



Consolidated Financial Statements

For the Fiscal Year ended March 31, 2025 [Japanese GAAP]

May 13, 2025

Listed Company Name: INNOTECH CORPORATION
 Stock Listed: Prime Market of the Tokyo Stock Exchange
 Code No.: 9880
 URL: <https://www.innotech.co.jp/>
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 President and Representative Director: Nobuyuki Otsuka

(Amounts are rounded down to the nearest million yen.)

1. Consolidated Financial Highlights for FY 2024 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	million yen	%	million yen	%	million yen	%	million yen	%
FY2024	41,977	1.5	1,887	△ 23.7	1,754	△ 39.1	1,200	△ 18.8
FY2023	41,358	7.1	2,474	6.7	2,880	16.1	1,477	△ 11.3

[Note] Comprehensive income FY2024: 2,165 million yen (△12.9%) FY2023: 1,918 million yen (△17.7%)

	Profit attributable to owners of parent per share	Diluted profit attributable to owners of parent per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	yen sen	yen sen	%	%	%
FY2024	89.54	89.14	4.8	3.7	4.5
FY2023	110.55	109.46	6.1	6.3	6.0

[Reference] Equity in earnings (losses) of affiliated companies FY2024: △70 million yen FY2023: - million yen

(2) Consolidated Financial Position

	Total assets	Net assets	Net worth ratio	Net assets per share
	million yen	million yen	%	yen sen
FY2024	47,008	26,132	54.1	1,930.81
FY2023	47,833	25,322	51.6	1,835.61

[Reference] Net worth FY2024: 25,423 million yen FY2023: 24,704 million yen

(3) Consolidated Cash Flows

	CF from operating activities	CF from investing activities	CF from financing activities	Cash and cash equivalents at the end of the period
	million yen	million yen	million yen	million yen
FY2024	1,711	△ 410	△ 3,382	6,340
FY2023	2,621	△ 1,444	808	8,243

2. Dividend Payment Results and Outlook

	Annual dividend per share Total					Total amount of dividends paid/payable (full-year)	Dividend payout ratio (consolidated)	Rate of dividend to net assets (consolidated)
	As of Q1-end	As of Q2-end	As of Q3-end	As of Fiscal Year-end	Full Year			
	yen sen	yen sen	yen sen	yen sen	yen sen	million yen	%	%
FY2023	-	35.00	-	35.00	70.00	944	63.3	3.9
FY2024	-	35.00	-	35.00	70.00	934	78.2	3.7
FY2025 (outlook)	-	35.00	-	35.00	70.00		54.2	

3. Consolidated Business Outlook for FY2025 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Profit attributable to owners of parent per share
	million yen	%	million yen	%	million yen	%	million yen	%	yen sen
FY2025	43,500	3.6	2,600	37.8	2,600	48.2	1,700	41.6	129.11

Notes to Consolidated Financial Statements

(1) Significant changes in the scope of consolidation during the period : None
 Newly — (Name of Company) — Exception — (Name of Company) —

(2) Changes in accounting procedures:

- ① Related to accounting standard revisions etc. : Yes
- ② Other changes : None
- ③ Changes in accounting estimates : None
- ④ Modified restatements : None

(3) Number of shares outstanding (common stock)

- ① Total outstanding shares including treasury shares as of:
 As of March 31, 2025: 13,700,000 shares As of March 31, 2024: 13,700,000 shares
- ② Outstanding treasury shares as of:
 As of March 31, 2025: 532,914 shares As of March 31, 2024: 241,614 shares
- ③ Average outstanding shares as of:
 Year ended March 31, 2025: 13,404,464 shares Year ended March 31, 2024: 13,366,288 shares

[Note] The number of treasury shares at the end of the period includes the Company's stock held by trust accounts of ESOP (42,000 shares as of March 31, 2025; 42,000 shares as of March 31, 2024). Also, the Company's stock held by trust accounts is included in treasury shares that are deducted in the calculation of the average number of shares during the period (42,000 shares for FY2025; 42,000 shares for FY2024).

(Reference) Summary of Non-consolidated Financial Results

Non-Consolidated Financial Highlights for FY2024 (April 1, 2024 to March 31, 2025)

(1) Non-Consolidated Operating Results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit	
	million yen	%	million yen	%	million yen	%	million yen	%
FY2024	14,023	△ 5.0	△ 42	—	625	△ 65.9	625	△ 57.7
FY2023	14,762	△ 10.7	716	△ 25.3	1,832	△ 3.9	1,478	△ 6.3

	Profit attributable to owners of parent per share	Diluted profit attributable to owners of parent per share
	yen sen	yen sen
FY2024	46.63	46.41
FY2023	110.63	109.53

(2) Non-Consolidated Financial Position

	Total assets	Net assets	Net worth ratio	Net assets per share
	million yen	million yen	%	yen sen
FY2024	30,522	18,766	61.4	1,423.63
FY2023	32,567	19,351	59.4	1,436.24

[Reference] Net worth FY2024: 18,745 million yen FY2023: 19,329 million yen

* This Summary of Consolidated Financial Results is outside the scope of external auditor's review procedures under the Financial Instruments and Exchange Act.

* Request for appropriate use of the business outlook and other special remarks:

The information provided in this documentation includes forward looking statements based on current expectations, forecasts or beliefs. Such forward looking statements include a number of preliminary assumptions about future events that are subject to factors and uncertainties that could cause actual results to differ materially from those described in the forward looking statements.

Consolidated Balance Sheets

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	8,876,950	6,532,327
Notes receivable - trade	333,986	230,599
Accounts receivable - trade	9,700,768	10,840,081
Contract assets	135,745	71,115
Merchandise and finished goods	5,485,515	6,052,657
Work in process	1,503,906	1,242,732
Raw materials	2,192,112	2,059,834
Other	2,077,892	2,682,256
Allowance for doubtful accounts	△1,592	—
Total current assets	30,305,285	29,711,605
Non-current assets		
Property, plant and equipment		
Buildings and structures	8,823,759	8,981,944
Accumulated depreciation	△5,557,041	△5,757,435
Buildings and structures, net	3,266,718	3,224,509
Machinery, equipment and vehicles	3,169,236	2,093,550
Accumulated depreciation	△1,325,977	△1,101,815
Machinery, equipment and vehicles, net	1,843,259	991,735
Land	5,872,784	5,872,784
Other	1,790,458	1,784,127
Accumulated depreciation	△1,143,082	△1,279,968
Other, net	647,376	504,159
Total property, plant and equipment	11,630,139	10,593,189
Intangible assets		
Goodwill	817,981	638,158
Other	1,248,338	1,234,427
Total intangible assets	2,066,320	1,872,586
Investments and other assets		
Investment securities	1,479,596	2,648,107
Deferred tax assets	498,272	353,029
Retirement benefit asset	621,045	570,954
Other	1,233,041	1,258,904
Total investments and other assets	3,831,955	4,830,995
Total non-current assets	17,528,415	17,296,771
Total assets	47,833,701	47,008,377

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,778,142	3,197,709
Short-term borrowings	9,479,991	8,366,272
Current portion of long-term borrowings	660,000	400,000
Income taxes payable	489,044	426,293
Advances received	4,142,390	4,070,403
Provision for bonuses	449,826	603,939
Provision for bonuses for directors (and other officers)	4,000	—
Other	2,257,576	2,102,409
Total current liabilities	20,260,971	19,167,026
Non-current liabilities		
Long-term borrowings	1,280,000	850,000
Provision for retirement benefits for directors (and other officers)	168,097	94,616
Provision for share awards	35,992	50,498
Retirement benefit liability	358,727	378,410
Other	407,601	335,239
Total non-current liabilities	2,250,418	1,708,764
Total liabilities	22,511,390	20,875,791
Net assets		
Shareholders' equity		
Share capital	10,517,159	10,517,159
Capital surplus	4,044,529	4,069,017
Retained earnings	9,242,163	9,497,392
Treasury shares	△275,721	△676,186
Total shareholders' equity	23,528,132	23,407,383
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	258,584	318,450
Deferred gains or losses on hedges	△85,861	△42,460
Foreign currency translation adjustment	864,545	1,670,951
Remeasurements of defined benefit plans	138,919	68,831
Total accumulated other comprehensive income	1,176,186	2,015,772
Share acquisition rights	21,730	21,730
Non-controlling interests	596,260	687,698
Total net assets	25,322,310	26,132,585
Total liabilities and net assets	47,833,701	47,008,377

Consolidated Statements of Income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	41,358,384	41,977,111
Cost of sales	28,198,202	29,327,269
Gross profit	13,160,181	12,649,842
Selling, general and administrative expenses	10,685,905	10,762,410
Operating profit	2,474,275	1,887,431
Non-operating income		
Rental income from real estate	480,824	492,494
Foreign exchange gains	229,455	—
Surrender value of insurance policies	20,495	265,181
Other	167,370	96,683
Total non-operating income	898,145	854,359
Non-operating expenses		
Rental expenses on real estate	353,550	363,341
Interest expenses	95,719	129,017
Loss on investments in investment partnerships	21,657	242,183
Foreign exchange losses	—	147,503
Other	21,385	105,010
Total non-operating expenses	492,312	987,057
Ordinary profit	2,880,108	1,754,734
Extraordinary income		
Gain on sale of businesses	—	337,984
Other	3,643	1,095
Total extraordinary income	3,643	339,079
Extraordinary losses		
Loss on valuation of investment securities	532,085	75,678
Other	2,039	—
Total extraordinary losses	534,124	75,678
Profit before income taxes	2,349,626	2,018,135
Income taxes - current	915,583	629,813
Income taxes - deferred	△98,204	83,975
Total income taxes	817,378	713,788
Profit	1,532,247	1,304,346
Profit attributable to non-controlling interests	54,574	104,045
Profit attributable to owners of parent	1,477,673	1,200,300

Consolidated Statements of Comprehensive Income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	1,532,247	1,304,346
Other comprehensive income		
Valuation difference on available-for-sale securities	158,288	59,866
Deferred gains or losses on hedges	△40,901	43,401
Foreign currency translation adjustment	116,926	827,803
Remeasurements of defined benefit plans, net of tax	151,605	△70,088
Total other comprehensive income	385,920	860,983
Comprehensive income	1,918,167	2,165,330
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,854,450	2,039,886
Comprehensive income attributable to non-controlling interests	63,717	125,443

Consolidated Statements of Changes in Equity

FY2023 (From April 1, 2023 to March 31, 2024)

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,517,159	4,242,744	8,697,421	△651,358	22,805,967
Changes during period					
Dividends of surplus			△932,930		△932,930
Profit attributable to owners of parent			1,477,673		1,477,673
Purchase of treasury shares				△174	△174
Disposal of treasury shares		△198,098		375,811	177,713
Change in ownership interest of parent due to transactions with non-controlling interests		△116			△116
Net changes in items other than shareholders' equity					
Total changes during period	—	△198,214	544,742	375,637	722,165
Balance at end of period	10,517,159	4,044,529	9,242,163	△275,721	23,528,132

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	100,295	△44,960	756,761	△12,686	799,409	128,849	855,760	24,589,987
Changes during period								
Dividends of surplus								△932,930
Profit attributable to owners of parent								1,477,673
Purchase of treasury shares								△174
Disposal of treasury shares								177,713
Change in ownership interest of parent due to transactions with non-controlling interests								△116
Net changes in items other than shareholders' equity	158,288	△40,901	107,784	151,605	376,777	△107,119	△259,500	10,158
Total changes during period	158,288	△40,901	107,784	151,605	376,777	△107,119	△259,500	732,323
Balance at end of period	258,584	△85,861	864,545	138,919	1,176,186	21,730	596,260	25,322,310

FY2024 (From April 1, 2024 to March 31, 2025)

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,517,159	4,044,529	9,242,163	△275,721	23,528,132
Changes during period					
Dividends of surplus			△945,072		△945,072
Profit attributable to owners of parent			1,200,300		1,200,300
Purchase of treasury shares				△432,934	△432,934
Disposal of treasury shares		16,814		32,468	49,282
Change in ownership interest of parent due to transactions with non-controlling interests		7,674			7,674
Net changes in items other than shareholders' equity					
Total changes during period	—	24,488	255,228	△400,465	△120,749
Balance at end of period	10,517,159	4,069,017	9,497,392	△676,186	23,407,383

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	258,584	△85,861	864,545	138,919	1,176,186	21,730	596,260	25,322,310
Changes during period								
Dividends of surplus								△945,072
Profit attributable to owners of parent								1,200,300
Purchase of treasury shares								△432,934
Disposal of treasury shares								49,282
Change in ownership interest of parent due to transactions with non-controlling interests								7,674
Net changes in items other than shareholders' equity	59,866	43,401	806,406	△70,088	839,585	—	91,438	931,024
Total changes during period	59,866	43,401	806,406	△70,088	839,585	—	91,438	810,274
Balance at end of period	318,450	△42,460	1,670,951	68,831	2,015,772	21,730	687,698	26,132,585

Consolidated Statements of Cash Flows

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	2,349,626	2,018,135
Depreciation	1,288,857	1,316,847
Amortization of goodwill	230,076	203,983
Increase (decrease) in allowance for doubtful accounts	△3,932	△1,592
Increase (decrease) in provision for bonuses	117,154	138,324
Increase (decrease) in retirement benefit liability	21,573	△32,023
Increase (decrease) in provision for share awards	17,393	14,506
Interest and dividend income	△38,480	△55,948
Interest expenses	95,719	129,017
Foreign exchange losses (gains)	△378,028	362,892
Loss (gain) on investments in investment partnerships	9,758	242,183
Loss (gain) on valuation of investment securities	532,085	75,678
Loss (gain) on sale of businesses	—	△337,984
Loss on tax purpose reduction entry of non-current assets	2,039	—
Decrease (increase) in trade receivables	△235,019	△812,934
Decrease (increase) in inventories and advance payments	△999,552	△599,552
Increase (decrease) in trade payables	△377,686	348,350
Increase (decrease) in advances received	982,810	△109,048
Other, net	△79,319	△311,958
Subtotal	3,535,074	2,588,875
Interest and dividends received	38,940	57,331
Interest paid	△88,551	△138,000
Income taxes paid	△863,987	△796,499
Net cash provided by (used in) operating activities	2,621,476	1,711,705
Cash flows from investing activities		
Payments into time deposits	△141,965	△208
Proceeds from withdrawal of time deposits	560	504,401
Purchase of property, plant and equipment	△704,668	△590,951
Purchase of intangible assets	△499,379	△605,300
Purchase of long-term prepaid expenses	△90,801	△198,879
Purchase of investment securities	△120	△120
Payments for investments in capital of subsidiaries and associates	—	△1,395,099
Proceeds from distributions from investment partnerships	6,140	—
Net decrease (increase) in short-term loans receivable	△92,400	96,400
Purchase of insurance funds	△56,037	△67,328
Proceeds from cancellation of insurance funds	135,700	118,431
Proceeds from sale of businesses	—	1,582,647
Other, net	△1,605	145,975
Net cash provided by (used in) investing activities	△1,444,577	△410,034
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	4,055,625	△1,273,527
Proceeds from long-term borrowings	1,000,000	—
Repayments of long-term borrowings	△763,296	△690,000
Redemption of bonds	△2,200,000	—
Dividends paid	△930,823	△943,244
Purchase of treasury shares	△174	△432,938
Dividends paid to non-controlling interests	△28,700	△34,919
Repayments to non-controlling shareholders	△315,424	—
Other, net	△8,702	△8,259
Net cash provided by (used in) financing activities	808,503	△3,382,889

Effect of exchange rate change on cash and cash equivalents	122,989	178,269
Net increase (decrease) in cash and cash equivalents	2,108,391	△1,902,949
Cash and cash equivalents at beginning of period	6,134,616	8,243,008
Cash and cash equivalents at end of period	8,243,008	6,340,058

(Segment Information)

I . Fiscal Year, FY2023(April 1, 2023 to March 31, 2024)

(Thousands of yen)

	Reportable segments				Reconciling items	Consolidated financial statements
	Test Solution Business	Semiconductor Design-related Business	System and Service Business	Reportable segments		
Sales						
Testers	3,171,877	—	—	3,171,877	—	3,171,877
STAr Technologies	12,713,205	—	—	12,713,205	—	12,713,205
EDA and Others	—	8,641,558	—	8,641,558	—	8,641,558
Sanei Hytechs	—	3,995,664	—	3,995,664	—	3,995,664
MoDeCH	—	246,814	—	246,814	—	246,814
Embedded System and Others	—	—	2,815,079	2,815,079	—	2,815,079
IT Access	—	—	5,160,687	5,160,687	—	5,160,687
GAIO Technology	—	—	4,072,684	4,072,684	—	4,072,684
Regulus	—	—	540,813	540,813	—	540,813
Revenue from Contracts with Customers	15,885,082	12,884,037	12,589,264	41,358,384	—	41,358,384
Revenues from external customers	15,885,082	12,884,037	12,589,264	41,358,384	—	41,358,384
Transactions with other segments	—	1,686	62,450	64,137	△64,137	—
Net sales	15,885,082	12,885,724	12,651,715	41,422,521	△64,137	41,358,384
Operating profit	542,676	529,952	1,579,227	2,651,856	△177,581	2,474,275
Other items						
Depreciation	525,284	131,911	478,246	1,135,442	75,274	1,210,717
Amortization of goodwill	189,010	41,066	—	230,076	—	230,076

II . Fiscal Year, FY2024(April 1, 2024 to March 31, 2025)

(Thousands of yen)

	Reportable segments				Reconciling items	Consolidated financial statements
	Test Solution Business	Semiconductor Design-related Business	System and Service Business	Reportable segments		
Sales						
Testers	1,712,885	—	—	1,712,885	—	1,712,885
STAr Technologies	13,264,776	—	—	13,264,776	—	13,264,776
EDA and Others	—	9,089,790	—	9,089,790	—	9,089,790
Sanei Hytechs	—	3,678,142	—	3,678,142	—	3,678,142
MoDeCH	—	224,782	—	224,782	—	224,782
Embedded System and Others	—	—	3,075,293	3,075,293	—	3,075,293
IT Access	—	—	5,392,411	5,392,411	—	5,392,411
GAIO Technology	—	—	5,003,679	5,003,679	—	5,003,679
Regulus	—	—	535,351	535,351	—	535,351
Revenue from Contracts with Customers	14,977,662	12,992,715	14,006,734	41,977,111	—	41,977,111
Revenues from external customers	14,977,662	12,992,715	14,006,734	41,977,111	—	41,977,111
Transactions with other segments	—	109	41,104	41,213	△41,213	—
Net sales	14,977,662	12,992,824	14,047,838	42,018,325	△41,213	41,977,111
Operating profit(△loss)	△312,462	457,165	1,799,884	1,944,586	△57,155	1,887,431
Other items						
Depreciation	427,141	155,408	577,142	1,159,692	76,892	1,236,585
Amortization of goodwill	168,665	35,318	—	203,983	—	203,983

* Matters related to changes in reportable segments, etc.

From the FY2024 under review, we reviewed methods for allocating corporate expenses in order to more suitably manage the performances of reportable segments, changing the method for calculating Operating profit (△loss) by reportable segments.

The segment information of the FY2023, is disclosed based on the changed method.