#### Translation

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# Summary of Consolidated Financial Results for the Year Ended March 31, 2025 (Based on Japanese GAAP)

May 12, 2025

Company name: MEIWA ESTATE Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 8869 URL https://www.meiwajisyo.co.jp/corp/

Representative: President & CEO Hideaki Harada

Inquiries: Director, Executive Officer Motomi Shimazu TEL 03(5489)0111

Scheduled date of ordinary general meeting of shareholders: June 27, 2025
Scheduled date to file Securities Report: June 25, 2025
Scheduled date to commence dividend payments: June 30, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2025	79,902	12.1	5,240	5.4	3,769	(5.5)	2,897	4.2
Year ended March 31, 2024	71,250	14.3	4,973	(16.3)	3,990	(20.0)	2,781	(37.0)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2025	123.57	_	8.8	2.7	6.6
Year ended March 31, 2024	118.62	-	9.0	3.3	7.0

#### (2) Consolidated financial position

(=) F					
	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2025	152,097	33,979	22.3	1,449.15	
As of March 31, 2024	124,151	31,973	25.8	1,363.61	

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2025	(33,373)	(5,843)	26,787	22,122
Year ended March 31, 2024	(1,833)	2,435	140	34,552

#### 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2024	-	0.00	-	40.00	40.00	937	33.7	3.0
Year ended March 31, 2025	-	0.00	=	40.00	40.00	937	32.4	2.8
Year ending March 31, 2026 (Forecast)	_	0.00	_	45.00	45.00		36.4	

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	84,000	5.1	6,300	20.2	4,300	14.1	2,900	0.1	123.68

#### 4. Notes

(1) Significant changes in the scope of consolidation during the year ended March 31, 2025:

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

total named of issued shares at the end of the period (increasing feature)								
As of March 31, 2025	23,447,684 shares	As of March 31, 2024	23,447,684 shares					
Number of treasury shares at the end of the period								
As of March 31, 2025	- shares	As of March 31, 2024	- shares					
Average number of shares during the period								
Year ended March 31, 2025	23,447,684 shares	Year ended March 31, 2024	23,447,684 shares					

### Consolidated financial statements Consolidated balance sheets

		(Willions of yell)		
	As of March 31, 2024	As of March 31, 2025		
Assets				
Current assets				
Cash and deposits	34,902	22,472		
Notes and accounts receivable - trade	199	217		
Real estate for sale	16,433	26,974		
Real estate for sale in process	62,257	87,859		
Operating loans	390	435		
Income taxes refund receivable	0	32		
Other	889	2,122		
Allowance for doubtful accounts	(1)	(2)		
Total current assets	115,071	140,112		
Non-current assets				
Property, plant and equipment				
Buildings and structures	6,724	7,252		
Accumulated depreciation	(4,837)	(4,699)		
Buildings and structures, net	1,887	2,553		
Land	4,227	7,008		
Other	1,070	742		
Accumulated depreciation	(460)	(457)		
Other, net	610	284		
Total property, plant and equipment	6,724	9,847		
Intangible assets				
Software	58	69		
Goodwill	7	2		
Other	173	159		
Total intangible assets	239	232		
Investments and other assets				
Investment securities	104	96		
Deferred tax assets	564	307		
Retirement benefit asset	264	347		
Other	1,240	1,212		
Allowance for doubtful accounts	(58)	(57)		
Total investments and other assets	2,115	1,906		
Total non-current assets	9,079	11,985		
Total assets	124,151	152,097		
		192,097		

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,369	1,706
Electronically recorded obligations - operating	18,438	17,572
Short-term borrowings	10,730	15,825
Current portion of long-term borrowings	10,001	21,491
Accrued expenses	275	257
Income taxes payable	215	215
Advances received	7,969	7,806
Provision for bonuses	534	515
Provision for bonuses for directors (and other officers)	106	152
Provision for shareholder benefit program	90	96
Other	2,134	1,872
Total current liabilities	52,865	67,512
Non-current liabilities		
Long-term borrowings	38,294	49,495
Provision for retirement benefits for directors (and other	246	260
officers)	240	200
Retirement benefit liability	226	211
Other	544	638
Total non-current liabilities	39,312	50,606
Total liabilities	92,178	118,118
Net assets		
Shareholders' equity		
Share capital	3,537	3,537
Capital surplus	5,395	5,395
Retained earnings	23,051	25,011
Total shareholders' equity	31,984	33,944
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(0)	(7)
Remeasurements of defined benefit plans	(11)	42
Total accumulated other comprehensive income	(11)	34
Total net assets	31,973	33,979
Total liabilities and net assets	124,151	152,097

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2024	March 31, 2025
Net sales	71,250	79,902
Cost of sales	55,717	63,333
Gross profit	15,532	16,569
Selling, general and administrative expenses	10,559	11,328
Operating profit	4,973	5,240
Non-operating income		
Interest income	0	7
Penalty income	89	79
Subsidy income	16	22
Reversal of allowance for doubtful accounts	0	0
Other	73	46
Total non-operating income	180	156
Non-operating expenses		
Interest expenses	1,003	1,170
Commission expenses	103	442
Other	55	14
Total non-operating expenses	1,162	1,627
Ordinary profit	3,990	3,769
Extraordinary income		
Gain on sale of non-current assets	78	100
Gain on sale of investment securities	66	_
Gain on bargain purchase	_	128
Total extraordinary income	144	229
Extraordinary losses		
Loss on retirement of non-current assets	10	7
Impairment losses	167	=
Loss on liquidation of subsidiaries	71	_
Total extraordinary losses	249	7
Profit before income taxes	3,885	3,991
Income taxes - current	556	1,677
Income taxes - deferred	547	(583)
Total income taxes	1,104	1,093
Profit	2,781	2,897
Profit attributable to owners of parent	2,781	2,897

# Consolidated statements of comprehensive income

		(Willions of yell)
	Fiscal year ended	Fiscal year ended
	March 31, 2024	March 31, 2025
Profit	2,781	2,897
Other comprehensive income		
Valuation difference on available-for-sale securities	175	(7)
Remeasurements of defined benefit plans, net of tax	(6)	54
Total other comprehensive income	168	46
Comprehensive income	2,950	2,943
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,950	2,943

# Consolidated statements of changes in equity Fiscal year ended March 31, 2024

	Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	3,537	5,395	21,245	-	30,178			
Changes during period								
Dividends of surplus			(975)		(975)			
Profit attributable to owners of parent			2,781		2,781			
Net changes in items other than shareholders' equity								
Total changes during period	_	_	1,805	-	1,805			
Balance at end of period	3,537	5,395	23,051	-	31,984			

	Accumulated other comprehensive income			
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	(175)	(4)	(180)	29,998
Changes during period				
Dividends of surplus				(975)
Profit attributable to owners of parent				2,781
Net changes in items other than shareholders' equity	175	(6)	168	168
Total changes during period	175	(6)	168	1,974
Balance at end of period	(0)	(11)	(11)	31,973

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,537	5,395	23,051	_	31,984
Changes during period					
Dividends of surplus			(937)		(937)
Profit attributable to owners of parent			2,897		2,897
Net changes in items other than shareholders' equity					
Total changes during period	=	-	1,959	-	1,959
Balance at end of period	3,537	5,395	25,011	-	33,944

	Accumulated other comprehensive income			
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	(0)	(11)	(11)	31,973
Changes during period				
Dividends of surplus				(937)
Profit attributable to owners of parent				2,897
Net changes in items other than shareholders' equity	(7)	54	46	46
Total changes during period	(7)	54	46	2,005
Balance at end of period	(7)	42	34	33,979

# Consolidated statements of cash flows

Cash flows from operating activities           Profit before income taxes         3,885         3,991           Depreciation         240         247           Impairment losses         167         —           Amortization of goodwill         5         5           Gain on bargain purchase         —         (128)           Increase (decrease) in allowance for doubtful accounts         0         0           Increase (decrease) in retirement benefit liability         16         0           Increase (decrease) in provision for retirement benefits for directors (and other officers)         3         13           Increase (decrease) in provision for shareholder benefit program         20         5           Increase (decrease) in provision for bonuses         89         (18)           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (100)         8 <th></th> <th>Fiscal year ended</th> <th>Fiscal year ended</th>		Fiscal year ended	Fiscal year ended
Profit before income taxes   3.885   3.991     Depreciation   240   247     Impairment losses   167   -     Amortization of goodwill   5   5   5     Gain on bargain purchase   -   (128)     Increase (decrease) in allowance for doubtful accounts   0   (00)     Increase (decrease) in retirement benefit liability   16   0     Increase (decrease) in provision for retirement benefits for directors (and other officers)   20   5     Increase (decrease) in provision for shareholder benefit   20   5     Increase (decrease) in provision for shareholder benefit   20   5     Increase (decrease) in provision for bonuses   89   (18)     Increase (decrease) in provision for bonuses   89   (18)     Increase (decrease) in provision for bonuses   (15)   46     Interest and dividend income   (00)   (8)     Interest and dividend income   (10)   (8)     Interest and dividend income   (78)   (100)     Loss (gain) on sale of investment securities   (78)   (100)     Loss (gain) on sale of investment securities   (66)   -     Loss (gain) on liquidation of subsidiaries   71   -     Loss on retirement of non-current assets   8   7     Decrease (increase) in trade receivables   9   (16)     Decrease (increase) in inventories   (10.039)   (36,330)     Decrease (increase) in inventories   (10.039)   (36,330)     Decrease (increase) in inventories   (10.039)   (36,330)     Decrease (increase) in trade receivables   772   (1,529)     Increase (decrease) in trade payables   772   (1,529)     Increase (decrease) in consumption taxes refund receivable   60   8   60   60   60   60   60   60		·	-
Profit before income taxes         3,885         3,991           Depreciation         240         247           Impairment losses         167         —           Amortization of goodwill         5         5           Gain on bargain purchase         —         (128)           Increase (decrease) in allowance for doubtful accounts         0         (0)           Increase (decrease) in provision for retirement benefits for directors (and other officers)         3         13           Increase (decrease) in provision for shareholder benefit groggram         20         5           Increase (decrease) in provision for bonuses         89         (18)           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (16)         8           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Interest and dividend income         (0)         (8)           Interest cycleses         1,003         1,170           Loss (gain) on sale of property, plant and equipment         (78)         (100)           Loss (gain) on sale of investment securities         (66)         —           Loss (gain) on ilquidation of	Cash flows from operating activities		· · · · · · · · · · · · · · · · · · ·
Impairment losses         167         —           Amortization of goodwill         5         5           Gain on bargain purchase         —         (128)           Increase (decrease) in allowance for doubtful accounts         0         (0)           Increase (decrease) in retirement benefit liability         16         0           Increase (decrease) in provision for retirement benefits for directors (and other officers)         3         13           Increase (decrease) in provision for shareholder benefit program         20         5           Increase (decrease) in provision for bonuses         89         (18)           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Interest and dividend income         (0)         (8)           Interest and (increase) in retirement securities         (66)         —           Loss (gain) on s	· -	3,885	3,991
Amortization of goodwill         5         5           Gain on bargain purchase         -         (128)           Increase (decrease) in allowance for doubtful accounts         0         (0)           Increase (decrease) in retirement benefit liability         16         0           Increase (decrease) in provision for retirement benefits for directors (and other officers)         3         13           Increase (decrease) in provision for shareholder benefit program         20         5           Increase (decrease) in provision for bonuses         89         (18)           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (10)         (8)           Interest and dividend income         (0)         (8)           Interest and dividend income         (0)         (8)           Loss (gain) on sale of property, plant and equipment         (78)         (16)	Depreciation	240	247
Amortization of goodwill         5         5           Gain on bargain purchase         -         (128)           Increase (decrease) in allowance for doubtful accounts         0         (0)           Increase (decrease) in retirement benefit liability         16         0           Increase (decrease) in provision for retirement benefits for directors (and other officers)         3         13           Increase (decrease) in provision for shareholder benefit program         20         5           Increase (decrease) in provision for bonuses         89         (18)           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Increase (decrease) in provision for bonuses for directors (and other officers)         (10)         (8)           Interest and dividend income         (0)         (8)           Interest and dividend income         (0)         (8)           Loss (gain) on sale of property, plant and equipment         (78)         (16)	Impairment losses	167	=
Increase (decrease) in retirement benefit liability		5	5
Increase (decrease) in retirement benefit liability         16         0           Increase (decrease) in provision for retirement benefits for directors (and other officers)         3         13           Increase (decrease) in provision for shareholder benefit program         20         5           Increase (decrease) in provision for bonuses         89         (18)           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Interest and dividend income         (0)         (8)           Interest and dividend income         (0)         (8)           Interest expenses         1,003         1,170           Loss (gain) on sale of property, plant and equipment         (78)         (100)           Loss (gain) on sale of investment securities         (66)         -           Loss (gain) on liquidation of subsidiaries         71         -           Loss (gain) on liquidation of subsidiaries         71         -           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in other assets         292         4,332           Decrease (increas	Gain on bargain purchase	=	(128)
Increase (decrease) in provision for retirement benefits for directors (and other officers)         3         13           Increase (decrease) in provision for shareholder benefit program         20         5           Increase (decrease) in provision for bonuses         89         (18)           Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Interest and dividend income         (0)         (8)           Interest expenses         1,003         1,170           Loss (gain) on sale of property, plant and equipment         (78)         (100)           Loss (gain) on sale of investment securities         (66)         -           Loss (gain) on liquidation of subsidiaries         71         -           Loss (gain) on liquidation of subsidiaries         71         -           Decrease (increase) in trade receivables         9         (16)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in inventories         (28)         (44           Decrease (increase) in other assets         292         4,332           Decrease (increase) in consumption taxes refund receivable         (244)         369           Increase (decrease) in other liabilities         3,844         (402)           Inc	Increase (decrease) in allowance for doubtful accounts	0	(0)
Increase (decrease) in provision for shareholder benefit program   20   5     Increase (decrease) in provision for bonuses   89   (18)     Increase (decrease) in provision for bonuses for directors (and other officers)   (15)   46     Interest and dividend income   (0)   (8)     Interest expenses   1,003   1,170     Loss (gain) on sale of property, plant and equipment   (78)   (100)     Loss (gain) on sale of investment securities   (66)       Loss (gain) on liquidation of subsidiaries   71       Loss on retirement of non-current assets   8   7     Decrease (increase) in trade receivables   9   (16)     Decrease (increase) in inventories   (10,039)   (36,330)     Decrease (increase) in retirement benefit asset   (28)   (44)     Decrease (increase) in other assets   292   4,332     Decrease (increase) in consumption taxes refund receivable   (244)   369     Increase (decrease) in interlate payables   772   (1,529)     Increase (decrease) in other liabilities   3,844   (402)     Increase (decrease) in accrued consumption taxes   (17)   (3)     Other, net   109   316     Subtotal   50   (28,077)     Interest and dividends received   0   8     Interest paid   (975)   (1,236)     Income taxes refund (paid)   (805)   (3,625)     Other, net   (103)   (442)	Increase (decrease) in retirement benefit liability	16	0
Increase (decrease) in provision for shareholder benefit program   20   5     Increase (decrease) in provision for bonuses   89   (18)     Increase (decrease) in provision for bonuses for directors (and other officers)   (15)   46     Interest and dividend income   (0)   (8)     Interest and dividend income   (0)   (8)     Interest expenses   1,003   1,170     Loss (gain) on sale of property, plant and equipment   (78)   (100)     Loss (gain) on lale of investment securities   (66)   -     Loss (gain) on liquidation of subsidiaries   71   -     Loss on retirement of non-current assets   8   7     Decrease (increase) in trade receivables   9   (16)     Decrease (increase) in inventories   (10,039)   (36,330)     Decrease (increase) in inventories   (28)   (44)     Decrease (increase) in other assets   292   4,332     Decrease (increase) in consumption taxes refund receivable   (244)   369     Increase (decrease) in consumption taxes refund receivable   (244)   369     Increase (decrease) in accrued consumption taxes   (17)   (3)     Other, net   109   316     Subtotal   50   (28,077)     Interest and dividends received   0   8     Interest paid   (975)   (1,236)     Increase taxes refund (paid)   (805)   (3,625)     Other, net   (103)   (442)	Increase (decrease) in provision for retirement benefits for	2	12
Program   10	directors (and other officers)	3	13
Increase (decrease) in provision for bonuses   89	Increase (decrease) in provision for shareholder benefit	20	F
Increase (decrease) in provision for bonuses for directors (and other officers)         (15)         46           Interest and dividend income         (0)         (8)           Interest expenses         1,003         1,170           Loss (gain) on sale of property, plant and equipment         (78)         (100)           Loss (gain) on sale of investment securities         (66)         -           Loss (gain) on liquidation of subsidiaries         71         -           Loss on retirement of non-current assets         8         7           Decrease (increase) in trade receivables         9         (16)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in retirement benefit asset         (28)         (44)           Decrease (increase) in other assets         292         4,332           Decrease (increase) in trade payables         772         (1,529)           Increase (decrease) in trade payables         772         (1,529)           Increase (decrease) in other liabilities         3,844         (402)           Increase (decrease) in accrued consumption taxes         (17)         (3)           Other, net         109         316           Subtotal         50         (28,077)           Interest and	program	20	3
other officers)         (15)         46           Interest and dividend income         (0)         (8)           Interest expenses         1,003         1,170           Loss (gain) on sale of property, plant and equipment         (78)         (100)           Loss (gain) on sale of investment securities         (66)         -           Loss (gain) on liquidation of subsidiaries         71         -           Loss on retirement of non-current assets         8         7           Decrease (increase) in trade receivables         9         (16)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in retirement benefit asset         (28)         (44)           Decrease (increase) in other assets         292         4,332           Decrease (increase) in trade payables         772         (1,529)           Increase (decrease) in other liabilities         3,844         (402)           Increase (decrease) in accrued consumption taxes         (17)         (3)           Other, net         109         316           Subtotal         50         (28,077)           Interest and dividends received         0         8           Increst paid         (975)         (1,236)	Increase (decrease) in provision for bonuses	89	(18)
Interest and dividend income   (0) (8)     Interest expenses   1,003   1,170     Loss (gain) on sale of property, plant and equipment   (78) (100)     Loss (gain) on sale of investment securities   (66)   -	Increase (decrease) in provision for bonuses for directors (and	(15)	4.6
Interest expenses         1,003         1,170           Loss (gain) on sale of property, plant and equipment         (78)         (100)           Loss (gain) on sale of investment securities         (66)         —           Loss (gain) on liquidation of subsidiaries         71         —           Loss on retirement of non-current assets         8         7           Decrease (increase) in trade receivables         9         (16)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in retirement benefit asset         (28)         (44)           Decrease (increase) in other assets         292         4,332           Decrease (increase) in consumption taxes refund receivable         (244)         369           Increase (decrease) in trade payables         772         (1,529)           Increase (decrease) in other liabilities         3,844         (402)           Increase (decrease) in accrued consumption taxes         (17)         (3)           Other, net         109         316           Subtotal         50         (28,077)           Interest and dividends received         0         8           Interest paid         (975)         (1,236)           Income taxes refund (paid)         (805)	other officers)	(15)	46
Loss (gain) on sale of property, plant and equipment         (78)         (100)           Loss (gain) on sale of investment securities         (66)         —           Loss (gain) on liquidation of subsidiaries         71         —           Loss on retirement of non-current assets         8         7           Decrease (increase) in trade receivables         9         (16)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in retirement benefit asset         (28)         (44)           Decrease (increase) in other assets         292         4,332           Decrease (increase) in consumption taxes refund receivable         (244)         369           Increase (decrease) in trade payables         772         (1,529)           Increase (decrease) in other liabilities         3,844         (402)           Increase (decrease) in accrued consumption taxes         (17)         (3)           Other, net         109         316           Subtotal         50         (28,077)           Interest and dividends received         0         8           Income taxes refund (paid)         (805)         (3,625)           Other, net         (103)         (442)	Interest and dividend income	(0)	(8)
Loss (gain) on sale of investment securities         (66)         —           Loss (gain) on liquidation of subsidiaries         71         —           Loss on retirement of non-current assets         8         7           Decrease (increase) in trade receivables         9         (16)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in retirement benefit asset         (28)         (44)           Decrease (increase) in other assets         292         4,332           Decrease (increase) in consumption taxes refund receivable         (244)         369           Increase (decrease) in trade payables         772         (1,529)           Increase (decrease) in other liabilities         3,844         (402)           Increase (decrease) in accrued consumption taxes         (17)         (3)           Other, net         109         316           Subtotal         50         (28,077)           Interest and dividends received         0         8           Interest paid         (975)         (1,236)           Income taxes refund (paid)         (805)         (3,625)           Other, net         (103)         (442)	Interest expenses	1,003	1,170
Loss (gain) on liquidation of subsidiaries         71         —           Loss on retirement of non-current assets         8         7           Decrease (increase) in trade receivables         9         (16)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in retirement benefit asset         (28)         (44)           Decrease (increase) in other assets         292         4,332           Decrease (increase) in consumption taxes refund receivable         (244)         369           Increase (decrease) in trade payables         772         (1,529)           Increase (decrease) in other liabilities         3,844         (402)           Increase (decrease) in accrued consumption taxes         (17)         (3)           Other, net         109         316           Subtotal         50         (28,077)           Interest and dividends received         0         8           Interest paid         (975)         (1,236)           Income taxes refund (paid)         (805)         (3,625)           Other, net         (103)         (442)	Loss (gain) on sale of property, plant and equipment	(78)	(100)
Loss on retirement of non-current assets       8       7         Decrease (increase) in trade receivables       9       (16)         Decrease (increase) in inventories       (10,039)       (36,330)         Decrease (increase) in retirement benefit asset       (28)       (44)         Decrease (increase) in other assets       292       4,332         Decrease (increase) in consumption taxes refund receivable       (244)       369         Increase (decrease) in trade payables       772       (1,529)         Increase (decrease) in other liabilities       3,844       (402)         Increase (decrease) in accrued consumption taxes       (17)       (3)         Other, net       109       316         Subtotal       50       (28,077)         Interest and dividends received       0       8         Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Loss (gain) on sale of investment securities	(66)	_
Decrease (increase) in trade receivables         9         (16)           Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in retirement benefit asset         (28)         (44)           Decrease (increase) in other assets         292         4,332           Decrease (increase) in consumption taxes refund receivable         (244)         369           Increase (decrease) in trade payables         772         (1,529)           Increase (decrease) in other liabilities         3,844         (402)           Increase (decrease) in accrued consumption taxes         (17)         (3)           Other, net         109         316           Subtotal         50         (28,077)           Interest and dividends received         0         8           Interest paid         (975)         (1,236)           Income taxes refund (paid)         (805)         (3,625)           Other, net         (103)         (442)	Loss (gain) on liquidation of subsidiaries	71	-
Decrease (increase) in inventories         (10,039)         (36,330)           Decrease (increase) in retirement benefit asset         (28)         (44)           Decrease (increase) in other assets         292         4,332           Decrease (increase) in consumption taxes refund receivable         (244)         369           Increase (decrease) in trade payables         772         (1,529)           Increase (decrease) in other liabilities         3,844         (402)           Increase (decrease) in accrued consumption taxes         (17)         (3)           Other, net         109         316           Subtotal         50         (28,077)           Interest and dividends received         0         8           Interest paid         (975)         (1,236)           Income taxes refund (paid)         (805)         (3,625)           Other, net         (103)         (442)	Loss on retirement of non-current assets	8	7
Decrease (increase) in retirement benefit asset       (28)       (44)         Decrease (increase) in other assets       292       4,332         Decrease (increase) in consumption taxes refund receivable       (244)       369         Increase (decrease) in trade payables       772       (1,529)         Increase (decrease) in other liabilities       3,844       (402)         Increase (decrease) in accrued consumption taxes       (17)       (3)         Other, net       109       316         Subtotal       50       (28,077)         Interest and dividends received       0       8         Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Decrease (increase) in trade receivables	9	(16)
Decrease (increase) in other assets       292       4,332         Decrease (increase) in consumption taxes refund receivable       (244)       369         Increase (decrease) in trade payables       772       (1,529)         Increase (decrease) in other liabilities       3,844       (402)         Increase (decrease) in accrued consumption taxes       (17)       (3)         Other, net       109       316         Subtotal       50       (28,077)         Interest and dividends received       0       8         Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Decrease (increase) in inventories	(10,039)	(36,330)
Decrease (increase) in consumption taxes refund receivable       (244)       369         Increase (decrease) in trade payables       772       (1,529)         Increase (decrease) in other liabilities       3,844       (402)         Increase (decrease) in accrued consumption taxes       (17)       (3)         Other, net       109       316         Subtotal       50       (28,077)         Interest and dividends received       0       8         Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Decrease (increase) in retirement benefit asset	(28)	(44)
Increase (decrease) in trade payables       772       (1,529)         Increase (decrease) in other liabilities       3,844       (402)         Increase (decrease) in accrued consumption taxes       (17)       (3)         Other, net       109       316         Subtotal       50       (28,077)         Interest and dividends received       0       8         Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Decrease (increase) in other assets	292	4,332
Increase (decrease) in other liabilities       3,844       (402)         Increase (decrease) in accrued consumption taxes       (17)       (3)         Other, net       109       316         Subtotal       50       (28,077)         Interest and dividends received       0       8         Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Decrease (increase) in consumption taxes refund receivable	(244)	369
Increase (decrease) in accrued consumption taxes       (17)       (3)         Other, net       109       316         Subtotal       50       (28,077)         Interest and dividends received       0       8         Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Increase (decrease) in trade payables	772	(1,529)
Other, net         109         316           Subtotal         50         (28,077)           Interest and dividends received         0         8           Interest paid         (975)         (1,236)           Income taxes refund (paid)         (805)         (3,625)           Other, net         (103)         (442)	Increase (decrease) in other liabilities	3,844	(402)
Subtotal         50         (28,077)           Interest and dividends received         0         8           Interest paid         (975)         (1,236)           Income taxes refund (paid)         (805)         (3,625)           Other, net         (103)         (442)	Increase (decrease) in accrued consumption taxes	(17)	(3)
Interest and dividends received       0       8         Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Other, net	109	316
Interest paid       (975)       (1,236)         Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Subtotal	50	(28,077)
Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Interest and dividends received	0	8
Income taxes refund (paid)       (805)       (3,625)         Other, net       (103)       (442)	Interest paid	(975)	(1,236)
Other, net (103) (442)		(805)	
Net cash provided by (used in) operating activities (1,833) (33,373)	Other, net	(103)	
	Net cash provided by (used in) operating activities	(1,833)	(33,373)

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2024	March 31, 2025
Cash flows from investing activities		
Payments into time deposits	(442)	(640)
Proceeds from withdrawal of time deposits	429	640
Purchase of property, plant and equipment	(601)	(560)
Proceeds from sale of property, plant and equipment	1,046	298
Purchase of intangible assets	(9)	(28)
Purchase of investment securities	(55)	_
Proceeds from sale of investment securities	1,673	_
Purchase of shares of subsidiaries resulting in change in scope		(5.522)
of consolidation	=	(5,523)
Purchase of shares of subsidiaries	(9)	_
Proceeds from liquidation of subsidiaries	391	_
Decrease (increase) in investments and other assets	13	(29)
Net cash provided by (used in) investing activities	2,435	(5,843)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	1,843	5,094
Proceeds from long-term borrowings	22,250	42,744
Repayments of long-term borrowings	(22,925)	(20,054)
Dividends paid	(975)	(937)
Repayments of finance lease liabilities	(52)	(59)
Net cash provided by (used in) financing activities	140	26,787
Net increase (decrease) in cash and cash equivalents	741	(12,430)
Cash and cash equivalents at beginning of period	33,810	34,552
Cash and cash equivalents at end of period	34,552	22,122
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