



Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 [Under Japanese GAAP]

May 12, 2025

Company name: SANKYU INC.
 Listing: Tokyo Stock Exchange / Fukuoka Stock Exchange
 Securities code: 9065
 URL: <https://www.sankyu.co.jp/en/>
 Representative: Kimihiro Nakamura, President (Representative Director)
 Inquiries: Moritsune Toga, General Manager, Accounting Department
 Telephone: +81-3-3536-3939
 Scheduled date of general shareholders' meeting: June 26, 2025
 Scheduled date to commence dividend payments: June 27, 2025
 Scheduled date to file annual securities report: June 26, 2025
 Preparation of supplementary material on annual financial results: Yes
 Holding of annual financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (From April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2025	606,791	7.7	43,945	24.8	44,679	22.0	30,747	26.1
March 31, 2024	563,547	(2.7)	35,216	(7.7)	36,631	(7.6)	24,379	(2.3)

(Note) Comprehensive income: For the fiscal year ended March 31, 2025: 37,225 million yen [(1.2) %]

For the fiscal year ended March 31, 2024: 37,667 million yen [22.2 %]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	570.99	—	10.7	8.5	7.2
March 31, 2024	428.60	—	8.8	7.4	6.2

(Reference) Share of profit (loss) of entities accounted for using equity method:

For the fiscal year ended March 31, 2025: 108 million yen

For the fiscal year ended March 31, 2024: 110 million yen

(2) Consolidated Financial Position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
March 31, 2025	545,189	297,063	53.8	5,580.58
March 31, 2024	505,045	285,433	55.8	5,083.35

(Reference) Equity: As of March 31, 2025: 293,211 million yen

As of March 31, 2024: 282,047 million yen

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2025	43,532	(26,472)	(25,313)	41,384
March 31, 2024	21,731	(18,434)	(9,142)	46,847

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2024	—	84.00	—	90.00	174.00	9,773	40.6	3.6
Fiscal year ended March 31, 2025	—	102.00	—	130.00	232.00	12,300	40.6	4.4
Fiscal year ending March 31, 2026 (Forecast)	—	116.00	—	116.00	232.00		41.3	

3. Consolidated Financial Forecast for the Fiscal Year Ending March 31, 2026 (From April 1, 2025 to March 31, 2026)

(Percentages indicate changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	311,000	4.0	20,000	(0.2)	20,500	1.2	14,000	5.8	266.46
Full year	618,000	1.8	41,000	(6.7)	41,000	(8.2)	29,500	(4.1)	561.46

* Notes:

(1) Significant changes in the scope of consolidation during the period: None

Newly included:

Excluded:

(2) Changes in accounting policies, changes in accounting estimates and restatement

1) Changes in accounting policies due to the revision of accounting standards and other regulations: Yes

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025: 55,470,257 shares

As of March 31, 2024: 61,757,978 shares

2) Number of treasury shares at the end of the period

As of March 31, 2025: 2,928,798 shares

As of March 31, 2024: 6,273,407 shares

3) Average number of shares outstanding during the period

Year ended March 31, 2025: 53,850,082 shares

Year ended March 31, 2024: 56,882,167 shares

(Reference) Overview of non-consolidated financial results**1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (From April 1, 2024 to March 31, 2025)****(1) Non-consolidated Operating Results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2025	430,568	9.2	31,398	17.7	33,870	10.1	24,814	8.7
March 31, 2024	394,365	(3.0)	26,674	0.3	30,770	2.4	22,826	9.9

	Basic earnings per share	Diluted earnings per share
Year ended	Yen	Yen
March 31, 2025	460.80	—
March 31, 2024	401.30	—

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
March 31, 2025	416,031	175,840	42.3	3,346.70
March 31, 2024	391,113	178,773	45.7	3,222.04

(Reference) Equity: As of March 31, 2025: 175,840 million yen

As of March 31, 2024: 178,773 million yen

2. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (From April 1, 2025 to March 31, 2026)

(Percentages indicate changes from the previous corresponding period.)

	Net sales		Ordinary profit		Profit		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Yen
First half	217,000	1.6	17,000	(5.5)	12,500	(3.7)	237.91
Full year	435,000	1.0	32,000	(5.5)	25,000	0.7	475.81

* This document is exempt from audit conducted by certified public accountants or an audit corporation.

* Explanation of the proper use of financial forecast and other notes

The financial forecast disclosed above is based on information currently available to the Company and includes highly uncertain factors. Actual results therefore may differ significantly from the forecast due to various factors. For the assumptions used as the basis for the financial forecast and notes on the use of the forecast, please refer to “1. Overview of Operating Results, etc. (4) Outlook for the Fiscal Year Ending March 31, 2026” on page 4 of the Attachments.

Table of Contents - Attachments

1. Overview of Operating Results, etc.	2
(1) Overview of Operating Results for the Fiscal Year Ended March 31, 2025	2
(2) Overview of Financial Position for the Fiscal Year Ended March 31, 2025	3
(3) Overview of Cash Flows for the Fiscal Year Ended March 31, 2025	3
(4) Outlook for the Fiscal Year Ending March 31, 2026.....	4
(5) Basic Policy Regarding Distribution of Earnings and Dividends for the Fiscal Year Ended March 31, 2025, and the Fiscal Year Ending March 31, 2026.....	4
2. Basic Policy on Selection of Accounting Standards	4
3. Consolidated Financial Statements and Principal Notes	5
(1) Consolidated Balance Sheets	5
(2) Consolidated Statements of Income and Comprehensive Income	7
(3) Consolidated Statements of Changes in Equity.....	9
(4) Consolidated Statements of Cash Flows	11
(5) Notes to Consolidated Financial Statements	13
(Notes on going concern assumption)	13
(Changes in accounting policies)	13
(Segment information, etc.)	13
(Per share information)	19
(Significant subsequent events)	20
4. Non-Consolidated Financial Statements and Principal Notes.....	21
(1) Non-Consolidated Balance Sheets	21
(2) Non-Consolidated Statements of Income.....	25
(3) Non-Consolidated Statements of Changes in Equity	26
(4) Notes to Non-Consolidated Financial Statements	28
(Notes on going concern assumption)	28

1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year Ended March 31, 2025

The global economy during the consolidated fiscal year ended March 31, 2025 (hereinafter referred to as the “Period”) saw the service industry staying firm globally, consumption recovering under easing inflationary pressure, and telecommunications services remaining strong due to recovery and demand for IT-related products. On the other hand, the recovery of production activities in the manufacturing industry lacked power, and the rise in tariff risks increased economic uncertainty. In the United States, a favorable income environment underpinned personal consumption, and capital investment was strong especially in EV-related fields. In China, although policy-related recovery moves were seen in infrastructure investment and capital investment, factors such as slumping foreign demand and sluggish housing sales and personal consumption affected domestic demand in particular, as well as the production activities of Japanese companies operating in China. In Southeast Asia, exports remained strong due to a recovery of demand for IT-related products, and domestic demand also remained strong due to the easing of inflationary pressure. The chemical industry, however, was in the off-season and saw a decrease in maintenance projects. In the domestic economy, although semiconductor demand and service exports remained strong, the slowdown of the Chinese economy has affected exports to China. Furthermore, despite the impact of the labor shortage, domestic demand is showing signs of recovery, supported by signs of price pass-throughs, strong maintenance demand in the chemical industry, and steady facility upgrading and environment-related investment.

Under such an economic environment, for the Period, the Company posted net sales of 606,791 million yen, up 7.7% year on year. On the profit front, it posted operating profit of 43,945 million yen, up 24.8% year on year, ordinary profit of 44,679 million yen, up 22.0% year on year, and profit attributable to owners of parent of 30,747 million yen, up 26.1% year on year.

Business performance by segment is as follows.

1) Logistics Business

For port operation & global logistics, new business starts and project cargo transportation and warehousing and packaging operations in Japan increased. Regarding 3PL & general logistics, while there was an increase in storing and transportation related to steel and chemical products in Japan, the handling of consumer goods decreased. In addition, the transportation of automotive parts and consumer goods, etc. within the China region continued to be weak because of sluggish domestic demand. For on-site logistics, in addition to the revised unit price applied to customers in Japan and an increase in shipping operations, the increased number of new operations in the Middle East and the absence of the additional costs incurred in the previous fiscal year had an impact.

As a result, the Logistics Business posted net sales of 295,564 million yen, up 4.0% year on year, and segment profit (operating profit) of 9,681 million yen, up 20.2% year on year.

Net sales of the Logistics Business accounted for 48.7% of the total net sales for the Period.

2) Plant Engineering Business

For facility works, against a backdrop of facility upgrading and decarbonization demand in Japan, the installation and construction of steel-, chemical-, and environment-related works increased. Furthermore, construction and reinforcement works of EV-related plants increased in the United States. The amount of work in SDM (Turnaround Maintenance) in Japan increased for maintenance as it was a major year. In addition, routine maintenance works remained strong.

As a result, the Plant Engineering Business posted net sales of 283,289 million yen, up 12.1% year on year, and segment profit (operating profit) of 32,001 million yen, up 27.4% year on year.

Net sales of the Plant Engineering Business accounted for 46.7% of the total net sales for the Period.

3) Others

Equipment leasing increased due to an increase in steel-related works and the amount of work in SDM.

As a result, Others posted net sales of 27,937 million yen, up 4.7% year on year, and segment profit (operating profit) of 2,218 million yen, up 20.2% year on year.

Net sales of Others accounted for 4.6% of the total net sales for the Period.

(2) Overview of Financial Position for the Fiscal Year Ended March 31, 2025

1) Current assets

Current assets at the end of the Period increased by 18,489 million yen, or 7.1% from the end of the previous fiscal year, to 280,256 million yen. This was mainly due to an increase in accounts receivable - trade and contract assets.

2) Non-current assets

Non-current assets at the end of the Period increased by 21,654 million yen, or 8.9% from the end of the previous fiscal year, to 264,933 million yen. This was mainly due to an increase in construction in progress overseas.

3) Current liabilities

Current liabilities at the end of the Period increased by 31,732 million yen, or 29.6% from the end of the previous fiscal year, to 139,070 million yen. This was mainly due to an increase in the current portion of bonds payable resulting from a transfer from non-current liabilities.

4) Non-current liabilities

Non-current liabilities at the end of the Period decreased by 3,218 million yen, or 2.9% from the end of the previous fiscal year, to 109,055 million yen. This was mainly due to a decrease in bonds payable resulting from a transfer to current liabilities, partially offset by an increase in long-term borrowings.

5) Net assets

Net assets at the end of the Period increased by 11,629 million yen, or 4.1% from the end of the previous fiscal year, to 297,063 million yen. This was mainly due to the difference between the decrease due to dividends paid and the purchase of treasury shares and profit.

The equity ratio at the end of the Period decreased by 2.0% from the end of the previous fiscal year, to 53.8%.

(3) Overview of Cash Flows for the Fiscal Year Ended March 31, 2025

The balance of cash and cash equivalents (hereinafter referred to as “Cash”) at the end of the Period was 41,384 million yen, a decrease of 5,463 million yen compared with the end of the previous fiscal year.

1) Cash flows from operating activities

Net Cash provided by operating activities for the Period amounted to 43,532 million yen.

Compared to the Previous Period, net cash provided increased by 21,800 million yen due to an increase in profit before income taxes and a decrease in payment for corporate tax.

2) Cash flows from investing activities

Net Cash used in investing activities for the Period amounted to 26,472 million yen.

Compared to the previous fiscal year, net cash used increased by 8,038 million yen due to increases in purchase of property, plant and equipment, etc.

3) Cash flows from financing activities

Net Cash used in financing activities for the Period amounted to 25,313 million yen.

Compared to the previous fiscal year, net cash used increased by 16,171 million yen due to no proceeds from issuance of bonds and an increase in repayments of long-term borrowings.

(4) Outlook for the Fiscal Year Ending March 31, 2026

As for the environmental items to be aware for the fiscal year ending March 31, 2026, while it is expected that price pass-throughs between businesses will gradually become established, and corporate capital investment such as capacity maintenance and enhancement and decarbonization investment will steadily grow, the future is estimated to remain uncertain due to concerns about economic slowdown due mainly to stubbornly high commodity prices, labor shortage, geopolitical risks, and tariff risks. Under such changing business environments, we will work to strengthen our basis for management and growth as outlined in the "Medium-Term Management Plan 2026," in order to enhance our ability to respond to provision of new added value and resolution of issues, surely assessing customer trends over diverse industries. For the fiscal year ending March 31, 2026, net sales of 618,000 million yen, operating profit of 41,000 million yen, ordinary profit of 41,000 million yen and profit attributable to owners of parent of 29,500 million yen are expected.

In addition, the Company recently reviewed the "Medium-Term Management Plan 2026". For details, please see the "Notice Regarding Revision of the "Medium-Term Management Plan 2026" released today.

(5) Basic Policy Regarding Distribution of Earnings and Dividends for the Fiscal Year Ended March 31, 2025, and the Fiscal Year Ending March 31, 2026

The Group recognizes the stable return of profits to shareholders as one of its highest management priorities, and adopts a policy of distributing profit based on business performance while strategically investing in capital and maintaining our financial soundness in preparation for future business development.

In addition, the capital policy of the "Medium-Term Management Plan 2026" is "While emphasizing capital efficiency, we will achieve sustainable growth and maximization of corporate value" and one of the indicators is a dividend payout ratio of around 40%.

Under this policy, for the Period, we paid an ordinary dividend of 102.0 yen per share in the interim. As for the year-end dividend, comprehensively considering financial results for the Period, payment ratio and strategic investment plan for future business expansion, we are planning to pay 130.0 yen per share, increased by 28.0 yen from the initial dividend forecast. Therefore, the total dividend per share for the Period will be 232.0 yen.

Furthermore, regarding the capital policy of the "Medium-Term Management Plan 2026" from the fiscal year ending March 31, 2026, in addition to the existing "dividend payout ratio of around 40%", the Company set the "annual dividend per share of the previous fiscal year" as the minimum dividend, with the aim of more stable return of profits to shareholders in this term. In the Fiscal Year ending March 31, 2026, we plan to pay an interim dividend of 116.0 yen per share and a year-end dividend of 116.0 yen per share, for a total of 232.0 yen per share in conformity with the financial forecast for the fiscal year ending March 31, 2026 and the capital policy of the revised "Medium-Term Management Plan 2026".

2. Basic Policy on Selection of Accounting Standards

The Company is currently adopting Japanese GAAP in preparing its financial statements, and plans to continue adopting Japanese GAAP for the time being, at this point. However, the Company will consider the adoption of the International Financial Reporting Standards (IFRS) based on the status of the Group's business development and the trends in IFRS adoption by other companies in Japan.

3. Consolidated Financial Statements and Principal Notes
(1) Consolidated Balance Sheets

(Million yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	50,717	47,542
Notes and accounts receivable - trade, and contract assets	197,922	218,581
Securities	1,414	1,057
Costs on uncompleted construction contracts	1,162	1,869
Other inventories	2,475	2,572
Other	8,300	8,918
Allowance for doubtful accounts	(226)	(284)
Total current assets	261,766	280,256
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	67,917	70,579
Machinery, equipment and vehicles, net	12,176	14,301
Land	57,859	57,916
Leased assets, net	6,542	7,527
Construction in progress	4,118	11,831
Other, net	19,619	22,194
Total property, plant and equipment	168,234	184,350
Intangible assets		
Goodwill	46	1,592
Other	6,816	7,949
Total intangible assets	6,863	9,541
Investments and other assets		
Investment securities	36,579	32,541
Retirement benefit asset	15,868	21,417
Deferred tax assets	6,181	6,696
Other	9,975	10,779
Allowance for doubtful accounts	(424)	(395)
Total investments and other assets	68,180	71,040
Total non-current assets	243,279	264,933
Total assets	505,045	545,189

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	46,498	52,105
Short-term borrowings	13,600	18,827
Current portion of bonds payable	—	10,000
Lease liabilities	2,724	3,097
Income taxes payable	3,969	10,387
Contract liabilities	1,647	3,170
Provision for bonuses	10,328	12,665
Provision for bonuses for directors (and other officers)	505	542
Provision for loss on construction contracts	1,637	468
Provision for warranties for completed construction	49	64
Other	26,377	27,741
Total current liabilities	107,337	139,070
Non-current liabilities		
Bonds payable	25,000	15,000
Long-term borrowings	33,996	37,402
Lease liabilities	4,466	5,169
Deferred tax liabilities	711	986
Deferred tax liabilities for land revaluation	4,331	4,343
Provision for retirement benefits for directors (and other officers)	200	237
Retirement benefit liability	31,253	31,204
Asset retirement obligations	3,114	3,524
Other	9,200	11,188
Total non-current liabilities	112,274	109,055
Total liabilities	219,612	248,126
Net assets		
Shareholders' equity		
Share capital	28,619	28,619
Capital surplus	12,715	12,715
Retained earnings	235,797	230,048
Treasury shares	(24,132)	(13,056)
Total shareholders' equity	253,000	258,327
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	15,145	12,313
Deferred gains or losses on hedges	10	(0)
Revaluation reserve for land	105	(69)
Foreign currency translation adjustment	8,104	13,812
Remeasurements of defined benefit plans	5,679	8,828
Total accumulated other comprehensive income	29,046	34,884
Non-controlling interests	3,385	3,851
Total net assets	285,433	297,063
Total liabilities and net assets	505,045	545,189

(2) Consolidated Statements of Income and Comprehensive Income
Consolidated Statements of Income

	(Million yen)	
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	563,547	606,791
Cost of sales	501,553	533,136
Gross profit	61,993	73,654
Selling, general and administrative expenses	26,777	29,709
Operating profit	35,216	43,945
Non-operating income		
Interest income	735	942
Dividend income	952	1,053
Share of profit of entities accounted for using equity method	110	108
Foreign exchange gains	157	—
Other	1,380	1,515
Total non-operating income	3,335	3,620
Non-operating expenses		
Interest expenses	875	1,264
Other	1,045	1,622
Total non-operating expenses	1,920	2,886
Ordinary profit	36,631	44,679
Extraordinary profit		
Gain on sale of investment securities	—	953
Total extraordinary profit	—	953
Extraordinary losses		
Impairment losses	403	633
Total extraordinary losses	403	633
Profit before income taxes	36,227	44,999
Income taxes - current	10,798	14,898
Income taxes - deferred	775	(1,053)
Total income taxes	11,573	13,845
Profit	24,654	31,154
Profit attributable to non-controlling interests	274	406
Profit attributable to owners of parent	24,379	30,747

Consolidated Statements of Comprehensive Income

(Million yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	24,654	31,154
Other comprehensive income		
Valuation difference on available-for-sale securities	5,647	(2,831)
Deferred gains or losses on hedges	11	(11)
Revaluation reserve for land	—	(124)
Foreign currency translation adjustment	4,439	5,890
Remeasurements of defined benefit plans, net of tax	2,913	3,148
Total other comprehensive income	13,013	6,071
Comprehensive income	37,667	37,225
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	37,227	36,636
Comprehensive income attributable to non-controlling interests	439	588

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	28,619	12,715	221,027	(9,124)	253,238
Changes during period					
Dividends of surplus			(9,459)		(9,459)
Profit attributable to owners of parent			24,379		24,379
Purchase of treasury shares				(15,008)	(15,008)
Disposal of treasury shares		0		0	0
Reversal of revaluation reserve for land			(150)		(150)
Net changes in items other than shareholders' equity					
Total changes during period	—	0	14,770	(15,008)	(237)
Balance at the end of period	28,619	12,715	235,797	(24,132)	253,000

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	9,500	(0)	(46)	3,822	2,771	16,046	3,247	272,532
Changes during period								
Dividends of surplus								(9,459)
Profit attributable to owners of parent								24,379
Purchase of treasury shares								(15,008)
Disposal of treasury shares								0
Reversal of revaluation reserve for land								(150)
Net changes in items other than shareholders' equity	5,645	11	152	4,282	2,907	13,000	138	13,138
Total changes during period	5,645	11	152	4,282	2,907	13,000	138	12,900
Balance at the end of period	15,145	10	105	8,104	5,679	29,046	3,385	285,433

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	28,619	12,715	235,797	(24,132)	253,000
Changes during period					
Dividends of surplus			(10,464)		(10,464)
Profit attributable to owners of parent			30,747		30,747
Purchase of treasury shares				(15,008)	(15,008)
Cancellation of treasury shares		(0)	(26,083)	26,083	—
Reversal of revaluation reserve for land			51		51
Net changes in items other than shareholders' equity					
Total changes during period	—	(0)	(5,748)	11,075	5,326
Balance at the end of period	28,619	12,715	230,048	(13,056)	258,327

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	15,145	10	105	8,104	5,679	29,046	3,385	285,433
Changes during period								
Dividends of surplus								(10,464)
Profit attributable to owners of parent								30,747
Purchase of treasury shares								(15,008)
Cancellation of treasury shares								—
Reversal of revaluation reserve for land								51
Net changes in items other than shareholders' equity	(2,831)	(11)	(175)	5,707	3,149	5,837	465	6,303
Total changes during period	(2,831)	(11)	(175)	5,707	3,149	5,837	465	11,629
Balance at the end of period	12,313	(0)	(69)	13,812	8,828	34,884	3,851	297,063

(4) Consolidated Statements of Cash Flows

(Million yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	36,227	44,999
Depreciation	19,567	19,604
Amortization of goodwill	162	72
Increase (decrease) in allowance for doubtful accounts	(41)	1
Increase (decrease) in provision for bonuses	(623)	2,337
Increase (decrease) in provision for bonuses for directors (and other officers)	20	37
Increase (decrease) in retirement benefit liability	(955)	(1,010)
Interest and dividend income	(1,687)	(1,996)
Interest expenses	875	1,264
Share of loss (profit) of entities accounted for using equity method	(110)	(108)
Impairment losses	403	633
(Gain) loss on sale of investment securities	—	(953)
Decrease (increase) in notes and accounts receivable and contract assets	(10,736)	(15,235)
Decrease (increase) in costs on uncompleted construction contracts	163	(622)
Decrease (increase) in inventories	(246)	(86)
Increase (decrease) in trade payables	(2,875)	2,176
Increase (decrease) in contract liabilities	154	1,480
Other, net	(2,880)	(1,470)
Subtotal	37,418	51,122
Interest and dividends received	1,619	2,048
Interest paid	(861)	(1,237)
Income taxes paid	(16,443)	(8,401)
Net cash provided by (used in) operating activities	21,731	43,532
Cash flows from investing activities		
Payments into time deposits	(3,982)	(6,124)
Proceeds from withdrawal of time deposits	521	4,296
Purchase of short-term and long-term investment securities	(1,245)	(226)
Proceeds from sale of short-term and long-term investment securities	377	1,121
Purchase of shares of subsidiaries	—	(2,414)
Purchase of property, plant and equipment	(13,098)	(21,463)
Proceeds from sale of property, plant and equipment	851	1,360

SANKYU INC. (9065)
Consolidated Financial Results
For the Fiscal Year Ended March 31, 2025

Purchase of intangible assets	(1,720)	(2,969)
Loan advances	(0)	(740)
Proceeds from collection of loans receivable	242	859
Other, net	(377)	(171)
Net cash provided by (used in) investing activities	(18,434)	(26,472)
Cash flows from financing activities		
Proceeds from short-term borrowings	29,949	53,755
Repayments of short-term borrowings	(30,013)	(53,180)
Proceeds from long-term borrowings	21,218	20,000
Repayments of long-term borrowings	(7,795)	(12,803)
Proceeds from issuance of bonds	10,000	—
Repayments of lease liabilities	(3,155)	(3,204)
Purchase of treasury shares	(15,008)	(15,008)
Dividends paid	(9,453)	(10,452)
Dividends paid to non-controlling interests	(300)	(123)
Other, net	(4,584)	(4,295)
Net cash provided by (used in) financing activities	(9,142)	(25,313)
Effect of exchange rate change on cash and cash equivalents	1,891	2,791
Net increase (decrease) in cash and cash equivalents	(3,953)	(5,463)
Cash and cash equivalents at beginning of period	50,801	46,847
Cash and cash equivalents at the end of period	46,847	41,384

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Changes in Accounting Policies)

Application of revised “The Accounting Standard for Current Income Taxes”

The Accounting Standard for Current Income Taxes (ASBJ Statement No.27, October 28, 2022; hereinafter referred to as the “Revised Accounting Standard 2022”), etc. have been adopted from the beginning of the fiscal year. The amendment to categories in which current income taxes should be recorded (taxes on other comprehensive income) follows the transitional treatment prescribed in the proviso of paragraph 20-3 of the Revised Accounting Standard 2022 and the transitional treatment prescribed in the proviso (2) of paragraph 65-2 of the Implementation Guidance on Tax Effect Accounting (ASBJ Guidance No.28, October 28, 2022; hereinafter referred to as the “Revised Implementation Guidance 2022”). This change in accounting policies has no impact on the consolidated financial statements.

For the amendment related to the revised accounting treatment for consolidated financial statements when gains or losses on sale of shares in subsidiaries resulting from transactions between consolidated companies were deferred for tax purpose, the Revised Implementation Guidance 2022 has been adopted from the beginning of the fiscal year. This change in accounting policies was applied retrospectively. Hence, the consolidated financial statements for the prior fiscal year have been modified retrospectively. This change in accounting policies has no impact on the consolidated financial statements for the prior fiscal year.

Application of “Accounting for and Disclosure of Current Taxes Related to the Global Minimum Tax Rules”

“Accounting for and Disclosure of Current Taxes Related to the Global Minimum Tax Rules” (Report on practical response No. 46; March 22, 2024), has been adopted from the beginning of the fiscal year. The impact of said revision to the accounting policy on the consolidated financial statements is minor.

(Segment information, etc.)

[Segment information]

1. Summary of reportable segments

The Company’s reportable segments are components within the Company for which discrete financial information is available and are regularly reviewed by the Company’s Board of Directors for the purpose of determining the allocation of management resources and evaluating performance.

Our main businesses are the Logistics Business, which handles the transportation of raw materials and products for our customers, and the Plant Engineering Business, which handles the construction and maintenance of our customers' production equipment, and thus the Company designates two segments: the Logistics Business and the Plant Engineering Business as reporting segments.

The “Logistics Business” is engaged in port transportation, sea transportation, general freight trucking, import / export, transportation in factories, etc. “Plant Engineering Business” is engaged in factory equipment construction / maintenance, transportation and installation of heavy items, general industrial machine manufacturing, equipment construction, etc.

2. Method of calculating the amount of net sales, profit or loss, assets, liabilities and other items by reportable segment

The method of accounting for the business segments reported are generally the same as those described in “Important Matters that Form the Basis for Preparing Consolidated Financial Statements.” Reportable segment profit consists of figures based on operating profit. Inter-segment net sales and transfers are based on market price, etc.

3. Information on the amount of net sales, profit or loss, assets, liabilities and other items by reportable segment
For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Million yen)

	Reportable segments			Others (Note 1)	Total	Adjustments (Note 2)	Amount recorded in consolidated statements of income (Note 3)
	Logistics Business	Plant Engineering Business	Total				
Net Sales							
Net sales to external customers	284,258	252,611	536,869	26,677	563,547	—	563,547
Inter-segment net sales or transfers	2,990	3,841	6,832	1,856	8,688	(8,688)	—
Total	287,249	256,453	543,702	28,533	572,235	(8,688)	563,547
Segment profit	8,057	25,122	33,180	1,845	35,025	191	35,216
Segment assets	252,977	169,614	422,592	10,156	432,748	72,297	505,045
Other items							
Depreciation	13,815	4,455	18,271	1,296	19,567	—	19,567
The amount of investment in associates account for by the equity method	1,049	—	1,049	—	1,049	—	1,049
Increase in property, plant and equipment and intangible assets	13,252	5,810	19,063	1,525	20,589	—	20,589

(Notes)1. "Others" refers to a business segment not included in the reportable segments, which includes the provision of services related with information system, personnel dispatch, leasing of machinery, civil engineering and construction works, etc.

2. Adjustments in segment profit of 191 million yen are adjustments of unrealized gain. Of the assets, the amount of corporate assets included in the adjustment items is 72,762 million yen.
The main items of the corporate assets included in the adjustment items are the parent company's surplus funds (cash and deposits) and long-term investment funds (investment securities), and assets related to the administrative department of the said company.
3. Segment profit is adjusted with operating profit in the consolidated statements of income.

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Reportable segments			Others (Note 1)	Total	Adjustments (Note 2)	Amount recorded in consolidated statements of income (Note 3)
	Logistics Business	Plant Engineering Business	Total				
Net Sales							
Net sales to external customers	295,564	283,289	578,853	27,937	606,791	—	606,791
Inter-segment net sales or transfers	3,836	3,711	7,548	2,543	10,091	(10,091)	—
Total	299,400	287,001	586,402	30,480	616,882	(10,091)	606,791
Segment profit	9,681	32,001	41,682	2,218	43,901	43	43,945
Segment assets	274,173	191,718	465,892	7,438	473,330	71,858	545,189
Other items							
Depreciation	13,758	4,496	18,255	1,349	19,604	—	19,604
The amount of investment in associates account for by the equity method	1,088	—	1,088	—	1,088	—	1,088
Increase in property, plant and equipment and intangible assets (Note 4)	27,681	5,496	33,177	2,292	35,470	—	35,470

(Notes)1. “Others” refers to a business segment not included in the reportable segments, which includes the provision of services related with information system, personnel dispatch, leasing of machinery, civil engineering and construction works, etc.

2. Adjustments in segment profit of 43 million yen are adjustments of unrealized gain. Of the assets, the amount of corporate assets included in the adjustment items is 72,427 million yen.

The main items of the corporate assets included in the adjustment items are the parent company’s surplus funds (cash and deposits) and long-term investment funds (investment securities), and assets related to the administrative department of the said company.

3. Segment profit is adjusted with operating profit in the consolidated statements of income.

4. Increase in property, plant and equipment and intangible assets doesn’t include an increase associated with new consolidation.

[Related information]

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

1. Information for each product and service

Since similar information is disclosed in the segment information section, this information is omitted.

2. Information by region

(1) Net Sales

(Million yen)

Japan	Asia	North and South America and other regions	Total
464,875	91,234	7,437	563,547

(Notes) 1. Net sales are classified by country or region based on the customer's location.

2. Countries or regions belonging to each segment

Asia:

East Asia (China, Hong Kong, Taiwan, etc.),
Southeast Asia (Singapore, Indonesia, Malaysia,
Thailand, etc.), South Asia (India), Middle East
(Saudi Arabia, etc.)

North and South America and other regions:

United States, Brazil, Europe, and other regions

(2) Property, plant and equipment

(Million yen)

Japan	Asia	North and South America	Total
136,434	31,285	514	168,234

(Note) Countries or regions belonging to each segment

Asia:

East Asia (China, Hong Kong, Taiwan), Southeast
Asia (Singapore, Indonesia, Malaysia, Thailand,
Vietnam), South Asia (India), Middle East (Saudi
Arabia, etc.)

North and South America:

United States, Brazil

3. Information for each major customer

(Million yen)

Customer's name	Net Sales	Related segments
NIPPON STEEL CORPORATION	73,956	Logistics and Plant Engineering Businesses

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

1. Information for each product and service

Since similar information is disclosed in the segment information section, the description is omitted.

2. Information by region

(1) Net Sales

(Million yen)

Japan	Asia	North and South America and other regions	Total
499,680	89,004	18,105	606,791

(Notes) 1. Net sales are classified by country or region based on the customer's location.

2. Countries or regions belonging to each segment

Asia: East Asia (China, Hong Kong, Taiwan, etc.),
Southeast Asia (Singapore, Indonesia, Malaysia,
Thailand, etc.), South Asia (India), Middle East
(Saudi Arabia, etc.)

North and South America and other regions: United States, Brazil, Europe, and other regions

(2) Property, plant and equipment

(Million yen)

Japan	Asia	North and South America	Total
141,336	42,482	531	184,350

(Note) Countries or regions belonging to each segment

Asia: East Asia (China, Hong Kong, Taiwan), Southeast
Asia (Singapore, Indonesia, Malaysia, Thailand,
Vietnam), South Asia (India), Middle East (Saudi
Arabia, etc.)

North and South America: United States, Brazil

3. Information for each major customer

(Million yen)

Customer's name	Net Sales	Related segments
NIPPON STEEL CORPORATION	86,856	Logistics and Plant Engineering Businesses

[Information for impairment loss by reportable segment]

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Million yen)

	Reportable segments			Others	Elimination/ Corporate	Total
	Logistics Business	Plant Engineering Business	Total			
Impairment loss	133	131	264	9	130	403

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Reportable segments			Others	Elimination/ Corporate	Total
	Logistics Business	Plant Engineering Business	Total			
Impairment loss	177	330	508	12	111	633

[Information about net amortization and ending balances of good will by reportable segment]

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Million yen)

	Reportable segments			Others	Elimination/ Corporate	Total
	Logistics Business	Plant Engineering Business	Total			
Amortization	30	131	162	—	—	162
Ending balance	46	—	46	—	—	46

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Reportable segments			Others	Elimination/ Corporate	Total
	Logistics Business	Plant Engineering Business	Total			
Amortization	32	40	72	—	—	72
Ending balance	16	1,576	1,592	—	—	1,592

[Information about gains on negative good will by reportable segment]

For the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Not applicable.

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Not applicable.

(Per share information)

	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)	Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)
Net assets per share	5,083.35 yen	5,580.58 yen
Basic earnings per share	428.60 yen	570.99 yen

(Notes) 1. Diluted earnings per share are not provided, as there are no dilutive shares.

2. The basis for calculating net assets per share is as follows.

Items	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Total net assets (Million yen)	285,433	297,063
Amount deducted from total net assets (Million yen)	3,385	3,851
(Non-controlling interests included in above)	(3,385)	(3,851)
Amount of net assets related to ordinary shares at the end of year (Million yen)	282,047	293,211
Number of common shares at the end of year used to calculate net assets per share (Thousand shares)	55,484	52,541

3. The basis for calculation of basic earnings per share is as follows.

Items	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)	Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)
Profit attributable to owners of parent (Million yen)	24,379	30,747
Amount not attributed to common shareholders (Million yen)	—	—
Profit attributable to owners of parent related to common shares (Million Yen)	24,379	30,747
Average number of ordinary shares during the Period (Thousand shares)	56,882	53,850

(Significant subsequent events)

Acquisition and Cancellation of Treasury Stock

At the Board of Directors meeting held on May 12, 2025, Sankyu Inc. resolved to acquire treasury stock in accordance with Article 156 of the Companies Act as applied mutatis mutandis pursuant to Article 165(3), and to cancel treasury stock pursuant to Article 178 of the same Act. The details are as follows:

1. Reason for Acquisition and Cancellation of Treasury Stock

The reason for acquiring and canceling treasury stock is to enhance corporate value through the optimization of capital structure and strengthening of shareholder returns.

2. Details of Treasury Stock Acquisition

- (1) Type of stock to be acquired: Common stock of the Company
- (2) Total number of shares to be acquired: Up to 5 million shares
(Ratio to total number of outstanding shares excluding treasury stock: 9.52%)
- (3) Total acquisition cost: Up to JPY 20 billion
- (4) Acquisition period: From May 13, 2025 to February 27, 2026
- (5) Acquisition method: Market purchase through the Tokyo Stock Exchange

3. Details of Treasury Stock Cancellation

- (1) Type of stock to be cancelled: Common stock of the Company
- (2) Total number of shares to be cancelled: All treasury shares exceeding 5% of the total number of issued shares as of the completion of the treasury stock acquisition resolved at the Board of Directors meeting on May 12, 2025
- (3) Scheduled cancellation date: March 16, 2026

*The exact number of shares to be cancelled will be announced after the completion of the treasury stock acquisition described in section 2 above.

4. Non-Consolidated Financial Statements and Principal Notes
(1) Non-Consolidated Balance Sheets

(Million yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	7,120	6,649
Notes receivable - trade	4,945	3,534
Accounts receivable - trade	113,188	126,856
Contract assets	28,812	33,693
Costs on uncompleted construction contracts	518	513
Other inventories	2,170	2,318
Prepaid expenses	1,166	1,413
Short-term loans receivable	10	10
Short-term loans receivable from subsidiaries and associates	111	87
Accounts receivable - other	615	668
Other	3,535	3,264
Allowance for doubtful accounts	(10)	(10)
Total current assets	162,184	179,001
Non-current assets		
Property, plant and equipment		
Buildings, net	54,708	57,042
Structures, net	3,346	3,450
Machinery and equipment, net	5,235	5,916
Vessels, net	26	0
Vehicles, net	937	1,415
Tools, furniture and fixtures, net	2,100	2,244
Land	49,935	49,521
Leased assets, net	5,182	6,023
Construction in progress	1,556	1,269
Total property, plant and equipment	123,028	126,884
Intangible assets		
Leasehold interests in land	1,199	1,199
Software	4,313	3,486
Telephone subscription right	171	169
Other	498	1,779
Total intangible assets	6,182	6,635

(Million yen)

	As of March 31, 2024	As of March 31, 2025
Investments and other assets		
Investment securities	28,203	25,397
Shares of subsidiaries and associates	48,700	51,973
Investments in capital	12	12
Investments in capital of subsidiaries and associates	3,773	3,773
Long-term loans receivable	139	129
Long-term loans receivable from subsidiaries and associates	892	793
Distressed receivables	168	171
Long-term prepaid expenses	469	491
Prepaid pension costs	7,877	9,485
Guarantee deposits	4,012	4,070
Deferred tax assets	4,330	6,013
Other	1,510	1,544
Allowance for doubtful accounts	(373)	(346)
Total investments and other assets	99,717	103,510
Total non-current assets	228,928	237,030
Total assets	391,113	416,031
Liabilities		
Current liabilities		
Notes payable - trade	205	—
Accounts payable - trade	34,214	37,678
Short-term borrowings	45,900	50,000
Current portion of long-term borrowings	12,281	16,245
Current portion of bonds payable	—	10,000
Lease liabilities	2,163	2,533
Accounts payable - other	2,307	4,638
Income taxes payable	1,834	7,649
Accrued consumption taxes	2,684	1,419
Accrued expenses	3,944	4,438
Contract liabilities	715	1,893
Deposits received	2,004	2,118
Unearned revenue	3	3
Provision for bonuses	9,516	11,893
Provision for bonuses for directors (and other officers)	406	444
Provision for loss on construction contracts	67	—
Provision for warranties for completed construction	18	31

Other	—	100
Total current liabilities	118,267	151,089
Non-current liabilities		
Bonds payable	25,000	15,000
Long-term borrowings	32,653	36,407
Lease liabilities	3,535	4,092
Provision for retirement benefits	24,902	25,238
Deferred tax liabilities for land revaluation	4,331	4,343
Asset retirement obligations	3,084	3,464
Other	565	555
Total non-current liabilities	94,071	89,101
Total liabilities	212,339	240,190

	As of March 31, 2024	As of March 31, 2025
Net assets		
Shareholders' equity		
Share capital	28,619	28,619
Capital surplus		
Legal capital surplus	11,936	11,936
Other capital surplus	0	—
Total capital surplus	11,936	11,936
Retained earnings		
Legal retained earnings	310	310
Other retained earnings	147,925	136,242
Reserve for tax purpose reduction entry of non-current assets	910	903
General reserve	98,900	98,900
Retained earnings brought forward	48,114	36,439
Total retained earnings	148,235	136,552
Treasury shares	(24,132)	(13,056)
Total shareholders' equity	164,659	164,052
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	13,997	11,858
Deferred gains or losses on hedges	10	(0)
Revaluation reserve for land	105	(69)
Total valuation and translation adjustments	14,114	11,788
Total net assets	178,773	175,840
Total liabilities and net assets	391,113	416,031

(2) Non-Consolidated Statements of Income

(Million yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	394,365	430,568
Cost of sales	351,293	380,611
Gross profit	43,071	49,956
Selling, general and administrative expenses	16,396	18,558
Operating profit	26,674	31,398
Non-operating income		
Interest income	105	63
Dividend income	4,071	3,860
Foreign exchange gains	266	—
Rental income	262	222
Other	421	367
Total non-operating income	5,128	4,514
Non-operating expenses		
Interest expenses	394	834
Interest on bonds	40	126
Bond issue costs	73	—
Other	525	1,081
Total non-operating expenses	1,032	2,042
Ordinary profit	30,770	33,870
Extraordinary income		
Gain on sale of investment securities	—	594
Gain on sale of non-current assets	180	—
Total extraordinary income	180	594
Extraordinary losses		
Impairment losses	403	634
Total extraordinary losses	403	634
Profit before income taxes	30,547	33,829
Income taxes - current	6,663	10,050
Income taxes - deferred	1,056	(1,034)
Total income taxes	7,720	9,015
Profit	22,826	24,814

(3) Non-Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Million yen)

	Shareholders' equity										
	Share capital	Capital surplus			Retained earnings					Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings		
						Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward			
Balance at beginning of period	28,619	11,936	0	11,936	310	917	98,900	34,890	135,018	(9,124)	166,450
Changes during period											
Dividends of surplus								(9,459)	(9,459)		(9,459)
Profit								22,826	22,826		22,826
Purchase of treasury shares										(15,008)	(15,008)
Disposal of treasury shares			0	0						0	0
Reversal of reserve for tax purpose reduction entry of non-current assets						(7)		7	—		—
Reversal of revaluation reserve for land								(150)	(150)		(150)
Net changes in items other than shareholders' equity											
Total changes during period	—	—	0	0	—	(7)	—	13,224	13,216	(15,008)	(1,791)
Balance at the end of period	28,619	11,936	0	11,936	310	910	98,900	48,114	148,235	(24,132)	164,659

	Valuation and translation adjustments				Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Total valuation and translation adjustments	
Balance at beginning of period	8,975	(0)	(46)	8,927	175,377
Changes during period					
Dividends of surplus					(9,459)
Profit					22,826
Purchase of treasury shares					(15,008)
Disposal of treasury shares					0
Reversal of reserve for tax purpose reduction entry of non-current assets					—
Reversal of revaluation reserve for land					(150)
Net changes in items other than shareholders' equity	5,022	11	152	5,187	5,187
Total changes during period	5,022	11	152	5,187	3,395
Balance at the end of period	13,997	10	105	14,114	178,773

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity										
	Share capital	Capital surplus			Retained earnings					Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings		
						Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward			
Balance at beginning of period	28,619	11,936	0	11,936	310	910	98,900	48,114	148,235	(24,132)	164,659
Changes during period											
Dividends of surplus								(10,464)	(10,464)		(10,464)
Profit								24,814	24,814		24,814
Purchase of treasury shares										(15,008)	(15,008)
Cancellation of treasury shares			(0)	(0)				(26,083)	(26,083)	26,083	—
Reversal of reserve for tax purpose reduction entry of non-current assets						(6)		6	—		—
Reversal of revaluation reserve for land								51	51		51
Net changes in items other than shareholders' equity											
Total changes during period	—	—	(0)	(0)	—	(6)	—	(11,675)	(11,682)	11,075	(607)
Balance at the end of period	28,619	11,936	—	11,936	310	903	98,900	36,439	136,552	(13,056)	164,052

	Valuation and translation adjustments				Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Total valuation and translation adjustments	
Balance at beginning of period	13,997	10	105	14,114	178,773
Changes during period					
Dividends of surplus					(10,464)
Profit					24,814
Purchase of treasury shares					(15,008)
Cancellation of treasury shares					—
Reversal of reserve for tax purpose reduction entry of non-current assets					—
Reversal of revaluation reserve for land					51
Net changes in items other than shareholders' equity	(2,138)	(11)	(175)	(2,325)	(2,325)
Total changes during period	(2,138)	(11)	(175)	(2,325)	(2,933)
Balance at the end of period	11,858	(0)	(69)	11,788	175,840

(4) Notes to Non-Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable

Note: This document has been translated from the Japanese original for reference purposes only.

In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.