May 15, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: NPR-RIKEN CORPORATION
Listing: Tokyo Stock Exchange
Securities code: 6209
URL: https://www.npr-riken.co.jp/
Representative: Yasunori Maekawa, Representative Director, Chairman and CEO
Inquiries: Takuya Ohashi, General Manager Accounting & Finance Division
Telephone: +81-3-6899-1871
Scheduled date of annual general meeting of shareholders: June 24, 2025
Scheduled date to commence dividend payments: June 25, 2025
Scheduled date to file annual securities report: June 23, 2025
Preparation of supplementary material on financial results: None
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	170,340	22.9	11,807	34.7	14,678	26.2	8,756	(66.7)
March 31, 2024	138,586	-	8,764	-	11,635	-	26,324	-

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥12,468 million [(67.7)%]
For the fiscal year ended March 31, 2024: ¥38,575 million [-%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	323.32	322.63	6.1	6.7	6.9
March 31, 2024	1,091.78	1,088.83	18.7	5.3	6.3

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2025: ¥2,270 million
For the fiscal year ended March 31, 2024: ¥1,465 million

Note: 1. Since the Company was established on October 2, 2023, the year-on-year percentage change in the fiscal year ending March 31, 2024 is not listed.
2. In the current fiscal year, the provisional accounting treatment for the business combination was finalized, and the figures for the previous fiscal year reflect the figures after the finalization.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	219,045	154,669	66.3	5,402.44
March 31, 2024	220,164	149,418	63.8	4,990.81

Reference: Equity
As of March 31, 2025: ¥145,157 million
As of March 31, 2024: ¥140,432 million

Note: In the current fiscal year, the provisional accounting treatment for the business combination was finalized, and the figures for the previous fiscal year reflect the figures after the finalization.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	17,477	(7,085)	(8,404)	25,760
March 31, 2024	18,496	(13,548)	(8,615)	22,261

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	-	-	70.00	70.00	1,969	6.4	1.4
Fiscal year ended March 31, 2025	-	45.00	-	85.00	130.00	3,493	40.2	2.5
Fiscal year ending March 31, 2026 (Forecast)		45.00		85.00	130.00		48.2	

Note: 1. Revision from the most recently published dividend forecast: None
2. In the current fiscal year, the provisional accounting treatment for the business combination was finalized, and the figures for the previous fiscal year reflect the figures after the finalization.

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	162,000	(4.9)	8,500	(28.0)	11,400	(22.3)	7,300	(16.6)	269.54

Note: Revision from the most recently published dividend forecast: None

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

Note: For details, please refer to "(5) Notes to consolidated financial statements (Changes in accounting policies)" of "3. Consolidated Financial Statements and Significant Notes Thereto" on page 12 of the attached materials.

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	28,247,910 shares
As of March 31, 2024	28,141,360 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	1,379,025 shares
As of March 31, 2024	3,159 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	27,082,798 shares
Fiscal year ended March 31, 2024	24,111,280 shares

Note: The average number of shares of common stock during the period of the previous fiscal year is calculated by multiplying the average number of shares of Riken Co., Ltd. by the stock transfer ratio for the period from April 1, 2023 to October 1, 2023 for the period prior to the establishment of the company, since the Company was established by the method of joint share transfer on October 2, 2023. For the period from October 2, 2023 to March 31, 2024, the average number of shares of the Company during the period is calculated.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	4,560	(16.2)	2,724	(45.0)	2,728	(45.0)	2,701	(45.6)
March 31, 2024	5,438	-	4,958	-	4,958	-	4,962	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	99.74	99.53
March 31, 2024	176.49	176.06

Note: Since the Company was established on October 2, 2023, the percentage change from the previous fiscal year for the fiscal year ending March 31, 2024 is not listed.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	78,524	68,993	87.7	2,564.18
March 31, 2024	73,211	73,078	99.7	2,597.12

Reference: Equity
As of March 31, 2025: ¥68,896 million
As of March 31, 2024: ¥72,959 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

- The Company was established as a joint holding company of Riken Co., Ltd. and Nippon Piston Ring Co., Ltd. on October 2, 2023, following the business integration of both companies. At the time of establishment, since the business combination was carried out as an acquiring company of Riken Co., Ltd., the consolidated operating results for the previous fiscal year (April 1, 2023 to March 31, 2024) are based on the consolidated operating results of Riken Co., Ltd., the acquiring company, from April 1, 2023 to March 31, 2024. This is the consolidated operating results of Nippon Piston Ring Co., Ltd. from October 1, 2023 to March 31, 2024.
- The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors.

Consolidated balance sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	24,440	28,021
Notes and accounts receivable - trade, and contract assets	38,709	37,557
Merchandise and finished goods	22,736	22,252
Work in process	7,348	6,828
Raw materials and supplies	7,497	7,235
Other	3,680	3,520
Allowance for doubtful accounts	(63)	(39)
Total current assets	104,348	105,376
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	16,108	16,079
Machinery, equipment and vehicles, net	19,703	19,517
Land	8,623	9,038
Construction in progress	1,986	2,269
Other, net	3,773	3,640
Total property, plant and equipment	50,195	50,546
Intangible assets		
Leased assets	1,247	843
Goodwill	2,806	2,551
Customer-related intangible assets	1,796	1,676
Technology-related intangible assets	2,054	1,917
Other	1,232	1,393
Total intangible assets	9,137	8,381
Investments and other assets		
Investment securities	40,401	37,109
Deferred tax assets	1,443	1,427
Retirement benefit asset	13,412	14,838
Other	1,252	1,422
Allowance for doubtful accounts	(26)	(57)
Total investments and other assets	56,482	54,740
Total non-current assets	115,816	113,668
Total assets	220,164	219,045

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	10,915	11,033
Electronically recorded obligations - operating	9,148	4,879
Short-term borrowings	7,816	3,772
Current portion of long-term loans payable	2,404	2,260
Income taxes payable	1,587	1,410
Provision for bonuses	2,794	3,169
Other	9,999	9,201
Total current liabilities	44,668	35,726
Non-current liabilities		
Long-term borrowings	9,565	13,305
Retirement benefit liability	3,835	3,381
Provision for product warranties	285	268
Provision for retirement benefits for directors (and other officers)	189	207
Deferred tax liabilities	9,253	8,457
Other	2,947	3,027
Total non-current liabilities	26,077	28,648
Total liabilities	70,745	64,375
Net assets		
Shareholders' equity		
Share capital	5,061	5,212
Capital surplus	25,590	25,699
Retained earnings	89,884	95,462
Treasury shares	(6)	(3,867)
Total shareholders' equity	120,530	122,506
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,750	5,202
Deferred gains or losses on hedges	(111)	(47)
Foreign currency translation adjustment	6,116	11,425
Remeasurements of defined benefit plans	6,147	6,070
Total accumulated other comprehensive income	19,902	22,651
Share acquisition rights	118	97
Non-controlling interests	8,867	9,414
Total net assets	149,418	154,669
Total liabilities and net assets	220,164	219,045

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	138,586	170,340
Cost of sales	108,602	129,547
Gross profit	29,983	40,792
Selling, general and administrative expenses		
Freight and packing costs	2,781	3,304
Sales commission	244	437
Provision for retirement benefits for directors (and other officers)	15	60
Provision for bonuses	1,243	1,691
Remuneration, salaries and allowances for directors (and other officers)	5,682	8,467
Retirement benefit expenses	142	54
Research and development expenses	2,458	3,877
Other	8,651	11,092
Total selling, general and administrative expenses	21,219	28,985
Operating profit	8,764	11,807
Non-operating income		
Interest and dividend income	873	1,214
Share of profit of entities accounted for using equity method	1,465	2,270
Foreign exchange gains	348	-
Other	530	541
Total non-operating income	3,217	4,027
Non-operating expenses		
Interest expenses	167	224
Foreign exchange losses	-	649
Other	179	280
Total non-operating expenses	347	1,155
Ordinary profit	11,635	14,678
Extraordinary income		
Gain on sale of non-current assets	12	42
Gain on sale of investment securities	197	279
Gain on bargain purchase	19,182	-
Total extraordinary income	19,391	321
Extraordinary losses		
Loss on retirement of non-current assets	246	546
Loss on sale of non-current assets	19	0
Impairment losses	933	1,301
Loss on sale of investment securities	62	-
Loss on valuation of investment securities	9	-
Total extraordinary losses	1,272	1,848
Profit before income taxes	29,753	13,151
Income taxes - current	2,745	3,509
Income taxes - deferred	740	402
Total income taxes	3,486	3,911
Profit	26,267	9,240
Profit (loss) attributable to non-controlling interests	(56)	483
Profit attributable to owners of parent	26,324	8,756

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	26,267	9,240
Other comprehensive income		
Valuation difference on available-for-sale securities	5,978	(2,649)
Deferred gains or losses on hedges	(114)	63
Foreign currency translation adjustment	1,659	5,435
Remeasurements of defined benefit plans, net of tax	3,642	56
Share of other comprehensive income of entities accounted for using equity method	1,144	322
Total other comprehensive income	12,308	3,228
Comprehensive income	38,575	12,468
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	38,438	11,505
Comprehensive income attributable to non-controlling interests	137	963

Consolidated statement of changes in equity

Fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,627	7,178	67,644	(2,896)	80,554
Increase by share transfers	(3,627)	18,442			14,815
Issuance of new shares	61	61			122
Dividends of surplus		(273)	(1,205)		(1,478)
Profit attributable to owners of parent			26,324		26,324
Purchase of treasury shares				(8)	(8)
Disposal of treasury shares			(28)	48	20
Cancellation of treasury shares		(2,849)		2,849	-
Transfer from retained earnings to capital surplus		2,849	(2,849)		-
Purchase of shares of consolidated subsidiaries		181			181
Net changes in items other than shareholders' equity					-
Total changes during period	(3,565)	18,411	22,240	2,890	39,976
Balance at end of period	5,061	25,590	89,884	(6)	120,530

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	1,908	10	3,474	2,529	7,922	97	6,409	94,983
Increase by share transfers								14,815
Issuance of new shares								122
Dividends of surplus								(1,478)
Profit attributable to owners of parent								26,324
Purchase of treasury shares								(8)
Disposal of treasury shares								20
Cancellation of treasury shares								-
Transfer from retained earnings to capital surplus								-
Purchase of shares of consolidated subsidiaries								181
Net changes in items other than shareholders' equity	5,842	(121)	2,641	3,617	11,979	21	2,457	14,459
Total changes during period	5,842	(121)	2,641	3,617	11,979	21	2,457	54,435
Balance at end of period	7,750	(111)	6,116	6,147	19,902	118	8,867	149,418

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,061	25,590	89,884	(6)	120,530
Increase by share transfers					
Issuance of new shares	150	150			301
Dividends of surplus			(3,178)		(3,178)
Profit attributable to owners of parent			8,756		8,756
Purchase of treasury shares				(4,003)	(4,003)
Disposal of treasury shares		(24)		141	117
Purchase of shares of consolidated subsidiaries		(16)			(16)
Net changes in items other than shareholders' equity					-
Total changes during period	150	109	5,577	(3,861)	1,975
Balance at end of period	5,212	25,699	95,462	(3,867)	122,506

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	7,750	(111)	6,116	6,147	19,902	118	8,867	149,418
Increase by share transfers								
Issuance of new shares								301
Dividends of surplus								(3,178)
Profit attributable to owners of parent								8,756
Purchase of treasury shares								(4,003)
Disposal of treasury shares						(21)		95
Purchase of shares of consolidated subsidiaries								(16)
Net changes in items other than shareholders' equity	(2,548)	64	5,309	(76)	2,749		547	3,296
Total changes during period	(2,548)	64	5,309	(76)	2,749	(21)	547	5,251
Balance at end of period	5,202	(47)	11,425	6,070	22,651	97	9,414	154,669

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	29,753	13,151
Depreciation	6,763	9,437
Amortization of goodwill	-	255
Impairment losses	933	1,301
Share of loss (profit) of entities accounted for using equity method	(1,465)	(2,270)
Increase (decrease) in retirement benefit liability	(808)	(316)
Decrease (increase) in retirement benefit asset	(6,351)	(1,426)
Increase (decrease) in allowance for doubtful accounts	(17)	4
Increase (decrease) in provision for product warranties	-	(16)
Interest and dividend income	(873)	(1,214)
Interest expenses	167	224
Gain on bargain purchase	(19,182)	-
Loss (gain) on sale of investment securities	(134)	(279)
Loss on retirement of non-current assets	246	558
Loss (gain) on sale of non-current assets	7	(42)
Decrease (increase) in accounts receivable - trade, and contract assets	1,013	2,178
Decrease (increase) in inventories	1,857	2,635
Increase (decrease) in trade payables	(458)	(4,945)
Other, net	7,265	162
Subtotal	18,717	19,399
Interest and dividends received	1,732	2,213
Interest paid	(167)	(237)
Income taxes paid	(1,785)	(3,897)
Net cash provided by (used in) operating activities	18,496	17,477

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from investing activities		
Net decrease (increase) in time deposits	1,600	98
Purchase of property, plant and equipment	(5,834)	(7,259)
Proceeds from sale of property, plant and equipment	140	126
Purchase of intangible assets	(257)	(460)
Purchase of investment securities	(0)	-
Proceeds from sale and redemption of investment securities	1,088	1,115
Loan advances	(712)	(458)
Proceeds from collection of loans receivable	757	375
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(9,530)	-
Other payments	(889)	(819)
Other proceeds	89	197
Net cash provided by (used in) investing activities	(13,548)	(7,085)
Cash flows from financing activities		
Proceeds from short-term borrowings	4,706	8,295
Repayments of short-term borrowings	(5,535)	(12,454)
Proceeds from long-term borrowings	3,000	6,000
Repayments of long-term borrowings	(6,310)	(2,404)
Repayments of lease liabilities	(136)	(294)
Purchase of treasury shares	(8)	(4,003)
Proceeds from disposal of treasury shares	0	0
Dividends paid	(1,477)	(3,166)
Dividends paid to non-controlling interests	(157)	(297)
Payments from changes in ownership interests in investments in capital of subsidiaries that do not result in change in scope of consolidation	(2,697)	-
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	-	(77)
Net cash provided by (used in) financing activities	(8,615)	(8,404)
Effect of exchange rate change on cash and cash equivalents	513	1,510
Net increase (decrease) in cash and cash equivalents	(3,153)	3,498
Cash and cash equivalents at beginning of period	20,205	22,261
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	5,209	-
Cash and cash equivalents at end of period	22,261	25,760

(Notes on segment information, etc.)

Segment Information

1 Overview of Reporting Segments

The Group's reporting segments are those of the constituent units of the Group for which segregated financial information is available and are subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate business performance.

The Group mainly manufactures and sells automotive parts, etc., and each of its manufacturing divisions formulates a comprehensive strategy for the products it handles and develops its business activities.

Accordingly, the Group's business consists of product-specific segments based on its production and sales structure, and as a result of aggregation based on similarities in product content and product sales markets, the Group's business is divided into two reporting segments: "Automotive & Industrial Machinery Parts Business" (piston rings, camshafts, etc.), and "Plumbing & Construction Equipment Business."

2. Method of calculating the amount of sales, profits or losses, assets and other items for each reporting segment

The accounting methods for the reported business segments are generally identical to those used in the consolidated financial statements.

3. Information on the amount of sales, profits or losses, assets, and other items for each reporting segment

The previous fiscal year (April 1, 2023 to March 31, 2024)

(in millions of yen)

	Reportable segments		Other (Note) 1	Total	Adjustment amount (Note) 2	Amount recorded in consolidated financial statements (Note)3
	AutomobileIndustrial MachineryPartsBusiness	PipingProductsProducts ForConstructionBusiness				
Sales						
Revenues from external customers	108,048	17,443	13,093	138,586	-	138,586
Transactions with other segments	45	0	2,688	2,733	(2,733)	-
Total	108,094	17,443	15,782	141,320	(2,733)	138,586
Segment Profit	6,507	558	1,208	8,274	489	8,764
Segment Assets	129,372	10,309	21,742	161,424	58,739	220,164
Other items						
Depreciation	5,996	227	127	6,351	412	6,763
Increase in property, plant and equipment and intangible assets	5,058	538	160	5,757	338	6,095
Impairment losses	933	-	-	933	-	933

Note: 1 The "Other" category refers to business segments that are not included in the reporting segments, including the EMC business and thermal engineering business.

2 The adjustment amount is as follows.

(1) Segment profit adjustment of ¥489 million is based on inter-segment transactions and R&D expenses not allocated to each reporting segment.

(2) The 58,739 million yen adjustment for segment assets includes 58,739 million yen of company-wide assets that have not been eliminated and allocated to each reporting segment. Company-wide assets are mainly surplus funds under management (cash and deposits), long-term investment funds (investment securities), and R&D assets of consolidated subsidiaries that are not attributable to the reporting segment.

3 Segment profit is adjusted to operating income in the consolidated statements of income.

4 In the current fiscal year, the provisional accounting treatment for the business combination was finalized, and the figures for segment assets are reflected after the finalization.

The current fiscal year (April 1, 2024 to March 31, 2025)

(in millions of yen)

	Reportable segments		Other (Note) 1	Total	Adjustment amount (Note) 2	Amount recorded in consolidated financial statements (Note)3
	AutomobileIndustrial MachineryPartsBusiness	PipingProductsProducts ForConstructionBusiness				
Sales						
Revenues from external customers	127,710	18,676	23,952	170,340	-	170,340
Transactions with other segments	67	-	2,326	2,394	(2,394)	-
Total	127,778	18,676	26,278	172,734	(2,394)	170,340
Segment Profit	9,050	1,197	2,056	12,304	(497)	11,807
Segment Assets	127,826	9,880	28,058	165,765	53,279	219,045
Other items						
Depreciation	8,175	271	542	8,989	448	9,437
Amortization of goodwill	-	-	255	255	-	255
Increase in property, plant and equipment and intangible assets	6,243	465	432	7,142	79	7,221
Impairment losses	1,250	-	50	1,301	-	1,301

Note: 1 The "Other" category refers to business segments that are not included in the reporting segments, including the EMC business and thermal engineering business.

2 The adjustment amount is as follows.

(1) Segment profit adjustment of (497) million yen is based on inter-segment transactions and R&D expenses not allocated to each reporting segment.

(2) The 53,279 million yen adjustment for segment assets includes 53,279 million yen of company-wide assets that have not been eliminated and allocated to each reporting segment. Company-wide assets are mainly surplus funds under management (cash and deposits), long-term investment funds (investment securities), and R&D assets of consolidated subsidiaries that are not attributable to the reporting segment.

3 Segment profit is adjusted to operating income in the consolidated statements of income.