#### Translation

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# **Summary of Consolidated Financial Results** for the Year Ended March 31, 2025 (Based on Japanese GAAP)

May 14, 2025

Company name: VALTES HOLDINGS CO.,LTD.

Stock exchange listing: Tokyo

Stock code: 4442 URL https://www.valtes-hd.co.jp/

Representative: Representative Director, Chairman, President Shinji Tanaka

Yuichi Nishimura TEL 06(6534)6570 Inquiries: Director

Scheduled date of ordinary general meeting of shareholders: June 27, 2025 Scheduled date to file Securities Report: June 27, 2025 June 12, 2025 Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

#### (1) Consolidated operating results

(1) Consolidated operating results	Consolidated operating results Percentages indicate year-on-year char								
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Year ended March 31, 2025	10,795	4.2	940	12.2	944	11.3	589	14.0	
Year ended March 31, 2024	10,362	14.4	838	(13.6)	848	(13.7)	516	(20.7)	

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2025	29.23	29.20	19.4	15.9	8.7
Year ended March 31, 2024	25.27	25.24	19.8	17.9	8.1

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2025	6,508	3,261	49.9	161.72	
As of March 31, 2024	5,394	2,824	52.3	139.19	

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2025	592	(865)	449	1,916
Year ended March 31, 2024	457	(859)	625	1,740

#### 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2024	-	_	-	4.00	4.00	81	15.8	3.1
Year ended March 31, 2025	=	0.00	=	4.00	4.00	80	13.7	2.7
Year ending March 31, 2026 (Forecast)	_	0.00	_	4.00	4.00		20.3	

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit Ordinary profit		Operating profit Ordinary profit Profit attributable to owners of parent		Earnings per share		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	12,000	11.2	650	(30.9)	647	(31.5)	390	(33.8)	19.69

#### 4. Notes

(1) Significant changes in the scope of consolidation during the year ended March 31, 2025: Yes

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(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

	and period (mierading treat							
As of March 31, 2025	21,450,000 shares	As of March 31, 2024	21,450,000 shares					
Number of treasury shares at the end of the period								
As of March 31, 2025	1,365,153 shares	As of March 31, 2024	1,194,206 shares					
Average number of shares during the period								
Year ended March 31, 2025	20,154,725 shares	Year ended March 31, 2024	20,444,542 shares					

### Consolidated financial statements Consolidated balance sheets

Current assets		As of March 31, 2024	As of March 31, 2025
Cash and deposits         1,760,719         1,937,013           Accounts receivable - trade         1,205,806         1,649,268           Contract assets         138,672         47,811           Other         421,104         354,392           Total current assets         3,526,302         3,988,487           Non-current assets         8         3,526,302         3,988,487           Non-current assets         8         200,825         267,573           Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         0,759           Leased assets, net         80         -           Total property, plant and equipment         19,782         28,975           Intagible assets         7         23,426           Goodwill         839,043         1,357,471           Software         70,899	Assets		
Accounts receivable - trade         1,205,806         1,649,268           Contract assets         138,672         47,811           Other         421,104         354,392           Total current assets         3,526,302         3,988,487           Non-current assets         8           Property, plant and equipment         200,825         267,573           Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Total property, plant and equipment         197,882         285,975           Intangible assets         9         2,2426           Goodwill         839,043         1,357,471           Software in progress         70,899         111,041           Other         13,730         7           Total intang	Current assets		
Contract assets         138,672         47,811           Other         421,104         354,392           Total current assets         3,526,302         3,988,487           Non-current assets         8           Property, plant and equipment           Facilities attached to buildings         200,825         267,573           Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         89,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,	Cash and deposits	1,760,719	1,937,013
Other         421,104         354,302           Total current assets         3,526,302         3,988,487           Non-current assets         3,526,302         3,988,487           Property, plant and equipment         \$\$\$\$\$\$\$\$\$\$ 206,573         \$\$\$\$\$\$\$\$\$\$\$\$\$\$ 267,573           Facilities attached to buildings         200,825         267,573           Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Accumulated depreciation         117,878         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intagible assets         7,2115         82,072           Software         72,115         82,072           Software in progress	Accounts receivable - trade	1,205,806	1,649,268
Total current assets         3,526,302         3,988,487           Non-current assets         Property, plant and equipment         200,825         267,573           Facilities attached to buildings         200,825         198,167           Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible ass	Contract assets	138,672	47,811
Non-current assets           Property, plant and equipment         200,825         267,573           Facilities attached to buildings         200,825         267,573           Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         390,43         1,357,471         Software           Goodwill         839,043         1,357,471         Software         72,115         82,072           Software in progress         70,899         111,041         Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and o	Other	421,104	354,392
Property, plant and equipment         200,825         267,573           Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         72,115         82,072           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020 </td <td>Total current assets</td> <td>3,526,302</td> <td>3,988,487</td>	Total current assets	3,526,302	3,988,487
Facilities attached to buildings         200,825         267,573           Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         80         -           Goodwill         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650	Non-current assets		
Accumulated depreciation         (50,541)         (69,405)           Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intagible assets         70,000         213,612           Goodwill         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020      <	Property, plant and equipment		
Facilities attached to buildings, net         150,283         198,167           Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         72,115         82,072           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164	Facilities attached to buildings	200,825	267,573
Tools, furniture and fixtures         149,579         181,470           Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         80         -           Goodwill         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current a	Accumulated depreciation	(50,541)	(69,405)
Accumulated depreciation         (102,061)         (117,088)           Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Facilities attached to buildings, net	150,283	198,167
Tools, furniture and fixtures, net         47,518         64,381           Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         -           Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Tools, furniture and fixtures	149,579	181,470
Leased assets         17,959         17,959           Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         —           Construction in progress         —         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Accumulated depreciation	(102,061)	(117,088)
Accumulated depreciation         (17,878)         (17,959)           Leased assets, net         80         —           Construction in progress         —         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Tools, furniture and fixtures, net	47,518	64,381
Leased assets, net         80         —           Construction in progress         —         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Leased assets	17,959	17,959
Construction in progress         -         23,426           Total property, plant and equipment         197,882         285,975           Intangible assets         -         39,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Accumulated depreciation	(17,878)	(17,959)
Total property, plant and equipment         197,882         285,975           Intangible assets         839,043         1,357,471           Software         72,115         82,072           Software in progress         70,899         111,041           Other         13,730         7           Total intangible assets         995,788         1,550,593           Investments and other assets         212,000         213,612           Guarantee deposits         230,406         220,650           Deferred tax assets         168,949         183,020           Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Leased assets, net	80	
Intangible assets       839,043       1,357,471         Software       72,115       82,072         Software in progress       70,899       111,041         Other       13,730       7         Total intangible assets       995,788       1,550,593         Investments and other assets       212,000       213,612         Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Construction in progress		23,426
Goodwill       839,043       1,357,471         Software       72,115       82,072         Software in progress       70,899       111,041         Other       13,730       7         Total intangible assets       995,788       1,550,593         Investments and other assets       212,000       213,612         Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Total property, plant and equipment	197,882	285,975
Goodwill       839,043       1,357,471         Software       72,115       82,072         Software in progress       70,899       111,041         Other       13,730       7         Total intangible assets       995,788       1,550,593         Investments and other assets       212,000       213,612         Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Intangible assets		
Software in progress       70,899       111,041         Other       13,730       7         Total intangible assets       995,788       1,550,593         Investments and other assets       212,000       213,612         Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	_	839,043	1,357,471
Other       13,730       7         Total intangible assets       995,788       1,550,593         Investments and other assets       212,000       213,612         Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Software	72,115	82,072
Total intangible assets       995,788       1,550,593         Investments and other assets       212,000       213,612         Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Software in progress	70,899	111,041
Investments and other assets       212,000       213,612         Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Other	13,730	7
Investment securities       212,000       213,612         Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Total intangible assets	995,788	1,550,593
Guarantee deposits       230,406       220,650         Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Investments and other assets		
Deferred tax assets       168,949       183,020         Other       63,326       65,880         Total investments and other assets       674,682       683,164         Total non-current assets       1,868,352       2,519,733	Investment securities	212,000	213,612
Other         63,326         65,880           Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Guarantee deposits	230,406	220,650
Total investments and other assets         674,682         683,164           Total non-current assets         1,868,352         2,519,733	Deferred tax assets	168,949	183,020
Total non-current assets 1,868,352 2,519,733	Other	63,326	65,880
	Total investments and other assets	674,682	683,164
Total assets 5,394,655 6,508,220	Total non-current assets	1,868,352	2,519,733
	Total assets	5,394,655	6,508,220

Current liabilities		As of March 31, 2024	As of March 31, 2025
Current liabilities         261,149         256,258           Short-term borrowings         115,000         815,000           Current portion of long-term borrowings         113,772         106,006           Accounts payable - other         542,816         545,190           Income taxes payable         164,733         191,918           Contract liabilities         11,748         16,782           Accoud consumption taxes         247,228         322,666           Provision for bonuses         207,192         219,302           Provision for loss on orders received         -         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         9,000         90,000           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196	Lighilities	713 01 Water 31, 2024	713 01 Widi Cii 31, 2023
Accounts payable - trade         261,149         256,258           Short-term borrowings         115,000         815,000           Current portion of long-term borrowings         113,772         106,006           Accounts payable - other         542,816         545,190           Income taxes payable         164,733         191,918           Contract liabilities         11,748         16,782           Accrued consumption taxes         247,228         322,666           Provision for bonuses         207,192         219,302           Provision for bonuses         207,192         219,302           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         1,799,168         2,560,531           Non-current borrowings         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         2,569,938         3,246,238           Net assets           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,			
Short-term borrowings         115,000         815,000           Current portion of long-term borrowings         113,772         106,006           Accounts payable - other         542,816         545,190           Income taxes payable         164,733         191,918           Contract liabilities         11,748         16,782           Accrued consumption taxes         247,228         322,666           Provision for bonuses         207,192         219,302           Provision for loss on orders received         -         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Share capital         90,000         90,000           Share capital         90,000         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125 <td></td> <td>261 149</td> <td>256 258</td>		261 149	256 258
Current portion of long-term borrowings         113,772         106,006           Accounts payable - other         542,816         545,190           Income taxes payable         164,733         191,918           Contract liabilities         11,748         16,782           Accrued consumption taxes         247,228         322,666           Provision for bonuses         207,192         219,302           Provision for loss on orders received         -         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Teasury shares         (304,197)         (394,643)           Total shareholders' equity         2,			
Accounts payable - other         542,816         545,190           Income taxes payable         164,733         191,918           Contract liabilities         11,748         16,782           Accrued consumption taxes         247,228         322,666           Provision for bonuses         207,192         219,302           Provision for loss on orders received         -         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         770,769         685,706           Total shareholders' equity         801,203         810,940           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493	_		
Income taxes payable         164,733         191,918           Contract liabilities         11,748         16,782           Accrued consumption taxes         247,228         322,666           Provision for bonuses         207,192         219,302           Provision for loss on orders received         -         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Shareholders' equity         801,203         810,940           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         17	-		*
Contract liabilities         11,748         16,782           Accrued consumption taxes         247,228         322,666           Provision for bonuses         207,192         219,302           Provision for loss on orders received         -         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Valuation difference on available-for-sale securities         -         170           Foreign currency translation adjustment			
Accrued consumption taxes         247,228         322,666           Provision for bonuses         207,192         219,302           Provision for loss on orders received         —         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         —         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,	* *		
Provision for bonuses         207,192         219,302           Provision for loss on orders received         —         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         50,531         1,799,168         2,560,531           Non-current borrowings         768,358         684,432         60           Other         2,363         1,214	Accrued consumption taxes		
Provision for loss on orders received         -         390           Other         135,528         87,016           Total current liabilities         1,799,168         2,560,531           Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         8         8         8         9,000         685,706         685,706         7         7         685,706         7         7         685,706         7         7         685,706         7         7         685,706         8         7         685,706         8         7         685,706         8         7         685,706         8         7         685,706         8         7         685,706         8         7         685,706         8         7         8         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9         9	•		
Total current liabilities         1,799,168         2,560,531           Non-current liabilities         2,000,000         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Valuation difference on available-for-sale securities         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Provision for loss on orders received	, _	
Non-current liabilities         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Valuation difference on available-for-sale securities         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,536)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Other	135,528	87,016
Long-term borrowings         768,358         684,432           Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Shareholders' equity         \$\$         \$\$           Share capital         90,000         90,000         \$\$           Capital surplus         801,203         810,940         \$\$           Retained earnings         2,236,125         2,744,196         \$\$         2,744,196         \$\$           Treasury shares         (304,197)         (394,643)         3,250,493         \$\$         \$\$           Accumulated other comprehensive income         \$\$         -         170         \$\$         \$\$         \$\$         2,823,131         3,250,493         \$\$           Accumulated other comprehensive income         \$\$         -         170         \$\$         \$	Total current liabilities	1,799,168	2,560,531
Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Shareholders' equity           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Non-current liabilities		<u> </u>
Retirement benefit liability         48         60           Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Shareholders' equity           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Long-term borrowings	768,358	684,432
Other         2,363         1,214           Total non-current liabilities         770,769         685,706           Total liabilities         2,569,938         3,246,238           Net assets         Shareholders' equity           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982			
Total liabilities         2,569,938         3,246,238           Net assets         Shareholders' equity         90,000         90,000           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982		2,363	1,214
Net assets           Share holders' equity           Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Total non-current liabilities	770,769	685,706
Shareholders' equity         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Total liabilities	2,569,938	3,246,238
Share capital         90,000         90,000           Capital surplus         801,203         810,940           Retained earnings         2,236,125         2,744,196           Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Net assets		
Capital surplus       801,203       810,940         Retained earnings       2,236,125       2,744,196         Treasury shares       (304,197)       (394,643)         Total shareholders' equity       2,823,131       3,250,493         Accumulated other comprehensive income       -       170         Foreign currency translation adjustment       (3,728)       (2,536)         Total accumulated other comprehensive income       (3,728)       (2,365)         Share acquisition rights       5,313       13,854         Total net assets       2,824,716       3,261,982	Shareholders' equity		
Retained earnings       2,236,125       2,744,196         Treasury shares       (304,197)       (394,643)         Total shareholders' equity       2,823,131       3,250,493         Accumulated other comprehensive income       -       170         Valuation difference on available-for-sale securities       -       170         Foreign currency translation adjustment       (3,728)       (2,536)         Total accumulated other comprehensive income       (3,728)       (2,365)         Share acquisition rights       5,313       13,854         Total net assets       2,824,716       3,261,982	Share capital	90,000	90,000
Treasury shares         (304,197)         (394,643)           Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Valuation difference on available-for-sale securities         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982		801,203	810,940
Total shareholders' equity         2,823,131         3,250,493           Accumulated other comprehensive income         -         170           Valuation difference on available-for-sale securities         -         170           Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Retained earnings	2,236,125	2,744,196
Accumulated other comprehensive income  Valuation difference on available-for-sale securities  Foreign currency translation adjustment  (3,728)  (2,536)  Total accumulated other comprehensive income  (3,728)  (2,365)  Share acquisition rights  5,313  13,854  Total net assets  2,824,716  3,261,982	Treasury shares	(304,197)	(394,643)
Valuation difference on available-for-sale securities-170Foreign currency translation adjustment(3,728)(2,536)Total accumulated other comprehensive income(3,728)(2,365)Share acquisition rights5,31313,854Total net assets2,824,7163,261,982	Total shareholders' equity	2,823,131	3,250,493
Foreign currency translation adjustment         (3,728)         (2,536)           Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Accumulated other comprehensive income		·
Total accumulated other comprehensive income         (3,728)         (2,365)           Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Valuation difference on available-for-sale securities	_	170
Share acquisition rights         5,313         13,854           Total net assets         2,824,716         3,261,982	Foreign currency translation adjustment	(3,728)	(2,536)
Total net assets 2,824,716 3,261,982	Total accumulated other comprehensive income	(3,728)	(2,365)
Total net assets 2,824,716 3,261,982	Share acquisition rights	5,313	13,854
	Total liabilities and net assets	9	

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2024 March 31, 2025 Net sales 10,362,419 10,795,074 Cost of sales 7,368,716 7,584,461 Gross profit 2,993,702 3,210,613 Selling, general and administrative expenses 2,155,179 2,269,724 Operating profit 838,522 940,888 Non-operating income Interest and dividend income 31 925 Subsidy income 7,445 5,740 Commission income 11,826 Foreign exchange gains 4,892 Other 4,743 3,160 17,114 21,653 Total non-operating income Non-operating expenses Interest expenses 6,688 15,061 Guarantee commission 308 307 598 507 Commission for purchase of treasury shares Foreign exchange losses 1,196 1,346 7,594 18,418 Total non-operating expenses 944,123 Ordinary profit 848,042 Extraordinary losses Loss on valuation of investment securities 30,000 30,000 Total extraordinary losses 30,000 30,000 Profit before income taxes 818,042 914,123 Income taxes - current 289,127 338,580 Income taxes - deferred 12,261 (13,551)Total income taxes 301,389 325,029 Profit 516,653 589,094 589,094 Profit attributable to owners of parent 516,653

# Consolidated statements of comprehensive income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2024	March 31, 2025
Profit	516,653	589,094
Other comprehensive income		
Valuation difference on available-for-sale securities	_	170
Foreign currency translation adjustment	(2,537)	1,192
Total other comprehensive income	(2,537)	1,363
Comprehensive income	514,115	590,457
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	514,115	590,457
Comprehensive income attributable to non-controlling		
interests	_	_

# Consolidated statements of changes in equity Fiscal year ended March 31, 2024

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	90,000	775,589	1,719,472	(177,373)	2,407,687	
Changes during period						
Profit attributable to owners of parent			516,653		516,653	
Purchase of treasury shares				(133,054)	(133,054)	
Disposal of treasury shares		25,614		6,230	31,844	
Net changes in items other than shareholders' equity						
Total changes during period	_	25,614	516,653	(126,824)	415,443	
Balance at end of period	90,000	801,203	2,236,125	(304,197)	2,823,131	

	Accumul	ated other comprehensiv	e income		
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	-	(1,191)	(1,191)	-	2,406,496
Changes during period					
Profit attributable to owners of parent					516,653
Purchase of treasury shares					(133,054)
Disposal of treasury shares					31,844
Net changes in items other than shareholders' equity		(2,537)	(2,537)	5,313	2,776
Total changes during period	-	(2,537)	(2,537)	5,313	418,220
Balance at end of period	_	(3,728)	(3,728)	5,313	2,824,716

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	90,000	801,203	2,236,125	(304,197)	2,823,131
Changes during period					
Profit attributable to owners of parent			589,094		589,094
Dividends of surplus			(81,023)		(81,023)
Purchase of treasury shares				(112,733)	(112,733)
Disposal of treasury shares		9,736		22,287	32,024
Net changes in items other than shareholders' equity					
Total changes during period	-	9,736	508,071	(90,446)	427,361
Balance at end of period	90,000	810,940	2,744,196	(394,643)	3,250,493

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	-	(3,728)	(3,728)	5,313	2,824,716
Changes during period					
Profit attributable to owners of parent					589,094
Dividends of surplus					(81,023)
Purchase of treasury shares					(112,733)
Disposal of treasury shares					32,024
Net changes in items other than shareholders' equity	170	1,192	1,363	8,540	9,903
Total changes during period	170	1,192	1,363	8,540	437,265
Balance at end of period	170	(2,536)	(2,365)	13,854	3,261,982

# Consolidated statements of cash flows

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2024	March 31, 2025	
Cash flows from operating activities			
Profit before income taxes	818,042	914,123	
Depreciation	103,549	100,340	
Loss (gain) on valuation of investment securities	30,000	30,000	
Amortization of goodwill	91,831	141,029	
Increase (decrease) in provision for bonuses	20,033	12,125	
Interest and dividend income	(32)	(925)	
Interest expenses	6,688	15,061	
Decrease (increase) in accounts receivable - trade, and	(59,432)	(327,516)	
contract assets	(39,432)	(327,310)	
Increase (decrease) in trade payables	(55,304)	(10,533)	
Increase (decrease) in accounts payable - other	(13,520)	(23,062)	
Other, net	(28,928)	11,204	
Subtotal	912,926	861,846	
Interest and dividends received	32	925	
Interest paid	(6,688)	(15,061)	
Income taxes refund (paid)	(448,635)	(254,941)	
Net cash provided by (used in) operating activities	457,634	592,768	
Cash flows from investing activities		·	
Purchase of property, plant and equipment	(77,358)	(111,656)	
Proceeds from sale of property, plant and equipment	4,964	_	
Purchase of intangible assets	(86,705)	(90,996)	
Purchase of investment securities	(50,000)	(30,000)	
Proceeds from cancellation of insurance funds	21,494	_	
Payments of leasehold and guarantee deposits	(48,643)	(1,389)	
Purchase of shares of subsidiaries resulting in change in scope			
of consolidation	(622,602)	(642,030)	
Other, net	(680)	10,411	
Net cash provided by (used in) investing activities	(859,530)	(865,662)	
Cash flows from financing activities	(****,****)	(***,**=)	
Net increase (decrease) in short-term borrowings	_	700,000	
Proceeds from long-term borrowings	900,000	700,000	
Repayments of long-term borrowings	(72,616)	(116,904)	
Purchase of treasury shares	(133,054)	(112,733)	
Decrease (increase) in deposits for purchase of treasury shares	(66,393)	49,904	
Dividends paid	(00,575)	(70,565)	
Other, net	(2,855)	(87)	
Net cash provided by (used in) financing activities	625,080	449,614	
Effect of exchange rate change on cash and cash equivalents	2,086	•	
_	•	(587)	
Net increase (decrease) in cash and cash equivalents	225,271	176,133	
Cash and cash equivalents at beginning of period	1,515,447	1,740,719	
Cash and cash equivalents at end of period	1,740,719	1,916,852	