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May 14, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 [J-GAAP]



Company name: MIYAJI ENGINEERING GROUP, INC.
 Listing: Tokyo Stock Exchange
 Securities code: 3431
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 Scheduled date of annual general meeting of shareholders: June 27, 2025
 Scheduled date to commence dividend payments: June 30, 2025
 Scheduled date to file annual securities report: June 26, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	74,725	7.7	9,168	16.0	9,496	20.1	4,863	11.7
March 31, 2024	69,365	15.1	7,904	54.2	7,908	47.2	4,354	41.5

Note: Comprehensive income

For the fiscal year ended March 31, 2025: ¥6,465 million [(8.7)%]
 For the fiscal year ended March 31, 2024: ¥7,084 million [66.5%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	181.78	-	12.2	11.5	12.3
March 31, 2024	159.98	-	11.6	11.5	11.4

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2025: ¥— million
 For the fiscal year ended March 31, 2024: ¥— million

Note: Since the Company has conducted a two-for-one share split of its common shares, effective October 1, 2024, the amount of basic earnings per share has been calculated assuming that the share split had been conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	90,597	48,157	44.5	1,519.96
March 31, 2024	74,146	46,630	53.6	1,458.95

Reference: Equity

As of March 31, 2025: ¥40,307 million
 As of March 31, 2024: ¥39,711 million

Note: Since the Company has conducted a two-for-one share split of its common shares, effective October 1, 2024, the amount of net assets per share has been calculated assuming that the share split had been conducted at the beginning of the previous fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	(2,652)	(2,458)	2,498	16,502
March 31, 2024	8,841	(1,539)	(1,802)	19,115

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	170.00	-	107.00	-	2,613	60.0	6.9
Fiscal year ended March 31, 2025	-	85.00	-	55.00	-	2,585	53.6	6.5
Fiscal year ending March 31, 2026 (Forecast)	-	42.50	-	55.00	97.50		103.4	

Notes: 1. Breakdown of dividends at the end of the second quarter of the fiscal year ended March 31, 2024

Ordinary dividend: ¥150.00

Commemorative dividend: ¥20.00

- Since the Company has conducted a two-for-one share split of its common shares, effective October 1, 2023, the dividends at the end of the second quarter of the fiscal year ended March 31, 2024 is the amount before the share split, and the dividends at the end of the fiscal year is the amount after the share split.
The annual total is not shown because a simple comparison is not possible due to the share split.
- Since the Company has conducted a two-for-one share split of its common shares, effective October 1, 2024, the dividends at the end of the second quarter of the fiscal year ended March 31, 2025 is the amount before the share split, and the dividends at the end of the fiscal year is the amount after the share split.
The annual total is not shown because a simple comparison is not possible due to the share split.
- The amount of annual dividends per share assuming that the share split had been conducted at the beginning of the previous fiscal year (fiscal year ended March 31, 2024) would be as follows:

	Annual dividends per share		
	Second quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen
Fiscal year ended March 31, 2024	42.50	53.50	96.00
Fiscal year ended March 31, 2025	42.50	55.00	97.50

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	29,000	(19.7)	2,200	(50.9)	2,300	(50.3)	1,300	(42.4)	49.02
Full year	58,000	(22.4)	4,000	(56.4)	4,100	(57.2)	2,500	(48.6)	94.27

*** Notes**

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in change in scope of consolidation): None

Newly included: companies ()

Excluded: companies ()

- (2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies other than (i) above: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

Note: For details, please refer to “3. Consolidated Financial Statements and Principal Notes, (5) Notes to Consolidated Financial Statements, (Notes on changes in accounting policies)” on page 15 of the Attachment.

- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	27,677,816 shares
As of March 31, 2024	27,677,816 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2025	1,158,800 shares
As of March 31, 2024	458,532 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	26,752,403 shares
Fiscal year ended March 31, 2024	27,219,401 shares

Note: The Company has conducted a two-for-one share split of its common shares, effective October 1, 2024. Total number of issued shares at the end of the period, number of treasury shares at the end of the period, and average number of shares outstanding during the period have been calculated assuming that the share split had been conducted at the beginning of the previous fiscal year.

- * Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

- * Proper use of earnings forecasts and other special matters

The earnings forecasts and other forward-looking statements presented in this document are based on information currently available to the Company and certain assumptions deemed to be reasonable and do not represent a commitment from the Company that they will be achieved. Actual results may differ significantly due to various factors. For preconditions for the earnings forecasts and notes on the use of the earnings forecasts, please refer to “1. Overview of Operating Results, etc., (4) Future Outlook” on page 5 of the Attachment.

- (How to obtain supplementary material on financial results)

The Company plans to hold a financial results briefing for institutional investors and analysts on Friday, May 23, 2025. The financial results briefing materials will be posted on the Company website on the same day.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year under review, although the Japanese economy gradually recovered thanks to signs of improvement in the employment and income environment, as well as in corporate earnings and employment conditions, uncertainty remained due to trade policies in the U.S. and other factors.

In this environment, although public investment (budget base) remained firm for the current fiscal year, a trend to downsize the scale of new construction contracts accelerated due to the need for major additional budgets in existing construction contracts. As such, in the Group's mainstay bridge business segment, orders for large-scale renovation and maintenance-related projects for highway and railway bridges totaled ¥171.0 billion, a significant decline from the ¥233.8 billion in the previous fiscal year (both based on our aggregate calculation). Orders for new construction-related projects totaled ¥249.0 billion, a decrease compared to ¥275.5 billion in the previous fiscal year (both based on our aggregate calculation). Amid this harsh operating environment, orders received amounted to ¥71,441 million (down 15.4% year on year), which was second only to the record-high amount in the previous fiscal year, due to orders received for large, technically challenging new construction-related projects, large-scale renovation and maintenance-related projects, and railroad-related projects.

The specific details are as follows.

New construction-related: Orders received totaled ¥XXX million, including orders for the technically challenging City Expressway No. 1 Shin-Suzaki Reconstruction Project (construction) (Nagoya Expressway Public Corporation) and for construction work of the Yodogawa Left Bank Line Extension Kadoma Junction East (superstructure of steel bridge) (West Nippon Expressway Company Limited).

Large-scale renovation and maintenance-related: Orders received totaled ¥XXX million, including orders for design changes to existing orders and for floor slab replacement works of Nakano Bridge on Chuo Expressway (Central Nippon Expressway Company Limited).

Railroad-related: Orders received totaled ¥XXX million, including orders for the new construction of crossing section of Kanjo 4 Expressway within Shinagawa Station building (KAJIMA CORPORATION).

Net sales also amounted to a record high of ¥74,725 million (up 7.7% year on year), as a result of largely steady progress in existing projects.

The specific details are as follows.

New construction-related: Net sales were ¥XXX million, mainly due to progress on the construction work of the superstructure of the main bridge on Kawasaki Harbor Road Higashi Ogishima Mizue-cho Line (Kanto Regional Development Bureau, Ministry of Land, Infrastructure, Transport and Tourism) and the Daini Keihan Expressway Kadoma East viaduct (superstructure of steel bridge) (West Nippon Expressway Company Limited).

Large-scale renovation and maintenance-related: Net sales were ¥XXX million, mainly due to progress on the Kire-Uriwari Bridge large-scale renovation project (Hanshin Expressway Company Limited) and the Sasebo Viaduct (widening) construction on the Sasebo Road from FY2020 (West Nippon Expressway Company Limited).

Railroad-related: Net sales were ¥XXX million, mainly due to progress on the construction work of the crossing section of Kanjo 4 Expressway within Shinagawa Station building (KAJIMA CORPORATION) and the elevation-related project at Hiroshima Electric Railway's Hiroshima Station (OBAYASHI CORPORATION and other JVs).

As a result of efforts to improve production efficiency and construction profitability, operational efficiency improvements through work style reforms, operating profit was ¥9,168 million (up 16.0% year on year), ordinary profit was ¥9,496 million (up 20.1% year on year), and profit attributable to owners of parent was ¥4,863 million (up 11.7% year on year), achieving record highs.

Segment results are as follows.

(MIYAJI ENGINEERING)

Orders received amounted to ¥45,042 million (down 0.0% year on year).

Net sales were ¥44,435 million (up 11.8% year on year).

Operating profit was ¥4,013 million (down 9.9% year on year).

(MM BRIDGE)

Orders received amounted to ¥26,393 million (down 33.0% year on year).

Net sales were ¥30,278 million (up 2.2% year on year).

Operating profit was ¥5,156 million (up 50.5% year on year).

(2) Overview of Financial Position for the Fiscal Year under Review

Total assets increased by ¥16,451 million from the end of the previous fiscal year to ¥90,597 million. This was mainly due to an increase of ¥18,674 million in notes receivable, accounts receivable from completed construction contracts and other surpassing a decrease of ¥2,612 million in cash and deposits.

Total liabilities increased by ¥14,924 million from the end of the previous fiscal year to ¥42,440 million. This was mainly due to increases of ¥7,500 million in short-term borrowings, ¥6,126 million in advances received on construction contracts in progress, and ¥2,170 million in accounts payable – other surpassing a decrease of ¥1,022 million in provision for loss on construction contracts.

Total net assets increased by ¥1,526 million from the end of the previous fiscal year to ¥48,157 million. This was mainly due to increases of ¥2,279 million in retained earnings and ¥930 million in non-controlling interests, despite the acquisition of ¥1,495 million in treasury shares and a decrease of ¥154 million in valuation difference on available-for-sale securities.

(3) Overview of Cash Flows for the Fiscal Year under Review

Cash and cash equivalents (hereinafter referred to as “cash”) at the end of the current fiscal year decreased by ¥2,612 million from the end of the previous fiscal year to ¥16,502 million.

The status of cash flows and reasons for their changes are as follows.

(Cash Flows from Operating Activities)

Cash flows used in operating activities totaled ¥2,652 million (an inflow of ¥8,841 million in the previous fiscal year). This was mainly due to a decrease in provision for loss on construction contracts of ¥1,022 million, an increase in trade receivables of ¥18,674 million, and income taxes paid of ¥2,981 million, which were partially offset by the recording of profit before income taxes of ¥9,574 million, the recording of depreciation of ¥1,282 million, a decrease in other current assets of ¥769 million, an increase in advances received on construction contracts in progress of ¥6,126 million, and an increase in other current liabilities of ¥2,124 million.

(Cash Flows from Investing Activities)

Cash flows used in investing activities totaled ¥2,458 million (an outflow of ¥1,539 million in the previous fiscal year). This was mainly due to purchase of property, plant and equipment of ¥2,492 million.

(Cash Flows from Financing Activities)

Cash flows provided by financial activities totaled ¥2,498 million (an outflow of ¥1,802 million in the previous fiscal year). This was mainly due to an increase in short-term borrowings of ¥7,500 million, which was partially offset by purchase of treasury shares of ¥1,495 million, dividends paid of ¥2,574 million, and dividends paid to non-controlling interests of ¥859 million.

(Reference) Trends in cash flow-related indicators

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Equity-to-asset ratio (%)	49.6	54.0	56.3	53.5	44.5
Equity-to-asset ratio based on market value (%)	26.5	38.1	40.4	80.5	52.2
Cash flow to interest-bearing debt ratio (years)	2.6	0.0	0.0	0.0	-
Interest coverage ratio (times)	34.2	714.3	87.0	1,865.9	-

Equity-to-asset ratio: $\text{Equity} / \text{Total assets}$

Equity-to-asset ratio based on market value: $\text{Market capitalization} / \text{Total assets}$

Cash flow to interest-bearing-debt ratio: $\text{Interest-bearing debt} / \text{Cash flow}$

Interest coverage ratio: $\text{Cash flows} / \text{Interest payments}$

- (Notes)
- 1 All indicators are calculated based on consolidated financial figures.
 - 2 Market capitalization is calculated based on the number of issued shares excluding treasury shares.
 - 3 Cash flow from operating activities is used for cash flow.
 - 4 Interest-bearing debt covers all liabilities recorded on the Consolidated Balance Sheets for which interest is paid.
 - 5 “Cash flow to interest-bearing debt ratio” and “Interest coverage ratio” for the fiscal year ended March 31, 2025 are not presented due to negative cash flows from operating activities.

(4) Future Outlook

With regard to the outlook for the Japanese economy in FY2025, the Japanese government is expected to quickly and steadily implement its “Comprehensive Economic Measures to Foster the Safety and Security of Citizens and Sustained Growth - Increasing Current and Future Wages and Incomes for All Generations” policy and the supporting FY2024 supplementary budget and the FY2025 budget. Moreover, to overcome deflation, the government is expected to achieve “a growth-oriented economy driven by wage increases and investment,” understanding that “a sound economy is the foundation of fiscal health.” However, in addition to impacts from trade policies in the U.S., ongoing price rises are causing a decline in consumer sentiment and negatively impacting consumer spending, and there is a risk that these factors could put downward pressure on the Japanese economy. Further attention must also be paid to impacts from volatility in financial and capital markets.

Despite these circumstances, in the Group’s mainstay bridge business segment, the expected orders for FY2025 are ¥220.0 billion (based on our estimate) for new construction-related projects and ¥190.0 billion (based on our estimate) for large-scale renovation and maintenance-related projects, about the same volume of orders as in the previous fiscal year. While competition for orders for ordinary new bridges still continues to be severe, orders for large-scale expressway renovation projects (project size of approximately ¥7 trillion), the number of which fell significantly in the previous year due to budget conditions, are expected to gradually recover thanks to the increasing number of locations requiring renovation and maintenance work. Moreover, thanks to steady progress on highly difficult and large-scale projects such as the continuous cable-stayed bridge on the western extension of the Wangan (Osaka Bay) Route, we believe the business environment is one in which the Group can make major advances in the medium term. In railroad-related projects, many projects are planned in the Tokyo area, including terminal station redevelopment projects, continuous grade separation projects, and large-scale bridge over railway projects. These projects will enable the Group to continue demonstrating its safe, secure, and advanced technical capabilities.

In this business environment, we have sought to further strengthen our management control system as a group to build a stronger revenue base. At the same time, our core operating companies MIYAJI ENGINEERING CO., LTD. and MM BRIDGE, CO., LTD. have worked as one so that we can “thrive and grow together” with our stakeholders as a company that is one step ahead of its competitors. Through the promotion of the Medium-Term Business Plan (FY2022 to FY2026), in the fiscal year under review, which is the interim year of the plan, corporate performance was at a record high. Moving forward under our new management structure, we will continue to optimize our management by appropriately allocating management resources to new construction-related, large-scale renovation and maintenance-related, and private-sector projects (including railroad-related, buildings with large interior spaces and special buildings, and coastal structures projects), aligning with shifts and trends in the domestic steel bridge market. In addition, by improving productivity through technology development and digital transformation (DX), securing and training human resources, promoting the career advancement of women, and carrying out work style reforms, we will strive to exceed the goals of our Medium-Term Business Plan, which were revised in the financial results briefing for the six months ended September 30, 2024.

With regard to the consolidated financial results for the fiscal year ending March 31, 2026, we aim to surpass the targets disclosed in the financial results briefing for the six months ended September 30, 2024. Specifically, we forecast net sales of ¥58.0 billion, operating profit of ¥4.0 billion, ordinary profit of ¥4.1 billion, and profit attributable to owners of parent of ¥2.5 billion.

(5) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years

With regard to shareholder returns during the Medium-Term Business Plan (FY2022 to FY2026), from a medium- to long-term perspective, the Group considers the establishment of a highly sustainable corporate structure, the enhancement of corporate value, and the return of profits to shareholders as important management policies, while at the same time we have a basic policy of implementing a well-balanced capital policy, including investments for sustainable growth, a concept shared by all shareholders and stakeholders.

Based on this policy, the Company announced “Action to Implement Management that is Conscious of Cost of Capital and Stock Price (FY2024)” on August 7, 2024. The Company has acquired 350,000 shares of its treasury shares to improve capital efficiency and enable the execution of a flexible capital policy in response to changes in the business environment. Also, continuing from the previous fiscal year, the Company conducted a two-for-one share split of its common shares, effective October 1, 2024. The Company will pay an annual dividend of ¥97.50 (this figure has been adjusted to reflect the two-for-one share split of common shares on October 1, 2024) for the remaining period of the Medium-Term Business Plan (FY2024 to FY2026), which includes the current fiscal year, as announced in the financial results briefing for the six months ended September 30, 2024.

We will continue to implement the following measures during the Medium-Term Business Plan period (FY2022 to FY2026), and in addition to achieving sustainable medium- and long-term growth and further increasing our corporate value, we will aim to continuously maintain and increase dividends with a target total return ratio of 60%.

- 1) We will steadily implement plans involving the well-balanced investment of management resources in large construction projects for new bridges, large-scale expressway renovation projects, highly difficult construction projects in the private sector, and other undertakings and investment plans to improve efficiency and optimize plant production and on-site construction capacity.
- 2) We will promote active investor relations activities.
- 3) We will promote reducing cross-shareholdings and reduce the ratio of cross-shareholdings against consolidated net assets to 10% or less on a book value basis in the period under the Medium-Term Business Plan.

Based on the above policy, we plan to pay a year-end dividend of ¥55.00 per share for the fiscal year ended March 31, 2025, which together with the interim dividend already paid will bring the total annual dividend to ¥97.50 per share (this figure has been adjusted to reflect the two-for-one share split of common shares, effective October 1, 2024). Although this brings the payout ratio for the fiscal year ended March 31, 2025 to 53.6%, we acquired treasury shares worth ¥1,494 million through the off-auction own share repurchase trading system (ToSTNeT-3) on August 8, 2024, so the total return ratio, which is the sum of the total annual dividend amount and the amount of treasury shares acquired, is 83.9%.

With regard to dividends for the fiscal year ending March 31, 2026, the Company plans to pay a dividend of ¥97.50 (lower limit) with a targeted total payout ratio of 60% as announced in the financial results briefing for the six months ended September 30, 2024. (Interim dividend: ¥42.50 Year-end dividend: ¥55.00)

2. Basic Policy on Selection of Accounting Standards

The Group’s policy for the time being is to prepare its consolidated financial statements in accordance with Japanese GAAP, while considering the comparability of the consolidated financial statements from period to period and comparability between companies.

Going forward, the Company’s policy will be to take appropriate actions, taking into consideration the domestic and international situation.

3. Consolidated Financial Statements and Principal Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	19,115	16,502
Notes receivable, accounts receivable from completed construction contracts and other	30,350	49,025
Costs on construction contracts in progress	364	593
Raw materials and supplies	51	45
Other	1,433	578
Total current assets	51,316	66,744
Non-current assets		
Property, plant and equipment		
Buildings and structures	7,167	7,738
Accumulated depreciation and impairment	(4,765)	(4,917)
Buildings and structures, net	2,402	2,821
Machinery and vehicles	12,436	14,942
Accumulated depreciation	(10,178)	(10,922)
Machinery and vehicles, net	2,258	4,020
Tools, furniture and fixtures	1,231	1,359
Accumulated depreciation	(1,037)	(1,098)
Tools, furniture and fixtures, net	193	260
Land	7,563	7,848
Leased assets	678	903
Accumulated depreciation	(600)	(653)
Leased assets, net	77	250
Construction in progress	1,415	283
Total property, plant and equipment	13,911	15,484
Intangible assets	415	439
Investments and other assets		
Investment securities	7,094	6,887
Shares of subsidiaries and associates	52	52
Deferred tax assets	1,054	736
Other	327	270
Allowance for doubtful accounts	(25)	(18)
Total investments and other assets	8,502	7,928
Total non-current assets	22,829	23,853
Total assets	74,146	90,597

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	10,221	10,368
Short-term borrowings	-	7,500
Accounts payable - other	553	2,723
Income taxes payable	1,826	1,412
Advances received on construction contracts in progress	4,910	11,036
Provision for warranties for completed construction	552	573
Provision for loss on construction contracts	3,044	2,022
Provision for bonuses	917	937
Other	825	854
Total current liabilities	22,851	37,429
Non-current liabilities		
Long-term borrowings	300	300
Lease liabilities	26	239
Deferred tax liabilities	682	760
Deferred tax liabilities for land revaluation	1,639	1,687
Provision for retirement benefits for directors (and other officers)	107	160
Retirement benefit liability	1,907	1,861
Other	1	1
Total non-current liabilities	4,664	5,010
Total liabilities	27,515	42,440
Net assets		
Shareholders' equity		
Share capital	3,000	3,000
Capital surplus	3,746	3,746
Retained earnings	25,968	28,248
Treasury shares	(233)	(1,728)
Total shareholders' equity	32,481	33,265
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,836	3,682
Revaluation reserve for land	3,240	3,192
Remeasurements of defined benefit plans	152	166
Total accumulated other comprehensive income	7,230	7,041
Non-controlling interests	6,918	7,849
Total net assets	46,630	48,157
Total liabilities and net assets	74,146	90,597

(2) Consolidated Statements of Income and Comprehensive Income
Consolidated Statements of Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales of completed construction contracts	69,365	74,725
Cost of sales of completed construction contracts	56,532	60,523
Gross profit on completed construction contracts	12,832	14,201
Selling, general and administrative expenses	4,927	5,032
Operating profit	7,904	9,168
Non-operating income		
Interest income	0	5
Dividend income	194	234
Rental income	28	25
Insurance claim income	0	101
Gain on sale of scraps	29	8
Other	29	21
Total non-operating income	282	397
Non-operating expenses		
Interest expenses	4	31
Commission for syndicated loans	237	-
Guarantee commission for advances received	20	18
Commission expenses	-	7
Other	16	12
Total non-operating expenses	278	69
Ordinary profit	7,908	9,496
Extraordinary income		
Gain on sale of investment securities	189	144
Other	8	2
Total extraordinary income	198	147
Extraordinary losses		
Loss on sale of non-current assets	0	1
Loss on retirement of non-current assets	57	67
Total extraordinary losses	57	69
Profit before income taxes	8,048	9,574
Income taxes - current	2,590	2,584
Income taxes - deferred	(90)	365
Total income taxes	2,499	2,949
Profit	5,549	6,625
Profit attributable to non-controlling interests	1,195	1,762
Profit attributable to owners of parent	4,354	4,863

Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	5,549	6,625
Other comprehensive income		
Valuation difference on available-for-sale securities	1,432	(154)
Revaluation reserve for land	-	(48)
Remeasurements of defined benefit plans, net of tax	102	42
Total other comprehensive income	1,534	(159)
Comprehensive income	7,084	6,465
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,888	4,674
Comprehensive income attributable to non-controlling interests	1,195	1,790

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,000	3,746	23,298	(232)	29,812
Cumulative effects of changes in accounting policies			16		16
Restated balance	3,000	3,746	23,315	(232)	29,828
Changes during period					
Dividends of surplus			(1,701)		(1,701)
Profit attributable to owners of parent			4,354		4,354
Purchase of treasury shares				(1)	(1)
Net changes in items other than shareholders' equity					
Total changes during period	-	-	2,653	(1)	2,652
Balance at end of period	3,000	3,746	25,968	(233)	32,481

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	2,404	3,240	51	5,695	6,059	41,568
Cumulative effects of changes in accounting policies						16
Restated balance	2,404	3,240	51	5,695	6,059	41,584
Changes during period						
Dividends of surplus						(1,701)
Profit attributable to owners of parent						4,354
Purchase of treasury shares						(1)
Net changes in items other than shareholders' equity	1,432	-	101	1,534	859	2,393
Total changes during period	1,432	-	101	1,534	859	5,046
Balance at end of period	3,836	3,240	152	7,230	6,918	46,630

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,000	3,746	25,968	(233)	32,481
Cumulative effects of changes in accounting policies					-
Restated balance	3,000	3,746	25,968	(233)	32,481
Changes during period					
Dividends of surplus			(2,583)		(2,583)
Profit attributable to owners of parent			4,863		4,863
Purchase of treasury shares				(1,495)	(1,495)
Net changes in items other than shareholders' equity					
Total changes during period	-	-	2,279	(1,495)	784
Balance at end of period	3,000	3,746	28,248	(1,728)	33,265

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	3,836	3,240	152	7,230	6,918	46,630
Cumulative effects of changes in accounting policies						-
Restated balance	3,836	3,240	152	7,230	6,918	46,630
Changes during period						
Dividends of surplus						(2,583)
Profit attributable to owners of parent						4,863
Purchase of treasury shares						(1,495)
Net changes in items other than shareholders' equity	(154)	(48)	13	(188)	930	742
Total changes during period	(154)	(48)	13	(188)	930	1,526
Balance at end of period	3,682	3,192	166	7,041	7,849	48,157

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	8,048	9,574
Depreciation	953	1,282
Increase (decrease) in allowance for doubtful accounts	(4)	(7)
Increase (decrease) in provision for warranties for completed construction	9	20
Increase (decrease) in provision for loss on construction contracts	516	(1,022)
Increase (decrease) in provision for bonuses	125	20
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(9)	52
Increase (decrease) in retirement benefit liability	(193)	17
Interest and dividend income	(194)	(239)
Interest expenses	4	31
Insurance claim income	(0)	(101)
Loss on retirement of non-current assets	57	67
Loss (gain) on sale of investment securities	(189)	(144)
Decrease (increase) in trade receivables	(3,830)	(18,674)
Decrease (increase) in costs on construction contracts in progress	4	(228)
Decrease (increase) in other inventories	30	6
Decrease (increase) in other current assets	918	769
Increase (decrease) in trade payables	2,345	36
Increase (decrease) in advances received on construction contracts in progress	684	6,126
Increase (decrease) in other current liabilities	753	2,124
Other	67	76
Subtotal	10,097	(211)
Interest and dividends received	194	239
Interest paid	(4)	(30)
Income taxes paid	(1,740)	(2,981)
Income taxes refund	294	230
Proceeds from insurance income	0	101
Net cash provided by (used in) operating activities	8,841	(2,652)

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,753)	(2,492)
Proceeds from sale of property, plant and equipment	103	0
Payments for retirement of property, plant and equipment	(30)	(14)
Purchase of intangible assets	(177)	(148)
Purchase of investment securities	-	(5)
Proceeds from sale of investment securities	308	212
Loan advances	(1)	(0)
Proceeds from collection of loans receivable	1	0
Payments of leasehold and guarantee deposits	(14)	(20)
Proceeds from refund of leasehold and guarantee deposits	24	15
Proceeds from sale of golf club membership	8	5
Other	(9)	(11)
Net cash provided by (used in) investing activities	(1,539)	(2,458)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	-	7,500
Proceeds from long-term borrowings	300	-
Repayments of lease liabilities	(76)	(71)
Purchase of treasury shares	(1)	(1,495)
Dividends paid	(1,689)	(2,574)
Dividends paid to non-controlling interests	(335)	(859)
Net cash provided by (used in) financing activities	(1,802)	2,498
Net increase (decrease) in cash and cash equivalents	5,499	(2,612)
Cash and cash equivalents at beginning of period	13,615	19,115
Cash and cash equivalents at end of period	19,115	16,502

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes on changes in accounting policies)

(Application of the “Accounting Standard for Current Income Taxes,” etc.)

The Company has applied the “Accounting Standard for Current Income Taxes” (ASBJ Statement No. 27, October 28, 2022; hereinafter referred to as the “Revised Accounting Standard 2022”), etc. from the beginning of the fiscal year under review.

With regard to the amendment to categories in which current income taxes should be recorded (taxes on other comprehensive income), the Company follows the transitional treatment prescribed in the proviso of Paragraph 20-3 of the Revised Accounting Standard 2022 and the transitional treatment prescribed in the proviso of Paragraph 65-2 (2) of the “Guidance on Accounting Standard for Tax Effect Accounting” (ASBJ Guidance No. 28, October 28, 2022; hereinafter referred to as the “Revised Implementation Guidance 2022”). This change in accounting policies has no impact on the consolidated financial statements.

For the amendment related to the revised accounting treatment for consolidated financial statements when gain or loss on sale of shares in subsidiaries resulting from transactions between consolidated companies is deferred for tax purposes, the Company has applied the Revised Implementation Guidance 2022 from the beginning of the fiscal year under review. This change in accounting policies was applied retrospectively, and the consolidated financial statements for the previous fiscal year has accordingly been restated. This change in accounting policies has immaterial impact on the consolidated financial statements for the previous fiscal year.

(Notes on changes in presentation)

(Consolidated Statements of Income)

“Insurance claim income,” which was included in “Other” under “Non-operating income” in the previous fiscal year, exceeded ten hundredths of total non-operating income, and has therefore been independently presented from the fiscal year under review. To reflect this change in presentation, the consolidated financial statements for the previous fiscal year have been reclassified.

As a result, “Other” of ¥30 million which was presented under “Non-operating income” in the consolidated statements of income for the previous fiscal year have been reclassified as “Insurance claim income” of ¥0 million and “Other” of ¥29 million.

(Consolidated Statements of Cash Flows)

“Insurance claim income” and “Proceeds from insurance income” under “Cash flows from operating activities” have increased in importance, and has therefore been independently presented in the fiscal year under review. To reflect this change in presentation, the consolidated financial statements for the previous fiscal year have been reclassified.

As a result, “Insurance claim income” of negative ¥0 million and “Proceeds from insurance income” of ¥0 million under “Cash flows from operating activities” have been presented independently, and the subtotal has been changed from ¥10,098 million to ¥10,097 million in the consolidated statements of cash flows for the previous fiscal year.

(Segment information, etc.)

[Segment information]

1. Overview of reportable segments

The Group's reportable segments are those constituent units of the Group for which discrete financial information is available and which are regularly reviewed by the Board of Directors to decide on the allocation of management resources and assess business performance.

The Group primarily engages in surveys, diagnosis, inspections, design, manufacture, erection, repair, and reinforcement of bridges, steel frames, and other steel structures, as well as design, construction, and construction management of civil engineering works and prestressed concrete works. The Company is a holding company for the purpose of controlling and managing the business companies such as MIYAJI ENGINEERING CO., LTD. and MM BRIDGE CO., LTD.

Accordingly, the Group consists of segments based on business companies and has the following two reportable segments: "MEC" and "MMB."

"MEC" refers to MIYAJI ENGINEERING CO., LTD., which engages in design, manufacture, and engineering of new bridges; maintenance, repair, and reinforcement of existing bridges; design, manufacture, and engineering of steel structures around bridges and composite structures; manufacture and engineering of other steel structures; sale of FRP structures; and seismic and base-isolation works, etc. of prestressed concrete bridges, other civil engineering projects, buildings with large interior spaces/high-rise structures, steel towers, smokestacks, plant buildings, and existing structures.

"MMB" refers to MM BRIDGE CO., LTD., which engages in design, manufacture, installation, sale, and repair of bridges and coastal structures, etc., as well as contracting, design, and construction management of civil engineering construction works.

2. Method of calculating net sales, profit (loss), assets, liabilities, and other items by reportable segment

The accounting methods for the reportable segments are in accordance with the accounting policies adopted to prepare the consolidated financial statements.

Segment profit figures are based on operating profit.

Inter-segment revenues and transfers are based on prevailing market prices.

3. Information on net sales, profit (loss), assets, liabilities, and other items by reportable segment
For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Millions of yen)

	Reportable segment		Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded in consolidated financial statements (Note 3)
	MEC	MMB				
Net sales						
Net sales to outside customers	39,729	29,639	5	69,374	(9)	69,365
Inter-segment net sales or transfers	851	-	4,109	4,961	(4,961)	-
Total	40,581	29,639	4,115	74,335	(4,970)	69,365
Segment profit	4,452	3,426	3,774	11,653	(3,748)	7,904
Segment assets	48,029	27,028	11,931	86,988	(12,842)	74,146
Segment liabilities	17,895	12,890	58	30,845	(3,329)	27,515
Other items						
Depreciation	760	191	1	953	-	953
Increase in property, plant and equipment and intangible assets	1,909	201	1	2,112	-	2,112

(Notes) 1. The “Other” category refers to the Company (a pure holding company), which is not attributable to any reportable segment.

2. The details of the adjustment are as follows:

- (1) The adjustment for net sales represents progress rate adjustments for inter-segment transactions and eliminations of inter-segment transactions.
- (2) The adjustment for segment profit represents effects from progress rate adjustments for inter-segment transactions of ¥9 million, eliminations of inter-segment transactions of negative ¥3,416 million, and corporate expenses of negative ¥340 million. Corporate expenses are mainly general and administrative expenses not attributable to any reportable segment.
- (3) The adjustment for segment assets and liabilities represents eliminations of inter-segment credits and debts.

3. Segment profit is adjusted to operating profit on the consolidated financial statements.

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable segment		Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded in consolidated financial statements (Note 3)
	MEC	MMB				
Net sales						
Net sales to outside customers	44,435	30,278	4	74,718	6	74,725
Inter-segment net sales or transfers	458	-	4,917	5,376	(5,376)	-
Total	44,894	30,278	4,922	80,095	(5,370)	74,725
Segment profit	4,013	5,156	4,556	13,727	(4,558)	9,168
Segment assets	58,741	32,117	12,413	103,272	(12,674)	90,597
Segment liabilities	29,410	16,142	73	45,626	(3,185)	42,440
Other items						
Depreciation	1,080	200	1	1,282	-	1,282
Increase in property, plant and equipment and intangible assets	2,725	360	-	3,086	-	3,086

(Notes) 1. The “Other” category refers to the Company (a pure holding company), which is not attributable to any reportable segment.

2. The details of the adjustment are as follows:

- (1) The adjustment for net sales represents progress rate adjustments for inter-segment transactions and eliminations of inter-segment transactions.
- (2) The adjustment for segment profit represents effects from progress rate adjustments for inter-segment transactions of negative ¥11 million, eliminations of inter-segment transactions of negative ¥4,181 million, and corporate expenses of negative ¥365 million. Corporate expenses are mainly general and administrative expenses not attributable to any reportable segment.
- (3) The adjustment for segment assets and liabilities represents eliminations of inter-segment credits and debts.

3. Segment profit is adjusted to operating profit on the consolidated financial statements.

[Related information]

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

1. Information by product and service

The description is omitted since net sales to outside customers of a single product/service category account for more than 90% of net sales stated in the consolidated statements of income.

2. Information by geographical area

(1) Net sales

The description is omitted since net sales to outside customers in Japan account for more than 90% of net sales stated in the consolidated statements of income.

(2) Property, plant and equipment

Not applicable since there is no property, plant and equipment outside Japan.

3. Information by major customer

(Millions of yen)

Customer name	Net sales	Related segment name
West Nippon Expressway Company Limited	19,867	MEC MMB
Ministry of Land, Infrastructure, Transport and Tourism	11,238	MEC MMB

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

1. Information by product and service

The description is omitted since net sales to outside customers of a single product/service category account for more than 90% of net sales stated in the consolidated statements of income.

2. Information by geographical area

(1) Net sales

The description is omitted since net sales to outside customers in Japan account for more than 90% of net sales stated in the consolidated statements of income.

(2) Property, plant and equipment

Not applicable since there is no property, plant and equipment outside Japan.

3. Information by major customer

(Millions of yen)

Customer name	Net sales	Related segment name
West Nippon Expressway Company Limited	18,098	MEC MMB
Ministry of Land, Infrastructure, Transport and Tourism	15,676	MEC MMB
Hanshin Expressway Company Limited	9,225	MEC MMB

[Information on impairment losses of non-current assets by reportable segment]

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Not applicable.

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Not applicable.

[Information on amortization of goodwill and unamortized balances by reportable segment]

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Not applicable.

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Not applicable.

[Information on gain on negative goodwill]

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Not applicable.

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Not applicable.

(Per share information)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net assets per share	¥1,458.95	¥1,519.96
Basic earnings per share	¥159.98	¥181.78

- (Notes) 1. The Company has conducted a two-for-one share split of its common shares, effective October 1, 2024. The amounts of net assets per share and basic earnings per share have been calculated assuming that the share split had been conducted at the beginning of the previous fiscal year.
2. Diluted earnings per share are not presented since there are no latent shares.
3. The calculation basis for basic earnings per share is as follows:

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit attributable to owners of parent (Millions of yen)	4,354	4,863
Amount not attributable to common shareholders (Millions of yen)	-	-
Profit attributable to owners of parent relating to common shares (Millions of yen)	4,354	4,863
Average number of shares outstanding during period (Thousands of shares)	27,219	26,752

4. The calculation basis for net assets per share is as follows:

	As of March 31, 2024	As of March 31, 2025
Total net assets (Millions of yen)	46,630	48,157
Amount deducted from total net assets (Millions of yen)	6,918	7,849
(Out of the above: Amount attributable to non- controlling interests (Millions of yen))	(6,918)	(7,849)
Net assets relating to common shares at end of period (Millions of yen)	39,711	40,307
Number of common shares used for calculation of net assets per share at end of period (Thousands of shares)	27,219	26,519

(Significant subsequent events)

Not applicable.

4. Other Information

(1) Changes of Officers

Officer changes are shown in “Notice on Changes in Representative Directors” released on February 7, 2025.

(2) Status of Production, Orders Received, and Sales (Consolidated)

1) Status of production (Millions of yen)

Segment name	For the fiscal year ended March 31, 2024		For the fiscal year ended March 31, 2025	
	Amount	Ratio (%)	Amount	Ratio (%)
MEC	39,726	57.3	44,427	59.3
MMB	29,590	42.7	30,496	40.7
Other	5	0.0	4	0.0
Adjustment	(9)	(0.0)	6	0.0
Total	69,312	100.0	74,935	100.0

2) Status of orders received

(Orders received) (Millions of yen)

Segment name	For the fiscal year ended March 31, 2024		For the fiscal year ended March 31, 2025	
	Amount	Ratio (%)	Amount	Ratio (%)
MEC	45,063	53.3	45,042	63.1
MMB	39,417	46.7	26,393	36.9
Other	5	0.0	4	0.0
Total	84,486	100.0	71,441	100.0

(Order backlogs)

(Millions of yen)

Segment name	As of March 31, 2024		As of March 31, 2025	
	Amount	Ratio (%)	Amount	Ratio (%)
MEC	62,596	54.1	63,203	56.2
MMB	53,148	45.9	49,263	43.8
Other	-	-	-	-
Adjustment	35	0.0	28	0.0
Total	115,780	100.0	112,496	100.0

3) Status of sales

(Millions of yen)

Segment name	For the fiscal year ended March 31, 2024		For the fiscal year ended March 31, 2025	
	Amount	Ratio (%)	Amount	Ratio (%)
MEC	39,729	57.3	44,435	59.5
MMB	29,639	42.7	30,278	40.5
Other	5	0.0	4	0.0
Adjustment	(9)	(0.0)	6	0.0
Total	69,365	100.0	74,725	100.0