash equivalents	10,639	(12,575)
Cash and cash equivalents at beginning of period	23,500	43,848
Cash and cash equivalents at end of period	34,139	31,272