

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Japanese GAAP)

May 9, 2025

GEO HOLDINGS CORPORATION

Listing: Tokyo Stock Exchange
 Securities Code: 2681
 URL: <https://www.geonet.co.jp/>
 Representative: Yuzo Endo, Representative Director President Operating Officer
 Inquiries: Yoshiaki Kajita, General Manager, Global Accounting and Finance Dept.
 Telephone: +81 52 350 5711
 Scheduled date of Annual General Meeting of Shareholders: June 26, 2025
 Scheduled date to submit annual securities report: June 27, 2025
 Scheduled date to begin dividend payment: June 27, 2025
 Supplementary material on financial results: Yes
 Briefing on this annual financial results: Yes (for institutional investors and analysts)

(Amounts less than million yen are discarded)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicates changes from the previous corresponding period)

	Net Sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal Year ended:	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	427,669	(1.4)	11,250	(33.1)	12,224	(34.8)	4,537	(58.4)
March 31, 2024	433,848	15.0	16,814	58.3	18,749	57.2	10,902	91.9

(Note) Comprehensive income: 4,537 million yen (decrease of 58.3%) for fiscal year ended March 31, 2025
 10,893 million yen (increase of 92.1%) for fiscal year ended March 31, 2024

	Earnings per share	Fully diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal Year ended:	Yen	Yen	%	%	%
March 31, 2025	114.27	113.81	5.1	5.1	2.6
March 31, 2024	275.31	273.43	13.3	8.7	3.9

(Reference) Equity in net income of affiliates: -4 million yen for fiscal year ended March 31, 2025
 7 million yen for fiscal year ended March 31, 2024

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Book value per share
As of:	Millions of yen	Millions of yen	%	Yen
March 31, 2025	252,807	90,469	35.7	2,272.11
March 31, 2024	231,125	87,349	37.7	2,194.58

(Reference) Shareholders' equity: As of March 31, 2025: 90,243 million yen
 As of March 31, 2024: 87,130 million yen

(3) Consolidated statement of cash flow

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal Year ended:	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	8,012	(12,494)	10,778	64,760
March 31, 2024	9,296	(10,401)	12,396	58,556

2. Dividends

	Annual dividend per share (yen)					Total dividend paid (Millions of yen)	Dividend payout ratio (consolidated) (%)	Ratio of dividends to shareholders' equity (%)
	1st quarter end	2nd quarter end	3rd quarter end	Year-end	Annual			
FY 2024	—	12.00	—	17.00	29.00	1,150	10.5	1.4
FY 2025	—	17.00	—	17.00	34.00	1,350	29.8	1.5
FY 2026 (Forecast)	—	17.00	—	17.00	34.00		24.5	

3. Consolidated Earnings Forecast for the Fiscal Year Ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicates changes from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
FY 2026	470,000	9.9	11,500	2.2	11,000	(10.0)	5,500	21.2	138.50

Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatements

- 1) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- 2) Changes in accounting principles other than 1): None
- 3) Changes in accounting estimates: None
- 4) Restatement: None

(3) Number of issued shares (common shares)

- 1) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	39,718,052 shares
As of March 31, 2024	39,702,552 shares
- 2) Number of treasury shares at the end of the period

As of March 31, 2025	41 shares
As of March 31, 2024	41 shares
- 3) Average number of shares outstanding during the period

During the fiscal year ended March 31, 2025	39,709,801 shares
During the fiscal year ended March 31, 2024	39,601,555 shares

(Reference) Unconsolidated Results for the Fiscal Year Ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Unconsolidated operating results

(The percentages indicate the rates of increase or decrease from the previous year)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal Year ended:	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	18,598	11.9	2,663	1.6	(3,729)	—	(3,553)	—
March 31, 2024	16,623	23.6	2,620	39.5	3,076	—	1,756	—

	Earnings per share		Fully diluted earnings per share
Fiscal Year ended:	Yen		Yen
March 31, 2025	(89.49)		—
March 31, 2024	44.36		44.06

(2) Unconsolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Shareholders' equity per share
As of:	Millions of yen	Millions of yen	%	yen
March 31, 2025	131,545	15,792	11.9	393.58
March 31, 2024	121,636	20,692	16.9	516.64

(Reference) Shareholders' equity:	As of March 31, 2025:	15,632 million yen
	As of March 31, 2024:	20,511 million yen

<Reason for the difference in unconsolidated results between the current and previous fiscal year>

The Company incurred an ordinary loss due to the posting of a provision for allowance for doubtful accounts in relation to transactions with subsidiaries. As a result, ordinary profit and profit decreased year over year.

* Consolidated financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Explanation regarding appropriate use of financial forecasts and other special remarks

The forward-looking statements included in this summary, such as financial forecasts, are based on currently available information and certain assumptions, which we deem to be reasonable as of the date of this summary. There is no guarantee that we will achieve those financial forecasts. Actual results may significantly differ from these forecasts due to various factors. Please see “1. Overview of Results of Operations, etc.,” “(1) Overview of operating results” on page 2 of the Attachments for the basis of forecasts and notes on reliance on forecasts.

<Supplementary Information for English Translation>

Our business by the name of “2nd STREET,” mainly selling and purchasing second-hand clothing and household items is hereinafter referred to as “Reuse Shop(s)” in this document.

Our business by the name of “GEO,” “GEO Shop” and “GEO mobile,” mainly handling video games, DVDs, CDs and mobile phones are hereinafter collectively referred to as “Media Shop(s)” in this document.

Both Reuse Shop and Media Shop referred to second-hand items as “reuse” and none-second hand items procured from manufactures or traditional commercial distribution as “brand-new.”

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1. Overview of Results of Operations, etc.

(1) Overview of operating results

(i) Results for the current fiscal year

During the fiscal year under review, the Japanese economy continued its gradual recovery, thanks to ongoing strong corporate performance and an increase in real income in the household sector. On the other hand, downturns in overseas economies, policy trends in the US, and fluctuations in financial and capital markets require comprehensive and careful response.

In the reuse industry, market growth is expanding due to rising demand for reuse goods as a lifestyle defense measure to counter soaring prices. Moreover, amid growing awareness of and respect for diversity throughout society, consumers are seeing the appeal and taste of one-of-a-kind products and choosing to shop in a people-, society-, and environment-friendly behavior to play their parts in addressing social challenges. In this environment, aiming “to offer joy to your everyday life,” the Group is working to increase choices and to improve convenience for customers by expanding its e-commerce services and opening new reuse stores centered around 2nd STREET both in Japan and overseas and to achieve sustainable growth.

Looking at trends in reuse merchandise (comprehensive), OKURA TOKYO, which handles reuse luxury merchandise with a focus on luxury watches, continued to perform strongly by conducting risk management through increasing product liquidity amid weak market conditions. In reuse clothing and accessories, which is the core of the merchandise mix, its growth was steady in proportion to overall reuse market growth despite negative impacts from unusual weather patterns including record high temperatures and a mild winter and from unmet store opening targets. The Company has expanded the scope of its activity with openings of directly-managed stores in overseas regions, improved its visibility in the global reuse market, steadily gained local support in every region, and increased both store numbers and sales. As a result, overall sales of reuse merchandise (comprehensive) significantly increased and net sales amounted to 190,246 million yen (up 12.1% year over year (YoY)).

In terms of trends in reuse merchandise (media), sale of reuse game-related products fell marginally due to low demand from latest game software releases despite a sharp rise in demand for home video game consoles prior to price increases. Moreover, in line with the expansion of the reuse market for communication devices, such as smartphones, tablets, and other mobile devices, the Company opened “GEO mobile” stores with in-store support staff at shopping malls and other facilities and focused on improving its share of the reuse mobile product market through strategic advertisements aimed at improving visibility. As a result, overall sales of reuse merchandise (media) increased by 12.4% YoY to 83,669 million yen.

Looking at trends in brand-new merchandise, although sales of trading cards and capsule toys performed strongly, sales decreased 25.1% YoY to 99,100 million yen. This was due to the absence of factors that contributed to sales increases in the previous fiscal year, namely sales increases in home video game consoles and major game releases, which were driven by improvements in the supply-demand balance.

Due to a deterioration in profitability, impairment losses of 3,138 million yen were recorded for non-current assets related to stores, etc.

As a result, net sales for the current fiscal year were 427,669 million yen (down 1.4% YoY), operating profit was 11,250 million yen (down 33.1% YoY), ordinary profit was 12,224 million yen (down 34.8% YoY), and profit attributable to owners of parent was 4,537 million yen (down 58.4% YoY).

Net sales for major merchandise are as follows.

		Fiscal year ended March 31, 2025 (Millions of yen)	YoY Change
Reuse goods	Comprehensive	190,246	112.1%
	Media	83,669	112.4%
Brand new		99,100	74.9%
Others		54,653	95.3%
Rental included in others		28,647	87.4%

The number of the Group's stores and facilities as of the end of the current fiscal year are as follows.
The figures in () under the "Total" column indicate changes from the end of the previous fiscal year.

	Directly-managed stores			FC stores and distributors			Total	
		Newly opened	Closed		Newly opened	Closed		
The number of GEO Group stores	2,043	160	65	143	1	19	2,186	(+77)
GEO	966	39	50	88	0	19	1,054	(-30)
2nd STREET (Japan)	825	52	11	55	1	0	880	(+42)
2nd STREET (USA)	47	12	0	0	0	0	47	(+12)
2nd STREET (Taiwan)	39	11	0	0	0	0	39	(+11)
2nd STREET (Malaysia)	23	6	0	0	0	0	23	(+6)
2nd STREET (Thailand)	4	3	0	0	0	0	4	(+3)
OKURA TOKYO	24	3	2	0	0	0	24	(+1)
LuckRack	27	9	0	0	0	0	27	(+9)
Others	88	25	2	0	0	0	88	(+23)

Notes:

1. The number of stores are counted per each store brand.
2. "GEO" includes stores that sell and purchase home game-related items, mobile phones and smartphones, and rent DVDs where they operate under the store names of "GEO" and "GEO mobile."
3. "2nd STREET" includes stores that sell and purchase clothing and accessories, home appliances, and other items where they operate under the names of "2nd STREET," "Super 2nd STREET," "2nd OUTDOOR," "JUMBLE STORE," etc.

(ii) Future forecast

Looking at the business environment surrounding the Group, with ongoing cost-push inflation, including continuous wage increases, U.S. trade policy, and fluctuations in financial and capital markets, the future outlook remains uncertain. Against this backdrop, in the fiscal year ending March 31, 2026, the Group's challenges are to further cultivate the reuse businesses, rebuild and strengthen its revenue base, build global management, and in turn achieve sustainable corporate growth.

In terms of reuse merchandise (comprehensive), the Group is planning to open 60 2nd STREET stores in Japan, including purchase-only stores, as well as 35 2nd STREET stores overseas. The Group will strive to develop stores where customers can enjoy shopping through stores specializing in apparel, mainly clothing and accessories, and through the expansion of concept stores specializing in furniture, home electronics, and lifestyle goods. Moreover, the Group is planning to open of three OKURA stores, which handle reuse luxury merchandise with a focus on luxury watches, and these stores will strengthen its in-store purchasing from individual customers, develop new target buyers, and enhance its auction functions.

For reuse merchandise (media), the Group is planning to open 32 independent "GEO mobile" stores. Demand for reuse smartphones as secondary devices is growing while the high quality of Japanese reuse smartphones is expected to lead the market growth. As such, the Group will aim to further increase its share in the reuse smartphone market by drawing in customer traffic to its well-recognized stores, providing attentive support through supporting staff, and ensuring peace of mind through quality assurance and products that have been reset and cleaned up. By establishing "GEO mobile" stores alongside existing GEO stores, the Group will aim to improve profitability by rebuilding its product lineup while maintaining the profitability of its rental, game, and other entertainment products. In terms of game software, due to the rise in the gaming population, it is anticipated that there will be an increase of supply with software packages for next-generation home video game consoles within the reuse market.

For brand-new merchandise, in addition to expecting growth in sales of trading cards and capsule toys, the Group will focus on the sales of next-generation home video game consoles and compatible software and strive to develop and provide gaming accessories and merchandise that help fulfill enjoyable time at home. The Group is also planning to open 20 Luck Rack off-price stores that sell surplus and out-of-season products at discounted prices. Although this business model is not yet prevalent in Japan, the Group will continue working to reduce environmental burden and establish new sources of revenue.

Regarding the selling, general and administrative expenses, the Group will aim for overall optimization through investments in human capital for sustainable growth and appropriate measures for cost control.

Based on the above, in terms of our consolidated results forecast for the fiscal year ending March 31, 2026, we project net sales of 470,000 million yen (up 9.9% YoY), operating profit of 11,500 million yen (up 2.2% YoY), ordinary profit of 11,000 million yen (down 10.0% YoY), and profit attributable to owners of parent of 5,500 million yen (up 21.2% YoY).

The above earnings forecast is based on information available as of the date of publication of this summary. Actual results may materially differ from the forecast due to a variety of factors in the future.

(2) Overview of consolidated financial position

(i) Current assets

Current assets as of the end of the current fiscal year were 165,072 million yen, which increased 10,764 million yen from 154,308 million yen as of the end of the previous fiscal year. This was mainly attributable to increases of 5,112 million yen in cash and deposits, 2,916 million yen in merchandise, and 703 million yen in accounts receivable - trade.

(ii) Non-current assets

Non-current assets as of the end of the current fiscal year were 87,735 million yen, which increased 10,918 million yen from 76,817 million yen as of the end of the previous fiscal year. This was mainly attributable to increases of 5,838 million yen in right-of-use assets, net, 2,451 million yen in buildings and structures, net, and 1,119 million yen in leasehold and guarantee deposits.

(iii) Current liabilities

Current liabilities as of the end of the current fiscal year were 46,603 million yen, which decreased 884 million yen from 47,487 million yen as of the end of the previous fiscal year. This was largely due to decreases of 2,005 million yen in accounts payable - trade, 2,000 million yen in short-term borrowings, and 875 million yen in income taxes payable, despite increases of 2,112 million yen in current portion of long-term borrowings and 1,628 million yen in other under current liabilities.

(iv) Non-current liabilities

Non-current liabilities as of the end of the current fiscal year were 115,734 million yen, which increased 19,447 million yen from 96,287 million yen as of the end of the previous fiscal year. This was mainly attributable to increases of 7,150 million yen in long-term borrowings, 6,423 million yen in lease liabilities, and 5,575 million yen in bonds payable.

(v) Net assets

Net assets as of the end of the current fiscal year were 90,469 million yen, which increased 3,119 million yen from 87,349 million yen as of the end of the previous fiscal year. This primarily reflected an increase in retained earnings due to the profit attributable to owners of parent of 4,537 million yen, offsetting a decrease in retained earnings due to dividends of surplus of 1,350 million yen.

(3) Cash flows

Cash and cash equivalents ("cash") at the end of the current fiscal year increased by 6,204 million yen from the end of the previous fiscal year to 64,760 million yen.

The situations of each cash flow and their main factors for the current fiscal year are as follows.

(Cash flows from operating activities)

As a result of operating activities, cash increased by 8,012 million yen (where this increased by 9,296 million yen in the previous fiscal year).

This increase was mainly attributable to profit before income taxes of 8,912 million yen and depreciation of 6,667 million yen, which offset income tax payments of 5,423 million yen.

(Cash flows from investing activities)

As a result of investing activities, cash decreased by 12,494 million yen (where this decreased by 10,401 million yen in the previous fiscal year).

This decrease was mainly due to purchase of property, plant and equipment of 11,121 million yen.

(Cash flows from financing activities)

As a result of financing activities, cash increased by 10,778 million yen (where this increased by 12,396 million yen in the previous fiscal year).

This was mainly attributable to proceeds from long-term borrowings of 18,000 million yen and proceeds from the issuance of corporate bonds of 5,547 million yen, which more than offset repayments of long-term borrowings of 8,737 million yen and a net decrease in short-term borrowings of 2,000 million yen.

(4) Basic policy in distributing profits and dividends for the current and next fiscal year

One of the Company's top management priorities is to return profits to shareholders. For this purpose, the Company's basic policy is to establish a sound managerial base and improve profitability and to pay dividends in a balanced manner in line with performance. The Company currently pays dividends twice a year at interim and year-end as dividend of surplus.

The shareholders' meeting decides the dividend of surplus for the year-end dividend, and the Board of Directors decides this for the interim dividend.

Pursuant to the above basic policy, in the current fiscal year, an interim dividend of 17 yen per share was paid and a year-end dividend of 17 yen is scheduled to be paid.

The Company paid dividends as follows over the recent five (5) years.

	March 31, 2021	March 31, 2022	March 31, 2023	March 31, 2024	March 31, 2025
Interim	17	12	12	12	17
Year-end	17	12	12	17	17
Total	34	24	24	29	34

For dividends in the year ending March 31, 2026, attention must be paid to future uncertainties caused by downturns in overseas economies, trade policies in the US, impacts from fluctuations in financial and capital markets, and rising personnel expenses caused by wage increases. In addition, taking into account the enhancement of internal reserves necessary to increase financial strength and facilitate proactive business development, the Group plans to pay an interim dividend of 17 yen per share and year-end of dividend of 17 yen per share, for an annual dividend of 34 yen per share.

2. The GEO Group Companies

The GEO Group comprises GEO HOLDINGS CORPORATION, 31 consolidated subsidiaries, one subsidiary excluded from the scope of consolidation and two companies accounted for by the equity method. The Group mainly operates stores that buy and sell used clothes, accessories, home electronics, and others (“reuse shops”) and stores that buy and sell games, smartphones, and home electronics, sell brand new games, and rent DVDs, CDs, and comics (“media shops”).

In addition, the Group is also advancing into the wholesale business of these types of merchandise, and the operation of online services and EC sites.

The Group companies and their businesses

(As of March 31, 2025)

Type of company	Business	Operating company
Holding company	Planning and administration of Group management	GEO HOLDINGS CORPORATION (the Company)
Operating companies	Store operational support	GEO CORPORATION
	Operation of reuse shops	2ND STREET CORPORATION OKURA CO., Ltd. 2nd STREET USA, Inc. 2nd STREET TRADING MALAYSIA Sdn. Bhd. 2nd STREET TAIWAN Co., Ltd. 2nd STREET (THAILAND) Company Limited and 4 others
	Operation of media shops	GEO STORE CORPORATION
	Others	viviON, inc. EISYS, inc. GEO CLEAR CORPORATION World mobile corporation and 15 others

Companies accounted for by the equity method:

Two companies

Subsidiaries excluded from the scope of consolidation (not accounted for by the equity method):

One company

3. Basic Idea in Selection of the Accounting Standards

With respect to accounting standards, we apply the Japanese accounting standards to enable comparison with competitors in the same industry in Japan.

4. Consolidated Financial Statements

(1) Consolidated balance sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	54,977	60,090
Accounts receivable - trade	15,226	15,930
Merchandise	70,970	73,887
Other	13,357	15,334
Allowance for doubtful accounts	(223)	(170)
Total current assets	154,308	165,072
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	17,856	20,307
Land	5,117	5,117
Right-of-use assets, net	16,335	22,173
Other, net	7,531	8,684
Total property, plant and equipment	46,840	56,283
Intangible assets	4,341	5,030
Investments and other assets		
Leasehold and guarantee deposits	18,714	19,834
Deferred tax assets	3,380	3,881
Other	4,436	3,532
Allowance for doubtful accounts	(895)	(826)
Total investments and other assets	25,635	26,421
Total non-current assets	76,817	87,735
Total assets	231,125	252,807

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	14,692	12,686
Short-term borrowings	2,000	—
Current portion of long-term borrowings	8,737	10,849
Income taxes payable	3,233	2,358
Provision for bonuses	2,053	2,308
Other	16,771	18,399
Total current liabilities	47,487	46,603
Non-current liabilities		
Bonds payable	6,600	12,175
Long-term borrowings	64,325	71,475
Lease liabilities	17,125	23,549
Deferred tax liabilities	140	73
Asset retirement obligations	7,274	7,655
Other	821	806
Total non-current liabilities	96,287	115,734
Total liabilities	143,775	162,338
Net assets		
Shareholders' equity		
Share capital	9,251	9,263
Capital surplus	3,663	3,676
Retained earnings	74,339	77,527
Treasury shares	(0)	(0)
Total shareholders' equity	87,254	90,467
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	10	9
Foreign currency translation adjustment	(134)	(232)
Total accumulated other comprehensive income	(123)	(223)
Share acquisition rights	180	160
Non-controlling interests	38	65
Total net assets	87,349	90,469
Total liabilities and net assets	231,125	252,807

(2) Consolidated income statement and statement of comprehensive income

Consolidated income statement

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	433,848	427,669
Cost of sales	274,024	256,997
Gross profit	159,824	170,671
Selling, general and administrative expenses	143,009	159,421
Operating profit	16,814	11,250
Non-operating income		
Interest and dividend income	131	139
Foreign exchange gains	1,043	—
Rental income from real estate	1,002	1,193
Income from sale of scrap	242	476
Other	698	532
Total non-operating income	3,117	2,341
Non-operating expenses		
Interest expenses	286	554
Rental expenses on real estate	539	503
Other	356	309
Total non-operating expenses	1,182	1,367
Ordinary profit	18,749	12,224
Extraordinary income		
Gain on sale of non-current assets	345	—
Total extraordinary income	345	—
Extraordinary losses		
Impairment losses	1,611	3,138
Loss on retirement of non-current assets	177	173
Total extraordinary losses	1,788	3,311
Profit before income taxes	17,306	8,912
Income taxes - current	4,880	4,843
Income taxes - deferred	1,475	(567)
Total income taxes	6,356	4,276
Profit	10,950	4,636
Profit attributable to non-controlling interests	47	99
Profit attributable to owners of parent	10,902	4,537

Statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	10,950	4,636
Other comprehensive income		
Valuation difference on available-for-sale securities	8	(1)
Foreign currency translation adjustment	(65)	(97)
Share of other comprehensive income of entities accounted for using equity method	—	(0)
Total other comprehensive income	(56)	(98)
Comprehensive income	10,893	4,537
Comprehensive income attributable to		
Owners of parent	10,845	4,437
Non-controlling interests	47	100

(3) Consolidated statements of change in net assets
(For the fiscal year ended March 31, 2024)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	9,081	3,493	64,386	—	76,962
Changes during period					
Issuance of new shares - exercise of share acquisition rights	169	169			339
Dividends of surplus			(949)		(949)
Profit (loss) attributable to owners of parent			10,902		10,902
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					
Total changes during period	169	169	9,952	(0)	10,292
Balance at end of period	9,251	3,663	74,339	(0)	87,254

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	2	(69)	(66)	316	—	77,212
Changes during period						
Issuance of new shares - exercise of share acquisition rights						339
Dividends of surplus						(949)
Profit (loss) attributable to owners of parent						10,902
Purchase of treasury shares						(0)
Net changes in items other than shareholders' equity	8	(65)	(56)	(136)	38	(154)
Total changes during period	8	(65)	(56)	(136)	38	10,137
Balance at end of period	10	(134)	(123)	180	38	87,349

(For the fiscal year ended March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	9,251	3,663	74,339	(0)	87,254
Changes during period					
Issuance of new shares - exercise of share acquisition rights	12	12			25
Dividends of surplus			(1,350)		(1,350)
Profit (loss) attributable to owners of parent			4,537		4,537
Purchase of treasury shares					—
Net changes in items other than shareholders' equity					
Total changes during period	12	12	3,187	—	3,213
Balance at end of period	9,263	3,676	77,527	(0)	90,467

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	10	(134)	(123)	180	38	87,349
Changes during period						
Issuance of new shares - exercise of share acquisition rights						25
Dividends of surplus						(1,350)
Profit (loss) attributable to owners of parent						4,537
Purchase of treasury shares						—
Net changes in items other than shareholders' equity	(1)	(98)	(99)	(20)	26	(93)
Total changes during period	(1)	(98)	(99)	(20)	26	3,119
Balance at end of period	9	(232)	(223)	160	65	90,469

(4) Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	17,306	8,912
Depreciation	5,534	6,667
Rental assets depreciation	2,979	2,669
Impairment losses	1,611	3,138
Interest and dividend income	(131)	(139)
Interest expenses	286	554
Decrease (increase) in trade receivables	(2,759)	(746)
Decrease (increase) in inventories	(6,464)	(2,950)
Purchase of Rental assets	(2,734)	(2,754)
Increase (decrease) in trade payables	(2,574)	(1,624)
Other, net	930	178
Subtotal	13,983	13,906
Interest and dividends received	103	89
Interest paid	(265)	(559)
Income taxes paid	(4,524)	(5,423)
Net cash provided by (used in) operating activities	9,296	8,012
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	488	1,520
Purchase of property, plant and equipment	(7,151)	(11,121)
Purchase of intangible assets	(1,994)	(2,239)
Other, net	(1,744)	(653)
Net cash provided by (used in) investing activities	(10,401)	(12,494)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(4,000)	(2,000)
Proceeds from long-term borrowings	18,600	18,000
Repayments of long-term borrowings	(7,527)	(8,737)
Proceeds from issuance of bonds	6,568	5,547
Dividends paid	(948)	(1,349)
Other, net	(295)	(681)
Net cash provided by (used in) financing activities	12,396	10,778
Effect of exchange rate change on cash and cash equivalents	306	(92)
Net increase (decrease) in cash and cash equivalents	11,598	6,204
Cash and cash equivalents at beginning of period	46,564	58,556
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	104	—
Increase in cash and cash equivalents resulting from absorption-type company split	288	—
Cash and cash equivalents at end of period	58,556	64,760

(5) Notes to consolidated financial statements

(Notes on going concern assumptions)

None

(Notes on segment information, etc.)

[Segment information]

For the previous fiscal year (from April 1, 2023 to March 31, 2024) and the current fiscal year (from April 1, 2024 to March 31, 2025):

Segment information is omitted because the Group has only one segment, retail services.

[Related information]

For the previous fiscal year (from April 1, 2023 to March 31, 2024)

1. Information based on products and services

Segment information based on products and services is omitted because the Group has only one segment, retail services.

2. Information based on geographical areas

(1) Net sales

Segment information based on geographical areas is omitted because the net sales toward external customers in Japan exceed 90% of the net sales indicated in the consolidated income statement.

(2) Property, plant and equipment

(Millions of yen)

Japan	North America	Asia	Total
25,610	19,503	1,726	46,840

(Notes) 1. Indicated by country or region in which the Company or its consolidated subsidiaries are located.

2. The major countries or regions in each category are as follows.

North America: US

Asia: Malaysia, Hong Kong, Taiwan, Thailand

For the current fiscal year (from April 1, 2024 to March 31, 2025)

1. Information based on products and services

Segment information based on products and services is omitted because the Group has only one segment, retail services.

2. Information based on geographical areas

(1) Net sales

(Millions of yen)

Japan	North America	Asia	Others	Total
377,832	25,622	24,149	64	427,669

(Notes) 1. Indicated by country or region in which the Company or its consolidated subsidiaries are located.

2. The major countries or regions in each category are as follows.

North America: US

Asia: Malaysia, Hong Kong, Taiwan, Thailand, Singapore, Dubai, South Korea

Others: Europe, Oceania, South America, Africa

(2) Property, plant and equipment

(Millions of yen)

Japan	North America	Asia	Total
27,721	25,377	3,184	56,283

(Notes) 1. Indicated by country or region in which the Company or its consolidated subsidiaries are located.

2. The major countries or regions in each category are as follows.

North America: US

Asia: Malaysia, Hong Kong, Taiwan, Thailand, Singapore

[Information on impairment loss on fixed assets for each reporting segment]

For the previous fiscal year (from April 1, 2023 to March 31, 2024) and the current fiscal year (from April 1, 2024 to March 31, 2025):

Segment information is omitted because the Group has only one segment, retail services.

[Information on amortization and unamortized balance of goodwill for each reporting segment]

For the previous fiscal year (from April 1, 2023 to March 31, 2024) and the current fiscal year (from April 1, 2024 to March 31, 2025):

Segment information is omitted because the Group has only one segment, retail services.

[Information on gain on negative goodwill for each reporting segment]

For the previous fiscal year (from April 1, 2023 to March 31, 2024) and the current fiscal year (from April 1, 2024 to March 31, 2025):

Segment information is omitted because the Group has only one segment, retail services.

(Per share information (in yen))

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Shareholders' equity per share	2,194.58	2,272.11
Earnings per share	275.31	114.27
Fully diluted earnings per share	273.43	113.81

(Notes) 1. The basis for calculating the shareholders' equity per share is as follows:

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Total net assets	87,349	90,469
Amount to be deducted from total net assets	219	225
(Stock acquisition rights in the above)	(180)	(160)
(Non-controlling interests in the above)	(38)	(65)
Net assets at the end of the fiscal year attributable to common shares	87,130	90,243
Number of common shares at the end of the fiscal year used for calculating the shareholders' equity per share (shares)	39,702,511	39,718,011

2. The basis for calculating the earnings per share and fully diluted earnings per share is as follows:

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Earnings per share		
Profit attributable to owners of parent	10,902	4,537
Amount not attributable to common shareholders	—	—
Profit attributable to owners of parent for common shares	10,902	4,537
Average number of shares outstanding during the fiscal year (shares)	39,601,555	39,709,801
Fully diluted earnings per share		
Adjustments to profit attributable to owners of parent	—	—
Increase in the number of common shares (shares)	272,117	160,217
(Subscription rights to shares included in the above as number of shares)	(272,117)	(160,217)
Description of potential shares that were not included in calculating the fully diluted earnings per share due to them having no dilutive effect	—	—

(Subsequent events after the current period)

None