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Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 [Japanese GAAP]



May 15, 2025

Company name: RIX CORPORATION

Stock exchange listing: Tokyo Stock Exchange and Fukuoka Stock Exchange

Code number: 7525

URL: <https://www.rix.co.jp/en/>

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Scheduled date of ordinary general meeting of shareholders: June 26, 2025

Scheduled date of commencing dividend payments: June 27, 2025

Scheduled date of filing annual securities report: June 24, 2025

Availability of supplementary explanatory materials on financial results: Available

Schedule of financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024–March 31, 2025)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2025	54,727	10.0	3,882	9.5	4,197	6.7	2,841	2.2
March 31, 2024	49,752	10.0	3,544	6.6	3,934	5.0	2,779	0.6

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥2,956 million [(18.2)%]

Fiscal year ended March 31, 2024: ¥3,615 million [16.2%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	351.00	—	11.6	9.9	7.1
March 31, 2024	343.79	—	12.4	10.0	7.1

(Reference) Share of profit (loss) of entities accounted for using equity method:

Fiscal year ended March 31, 2025: ¥33 million

Fiscal year ended March 31, 2024: ¥29 million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2025	43,813	26,053	58.2	3,148.56
As of March 31, 2024	41,117	24,073	57.4	2,915.60

(Reference) Equity: As of March 31, 2025: ¥25,498 million

As of March 31, 2024: ¥23,583 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2025	3,127	(2,310)	(1,070)	6,568
March 31, 2024	1,496	(1,253)	(1,236)	6,751

2. Dividends

	Annual dividends					Total dividends (annual)	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2024	—	70.00	—	71.00	141.00	1,142	41.0	5.1
Fiscal year ended March 31, 2025	—	53.00	—	88.00	141.00	1,143	40.2	4.7
Fiscal year ending March 31, 2026 (Forecast)	—	64.00	—	82.00	146.00		41.5	

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025–March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	27,500	5.7	1,660	(2.1)	1,740	(8.1)	1,220	0.5	150.51
Full year	57,000	4.2	3,990	2.8	4,080	(2.8)	2,850	0.3	351.59

*** Notes:**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: None

Excluded: None

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: Yes

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025: 8,640,000 shares

March 31, 2024: 8,640,000 shares

2) Total number of treasury shares at the end of the period:

March 31, 2025: 541,626 shares

March 31, 2024: 551,303 shares

3) Average number of shares outstanding during the period:

Fiscal year ended March 31, 2025: 8,094,979 shares

Fiscal year ended March 31, 2024: 8,086,256 shares

(Reference) Summary of Non-consolidated Financial Results**1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024–March 31, 2025)****(1) Non-consolidated Operating Results** (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2025	45,863	12.7	3,261	13.9	3,480	6.7	2,427	3.9
March 31, 2024	40,687	11.8	2,863	12.0	3,261	10.3	2,337	7.1

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	299.51	—
March 31, 2024	288.72	—

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2025	35,480	19,692	55.5	2,428.16
As of March 31, 2024	33,317	18,376	55.2	2,268.70

(Reference) Equity: As of March 31, 2025: ¥19,692 million

As of March 31, 2024: ¥18,376 million

* These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

* Explanation of the proper use of financial results forecast and other notes

(Cautionary statement regarding forward-looking statements)

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and the Company does not in any way guarantee the achievement of the forecasts. Actual results may differ significantly from these forecasts due to a wide range of factors. Please refer to “1. Overview of Operating Results etc. (4) Business Outlook” on page 5 of the Attachments for the assumptions underlying the forecasts and precautions when using the forecasts.

(How to obtain supplementary explanatory materials on financial results and contents of the financial results briefing session)

The Company plans to hold a financial results briefing session for institutional investors and analysts on Thursday, May 29, 2025. The presentation materials to be used at the session will be posted on the Company’s website promptly after the session.

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1. Overview of Operating Results etc.

(1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year ended March 31, 2025 (the “fiscal year under review”), the global economy was characterized by differences in business sentiment by region and demand area. Specifically, the United States saw a rise in capital investment appetite for AI-related industries while there were signs of a downturn in capital investment in other manufacturing sectors, and China showed signs of a slowdown in export-related business, which had been performing well.

As the Japanese economy continued to experience a record high number of foreign visitors, the service industry in Japan remained stable. The manufacturing industry saw uncertainty, mainly affected by exchange rate fluctuations, soaring raw material prices, and developments in U.S. tariff policy.

Under these economic circumstances, the Group implemented measures under its three-year medium-term plan “GP2026.” As a result, as for the consolidated financial results for the fiscal year under review, the Group recorded net sales totaling ¥54,727 million (up 10.0% year on year), operating profit totaling ¥3,882 million (up 9.5% year on year), ordinary profit totaling ¥4,197 million (up 6.7% year on year), and profit attributable to owners of parent totaling ¥2,841 million (up 2.2% year on year).

Operating results by reportable segment are as follows. The Group manages business performance by industry to which customers belong, and thus designates the following eight industries as reportable segments: “Steel and Iron,” “Automobile,” “Electronics and Semiconductor,” “Rubber and Tire,” “Machine Tools,” “High-performance Material,” “Environment,” and “Paper and Pulp.” Effective from the fiscal year under review, the profit and loss resulting from the Company’s manufacturer functions, which was previously included in “Adjustment” to segment profit (loss), is now included in the profit (loss) of each reportable segment in order to present the segment profit and loss more appropriately from a business management perspective.

(Steel and Iron)

On the global level, crude steel production decreased slightly year on year as a whole. Specifically, China, the world’s largest steel producer, saw a slight year-on-year decrease in crude steel production, while India, a rapidly developing economy, saw an increase in crude steel production. In Japan, crude steel production fell due to the continued impact of sluggish domestic demand and overseas economies.

The Group focused on sales activities not only for production-proportional products but also for maintenance sectors on top of the further development of overseas markets. Consequently, net sales increased mainly due to the winning contracts such as maintenance work for aging facilities in steel mills, renewal of equipment for automation in the maintenance sector, and capacity expansion of machinery and equipment for rolling processes.

As a result, net sales for the steel and iron industry totaled ¥15,633 million (up 11.8% year on year), and its segment profit totaled ¥2,006 million (up 12.1% year on year).

(Automobile)

On the global level, production, sales and export of new energy vehicles continued to grow in China, while automobile production also remained solid in India, where the economy is growing significantly, exceeding the level of the same period of the previous fiscal year. Production in Japan stagnated due in part to the suspension of factory operations caused mainly by accidents at certain automotive parts manufacturers.

The Group focused on sales and proposal activities in the battery and motor sectors, which are attracting attention in the CASE market. Consequently, net sales increased mainly due to sales of equipment and devices for battery manufacturing lines, sales of equipment and devices for automotive parts manufacturers, and sales of inspection equipment for quality control departments.

As a result, net sales for the automobile industry totaled ¥11,723 million (up 12.7% year on year), and its segment profit totaled ¥1,300 million (up 4.3% year on year).

(Electronics and Semiconductor)

On the global level, an increase in demand continued in the electronics and semiconductor market, particularly the demand for logic semiconductors, with advances in AI-related technology development. In Japan, sales related to semiconductor production equipment increased year on year thanks to an increasing demand for AI-related semiconductors linked to global trends.

The Group focused on sales activities on the frontline and facilities and maintenance sectors, in addition to the repair and recycling businesses. Consequently, overall sales increased mainly due to sales of our original

cleaning equipment and sales of wet-type jet mills.

As a result, net sales for the electronics and semiconductor industry totaled ¥7,406 million (up 9.9% year on year) and its segment profit totaled ¥890 million (up 21.8% year on year).

(Rubber and Tire)

In Japan, the rubber and tire industry saw year-on-year increases of sales of replacement tires as well as new vehicle tires amid a recovery trend, despite the decline in vehicle production during the same period of the previous fiscal year due to the automobile certification fraud.

The Group focused on sales activities to capital investment in addition to sales activities to development sectors. Consequently, the Group had favorable factors such as winning an order for a renewal project of an aging utility facility and a repeat order for a capital investment project, though they were not enough to make up for the decline in the first quarter.

As a result, net sales for the rubber and tire industry totaled ¥3,870 million (down 2.3% year on year) and its segment profit totaled ¥415 million (down 7.6% year on year).

(Machine Tools)

In the industry, machine tool orders for overseas markets remained firm, as demand recovered mainly in China, India, and other regions in Asia. However, there were regional differences in the demand recovery. In fact, those for domestic markets also increased year on year, while those for Europe, with its sluggish economy, decreased.

The Group focused on the development of new uses and sales of equipment to cater to requests for five-axis machine tools and integration of machine tools as well as sales for ancillary equipment. Consequently, the Company secured sales mainly from increased sales of our original multi-port rotary joints and pumps for overseas markets. However, the overall result was negatively affected by sluggish machine tool industry.

As a result, net sales for the machine tools industry totaled ¥2,320 million (down 5.0% year on year) and its segment profit totaled ¥502 million (down 6.6% year on year).

(High-performance Material)

In the industry, domestic production continued to decrease mainly due to suppression of consumption amid soaring prices and oversupply resulting from increased ethylene production by Chinese companies.

The Group focused on deepening relationships with existing customers in addition to making further inroads into pharmaceutical and cosmetic industries. This effort led to an increase in net sales by successfully having our rotating machines specified for use in a project for exhaust gas treatment facilities for a new factory and also in a resin product manufacturing process.

As a result, net sales for the high-performance material industry totaled ¥2,539 million (up 18.9% year on year) and its segment profit totaled ¥267 million (up 11.3% year on year).

(Environment)

In the industry, orders of environment-related equipment increased year on year, indicating a difference in demand between sectors.

The Group focused on increasing its presence in the environment and energy industries and water treatment-related business, which are regarded as important in recent years. Consequently, net sales increased mainly due to sales of filters for wastewater treatment processes and waste treatment facilities.

As a result, net sales for the environmental industry totaled ¥3,045 million (up 30.4% year on year) and its segment profit totaled ¥295 million (up 44.1% year on year).

(Paper and Pulp)

In the industry, demand for overall paper products declined as a result of the spread of digitalization, and exports of paper products, which had been strong last year, also decreased.

The Group focused on biomass material CNF and energy/chemical material fields as well as further development of maintenance business for existing facilities. Consequently, sales decreased due to the absence of special demand that had occurred during the same period last year, although sales were secured mainly from renewal projects of our original rotary joints for the paper manufacturing process.

As a result, net sales for the paper and pulp industry totaled ¥918 million (down 4.8% year on year) and its segment profit totaled ¥106 million (down 2.5% year on year).

(2) Overview of Financial Position for the Fiscal Year under Review

(Assets)

Current assets increased 5.7% from the end of the previous fiscal year to ¥32,408 million. Primary factors for the increase include an increase of ¥375 million in cash and deposits and an increase of ¥1,169 million in trade receivables.

Non-current assets increased 8.9% from the end of the previous fiscal year to ¥11,405 million. Primary factors for the increase include an increase of ¥1,815 million in buildings and structures and an increase of ¥181 million in tools, furniture and fixtures, which were partially offset by a decrease of ¥872 million in construction in progress and a decrease of ¥300 million in investment securities.

As a result, total assets increased 6.6% from the end of the previous fiscal year to ¥43,813 million.

(Liabilities)

Current liabilities increased 5.5% from the end of the previous fiscal year to ¥16,284 million. Primary factors for the increase include an increase of ¥754 million in trade payables and an increase of ¥213 million in income taxes payable, which were partially offset by a decrease of ¥291 million in other.

Non-current liabilities decreased 8.5% from the end of the previous fiscal year to ¥1,475 million. Primary factors for the decrease include a decrease of ¥90 million in deferred tax liabilities.

As a result, total liabilities increased 4.2% from the end of the previous fiscal year to ¥17,760 million.

(Net Assets)

Net assets increased 8.2% from the end of the previous fiscal year to ¥26,053 million. Primary factors for the increase include an increase of ¥1,836 million in retained earnings and an increase of ¥220 million in foreign currency translation adjustment, which were partially offset by a decrease of ¥138 million in valuation difference on available-for-sale securities.

(3) Overview of Cash Flows for the Fiscal Year under Review

Cash and cash equivalents at the end of the fiscal year under review decreased by ¥183 million from the end of the previous fiscal year to ¥6,568 million. The status of each cash flow and their factors are as follows.

(Cash Flows from Operating Activities)

Net cash provided by operating activities amounted to ¥3,127 million. The main cash inflow factors were profit before income taxes of ¥4,149 million, depreciation of ¥536 million, and an increase of ¥748 million in trade payables. The main cash outflow factors were an increase of ¥1,115 million in trade receivables and income taxes paid of ¥1,081 million.

(Cash Flows from Investing Activities)

Net cash used in investing activities amounted to ¥2,310 million. The main cash inflow was proceeds from sale and redemption of investment securities of ¥223 million, while the main cash outflows were purchase of property, plant and equipment of ¥1,634 million and purchase of intangible assets of ¥383 million.

(Cash Flows from Financing Activities)

Net cash used in financing activities amounted to ¥1,070 million. The main cash outflow was dividends paid of ¥1,003 million.

(Reference) Trends in Cash Flow Indicators

	Year ended March 31, 2021	Year ended March 31, 2022	Year ended March 31, 2023	Year ended March 31, 2024	Year ended March 31, 2025
Equity ratio (%)	58.1	56.0	56.8	57.4	58.2
Equity ratio based on market value (%)	42.0	39.4	54.2	81.8	55.3
Interest-bearing debt to cash flows ratio (years)	0.9	0.9	0.9	1.3	0.6
Interest coverage ratio (times)	177.7	725.0	406.3	324.2	288.2

Equity ratio: Equity / Total assets

Equity ratio based on market value: Market capitalization / Total assets

Interest-bearing debt to cash flows ratio: Interest-bearing debt / Cash flows

Interest coverage ratio: Cash flows / Interest payment

(Notes) 1. Each index has been calculated in accordance with financial indicators on a consolidated basis.

2. Market capitalization is calculated based on the number of issued shares excluding treasury shares.

3. Operating cash flow is used for cash flows. Interest-bearing debt includes all liabilities on the consolidated balance sheets for which interest is paid. Interest payment is equal to the amount of interest paid in the consolidated statements of cash flows.

(4) Business Outlook

Although the Japanese economy is maintaining its moderate recovery trend, uncertainty in the external environment is hampering its growth. In Japan, the economy is expected to benefit from a continued increase in inbound tourism demand and the expansion in demand for AI-related semiconductors linked to global trends. On the other hand, the U.S. tariff hike policy may negatively impact corporate earnings, including those of the automobile industry. This risk brings uncertainty in the economy.

Under these circumstances, the Group will continue to strengthen internal and external collaboration, enhance our problem-solving capabilities, and expand our business domain based on its medium-term plan “GP2026” as a “Manufacturer Trading Company to Realize Collaborative Creation.”

Based on the above, for the fiscal year ending March 31, 2026, the Company expects consolidated net sales of 57,000 million yen (up 4.2% year on year), operating profit of 3,990 million yen (up 2.8% year on year), ordinary profit of 4,080 million yen (down 2.8% year on year), and profit attributable to owners of parent of 2,850 million yen (up 0.3% year on year).

2. Basic Policy on Selection of Accounting Standards

The Group plans to prepare its consolidated financial statements based on the Japanese GAAP for the time being, taking into account both time-series and cross-sectional comparability of the consolidated financial statements.

The Group will consider adopting IFRS Accounting Standards as appropriate in view of various conditions in Japan and abroad.

3. Consolidated Financial Statements and Principal Notes

(1) Consolidated Balance Sheets

(Thousand yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	7,800,802	8,176,129
Notes receivable – trade	731,318	327,132
Electronically recorded monetary claims – operating	4,103,900	3,839,305
Accounts receivable – trade	14,096,182	15,934,278
Securities	100,000	–
Merchandise and finished goods	2,893,226	2,851,478
Work in process	272,114	343,948
Raw materials and supplies	244,287	246,256
Prepaid expenses	104,099	124,132
Other	302,400	568,011
Allowance for doubtful accounts	(142)	(2,272)
Total current assets	30,648,188	32,408,401
Non-current assets		
Property, plant and equipment		
Buildings and structures	3,463,471	5,431,551
Accumulated depreciation	(2,150,069)	(2,303,080)
Buildings and structures, net	1,313,401	3,128,470
Machinery, equipment and vehicles	1,963,930	2,088,201
Accumulated depreciation	(1,370,778)	(1,471,685)
Machinery, equipment and vehicles, net	593,151	616,516
Tools, furniture and fixtures	1,525,696	1,803,405
Accumulated depreciation	(1,172,786)	(1,268,734)
Tools, furniture and fixtures, net	352,909	534,671
Land	725,084	729,160
Leased assets	336,017	318,169
Accumulated depreciation	(186,286)	(195,426)
Leased assets, net	149,731	122,742
Construction in progress	1,166,743	294,385
Total property, plant and equipment	4,301,022	5,425,947
Intangible assets		
Other	733,987	793,746
Total intangible assets	733,987	793,746
Investments and other assets		
Investment securities	4,136,941	3,836,028
Long-term loans receivable	527,446	560,705
Guarantee deposits	256,753	267,476
Insurance funds	72,023	80,493
Retirement benefit asset	239,002	212,508
Deferred tax assets	10,351	13,606
Other	207,367	235,336
Allowance for doubtful accounts	(15,164)	(20,395)
Total investments and other assets	5,434,722	5,185,760
Total non-current assets	10,469,732	11,405,453
Total assets	41,117,921	43,813,854

(Thousand yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes payable – trade	558,626	611,046
Electronically recorded obligations – operating	6,232,507	6,270,522
Accounts payable – trade	4,593,263	5,257,290
Short-term borrowings	1,439,978	1,410,672
Current portion of long-term borrowings	21,600	21,600
Lease liabilities	34,809	33,301
Accrued expenses	964,721	1,062,672
Income taxes payable	569,333	783,142
Accrued consumption taxes	125,195	79,130
Accrued directors bonus	104,716	113,972
Contract liabilities	63,749	209,291
Other	723,706	431,989
Total current liabilities	15,432,208	16,284,631
Non-current liabilities		
Long-term borrowings	237,192	205,600
Lease liabilities	142,327	115,932
Deferred tax liabilities	261,597	171,272
Provision for retirement benefits for directors (and other officers)	79,075	91,918
Retirement benefit liability	694,030	734,843
Asset retirement obligations	44,731	64,220
Other	153,575	91,959
Total non-current liabilities	1,612,529	1,475,746
Total liabilities	17,044,737	17,760,378
Net assets		
Shareholders' equity		
Share capital	827,900	827,900
Capital surplus	1,083,828	1,102,776
Retained earnings	20,540,474	22,376,851
Treasury shares	(601,895)	(591,232)
Total shareholders' equity	21,850,307	23,716,294
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,290,735	1,152,195
Foreign currency translation adjustment	386,869	607,696
Remeasurements of defined benefit plans	55,498	21,997
Total accumulated other comprehensive income	1,733,103	1,781,889
Non-controlling interests	489,772	555,292
Total net assets	24,073,183	26,053,476
Total liabilities and net assets	41,117,921	43,813,854

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income
Consolidated Statements of Income

	(Thousand yen)	
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	49,752,635	54,727,738
Cost of sales	37,339,469	41,134,876
Gross profit	12,413,166	13,592,862
Selling, general and administrative expenses	8,868,686	9,710,722
Operating profit	3,544,480	3,882,139
Non-operating income		
Interest income	25,101	48,581
Dividend income	94,381	108,640
Share of profit of entities accounted for using equity method	29,319	33,563
Rental income from real estate	20,324	20,949
Foreign exchange gains	164,198	39,491
Gain on investments in investment partnerships	–	4,632
Purchase discounts	17,204	23,491
Other	61,173	52,597
Total non-operating income	411,704	331,947
Non-operating expenses		
Interest expenses	4,660	10,894
Loss on investments in investment partnerships	6,371	–
Other	10,850	5,811
Total non-operating expenses	21,882	16,705
Ordinary profit	3,934,301	4,197,381
Extraordinary income		
Gain on sale of non-current assets	1,430	8,672
Gain on sale of investment securities	71,681	120,620
Surrender value of insurance policies	9,689	–
Total extraordinary income	82,801	129,293
Extraordinary losses		
Loss on sale of non-current assets	–	163
Loss on retirement of non-current assets	2,978	1,438
Loss on valuation of investment securities	73,451	99,303
Loss from money transfer scam at foreign subsidiary	–	76,544
Total extraordinary losses	76,429	177,450
Profit before income taxes	3,940,674	4,149,224
Income taxes – current	1,074,790	1,297,672
Income taxes – deferred	44,591	(38,229)
Total income taxes	1,119,382	1,259,442
Profit	2,821,292	2,889,781
Profit attributable to non-controlling interests	41,334	48,468
Profit attributable to owners of parent	2,779,957	2,841,313

Consolidated Statements of Comprehensive Income

(Thousand yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	2,821,292	2,889,781
Other comprehensive income		
Valuation difference on available-for-sale securities	607,218	(136,288)
Foreign currency translation adjustment	129,397	239,019
Remeasurements of defined benefit plans, net of tax	52,647	(33,501)
Share of other comprehensive income of entities accounted for using equity method	5,218	(2,071)
Total other comprehensive income	794,481	67,157
Comprehensive income	3,615,774	2,956,939
Comprehensive income attributable to:		
Owners of parent	3,538,360	2,890,099
Non-controlling interests	77,413	66,839

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2024 (April 1, 2023–March 31, 2024)

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	827,900	1,069,472	19,015,440	(609,731)	20,303,081
Changes during period					
Dividends of surplus			(1,254,922)		(1,254,922)
Profit attributable to owners of parent			2,779,957		2,779,957
Disposal of treasury shares		14,356		7,912	22,269
Purchase of treasury shares				(77)	(77)
Net changes in items other than shareholders' equity					–
Total changes during period	–	14,356	1,525,034	7,835	1,547,225
Balance at end of period	827,900	1,083,828	20,540,474	(601,895)	21,850,307

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	705,354	266,495	2,851	974,700	406,832	21,684,615
Changes during period						
Dividends of surplus						(1,254,922)
Profit attributable to owners of parent						2,779,957
Disposal of treasury shares						22,269
Purchase of treasury shares						(77)
Net changes in items other than shareholders' equity	585,381	120,373	52,647	758,402	82,939	841,342
Total changes during period	585,381	120,373	52,647	758,402	82,939	2,388,568
Balance at end of period	1,290,735	386,869	55,498	1,733,103	489,772	24,073,183

Fiscal year ended March 31, 2025 (April 1, 2024–March 31, 2025)

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	827,900	1,083,828	20,540,474	(601,895)	21,850,307
Changes during period					
Dividends of surplus			(1,004,937)		(1,004,937)
Profit attributable to owners of parent			2,841,313		2,841,313
Disposal of treasury shares		18,947		10,685	29,633
Purchase of treasury shares				(22)	(22)
Net changes in items other than shareholders' equity					–
Total changes during period	–	18,947	1,836,376	10,662	1,865,986
Balance at end of period	827,900	1,102,776	22,376,851	(591,232)	23,716,294

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,290,735	386,869	55,498	1,733,103	489,772	24,073,183
Changes during period						
Dividends of surplus						(1,004,937)
Profit attributable to owners of parent						2,841,313
Disposal of treasury shares						29,633
Purchase of treasury shares						(22)
Net changes in items other than shareholders' equity	(138,540)	220,827	(33,501)	48,786	65,519	114,305
Total changes during period	(138,540)	220,827	(33,501)	48,786	65,519	1,980,292
Balance at end of period	1,152,195	607,696	21,997	1,781,889	555,292	26,053,476

(4) Consolidated Statements of Cash Flows

(Thousand yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	3,940,674	4,149,224
Depreciation	413,499	536,066
Increase (decrease) in accounts payable-bonus to directors and statutory auditors	3,338	9,256
Increase (decrease) in net defined benefit asset and liability	(354)	18,376
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(7,385)	12,843
Increase (decrease) in allowance for doubtful accounts	(366)	7,360
Interest and dividend income	(119,482)	(157,221)
Interest expenses	4,660	10,894
Foreign exchange losses (gains)	(2,898)	3,104
Share of loss (profit) of entities accounted for using equity method	(29,319)	(33,563)
Loss (gain) on sale of property, plant and equipment	(1,430)	(8,508)
Loss on retirement of property, plant and equipment	2,978	1,438
Loss (gain) on sale of investment securities	(71,681)	(120,620)
Loss (gain) on valuation of investment securities	73,451	99,303
Loss (gain) on investments in investment partnerships	6,371	(4,632)
Loss from money transfer scam at foreign subsidiary	—	76,544
Decrease (increase) in trade receivables	(2,135,799)	(1,115,972)
Decrease (increase) in inventories	(271,160)	13,750
Decrease (increase) in other assets	(16,733)	(136,917)
Increase (decrease) in trade payables	649,202	748,277
Increase (decrease) in accrued consumption taxes	1,219	(118,864)
Increase (decrease) in other liabilities	(46,076)	148,863
Subtotal	2,392,707	4,139,002
Interest and dividends received	120,059	157,799
Interest paid	(4,616)	(10,852)
Payment of loss from money transfer scam at foreign subsidiary	—	(76,544)
Income taxes paid	(1,011,315)	(1,081,975)
Net cash provided by (used in) operating activities	1,496,835	3,127,428
Cash flows from investing activities		
Payments into time deposits	(961,008)	(1,331,759)
Proceeds from withdrawal of time deposits	930,182	808,162
Proceeds from sale and redemption of securities	100,000	100,000
Purchase of property, plant and equipment	(968,442)	(1,634,807)
Proceeds from sale of property, plant and equipment	1,430	12,771
Purchase of intangible assets	(184,021)	(383,045)
Purchase of investment securities	(150,970)	(28,668)
Proceeds from sale and redemption of investment securities	107,950	223,786
Purchase of shares of subsidiaries and associates	(50,000)	—
Loan advances	(127,136)	(95,408)
Proceeds from collection of loans receivable	65,352	70,153
Other payments	(25,021)	(62,427)
Other proceeds	8,178	11,102
Net cash provided by (used in) investing activities	(1,253,508)	(2,310,142)

(Thousand yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from financing activities		
Proceeds from short-term borrowings	19,160,100	26,845,451
Repayments of short-term borrowings	(19,127,795)	(26,877,185)
Proceeds from long-term borrowings	20,000	—
Repayments of long-term borrowings	(31,608)	(31,592)
Repayments of lease liabilities	(25,751)	(31,785)
Purchase of treasury shares	(77)	(22)
Proceeds from sale of treasury shares	22,269	29,633
Dividends paid	(1,252,519)	(1,003,831)
Dividends paid to non-controlling interests	(1,320)	(1,320)
Net cash provided by (used in) financing activities	(1,236,702)	(1,070,653)
Effect of exchange rate change on cash and cash equivalents	51,644	69,722
Net increase (decrease) in cash and cash equivalents	(941,730)	(183,645)
Cash and cash equivalents at beginning of period	7,693,431	6,751,700
Cash and cash equivalents at end of period	6,751,700	6,568,055

(5) Notes to Consolidated Financial Statements

(Notes on Going Concern Assumption)

Not applicable.

(Notes in Case of Significant Changes in Shareholders' Equity)

Not applicable.

(Notes in Case of Significant Changes in Shareholders' Equity)

Not applicable.

(Changes in Accounting Policies)

The Group has applied the Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022, hereinafter "Revised Accounting Standard 2022") and other standards from the beginning of the fiscal year under review.

As for the revision of accounting classification of current income taxes (imposed on other comprehensive income), the Group is in accordance with the transitional treatment stipulated in the proviso of Paragraph 20-3 of the Revised Accounting Standard 2022 and in the proviso of Paragraph 65-2 (2) of the Guidance on Accounting Standard for Tax Effect Accounting (ASBJ Guidance No. 28, October 28, 2022, hereinafter "Revised Guidance 2022"). This change in accounting policies has no impact on the consolidated financial statements.

As for the revision to review the treatment in the consolidated financial statements when deferring for tax purposes gains or losses on sales arising from the sale of subsidiaries' stocks and others between consolidated companies, the Group has also applied the Revised Guidance 2022 from the beginning of the fiscal year under review. These changes in accounting policies have been applied retrospectively to the consolidated financial statements for the previous fiscal year, and had no impact on the consolidated financial statements for the previous fiscal year.

(Segment Information etc.)

(Segment Information)

1 Overview of Reportable Segments

(1) Method of Determining Reportable Segments

The Company's reportable segments are components of the Company for which separate financial statements are available and which are subject to periodic review by the Board of Directors to determine the allocation of management resources and evaluate their performance.

The Group sells primarily industrial machinery and parts to a wide array of customers. Although the business management organizations of the sales division are organized by region as required by sales activities, the Group's performance by customer industry is the primary management objective because trends in customer industries have a significant impact on the Group's performance.

Accordingly, the Group is composed of industry segments based on the sales structure of each customer industry, and thus designates the following eight industries as reportable segments: "Steel and Iron," "Automobile," "Electronics and Semiconductor," "Rubber and Tire," "Machine Tools," "High-performance Material," "Environment," and "Paper and Pulp."

(2) Type of Products and Services Belonging to Each Reportable Segment

The Group manufactures and sells high-pressure hydraulic equipment, precision measurement & inspection products and other merchandise and products, though there is no relationship between the reportable segments and the merchandise, products and services handled by the Group.

2 Calculation of Net Sales, Profit or Loss, Assets, Liabilities and Other Items by Reportable Segment

The accounting methods used for the reported business segments are generally the same as those used in the preparation of the consolidated financial statements.

3 Information on Net Sales, Profit or Loss, Assets, Liabilities and Other Items by Reportable Segment
For the previous fiscal year (April 1, 2023–March 31, 2024)

(Thousand yen)

	Reportable segment						
	Steel and Iron	Automobile	Electronics and Semi-conductor	Rubber and Tire	Machine Tools	High-performance Material	Environment
Net sales							
Net sales to outside customers	13,983,530	10,403,413	6,739,370	3,959,136	2,441,585	2,136,364	2,334,851
Inter-segment net sales or transfers	—	—	—	—	—	—	—
Total	13,983,530	10,403,413	6,739,370	3,959,136	2,441,585	2,136,364	2,334,851
Segment profit (loss)	1,789,200	1,246,358	730,878	449,796	538,164	240,294	204,814

	Reportable segment		Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Consolidated Statements of Income (Note 3)
	Paper and Pulp	Total				
Net sales						
Net sales to outside customers	965,026	42,963,279	6,789,356	49,752,635	—	49,752,635
Inter-segment net sales or transfers	—	—	—	—	—	—
Total	965,026	42,963,279	6,789,356	49,752,635	—	49,752,635
Segment profit (loss)	108,953	5,308,461	863,638	6,172,100	(2,627,620)	3,544,480

- (Notes) 1. The “Other” category is a business segment which is not included in the reportable segments and includes businesses for the food industry and shipbuilding industry.
2. An adjustment of ¥(2,627,620) thousand in segment profit (loss) is for general and administrative expenses which are not attributable to the reportable segments.
3. Segment profit (loss) is adjusted with operating profit on the Consolidated Statements of Income.
4. Segment assets are not disclosed because the Company does not allocate assets to reportable segments.

For the fiscal year under review (April 1, 2024–March 31, 2025)

(Thousand yen)

	Reportable segment						
	Steel and Iron	Automobile	Electronics and Semi-conductor	Rubber and Tire	Machine Tools	High-performance Material	Environment
Net sales							
Net sales to outside customers	15,633,369	11,723,765	7,406,748	3,870,027	2,320,540	2,539,416	3,045,757
Inter-segment net sales or transfers	—	—	—	—	—	—	—
Total	15,633,369	11,723,765	7,406,748	3,870,027	2,320,540	2,539,416	3,045,757
Segment profit (loss)	2,006,208	1,300,255	890,157	415,750	502,458	267,534	295,140

	Reportable segment		Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Consolidated Statements of Income (Note 3)
	Paper and Pulp	Total				
Net sales						
Net sales to outside customers	918,979	47,458,604	7,269,134	54,727,738	—	54,727,738
Inter-segment net sales or transfers	—	—	—	—	—	—
Total	918,979	47,458,604	7,269,134	54,727,738	—	54,727,738
Segment profit (loss)	106,251	5,783,756	965,613	6,749,370	(2,867,231)	3,882,139

- (Notes) 1. The “Other” category is a business segment which is not included in the reportable segments and includes businesses for the food industry and shipbuilding industry.
2. An adjustment of ¥(2,867,231) thousand in segment profit (loss) is for general and administrative expenses which are not attributable to the reportable segments.
3. Segment profit (loss) is adjusted with operating profit on the Consolidated Statements of Income.
4. Segment assets are not disclosed because the Company does not allocate assets to reportable segments.

(Related Information)

For the previous fiscal year (April 1, 2023–March 31, 2024)

1 Information by Product and Service

(Thousand yen)

	High-pressure hydraulic equipment		Precision measurement & inspection products	Other		Total
	(Merchandise)	(Finished goods)	(Merchandise)	(Merchandise)	(Finished goods)	
Net sales to outside customers	26,323,243	4,141,197	1,989,227	16,466,598	832,368	49,752,635

2 Information by Region

(1) Net Sales

(Thousand yen)

Japan	Asia excluding Japan	Europe	North America	Other	Total
43,040,949	4,726,440	590,024	1,338,258	56,962	49,752,635

(Note) Net sales are based on the location of customers and are classified by country or region.

(2) Property, Plant and Equipment

(Thousand yen)

Japan	Thailand	China	Germany	US	India	Total
3,895,818	65,659	252,829	750	85,965	–	4,301,022

3 Information by Major Customer

(Thousand yen)

Name of the customer	Net sales	Relevant segment
NIPPON STEEL CORPORATION	5,994,508	Steel and Iron

For the fiscal year under review (April 1, 2024–March 31, 2025)

1 Information by Product and Service

(Thousand yen)

	High-pressure hydraulic equipment		Precision measurement & inspection products	Other		Total
	(Merchandise)	(Finished goods)	(Merchandise)	(Merchandise)	(Finished goods)	
Net sales to outside customers	28,174,260	4,599,730	2,072,218	18,938,351	943,177	54,727,738

2 Information by Region

(1) Net Sales

(Thousand yen)

Japan	Asia excluding Japan	Europe	North America	Other	Total
47,615,408	4,852,868	573,588	1,610,451	75,419	54,727,738

(Note) Net sales are based on the location of customers and are classified by country or region.

(2) Property, Plant and Equipment

(Thousand yen)

Japan	Thailand	China	Germany	US	India	Total
4,739,558	72,251	383,084	531	86,139	144,382	5,425,947

3 Information by Major Customer

(Thousand yen)

Name of the customer	Net sales	Relevant segment
NIPPON STEEL CORPORATION	6,268,329	Steel and Iron

(Information on Impairment Loss on Non-current Assets by Reportable Segment)

For the previous fiscal year (April 1, 2023–March 31, 2024)

Not applicable.

For the fiscal year under review (April 1, 2024–March 31, 2025)

Not applicable.

(Changes in Method for Calculating Profit or Loss of Reportable Segments)

For the previous fiscal year (April 1, 2023–March 31, 2024)

Not applicable.

For the fiscal year under review (April 1, 2024–March 31, 2025)

Starting from the fiscal year under review, in order to more appropriately present profit or loss of each reportable segment from a management control perspective, we have included the profit and loss generated by the Company’s manufacturing functions—previously presented as “Adjustment to segment profit”—within each reportable segment. The segment information for the previous fiscal year has also been reclassified based on the revised calculation method.

(Information on Amortization and Unamortized Balance of Goodwill by Reportable Segment)

For the previous fiscal year (April 1, 2023–March 31, 2024)) and the fiscal year under review (April 1, 2024–March 31, 2025)

Not applicable.

(Information on Gain on Bargain Purchase by Reportable Segment)

For the previous fiscal year (April 1, 2023–March 31, 2024) and the fiscal year under review (April 1, 2024–March 31, 2025)

Not applicable.

(Per Share Information)

	For the previous fiscal year (April 1, 2023–March 31, 2024)	For the fiscal year under review (April 1, 2024–March 31, 2025)
Net assets per share	¥2,915.60	¥3,148.56
Basic earnings per share	¥343.79	¥351.00

(Notes) 1. Diluted earnings per share are not shown because there are no potential shares with dilutive effects.
2. Basis for calculation of basic earnings per share

	For the previous fiscal year (April 1, 2023–March 31, 2024)	For the fiscal year under review (April 1, 2024–March 31, 2025)
Profit attributable to owners of parent (thousand yen)	2,779,957	2,841,902
Amount not attributable to common shareholders (thousand yen)	—	—
Profit attributable to owners of parent related to common shares (thousand yen)	2,779,957	2,841,313
Average number of common shares outstanding during the period (shares)	8,086,256	8,094,979

(Significant Subsequent Events)

Not applicable.

4. Others

(1) Overview of Production, Orders Received and Sales

1) Production Performance

The table below shows production performance by segment in the fiscal year under review.

Segment name	Production performance (thousand yen)	Year-on-year change (%)
All segments	5,767,871	113.1

- (Notes) 1. As the Group's products are difficult to classify into specific segments, production performance is represented collectively.
2. Amounts are based on sales price.

2) Status of Orders Received

The table below shows orders received by segment in the fiscal year under review.

Segment name	Orders received (thousand yen)	Year-on-year change (%)	Order backlog (thousand yen)	Year-on-year change (%)
Steel and Iron	16,138,525	115.0	2,593,315	124.2
Automobile	12,068,761	112.9	1,939,618	121.6
Electronics and Semiconductor	7,515,768	111.3	822,556	115.3
Rubber and Tire	4,117,078	106.9	832,069	142.2
Machine Tools	2,312,465	98.2	113,662	93.4
High-performance Material	2,315,787	96.4	158,729	41.5
Environment	3,086,788	124.1	710,144	106.1
Paper and Pulp	891,951	88.8	49,699	64.8
Other	7,605,008	107.4	1,719,438	124.3
Total	56,052,136	110.6	8,939,233	117.4

(Note) Amounts are based on sales price.

3) Sales Performance

The table below shows sales performance by segment in the fiscal year under review.

Segment name	Sales performance (thousand yen)	Year-on-year change (%)
Steel and Iron	15,633,369	111.8
Automobile	11,723,765	112.7
Electronics and Semiconductor	7,406,748	109.9
Rubber and Tire	3,870,027	97.7
Machine Tools	2,320,540	95.0
High-performance Material	2,539,416	118.9
Environment	3,045,757	130.4
Paper and Pulp	918,979	95.2
Other	7,269,134	107.1
Total	54,727,738	110.0

- (Notes) 1. Inter-segment transactions are offset and eliminated.
 2. Sales by major customer and ratio of such sales to total sales:

Customer	Previous fiscal year		Fiscal year under review	
	Sales performance (thousand yen)	Ratio (%)	Sales performance (thousand yen)	Ratio (%)
NIPPON STEEL CORPORATION	5,994,508	12.0	6,268,329	11.5