

July 15, 2025

## Consolidated Financial Results for the Six Months Ended May 31, 2025 (Under Japanese GAAP)

Company name: GRCS Inc.  
 Listing: Tokyo Stock Exchange  
 Securities code: 9250  
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 Scheduled date to file semi-annual securities report: July 15, 2025  
 Scheduled date to commence dividend payments: -  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: None (Distribution of financial results explanatory video)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the six months ended May 31, 2025 (from December 1, 2024 to May 31, 2025)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2025	1,601	(0.9)	(95)	-	(109)	-	(84)	-
May 31, 2024	1,616	18.3	30	-	17	-	2	-

Note: Comprehensive income For the six months ended May 31, 2025: ¥ (84) million [ - % ]  
 For the six months ended May 31, 2024: ¥ 2 million [ - % ]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
May 31, 2025	(62.51)	-
May 31, 2024	2.18	-

Note: Diluted net income per share for the interim period of the fiscal year ending November 30, 2024 is not shown in the above table, as there are no residual shares having a dilutive effect. Diluted net income per share for the interim period of the fiscal year ending November 30, 2025 is not shown in the above table, because net income per share for the interim period was negative although there are residual shares.

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
May 31, 2025	2,078	343	14.8
November 30, 2024	1,923	415	20.4

Reference: Equity  
 As of May 31, 2025 : ¥ 307 million  
 As of November 30, 2024: ¥ 391 million

### 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended November 30, 2024	-	0.00	-	0.00	0.00
Fiscal year ending November 30, 2025	-	0.00			
Fiscal year ending November 30, 2025 (Forecast)				0.00	0.00

Note: Revisions to the forecast of cash dividends most recently announced: None

### 3. Forecast of consolidated financial results for the fiscal year ending November 30, 2025 (from December 1, 2024 to November 30, 2025)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending November 30, 2025	3,953	20.2	115	161.5	89	249.4	60	(46.1)	44.92

Note: Revisions to the earnings forecasts most recently announced: None

**\* Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2025	1,380,130 shares
As of November 30, 2024	1,380,130 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2025	29,803 shares
As of November 30, 2024	29,803 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended May 31, 2025	1,350,327 shares
Six months ended May 31, 2024	1,295,330 shares

\* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. Please refer to "1. Qualitative Information on Consolidated Interim Financial Results (4) Explanation of Forward-Looking Statements" on page 3 for the assumptions used in forecasting financial results and precautions regarding the use of financial forecasts.

(How to obtain supplementary financial results materials and financial results presentation videos)

Financial results presentation materials are disclosed on TDnet on the same day and posted on the Company's website. A video presentation of the financial results will be posted on the Company's website on the same day.

## Semi-annual consolidated balance sheet

(Thousands of yen)

	As of November 30, 2024	As of May 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	740,032	625,268
Accounts receivable - trade and contract assets	491,070	497,754
Work in process	3,510	2,683
Advance payments to suppliers	68,040	135,769
Prepaid expenses	30,249	38,483
Other	4,183	1,275
Allowance for doubtful accounts	(4,493)	-
Total current assets	1,332,592	1,301,235
Non-current assets		
Property, plant and equipment		
Buildings, net	53,458	50,277
Tools, furniture and fixtures, net	7,886	11,101
Total property, plant and equipment	61,345	61,379
Intangible assets		
Software	21,085	23,752
Software in progress	1,989	61,623
Goodwill	340,160	438,220
Customer-related intangible assets	12,483	11,783
Total intangible assets	375,719	535,379
Investments and other assets		
Long-term prepaid expenses	1,381	1,175
Deferred tax assets	111,100	138,201
Guarantee deposits	38,379	38,866
Other	1,750	1,750
Total investments and other assets	152,612	179,993
Total non-current assets	589,677	776,751
Deferred assets		
Bond issuance costs	1,147	742
Total deferred assets	1,147	742
Total assets	1,923,417	2,078,729

	As of November 30, 2024	As of May 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	130,500	116,457
Short-term borrowings	37,499	92,497
Current portion of bonds payable	20,000	48,000
Current portion of long-term borrowings	193,994	223,988
Accounts payable - other	-	100,000
Accrued expenses	283,853	221,880
Income taxes payable	32,769	3,123
Accrued consumption taxes	89,555	33,980
Contract liabilities	180,642	260,980
Deposits received	22,765	23,012
Provision for bonuses	-	32,230
Total current liabilities	991,580	1,156,150
Non-current liabilities		
Bonds payable	50,000	152,000
Long-term borrowings	348,862	409,067
Asset retirement obligations	17,611	17,695
Long-term accounts payable - other	100,000	-
Total non-current liabilities	516,473	578,762
Total liabilities	1,508,053	1,734,912
Net assets		
Shareholders' equity		
Share capital	363,524	50,000
Capital surplus	314,340	627,864
Retained earnings	(186,403)	(270,815)
Treasury shares	(99,718)	(99,718)
Total shareholders' equity	391,743	307,331
Share acquisition rights	23,620	36,485
Total net assets	415,364	343,816
Total liabilities and net assets	1,923,417	2,078,729

## Semi-annual consolidated statement of income

(Thousands of yen)

	Six months ended May 31, 2024	Six months ended May 31, 2025
Net sales	1,616,210	1,601,906
Cost of sales	1,045,193	1,130,291
Gross profit	571,017	471,615
Selling, general and administrative expenses	540,152	567,467
Operating profit (loss)	30,865	(95,852)
Non-operating income		
Interest income	2	250
Commission income	181	151
Other	15	0
Total non-operating income	200	402
Non-operating expenses		
Interest expenses	3,427	5,117
Share issuance costs	5,589	-
Bond issuance costs	405	4,268
Foreign Withholding Tax	-	2,671
Foreign exchange losses	3,373	1,699
Other	402	517
Total non-operating expenses	13,197	14,275
Ordinary profit (loss)	17,868	(109,726)
Profit (loss) before income taxes	17,868	(109,726)
Income taxes - current	21,427	1,786
Income taxes - deferred	(6,382)	(27,100)
Total income taxes	15,045	(25,313)
Profit (loss)	2,823	(84,412)
Profit (loss) attributable to owners of parent	2,823	(84,412)

Semi-annual consolidated statement of comprehensive income

(Thousands of yen)

	Six months ended May 31, 2024	Six months ended May 31, 2025
Profit (loss)	2,823	(84,412)
Comprehensive income	2,823	(84,412)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,823	(84,412)
Comprehensive income attributable to non-controlling interests	-	-

## Semi-annual consolidated statement of cash flows

(Thousands of yen)

	Six months ended May 31, 2024	Six months ended May 31, 2025
Cash flows from operating activities		
Profit (loss) before income taxes	17,868	(109,726)
Depreciation	8,024	9,857
Amortization of goodwill	59,083	101,940
Share-based payment expenses	7,330	12,864
Interest income	(2)	(250)
Interest expenses	3,509	5,117
Share issuance costs	5,589	-
Foreign exchange losses (gains)	953	1,933
Increase (decrease) in allowance for doubtful accounts	-	(4,493)
Decrease (increase) in trade receivables	(85,578)	(6,683)
Decrease (increase) in inventories	(2,064)	826
Increase (decrease) in trade payables	2,936	(21,154)
Increase (decrease) in provision for bonuses	45,953	32,230
Increase (decrease) in contract liabilities	119,246	80,337
Decrease (increase) in advance payments to suppliers	(48,706)	(67,729)
Increase (decrease) in accrued expenses	11,616	(62,318)
Increase (decrease) in accrued consumption taxes	32,716	(55,575)
Decrease (increase) in other assets	14,039	(4,858)
Increase (decrease) in other liabilities	(323)	246
Other, net	4,679	(2,287)
Subtotal	196,872	(89,721)
Interest received	2	250
Interest paid	(3,486)	(5,033)
Income taxes paid	(868)	(24,863)
Income taxes refund	2,673	-
Net cash provided by (used in) operating activities	195,193	(119,367)
Cash flows from investing activities		
Purchase of property, plant and equipment	(5,068)	(6,578)
Purchase of intangible assets	(1,909)	(57,801)
Payments for acquisition of businesses	(200,000)	(200,000)
Payments of guarantee deposits	(1,224)	(72)
Other, net	(1,500)	-
Net cash provided by (used in) investing activities	(209,701)	(264,451)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(100,000)	54,998
Proceeds from long-term borrowings	150,000	200,000
Repayments of long-term borrowings	(85,582)	(109,801)
Proceeds from issuance of bonds	-	136,136
Redemption of bonds	(10,000)	(10,000)
Proceeds from issuance of shares	114,332	-
Proceeds from issuance of share acquisition rights	2,082	-
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(58,800)	-
Net cash provided by (used in) financing activities	12,032	271,333
Effect of exchange rate change on cash and cash equivalents	(953)	(2,277)
Net increase (decrease) in cash and cash equivalents	(3,429)	(114,763)
Cash and cash equivalents at beginning of period	611,459	740,032
Cash and cash equivalents at end of period	608,029	625,268