Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2025 (Based on Japanese GAAP)

May 13, 2025

Company name: Tohto Suisan Co., Ltd

Stock exchange listing: Tokyo

Stock code: 8038 URL https://www.tohsui.co.jp

Representative: President and Representative Director Shoji Kuga

Inquiries: Director, Accounting Dept. Hiroshi Tanaka TEL 03-6633-1005

%

1.3

8.8

Scheduled date of ordinary general meeting of shareholders: June 30, 2025 Scheduled date to file Securities Report: June 30, 2025

Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results:

No
Holding of financial results meeting:

No

(Amounts less than one million yen are rounded down)

13.8

3,573

1. Consolidated financial results for the year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Net sales

106,175

104,802

Millions of yen

(1) Consolidated operating results

Year ended March 31, 2025

Year ended March 31, 2024

Ordinary pro	ofit	Profit attributable to owners of parent				
Millions of yen	%	Millions of yen	%			
3 549	(0.7)	2 541	2.1			

Percentages indicate year-on-year changes

2,488

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2025	647.47	_	9.0	8.5	2.9
Year ended March 31, 2024	634.13	_	9.9	9.5	2.8

Operating profit

3,127

2,923

%

7.0

1.8

Millions of yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	43,603	29,471	67.6	7,508.56
As of March 31, 2024	40,247	26,928	66.9	6,861.96

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2025	1,093	(3,996)	(550)	5,176
Year ended March 31, 2024	3,432	(1,005)	(393)	8,594

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2024	_	_	-	150.00	150.00	596	23.7	2.3
Year ended March 31, 2025	-	-	-		-	-	-	
Year ending March 31, 2026 (Forecast)	_	_	_	_	_		_	

Note: As stated in the Company's news release "Notice regarding the results of the tender offer for our shares by Aso Tosui Holdings LLC and changes in the parent company and other affiliated companies" dated March 22, 2025, the Company's stock is planned to be delisted effective June 17, 2025 due to a tender offer by the tender offeror and the implementation of a series of procedures subsequent to the tender offer. Accordingly, the dividend forecast for the year ending March 31, 2026 is not shown.

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

As stated in the Company's news release "Notice regarding the results of the tender offer for our shares by Aso Tosui Holdings LLC and changes in the parent company and other affiliated companies" dated March 22, 2025, the Company's stock is planned to be delisted effective June 17, 2025 due to a tender offer by the tender offeror and the implementation of a series of procedures subsequent to the tender offer. Accordingly, the forecast of consolidated financial results for the year ending March 31, 2026 is not shown.

4. Notes

(1) Significant changes in the scope of consolidation during the year ended March 31, 2025: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total name of of issued shares at the one of the ported (including treasury shares)								
As of March 31, 2025	4,026,000 shares As of March 31, 2024 4,026,000 shares		4,026,000 shares					
Number of treasury shares at the end of the	e period							
As of March 31, 2025	100,914 shares	As of March 31, 2024	101,652 shares					
Average number of shares during the period	d							
Year ended March 31, 2025	3,924,983 shares	Year ended March 31, 2024	3,924,086 shares					

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

As stated in the Company's news release "Notice regarding the results of the tender offer for our shares by Aso Tosui Holdings LLC and changes in the parent company and other affiliated companies" dated March 22, 2025, the Company's stock is planned to be delisted effective June 17, 2025 due to a tender offer by the tender offeror and the implementation of a series of procedures subsequent to the tender offer. Accordingly, the forecast of consolidated financial results for the year ending March 31, 2026 is not shown.

^{*} Proper use of forecasts of financial results, and other special matters

Consolidated financial statements Consolidated balance sheets

		(Willions of yen)		
	As of March 31, 2024	As of March 31, 2025		
Assets				
Current assets				
Cash and deposits	9,666	6,987		
Notes receivable - trade	9	-		
Accounts receivable - trade	8,066	7,730		
Merchandise and finished goods	4,838	6,577		
Work in process	1	6		
Raw materials and supplies	94	102		
Other	1,368	2,642		
Allowance for doubtful accounts	(394)	(404)		
Total current assets	23,651	23,640		
Non-current assets				
Property, plant and equipment				
Buildings and structures	10,470	11,185		
Accumulated depreciation	(7,424)	(7,593)		
Buildings and structures, net	3,046	3,591		
Machinery, equipment and vehicles	4,036	4,122		
Accumulated depreciation	(3,141)	(3,342)		
Machinery, equipment and vehicles, net	895	780		
Land	3,406	4,341		
Construction in progress	28	211		
Other	804	814		
Accumulated depreciation	(664)	(639)		
Other, net	139	174		
Total property, plant and equipment	7,516	9,100		
Intangible assets		<u> </u>		
Leasehold interests in land	291	291		
Fishery right	4,786	5,176		
Other	35	48		
Total intangible assets	5,112	5,517		
Investments and other assets		-,,		
Investment securities	3,291	3,715		
Deferred tax assets	117	139		
Retirement benefit asset	37	284		
Shares of subsidiaries and associates	39	687		
Distressed receivables	159	161		
Other	475	507		
Allowance for doubtful accounts	(153)	(150)		
Total investments and other assets	3,967	5,345		
Total investments and other assets Total non-current assets	16,596	19,963		
Total assets	40,247	43,603		

Notes and accounts payable - trade		As of March 31, 2024	As of March 31, 2025
Notes and accounts payable - trade 3,753 3,756 Short-term borrowings 2,238 2,581 Income taxes payable 427 576 Provision for bonuses 86 100 Other 1,251 1,428 Other 1,251 1,428 Total current liabilities 7,757 8,442 Non-current liabilities 2,538 2,264 Deferred tax liabilities 1,016 1,296 Long-term borrowings 2,538 2,264 Deferred tax liabilities of land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total liabilities 5,561 5,689 Total surplus 1,085 1,085 Retaised earnings 20,253 22,198 Retained earnings 20,253 22,198<	Liabilities		
Short-term borrowings 2,238 2,581 Income taxes payable 427 576 Provision for bonuses 86 100 Provision for shareholder benefit program 1 - Other 1,251 1,428 Total current liabilities - - Non-current liabilities 2,538 2,644 Deferred tax liabilities 1,016 1,296 Long-term borrowings 2,538 2,64 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total nor-current liabilities 5,561 5,689 Total liabilities 2,376 2,376 Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253	Current liabilities		
Income taxes payable 427 576 Provision for bonuses 86 100 Provision for shareholder benefit program 1 - Other 1,251 1,428 Total current liabilities 7,757 8,442 Non-current liabilities 2,538 2,264 Deferred tax liabilities 1,016 1,296 Long-term guarantee deposits 1,058 1,035 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total inon-current liabilities 5,561 5,689 Total inon-current liabilities 2,376 2,376 Capital surplus 1,085 1,085 Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings	Notes and accounts payable - trade	3,753	3,756
Provision for bonuses 86 100 Provision for shareholder benefit program 1 - Other 1,251 1,428 Total current liabilities 7,757 8,442 Non-current liabilities 2,538 2,264 Deferred tax liabilities 1,016 1,296 Long-term guarantee deposits 1,058 1,035 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total supplus 1,311 1,413 Net assets Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Retained earnings 20,253 22,198 Total shareho	Short-term borrowings	2,238	2,581
Provision for shareholder benefit program 1 — Other 1,251 1,428 Total current liabilities 7,757 8,442 Non-current liabilities - - Long-term borrowings 2,538 2,264 Deferred tax liabilities 1,016 1,296 Long-term guarantee deposits 1,058 1,035 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets 33,79 14,131 Net assets 32,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Retained earnings 20,253	Income taxes payable	427	576
Other 1,251 1,428 Total current liabilities 7,757 8,442 Non-current liabilities	Provision for bonuses	86	100
Total current liabilities 7,757 8,442 Non-current liabilities 2,538 2,264 Deferred tax liabilities 1,016 1,296 Long-term guarantee deposits 1,058 1,035 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 3,319 14,131 Net assets 3 2,376 2,376 Share capital 2,376 2,376 2,376 Capital surplus 1,085 1,085 1,085 Retained carnings 20,253 22,198 Treasury shares (260) (259) Total sharcholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308	Provision for shareholder benefit program	1	-
Non-current liabilities 2,538 2,264 Long-term borrowings 2,538 2,264 Deferred tax liabilities 1,016 1,296 Long-term guarantee deposits 1,058 1,035 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Share capital 2,376 2,376 Capital surplus 1,085 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Valuation difference on available-for-sale securities	Other	1,251	1,428
Long-term borrowings 2,538 2,264 Deferred tax liabilities 1,016 1,296 Long-term guarantee deposits 1,058 1,035 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 0 Deferred gains or losses on hedges 0 0 </td <td>Total current liabilities</td> <td>7,757</td> <td>8,442</td>	Total current liabilities	7,757	8,442
Deferred tax liabilities 1,016 1,296 Long-term guarantee deposits 1,058 1,035 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 3,319 14,131 Net assets Sharecholders' equity 2,376 2,376 Share capital 2,376 2,376 2,376 Capital surplus 1,085 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 0 0 Deferred gains or l	Non-current liabilities		
Long-term guarantee deposits 1,058 1,035 Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 <td>Long-term borrowings</td> <td>2,538</td> <td>2,264</td>	Long-term borrowings	2,538	2,264
Deferred tax liabilities for land revaluation 298 307 Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total net assets 26,928 <t< td=""><td>Deferred tax liabilities</td><td>1,016</td><td>1,296</td></t<>	Deferred tax liabilities	1,016	1,296
Retirement benefit liability 403 368 Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets 8 2,376 Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071	Long-term guarantee deposits	1,058	1,035
Provision for share awards 37 40 Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Valuation difference on available-for-sale securities 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net as	Deferred tax liabilities for land revaluation	298	307
Provision for share awards for directors 58 58 Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Retirement benefit liability	403	368
Asset retirement obligations 119 157 Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Share depital surglus Share capital 2,376 2,376 Capital surglus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Provision for share awards	37	40
Other 30 160 Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Shareholders' equity Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Provision for share awards for directors	58	58
Total non-current liabilities 5,561 5,689 Total liabilities 13,319 14,131 Net assets Shareholders' equity Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Asset retirement obligations	119	157
Total liabilities 13,319 14,131 Net assets Shareholders' equity Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Other	30	160
Net assets Shareholders' equity Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Total non-current liabilities	5,561	5,689
Shareholders' equity 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Total liabilities	13,319	14,131
Share capital 2,376 2,376 Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Valuation difference on available-for-sale securities 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Net assets		
Capital surplus 1,085 1,085 Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Shareholders' equity		
Retained earnings 20,253 22,198 Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 1,308 1,598 Valuation difference on available-for-sale securities 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Share capital	2,376	2,376
Treasury shares (260) (259) Total shareholders' equity 23,454 25,400 Accumulated other comprehensive income 23,454 25,400 Valuation difference on available-for-sale securities 1,308 1,598 Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Capital surplus	1,085	1,085
Total shareholders' equity Accumulated other comprehensive income Valuation difference on available-for-sale securities Deferred gains or losses on hedges Revaluation reserve for land Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income Total net assets 23,454 25,400 25,400 (0) 1,598 1,308 1,598 0 (0) 1,402 1,625 1,625 1,402 334 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets	Retained earnings	20,253	22,198
Accumulated other comprehensive income Valuation difference on available-for-sale securities Deferred gains or losses on hedges Deferred gains or losses on hedges Revaluation reserve for land Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income Total net assets 1,308 1,598 0 (0) 1,402 1,625 1,625 1,625 1,402 1,625 1,625 1,402 1,625 1	Treasury shares	(260)	(259)
Valuation difference on available-for-sale securities1,3081,598Deferred gains or losses on hedges0(0)Revaluation reserve for land522513Foreign currency translation adjustment1,4021,625Remeasurements of defined benefit plans240334Total accumulated other comprehensive income3,4734,071Total net assets26,92829,471	Total shareholders' equity	23,454	25,400
Deferred gains or losses on hedges 0 (0) Revaluation reserve for land 522 513 Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Accumulated other comprehensive income		
Revaluation reserve for land522513Foreign currency translation adjustment1,4021,625Remeasurements of defined benefit plans240334Total accumulated other comprehensive income3,4734,071Total net assets26,92829,471	Valuation difference on available-for-sale securities	1,308	1,598
Foreign currency translation adjustment 1,402 1,625 Remeasurements of defined benefit plans 240 334 Total accumulated other comprehensive income 3,473 4,071 Total net assets 26,928 29,471	Deferred gains or losses on hedges	0	(0)
Remeasurements of defined benefit plans240334Total accumulated other comprehensive income3,4734,071Total net assets26,92829,471	Revaluation reserve for land	522	513
Total accumulated other comprehensive income3,4734,071Total net assets26,92829,471	Foreign currency translation adjustment	1,402	1,625
Total net assets 26,928 29,471	Remeasurements of defined benefit plans	240	334
<u> </u>	Total accumulated other comprehensive income	3,473	4,071
	Total net assets	26,928	29,471
	Total liabilities and net assets	40,247	43,603

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

	Fiscal year ended	(Millions of yen)
	March 31, 2024	Fiscal year ended March 31, 2025
N-41		
Net sales	104,802	106,175
Cost of sales	97,043	98,178
Gross profit	7,758	7,997
Selling, general and administrative expenses	4,835	4,869
Operating profit	2,923	3,127
Non-operating income		
Interest income	131	181
Dividend income	109	135
Foreign exchange gains	18	81
Rental income	22	24
Subsidy income	1	2
Gain on sale of non-current assets	290	-
Reversal of allowance for doubtful accounts	31	-
Other	75	40
Total non-operating income	681	465
Non-operating expenses		
Interest expenses	22	27
Loss on retirement of non-current assets	1	7
Other	7	7
Total non-operating expenses	30	43
Ordinary profit	3,573	3,549
Extraordinary income		
Gain on sale of non-current assets	0	28
Total extraordinary income	0	28
Extraordinary losses		
Loss on sale of non-current assets	2	=
Impairment losses	33	_
Total extraordinary losses	35	_
Profit before income taxes	3,538	3,578
Income taxes - current	767	986
Income taxes - deferred	283	50
Total income taxes	1,050	1,036
Profit	2,488	2,541
Profit attributable to owners of parent	2,488	2,541

Consolidated statements of comprehensive income

(willing of yell)
year ended
h 31, 2025
2,541
289
(0)
223
(8)
93
597
3,139
3,139
_

Consolidated statements of changes in equity Fiscal year ended March 31, 2024

		Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity				
Balance at beginning of period	2,376	1,085	18,302	(260)	21,502				
Changes during period									
Dividends of surplus			(537)		(537)				
Profit attributable to owners of parent			2,488		2,488				
Purchase of treasury shares				(1)	(1)				
Disposal of treasury shares				2	2				
Net changes in items other than shareholders' equity									
Total changes during period	-	-	1,951	0	1,951				
Balance at end of period	2,376	1,085	20,253	(260)	23,454				

		Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	672	1	522	589	59	1,845	23,348
Changes during period							
Dividends of surplus							(537)
Profit attributable to owners of parent							2,488
Purchase of treasury shares							(1)
Disposal of treasury shares							2
Net changes in items other than shareholders' equity	636	(1)	-	812	180	1,628	1,628
Total changes during period	636	(1)	-	812	180	1,628	3,580
Balance at end of period	1,308	0	522	1,402	240	3,473	26,928

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	2,376	1,085	20,253	(260)	23,454	
Changes during period						
Dividends of surplus			(596)		(596)	
Profit attributable to owners of parent			2,541		2,541	
Purchase of treasury shares				(1)	(1)	
Disposal of treasury shares				1	1	
Net changes in items other than shareholders' equity						
Total changes during period	_	-	1,944	0	1,945	
Balance at end of period	2,376	1,085	22,198	(259)	25,400	

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	1,308	0	522	1,402	240	3,473	26,928
Changes during period							
Dividends of surplus							(596)
Profit attributable to owners of parent							2,541
Purchase of treasury shares							(1)
Disposal of treasury shares							1
Net changes in items other than shareholders' equity	289	(0)	(8)	223	93	597	597
Total changes during period	289	(0)	(8)	223	93	597	2,543
Balance at end of period	1,598	(0)	513	1,625	334	4,071	29,471

Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2024	March 31, 2025
Cash flows from operating activities		
Profit before income taxes	3,538	3,578
Depreciation	498	527
Impairment losses	33	=
Increase (decrease) in allowance for doubtful accounts	(26)	6
Increase (decrease) in provision for bonuses	8	13
Increase (decrease) in net defined benefit asset and liability	1	(96)
Increase (decrease) in provision for share awards for directors	19	(0)
(and other officers)	19	(0)
Increase (decrease) in provision for share awards	4	4
Increase (decrease) in provision for shareholder benefit	(0)	(1)
program	(0)	(1)
Interest and dividend income	(240)	(317)
Interest expenses	22	27
Loss (gain) on sale of property, plant and equipment	1	(28)
Loss (gain) on sale of intangible assets	(290)	1
Subsidy income	(1)	(2)
Decrease (increase) in trade receivables	(574)	(383
Decrease (increase) in inventories	326	(1,736
Increase (decrease) in trade payables	734	(89
Increase (decrease) in accrued consumption taxes	135	(219
Other, net	(224)	257
Subtotal	3,965	1,541
Interest and dividends received	241	289
Interest paid	(21)	(27)
Subsidies received	1	2
Income taxes refund (paid)	(755)	(712)
Net cash provided by (used in) operating activities	3,432	1,093
Cash flows from investing activities		·
Payments into time deposits	(160)	(1,646)
Proceeds from withdrawal of time deposits	771	933
Proceeds from sale of property, plant and equipment	2	33
Proceeds from sale of intangible assets	291	1,333
Purchase of property, plant and equipment	(226)	(2,018
Purchase of intangible assets	(1,544)	(746
Proceeds from sale of investment securities	100	_
Purchase of investment securities	(16)	(17
Purchase of shares of subsidiaries and associates	_	(647)
Loan advances	(330)	(6,103)
Proceeds from collection of loans receivable	121	4,904
Other, net	(14)	(20)
Net cash provided by (used in) investing activities	(1,005)	(3,996)

		(Millions of Jen)	
	Fiscal year ended	Fiscal year ended March 31, 2025	
	March 31, 2024		
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(245)	447	
Proceeds from long-term borrowings	1,300	600	
Repayments of long-term borrowings	(889)	(978)	
Purchase of treasury shares	(1)	(1)	
Dividends paid	(532)	(590)	
Other, net	(24)	(26)	
Net cash provided by (used in) financing activities	(393)	(550)	
Effect of exchange rate change on cash and cash equivalents	150	35	
Net increase (decrease) in cash and cash equivalents	2,183	(3,418)	
Cash and cash equivalents at beginning of period	6,410	8,594	
Cash and cash equivalents at end of period	8,594	5,176	