

Financial Results for the Fiscal Year Ended March 31, 2025
[Japanese GAAP]
(Consolidated)



May 14, 2025

Company name: KPP GROUP HOLDINGS CO., LTD

Stock exchange listing: Tokyo Stock Exchange

Code number: 9274

URL: <https://www.kpp-gr.com/>

Representative: Madoka Tanabe, Representative Director of the Board Chairman & Chief Executive Officer

Contact: Shojiro Adachi, General Manager of Group Finance & Planning Division

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Scheduled date of Ordinary General Meeting of Shareholders: June 27, 2025

Scheduled date of commencing dividend payments: June 30, 2025

Scheduled date of filing the securities report: June 25, 2025

Availability of supplementary explanatory materials on financial results: Yes

Schedule of financial results briefing session: Yes (For institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (From April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results

(Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2025	670,042	4.0	13,544	(14.4)	9,712	(22.1)	7,986	(24.8)
Fiscal year ended March 31, 2024	644,435	(2.3)	15,819	(22.5)	12,475	(32.2)	10,613	(32.5)

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥8,122 million [(54.1)%]
Fiscal year ended March 31, 2024: ¥17,709 million [36.1%]

	Profit per share	Profit per share - diluted	Profit to shareholders' equity	Total assets Ordinary profit margin	Net sales Operating profit margin
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2025	118.00	—	9.5	2.8	2.0
Fiscal year ended March 31, 2024	149.24	—	14.2	3.7	2.5

(Reference) Share of profit/loss of entities accounted for using equity method

Fiscal year ended March 31, 2025: ¥71 million

Fiscal year ended March 31, 2024: ¥37 million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2025	352,035	86,216	24.5	1,305.61
As of March 31, 2024	344,562	81,900	23.7	1,188.92

(Reference) Equity: As of March 31, 2025: ¥86,122 million
As of March 31, 2024: ¥81,811 million

(3) Consolidated Cash Flows

	Net cash provided by (used in) operating activities	Net cash provided by (used in) investing activities	Net cash provided by (used in) financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended March 31, 2025	11,169	(16,644)	(11,190)	11,316
Fiscal year ended March 31, 2024	19,817	(5,508)	(22,375)	26,244

2. Dividends

	Annual dividends					Total amount of annual dividends	Dividend payout ratio (consoli- dated)	Ratio of dividends to net assets (consoli- dated)
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2024	—	11.00	—	11.00	22.00	1,578	14.7	2.1
Fiscal year ended March 31, 2025	—	16.00	—	18.00	34.00	2,321	28.8	2.7
Fiscal year ending March 31, 2026 (Forecast)	—	18.00	—	18.00	36.00		30.5	

(Note) Breakdown of 2nd quarter-end dividends for the year to 31 March 2025 Regular dividend: ¥11.00
 Commemorative dividend: ¥5.00

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026(April 1, 2025 - March 31, 2026)

(Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	Yen
Full year	675,000	0.7	13,500	(0.3)	9,500	(2.2)	8,000	0.2
								118.20

* Notes:

(1) Changes in significant subsidiaries during the fiscal year

(Changes in specified subsidiaries resulting in changes in scope of consolidation): Yes

Newly included 7 companies

Tecnoprímaf S.r.l.

100 METROS – SOLUCOES DE

EMBALAGEM, UNIPESSOAL, LDA

Signet Pty Ltd, SIA PAKELLA

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Embalajes S.L.

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: Yes

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: Yes

4) Retrospective restatement: None

(3) Total number of issued and outstanding shares (common shares)

1) Total number of issued and outstanding shares at the end of the period (including treasury shares):

As of March 31, 2025: 67,244,284 shares
As of March 31, 2024: 73,244,408 shares

2) Total number of treasury shares at the end of the period:

As of March 31, 2025: 1,281,174 shares
As of March 31, 2024: 4,432,455 shares

3) Average number of shares during the period:

Fiscal year ended March 31, 2025: 67,684,097 shares
Fiscal year ended March 31, 2024: 71,117,151 shares

(Reference) Summary of Non-Consolidated Financial Results

1. Non-Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (From April 1, 2024 to March 31, 2025)

(1) Non-Consolidated Operating Results (Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2025	8,234	145.9	5,368	—	5,667	868.3	6,948	546.6
Fiscal year ended March 31, 2024	3,348	(97.6)	268	(81.8)	585	(66.1)	1,074	(43.8)

	Profit per share	Profit per share - diluted
	Yen	Yen
Fiscal year ended March 31, 2025	102.66	—
Fiscal year ended March 31, 2024	15.11	—

(2) Non-Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2025	95,458	47,434	49.7	719.11
As of March 31, 2024	89,612	46,211	51.6	671.57

(Reference) Equity: As of March 31, 2025: ¥47,434 million
As of March 31, 2024: ¥46,211 million

* These financial results are outside the scope of audits by certified public accountants or auditing firms.

* Explanation of the proper use of financial results forecast and other notes

(Cautionary notes regarding forward-looking statements)

The results forecast and other forward-looking statements contained in this document are based on the information currently available to the Company and certain assumptions deemed to be reasonable, and are not intended as a guarantee that the Company will achieve them. Actual results may differ significantly due to various factors.

(How to obtain supplementary explanatory materials for financial results)

The Company plans to hold a briefing for institutional investors and analysts on Tuesday, May 27, 2025. The explanatory materials for financial results distributed at the briefing will be posted on the Company's website as soon as it is held.

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2. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Million yen)

	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Assets		
Current assets		
Cash and deposits	26,286	11,319
Notes and accounts receivable - trade	112,571	115,162
Electronically recorded monetary claims - operating	28,869	21,906
Merchandise and finished goods	66,126	72,493
Other	14,653	16,426
Allowance for doubtful accounts	(5,819)	(5,997)
Total current assets	242,689	231,312
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	7,942	7,793
Machinery, equipment and vehicles, net	2,203	3,192
Tools, furniture and fixtures, net	2,130	2,608
Land	9,072	8,999
Leased assets, net	318	315
Right-of-use assets, net	19,878	29,684
Construction in progress	146	58
Total property, plant and equipment	41,692	52,651
Intangible assets		
Goodwill	6,958	11,374
Software	7,676	9,954
Customer related assets	3,746	5,750
Other	288	2,791
Total intangible assets	18,670	29,870
Investments and other assets		
Investment securities	23,139	19,603
Long-term loans receivable	4	2
Deferred tax assets	5,977	5,582
Retirement benefit asset	10,461	11,310
Other	9,850	10,246
Allowance for doubtful accounts	(7,922)	(8,544)
Total investments and other assets	41,510	38,201
Total non-current assets	101,872	120,723
Total assets	344,562	352,035

	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	95,368	91,881
Electronically recorded obligations - operating	5,284	3,518
Short-term borrowings	38,862	40,086
Commercial papers	12,000	14,000
Lease obligations	6,395	7,496
Income taxes payable	3,822	1,859
Provision for bonuses	4,275	3,457
Provision for bonuses for directors (and other officers)	140	103
Provision for point card certificates	17	17
Provision for product warranties	30	38
Provision for loss on business liquidation	921	1,016
Provision for shareholder benefit program	—	61
Provision for risk costs	168	165
Other	30,948	30,427
Total current liabilities	198,235	194,130
Non-current liabilities		
Corporate bonds	20,000	20,000
Long-term borrowings	15,167	12,701
Lease obligations	15,838	24,750
Deferred tax liabilities	6,372	7,525
Provision for retirement benefits for directors (and other officers)	2	3
Provision for share awards for directors (and other officers)	297	280
Provision for risk costs	1,086	994
Retirement benefit liability	2,300	2,117
Asset retirement obligations	441	445
Other	2,918	2,870
Total non-current liabilities	64,426	71,688
Total liabilities	262,662	265,818
Net assets		
Shareholders' equity		
Capital stock	4,723	4,723
Capital surplus	7,292	3,221
Retained earnings	61,631	67,733
Treasury shares	(2,799)	(650)
Total shareholders' equity	70,848	75,028
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,902	5,951
Deferred gains or losses on hedges	(98)	9
Foreign currency translation adjustment	6,638	10,139
Remeasurements of defined benefit plans	(3,478)	(5,007)
Total accumulated other comprehensive income	10,963	11,093

	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Non-controlling interests	88	94
Total net assets	81,900	86,216
Total liabilities and net assets	344,562	352,035

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Million yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Net sales	644,435	670,042
Cost of sales	524,436	540,925
Gross profit	119,899	129,116
Selling, general and administrative expenses		
Selling expenses	18,519	20,186
Employees' salaries and allowances	37,782	43,890
Provision for bonuses	4,167	3,419
Provision for bonuses for directors (and other officers)	138	103
Retirement benefit expenses	726	1,138
Provision of allowance for doubtful accounts	876	223
Provision for retirement benefits for directors (and other officers)	0	0
Provision for share awards for directors (and other officers)	86	60
Provision for shareholder benefit program	—	61
Other	41,781	46,488
Total selling, general and administrative expenses	104,079	115,572
Operating profit	15,819	13,544
Non-operating income		
Interest income	248	292
Dividend income	470	497
Share of profit of entities accounted for using equity method	37	71
Foreign exchange gains	458	—
Reversal of allowance for doubtful accounts	210	376
Other	561	423
Total non-operating income	1,987	1,661
Non-operating expenses		
Interest expenses	2,114	2,711
Loss on sale of trade receivables	1,348	1,587
Foreign exchange loss	895	172
Insurance expenses	489	519
Other	483	502
Total non-operating expenses	5,332	5,492
Ordinary profit	12,475	9,712

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Extraordinary income		
Gain on sale of non-current assets	1,429	175
Gain on sale of investment securities	836	1,816
Other	0	0
Total extraordinary income	2,267	1,993
Extraordinary losses		
Loss on sale of fixed assets	2	9
Loss on retirement of non-current assets	12	70
Impairment loss	1,009	35
Reversal of foreign currency translation adjustments	8	—
Loss on valuation of investment securities	11	124
Other	0	0
Total extraordinary losses	1,044	239
Profit before income taxes	13,697	11,466
Income taxes - current	4,673	3,561
Income taxes - deferred	(1,594)	(87)
Total income taxes	3,078	3,474
Profit	10,619	7,992
Profit attributable to non-controlling interests	5	5
Profit attributable to owners of parent	10,613	7,986

Consolidated Statement of Comprehensive Income

(Million yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Profit	10,619	7,992
Other comprehensive income		
Valuation difference on available-for-sale securities	3,845	(1,950)
Deferred gains or losses on hedges	(132)	107
Foreign currency translation adjustments	5,192	3,422
Remeasurements of defined benefit plans, net of tax	(1,855)	(1,528)
Share of other comprehensive income of entities accounted for using equity method	40	78
Total other comprehensive income	7,090	129
Comprehensive income	17,709	8,122
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	17,704	8,116
Comprehensive income attributable to non-controlling interests	5	5

(3) Consolidated Statement of Changes in Equity

Previous fiscal year (From April 1, 2023 to March 31, 2024)

(Million yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,723	7,292	52,629	(788)	63,857
Changes during period					
Dividends of surplus			(1,611)		(1,611)
Profit attributable to owners of parent			10,613		10,613
Purchase of treasury shares				(2,072)	(2,072)
Disposal of treasury shares				61	61
Net changes in items other than shareholders' equity					
Total changes during period	—	—	9,002	(2,011)	6,990
Balance at end of period	4,723	7,292	61,631	(2,799)	70,848

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans		
Balance at beginning of period	4,056	33	1,405	(1,623)	77	67,808
Changes during period						
Dividends of surplus						(1,611)
Profit attributable to owners of parent						10,613
Purchase of treasury shares						(2,072)
Disposal of treasury shares						61
Net changes in items other than shareholders' equity	3,845	(132)	5,232	(1,855)	10	7,101
Total changes during period	3,845	(132)	5,232	(1,865)	10	14,091
Balance at end of period	7,902	(98)	6,638	(3,478)	88	81,900

Current fiscal year (From April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,723	7,292	61,631	(2,799)	70,848
Changes during period					
Dividends of surplus			(1,883)		(1,833)
Profit attributable to owners of parent			7,986		7,986
Purchase of treasury shares				(1,998)	(1,998)
Cancellation of treasury shares		(4,071)		4,071	—
Disposal of treasury shares				76	76
Net changes in items other than shareholders' equity					
Total changes during period	—	(4,071)	6,102	2,149	4,180
Balance at end of period	4,723	3,221	67,733	(650)	75,028

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans		
Balance at beginning of period	7,902	(98)	6,638	(3,478)	88	81,900
Changes during period						
Dividends of surplus						(1,883)
Profit attributable to owners of parent						7,986
Purchase of treasury shares						(1,998)
Cancellation of treasury shares						—
Disposal of treasury shares						76
Net changes in items other than shareholders' equity	(1,950)	107	3,501	(1,528)	5	135
Total changes during period	(1,950)	(107)	3,501	(1,528)	5	4,316
Balance at end of period	5,951	9	10,139	(5,007)	94	86,216

(4) Consolidated Statement of Cash Flows

(Million yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Cash flows from operating activities		
Profit before income taxes	13,697	11,466
Depreciation	9,057	11,298
Impairment loss	1,009	35
Amortization of goodwill	1,163	1,433
Share of loss (profit) of entities accounted for using equity method	(37)	(71)
Loss (gain) on valuation of investment securities	11	124
Increase (decrease) in retirement benefit liability	(1,379)	(1,470)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	0	0
Increase (decrease) in provision for share awards for directors (and other officers)	25	(16)
Increase (decrease) in provision for bonuses	(397)	(971)
Increase (decrease) in provision for bonuses for directors (and other officers)	(87)	(40)
Increase (decrease) in allowance for doubtful accounts	(4,747)	(573)
Increase (decrease) in provision for point card certificates	(4)	(0)
Interest and dividend income	(718)	(790)
Interest expenses	2,114	2,711
Loss (gain) on sale and retirement of non-current assets	(1,414)	(95)
Loss (gain) on sale of investment securities	(836)	(1,816)
Reversal of foreign currency translation adjustments	8	—
Decrease (increase) in trade receivables	559	9,785
Decrease (increase) in inventories	13,321	(1,082)
Decrease (increase) in other assets	1,142	(1,106)
Increase (decrease) in trade payables	(955)	(8,201)
Increase (decrease) in other liabilities	(3,720)	(2,959)
Other	(1,062)	(154)
Subtotal	26,748	17,505
Interest and dividends received	738	821
Interest paid	(2,082)	(2,574)
Income taxes paid	(5,586)	(4,582)
Net cash provided by (used in) operating activities	19,817	11,169
Cash flows from investing activities		
Payments into time deposits	(437)	(256)
Proceeds from withdrawal of time deposits	429	295
Purchase of property, plant and equipment and intangible assets	(4,147)	(4,773)
Proceeds from sale of property, plant and equipment and intangible assets	1,926	378
Purchase of investment securities	(219)	(283)
Proceeds from sale of investment securities	1,396	2,949
Payments for acquisition of businesses	(1,100)	(1,738)
Loan advances	(0)	(3)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Proceeds from collection of loans receivable	302	23
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(3,663)	(13,236)
Other	5	2
Net cash provided by (used in) investing activities	(5,508)	(16,644)

(Million yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(6,103)	6,474
Net increase (decrease) in commercial papers	2,000	2,000
Proceeds from long-term borrowings	7,614	6,216
Repayments of long-term borrowings	(26,687)	(14,957)
Proceeds from issue of bonds	10,000	—
Repayments of lease obligations	(5,515)	(7,041)
Purchase of treasury shares	(2,072)	(1,998)
Dividends paid	(1,611)	(1,883)
Net cash provided by (used in) financing activities	(22,375)	(11,190)
Effect of exchange rate change on cash and cash equivalents	3,610	1,737
Net increase (decrease) in cash and cash equivalents	(4,455)	(14,928)
Cash and cash equivalents at beginning of period	30,699	26,244
Cash and cash equivalents at end of period	26,244	11,316