

August 8, 2025

## Consolidated Financial Results for the Fiscal Year Ended June 30, 2025 (Under Japanese GAAP)

Company name: Suzuki Co., Ltd  
 Listing: Tokyo Stock Exchange  
 Securities code: 6785  
 URL: <https://www.suzukinet.co.jp>  
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 Scheduled date of annual general meeting of shareholders: September 26, 2025  
 Scheduled date to commence dividend payments: September 29, 2025  
 Scheduled date to file annual securities report: September 24, 2025  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended June 30, 2025 (from July 1, 2024 to June 30, 2025)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	33,322	20.2	4,292	27.4	4,206	14.7	2,760	21.7
June 30, 2024	27,726	5.1	3,369	6.9	3,668	13.3	2,267	15.9

Note: Comprehensive income For the fiscal year ended June 30, 2025: ¥3,335 million [6.3%]  
 For the fiscal year ended June 30, 2024: ¥3,137 million [31.3%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
June 30, 2025	192.37	-	10.6	10.9	12.9
June 30, 2024	158.11	-	9.4	10.3	12.2

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	39,772	27,901	67.7	1,875.64
June 30, 2024	37,063	26,064	68.0	1,757.66

Reference: Equity  
 As of June 30, 2025: ¥26,920 million  
 As of June 30, 2024: ¥25,214 million

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
June 30, 2025	5,500	(3,087)	(1,925)	6,157
June 30, 2024	5,445	(2,478)	(1,337)	5,723

### 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended June 30, 2024	-	0.00	-	46.00	46.00	659	29.1	2.7
Fiscal year ended June 30, 2025	-	40.00	-	45.00	85.00	1,219	44.2	4.7
Fiscal year ending June 30, 2026 (Forecast)		44.00		44.00	88.00		45.4	

Note: Revision from the most recently published dividend forecast: None

3. Forecast of consolidated financial results for the fiscal year ending June 30, 2026 (from July 1, 2025 to June 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending June 30, 2026	34,693	4.1	4,441	3.5	4,445	5.7	2,784	0.9	194.01

Note: Since the Company manages its operations on an annual basis, the forecasts of consolidated financial results for the first half of the fiscal year have been omitted. For details, please refer to “(4) Future outlook” of “1. Overview of Operating Results and Others” on page 3 of the attached materials.

\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	14,404,400 shares
As of June 30, 2024	14,404,400 shares

- (ii) Number of treasury shares at the end of the period

As of June 30, 2025	51,543 shares
As of June 30, 2024	58,643 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended June 30, 2025	14,350,387 shares
Fiscal year ended June 30, 2024	14,342,063 shares

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended June 30, 2025 (from July 1, 2024 to June 30, 2025)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	18,483	28.6	2,235	42.0	2,895	29.0	2,317	34.2
June 30, 2024	14,369	(1.4)	1,573	(5.4)	2,245	3.3	1,726	7.6

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
June 30, 2025	161.50	-
June 30, 2024	120.39	-

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	30,773	24,691	80.2	1,720.32
June 30, 2024	29,265	23,301	79.6	1,624.28

Reference: Equity

As of June 30, 2025: ¥24,691 million

As of June 30, 2024: ¥23,301 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. Please refer to “(4) Future outlook” of “1. Overview of Operating Results and Others” on page 2 of the attached materials for the conditions that form the assumptions for the forecasts of financial results and cautions concerning the use thereof.

# Consolidated balance sheet

(Thousands of yen)

	As of June 30, 2024	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	6,011,227	6,807,020
Notes receivable - trade	2,300	1,600
Electronically recorded monetary claims - operating	553,466	537,679
Accounts receivable - trade	5,866,048	6,653,866
Merchandise and finished goods	348,228	397,556
Work in process	1,625,779	2,029,138
Raw materials and supplies	1,598,577	1,872,524
Other	1,099,440	1,164,550
Total current assets	17,105,068	19,463,936
Non-current assets		
Property, plant and equipment		
Buildings and structures	18,271,930	18,131,796
Accumulated depreciation	(8,708,449)	(9,164,370)
Buildings and structures, net	9,563,480	8,967,425
Machinery, equipment and vehicles	19,860,460	20,883,226
Accumulated depreciation	(14,939,269)	(15,380,432)
Machinery, equipment and vehicles, net	4,921,190	5,502,794
Land	1,908,494	1,895,296
Construction in progress	380,640	286,429
Other	6,668,694	7,364,736
Accumulated depreciation	(6,028,065)	(6,683,530)
Other, net	640,628	681,205
Total property, plant and equipment	17,414,435	17,333,152
Intangible assets		
Software	108,849	146,869
Other	240	240
Total intangible assets	109,089	147,109
Investments and other assets		
Investment securities	2,136,790	2,574,562
Investments in capital	4,485	4,485
Long-term prepaid expenses	42,603	31,085
Deferred tax assets	49,867	47,966
Membership	29,400	31,011
Other	173,177	140,528
Allowance for doubtful accounts	(1,060)	(1,060)
Total investments and other assets	2,435,266	2,828,577
Total non-current assets	19,958,791	20,308,839
Total assets	37,063,860	39,772,776

	As of June 30, 2024	As of June 30, 2025
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	4,495,396	5,809,233
Short-term borrowings	1,139,519	1,274,842
Current portion of long-term borrowings	601,200	601,200
Contract liabilities	291,202	206,570
Accounts payable - other	624,442	548,699
Income taxes payable	553,075	687,258
Accrued consumption taxes	254,851	40,354
Provision for bonuses	140,975	164,836
Provision for bonuses for directors (and other officers)	49,650	55,600
Other	322,404	412,152
Total current liabilities	8,472,718	9,800,748
Non-current liabilities		
Long-term borrowings	1,179,700	578,500
Long-term accounts payable - other	327,520	327,520
Deferred tax liabilities	72,340	203,047
Retirement benefit liability	939,389	953,584
Other	7,514	7,561
Total non-current liabilities	2,526,464	2,070,213
Total liabilities	10,999,182	11,870,962
Net assets		
Shareholders' equity		
Share capital	2,442,450	2,442,450
Capital surplus	2,217,000	2,222,134
Retained earnings	19,280,430	20,807,007
Treasury shares	(56,700)	(49,835)
Total shareholders' equity	23,883,181	25,421,756
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,208,888	1,503,400
Foreign currency translation adjustment	110,285	(18,626)
Remeasurements of defined benefit plans	12,607	14,204
Total accumulated other comprehensive income	1,331,781	1,498,979
Non-controlling interests	849,714	981,078
Total net assets	26,064,677	27,901,814
Total liabilities and net assets	37,063,860	39,772,776

# Consolidated statement of income

(Thousands of yen)

	Fiscal year ended June 30, 2024	Fiscal year ended June 30, 2025
Net sales	27,726,161	33,322,765
Cost of sales	22,075,419	26,397,415
Gross profit	5,650,741	6,925,349
Selling, general and administrative expenses	2,281,347	2,632,734
Operating profit	3,369,394	4,292,614
Non-operating income		
Interest income	6,654	15,229
Dividend income	6,232	13,974
Rental income	10,028	11,471
Gain on sale of scraps	15,539	13,327
Foreign exchange gains	293,639	-
Other	15,334	21,282
Total non-operating income	347,429	75,284
Non-operating expenses		
Interest expenses	48,218	50,412
Foreign exchange losses	-	110,985
Other	-	0
Total non-operating expenses	48,218	161,398
Ordinary profit	3,668,604	4,206,501
Extraordinary income		
Gain on sale of non-current assets	7,126	16,764
Gain on sale of investment securities	97,773	33,568
Subsidy income	120,000	60,030
Total extraordinary income	224,899	110,362
Extraordinary losses		
Loss on sale of non-current assets	11,764	5,596
Loss on retirement of non-current assets	5,311	1,569
Loss on tax purpose reduction entry of non-current assets	120,000	49,666
Loss on sale of investment securities	-	1,297
Total extraordinary losses	137,075	58,129
Profit before income taxes	3,756,429	4,258,734
Income taxes - current	1,085,698	1,111,145
Income taxes - deferred	(11,861)	(25,465)
Total income taxes	1,073,837	1,085,679
Profit	2,682,591	3,173,055
Profit attributable to non-controlling interests	414,915	412,459
Profit attributable to owners of parent	2,267,676	2,760,595

## Consolidated statement of comprehensive income

(Thousands of yen)

	Fiscal year ended June 30, 2024	Fiscal year ended June 30, 2025
Profit	2,682,591	3,173,055
Other comprehensive income		
Valuation difference on available-for-sale securities	433,168	294,512
Foreign currency translation adjustment	16,117	(134,137)
Remeasurements of defined benefit plans, net of tax	5,724	1,597
Total other comprehensive income	455,011	161,971
Comprehensive income	3,137,602	3,335,026
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,719,997	2,927,793
Comprehensive income attributable to non-controlling interests	417,604	407,233

Consolidated statement of changes in equity

Fiscal year ended June 30, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,442,450	2,214,824	17,442,810	(66,897)	22,033,187
Dividends of surplus			(430,055)		(430,055)
Profit attributable to owners of parent			2,267,676		2,267,676
Purchase of treasury shares				(49)	(49)
Disposal of treasury shares		2,176		10,247	12,423
Net changes in items other than shareholders' equity					
Total changes during period	-	2,176	1,837,620	10,197	1,849,994
Balance at end of period	2,442,450	2,217,000	19,280,430	(56,700)	23,883,181

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	775,719	96,857	6,882	879,459	639,379	23,552,026
Dividends of surplus						(430,055)
Profit attributable to owners of parent						2,267,676
Purchase of treasury shares						(49)
Disposal of treasury shares						12,423
Net changes in items other than shareholders' equity	433,168	13,427	5,724	452,321	210,334	662,656
Total changes during period	433,168	13,427	5,724	452,321	210,334	2,512,650
Balance at end of period	1,208,888	110,285	12,607	1,331,781	849,714	26,064,677

Consolidated statement of changes in equity

Fiscal year ended June 30, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,442,450	2,217,000	19,280,430	(56,700)	23,883,181
Dividends of surplus			(1,234,019)		(1,234,019)
Profit attributable to owners of parent			2,760,595		2,760,595
Purchase of treasury shares					
Disposal of treasury shares		5,134		6,864	11,999
Net changes in items other than shareholders' equity					
Total changes during period	-	5,134	1,526,576	6,864	1,538,575
Balance at end of period	2,442,450	2,222,134	20,807,007	(49,835)	25,421,756

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,208,888	110,285	12,607	1,331,781	849,714	26,064,677
Dividends of surplus						(1,234,019)
Profit attributable to owners of parent						2,760,595
Purchase of treasury shares						
Disposal of treasury shares						11,999



Net changes in items other than shareholders' equity	294,512	(128,911)	1,597	167,197	131,363	298,561
Total changes during period	294,512	(128,911)	1,597	167,197	131,363	1,837,136
Balance at end of period	1,503,400	(18,626)	14,204	1,498,979	981,078	27,901,814

## Consolidated statement of cash flows

(Thousands of yen)

	Fiscal year ended June 30, 2024	Fiscal year ended June 30, 2025
Cash flows from operating activities		
Profit before income taxes	3,756,429	4,258,734
Depreciation	2,227,745	2,714,452
Increase (decrease) in provision for bonuses	4,659	23,983
Increase (decrease) in provision for bonuses for directors (and other officers)	14,450	5,950
Increase (decrease) in retirement benefit liability	2,372	17,217
Interest and dividend income	(12,886)	(29,203)
Interest expenses	48,218	50,412
Loss (gain) on sale of property, plant and equipment	4,637	(11,168)
Loss on retirement of property, plant and equipment	5,311	1,569
Loss (gain) on sale of investment securities	(97,773)	(32,270)
Subsidy income	(120,000)	(60,030)
Loss on tax purpose reduction entry of non-current assets	120,000	49,666
Decrease (increase) in trade receivables	(413,152)	(787,544)
Decrease (increase) in inventories	271,976	(748,484)
Decrease (increase) in other current assets	246,587	88,251
Increase (decrease) in trade payables	391,631	1,327,257
Increase (decrease) in accrued consumption taxes	180,811	(214,454)
Increase (decrease) in other current liabilities	(39,197)	72,078
Other, net	(24,885)	(221,027)
Subtotal	6,566,935	6,505,391
Interest and dividends received	14,360	27,345
Interest paid	(48,407)	(49,841)
Income taxes paid	(1,087,581)	(982,054)
Net cash provided by (used in) operating activities	5,445,307	5,500,840

(Thousands of yen)

	Fiscal year ended June 30, 2024	Fiscal year ended June 30, 2025
Cash flows from investing activities		
Payments into time deposits	(287,985)	(908,638)
Proceeds from withdrawal of time deposits	287,980	546,623
Purchase of property, plant and equipment	(2,547,313)	(2,786,001)
Proceeds from sale of property, plant and equipment	15,858	17,036
Payments for retirement of property, plant and equipment	(133)	-
Purchase of intangible assets	(47,106)	(87,966)
Purchase of long-term prepaid expenses	(37,954)	(3,781)
Subsidies Received	40,000	60,830
Purchase of investment securities	(11,810)	(10,421)
Proceeds from sale of investment securities	108,114	54,099
Other, net	2,038	30,702
Net cash provided by (used in) investing activities	(2,478,310)	(3,087,516)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(64,002)	151,947
Repayments of long-term borrowings	(636,520)	(601,200)
Purchase of treasury shares	(49)	-
Dividends paid	(429,918)	(1,200,728)
Dividends paid to non-controlling interests	(207,270)	(275,870)
Net cash provided by (used in) financing activities	(1,337,760)	(1,925,851)
Effect of exchange rate change on cash and cash equivalents	(117,796)	(53,692)
Net increase (decrease) in cash and cash equivalents	1,511,440	433,779
Cash and cash equivalents at beginning of period	4,211,801	5,723,241
Cash and cash equivalents at end of period	5,723,241	6,157,020

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and is subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate performance.

The Group consists of the Company and six subsidiaries (six consolidated subsidiaries), and its main business is the manufacture and sale of molds, parts, and machinery and equipment. Based on business segments classified by product type and characteristics, and including domestic and overseas subsidiaries, the four reporting segments are "Molds," "Parts," "Machinery and Equipment," and "Leasing." The "Mold" business manufactures and sells precision stamping dies and precision mold molds. The Components segment manufactures and sells connector contacts, connector housings, and automotive electrical components. The Machinery & Equipment segment manufactures and sells in-vehicle equipment, semiconductor-related equipment, and specialized equipment, as well as assemblies medical equipment. The "leasing" business is engaged in the leasing business and the electricity sales business.

2. Method of calculating the amount of sales, profit or loss, assets, and other items for each reporting segment

The accounting method of the reported business segment is described in "Important Matters Fundamental to the Preparation of Consolidated Financial Statements"

It is almost the same as the description above.

Profit in the reporting segment is a figure based on operating income.

Internal revenues and transfers between segments are based on prevailing market prices.

3. Information on the amount of sales, profits or losses, assets, liabilities and other items for each reported segment, and information on the breakdown of earnings

The previous fiscal year (July 1, 2023 to June 30, 2024)

(Unit: 1 thousand yen)

	Reportable segments					Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
	Die	Parts	Machinery and appliances	Rental	Total		
Net sales (Note)3							
Japan	1,560,975	11,633,501	5,717,005	5,596	18,917,078	-	18,917,078
China	-	4,572,414	1,062	-	4,573,477	-	4,573,477
Thailand	-	3,222,772	-	-	3,222,772	-	3,222,772
other	660	1,001,595	8,777	-	1,011,033	-	1,011,033
Revenue generated from customer contracts	1,561,635	20,430,283	5,726,846	5,596	27,724,361	-	27,724,361
Other Earnings	-	-	-	1,800	1,800	-	1,800
Revenues from external customers	1,561,635	20,430,283	5,726,846	7,396	27,726,161	-	27,726,161
Transactions with other segments	1,045,339	(1,217,648)	471,244	339,550	638,484	(638,484)	-
Total	2,606,974	19,212,634	6,198,090	346,946	28,364,646	(638,484)	27,726,161
Segment Profit	612,865	3,242,407	672,027	82,857	4,610,157	(1,240,763)	3,369,394
Segment Assets	1,925,632	22,310,109	3,068,588	4,281,171	31,585,502	5,478,357	37,063,860
Other items							
Depreciation	134,316	1,736,183	62,856	244,829	2,178,185	49,560	2,227,745
Increase in property, plant and equipment and intangible assets	184,881	2,236,873	64,706	70,339	2,556,800	51,303	2,608,103

Note: 1. The details of the adjustment amount are as follows.

(1) Segment profit adjustment of (1,240,763) thousand yen includes inter-segment transaction elimination (21,935) thousand yen, company-wide expenses (1,225,012) thousand yen not allocated to each reporting segment, inventory adjustment of 16,654 thousand yen and other impacts (10,470) thousand yen. Corporate expenses are primarily general and administrative expenses and research and development expenses not attributable to the reporting segment.

(2) The adjusted amount of segment assets of 5,478,357 thousand yen includes the elimination of inter-segment transactions of (3,724,574) thousand yen and the company-wide assets of 9,202,931 thousand yen that have not been allocated to each reporting segment. Company-wide assets include the parent company's surplus funds under management (cash and deposits) that are not attributable to the reporting segment and assets related to the administrative division.

(3) The adjustment for depreciation and amortization of 49,560 thousand yen includes the elimination of inter-segment transactions of (24,171) thousand yen and the company-wide expenses of 73,731 thousand yen that have not been allocated to each reporting segment. Corporate expenses are general and administrative expenses and research and development expenses that are not primarily attributable to the reporting segment.

(4) The adjustment amount of 51,303 thousand yen for the increase in property, plant and equipment and intangible assets includes the elimination of inter-segment transactions of (41,551) thousand yen and the company-wide assets of 92,854 thousand yen that have not been allocated to each reporting segment. Company-wide assets are primarily assets not attributable to the reporting segment and are related to the parent management department and R&D assets.

2. Segment profit is adjusted to operating income in consolidated financial statements.

3. Sales are based on the location of the customer and are categorized by country or region.

The current fiscal year (July 1, 2024 to June 30, 2025)

(Unit: 1 thousand yen)

	Reportable segments					Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
	Die	Parts	Machinery and appliances	Rental	Total		
Net sales (Note)3							
Japan	1,239,565	14,269,684	6,359,074	5,862	21,874,186	-	21,874,186
China	-	5,868,629	3,489	-	5,872,119	-	5,872,119
Thailand	12,320	4,408,678	-	-	4,420,999	-	4,420,999
other	-	1,076,498	77,161	-	1,153,660	-	1,153,660
Revenue generated from customer contracts	1,251,885	25,623,491	6,439,725	5,862	33,320,965	-	33,320,965
Other Earnings	-	-	-	1,800	1,800	-	1,800
Revenues from external customers	1,251,885	25,623,491	6,439,725	7,662	33,322,765	-	33,322,765
Transactions with other segments	1,003,426	(788,371)	291,745	357,000	863,799	(863,799)	-
Total	2,255,311	24,835,120	6,731,470	364,662	34,186,565	(863,799)	33,322,765
Segment Profit	254,555	4,702,132	741,443	101,290	5,799,421	(1,506,807)	4,292,614

Segment Assets	1,938,469	23,174,820	3,319,943	4,021,334	32,454,567	7,318,209	39,772,776
Other items							
Depreciation	170,939	2,190,896	70,038	244,605	2,676,480	37,971	2,714,452
Increase in property, plant and equipment and intangible assets	364,010	2,296,683	41,160	20,753	2,722,607	40,312	2,762,920

Note: 1. The details of the adjustment amount are as follows.

- (1) Segment profit adjustment of (1,506,807) thousand yen includes inter-segment transaction elimination (11,958) thousand yen, and each reported segment Unallocated company-wide expenses: (1,473,302) thousand yen, inventory adjustments: (15,901) thousand yen, and other impacts: (5,646) thousand yen  
It includes: Corporate expenses are primarily general and administrative expenses and research and development expenses not attributable to the reporting segment.
  - (2) The adjusted amount of segment assets of 7,318,209 thousand yen includes the elimination of inter-segment transactions of (3,006,447) thousand yen and the company-wide assets of 10,324,657 thousand yen that have not been allocated to each reporting segment. Company-wide assets include the parent company's surplus funds under management (cash and deposits) that are not attributable to the reporting segment and assets related to the administrative division.
  - (3) The adjustment for depreciation and amortization of 37,971 thousand yen includes the elimination of inter-segment transactions of (45,175) thousand yen and the company-wide expenses of 83,146 thousand yen that have not been allocated to each reporting segment. Corporate expenses are general and administrative expenses and research and development expenses that are not primarily attributable to the reporting segment.
  - (4) The adjustment amount of 40,312 thousand yen for the increase in property, plant and equipment and intangible assets includes the elimination of inter-segment transactions of (62,383) thousand yen and the company-wide assets of 102,695 thousand yen that have not been allocated to each reporting segment. Company-wide assets are primarily assets not attributable to the reporting segment and are related to the parent management department and R&D assets.
2. Segment profit is adjusted to operating income in consolidated financial statements.
  3. Sales are based on the location of the customer and are categorized by country or region.