



May 12, 2025

## [Summary] Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: Sharp Corporation  
 Listing: Tokyo Stock Exchange  
 Securities code: 6753  
 URL: <https://corporate.jp.sharp/> (English : <https://global.sharp/>)  
 Representative: Masahiro Okitsu, President Chief Executive Officer  
 Inquiries: Hiroyuki Murase, General Manager, Head of Accounting Division, Finance and Administration Office  
 Telephone: +81-72-282-1221  
 Scheduled date of annual general meeting of shareholders: June 27, 2025  
 Scheduled date to commence dividend payments: -  
 Scheduled date to file annual securities report: June 26, 2025  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

|                   | Net sales       |       | Operating profit |   | Ordinary profit |   | Profit attributable to owners of parent |   |
|-------------------|-----------------|-------|------------------|---|-----------------|---|-----------------------------------------|---|
| Fiscal year ended | Millions of yen | %     | Millions of yen  | % | Millions of yen | % | Millions of yen                         | % |
| March 31, 2025    | 2,160,146       | (7.0) | 27,338           | - | 17,653          | - | 36,095                                  | - |
| March 31, 2024    | 2,321,921       | (8.9) | (20,343)         | - | (7,084)         | - | (149,980)                               | - |

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥10,050 million [-%]  
 For the fiscal year ended March 31, 2024: ¥(64,418) million [-%]

|                   | Basic earnings per share | Diluted earnings per share | Return on equity | Ratio of ordinary profit to total assets | Ratio of operating profit to net sales |
|-------------------|--------------------------|----------------------------|------------------|------------------------------------------|----------------------------------------|
| Fiscal year ended | Yen                      | Yen                        | %                | %                                        | %                                      |
| March 31, 2025    | 55.59                    | -                          | 24.4             | 1.2                                      | 1.3                                    |
| March 31, 2024    | (230.99)                 | -                          | (85.5)           | (0.4)                                    | (0.9)                                  |

Reference: Share of profit (loss) of entities accounted for using equity method  
 For the fiscal year ended March 31, 2025: ¥7,910 million  
 For the fiscal year ended March 31, 2024: ¥8,359 million

Note: Diluted earnings per share is not stated because potentially dilutive shares exist without dilutive effect at the moment.

#### (2) Consolidated financial position

|                | Total assets    | Net assets      | Equity-to-asset ratio | Net assets per share |
|----------------|-----------------|-----------------|-----------------------|----------------------|
| As of          | Millions of yen | Millions of yen | %                     | Yen                  |
| March 31, 2025 | 1,453,730       | 167,709         | 10.5                  | 236.20               |
| March 31, 2024 | 1,590,032       | 157,424         | 9.0                   | 219.35               |

Reference: Equity  
 As of March 31, 2025: ¥153,367 million  
 As of March 31, 2024: ¥142,421 million

#### (3) Consolidated cash flows

|                   | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------------|
| Fiscal year ended | Millions of yen                      | Millions of yen                      | Millions of yen                      | Millions of yen                            |
| March 31, 2025    | (1,590)                              | 103,743                              | (74,768)                             | 242,703                                    |
| March 31, 2024    | 124,495                              | 10,875                               | (149,668)                            | 219,128                                    |

## 2. Cash dividends

|                                              | Annual dividends per share |                    |                   |                 |       | Total cash dividends (Total) | Payout ratio (Consolidated) | Ratio of dividends to net assets (Consolidated) |
|----------------------------------------------|----------------------------|--------------------|-------------------|-----------------|-------|------------------------------|-----------------------------|-------------------------------------------------|
|                                              | First quarter-end          | Second quarter-end | Third quarter-end | Fiscal year-end | Total |                              |                             |                                                 |
|                                              | Yen                        | Yen                | Yen               | Yen             | Yen   | Millions of yen              | %                           | %                                               |
| Fiscal year ended March 31, 2024             | -                          | 0.00               | -                 | 0.00            | 0.00  | 0                            | 0.0                         | 0.0                                             |
| Fiscal year ended March 31, 2025             | -                          | 0.00               | -                 | 0.00            | 0.00  | 0                            | 0.0                         | 0.0                                             |
| Fiscal year ending March 31, 2026 (Forecast) | -                          | -                  | -                 | -               | -     |                              | -                           |                                                 |

Note: At this time, the dividend per share for the fiscal year ending March 31, 2026 has not yet been determined.

## 3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

|                                   | Net sales       |        | Operating profit |        | Ordinary profit |        | Profit attributable to owners of parent |        | Basic earnings per share |
|-----------------------------------|-----------------|--------|------------------|--------|-----------------|--------|-----------------------------------------|--------|--------------------------|
|                                   | Millions of yen | %      | Millions of yen  | %      | Millions of yen | %      | Millions of yen                         | %      | Yen                      |
| Fiscal year ending March 31, 2026 | 1,850,000       | (14.4) | 20,000           | (26.8) | 5,000           | (71.7) | 10,000                                  | (72.3) | 15.40                    |

\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: Yes  
Newly included: 4 companies (APSIA SAS and three of its subsidiaries)
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

|                      |                    |
|----------------------|--------------------|
| As of March 31, 2025 | 650,406,538 shares |
| As of March 31, 2024 | 650,406,538 shares |

- (ii) Number of treasury shares at the end of the period

|                      |                  |
|----------------------|------------------|
| As of March 31, 2025 | 1,106,821 shares |
| As of March 31, 2024 | 1,105,236 shares |

- (iii) Average number of shares outstanding during the period

|                                  |                    |
|----------------------------------|--------------------|
| Fiscal year ended March 31, 2025 | 649,300,589 shares |
| Fiscal year ended March 31, 2024 | 649,281,586 shares |

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

|                   | Net sales       |       | Operating profit |   | Ordinary profit |   | Profit          |   |
|-------------------|-----------------|-------|------------------|---|-----------------|---|-----------------|---|
| Fiscal year ended | Millions of yen | %     | Millions of yen  | % | Millions of yen | % | Millions of yen | % |
| March 31, 2025    | 539,722         | 2.4   | 4,392            | - | 1,718           | - | (36,722)        | - |
| March 31, 2024    | 527,291         | (5.1) | (123,110)        | - | (66,075)        | - | (112,098)       | - |

|                   | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen                      | Yen                        |
| March 31, 2025    | (56.56)                  | -                          |
| March 31, 2024    | (172.65)                 | -                          |

Note: Diluted earnings per share is not stated because it is a net loss per share, although there are potentially dilutive shares.

**(2) Non-consolidated financial position**

|                | Total assets    | Net assets      | Equity-to-asset ratio | Net assets per share |
|----------------|-----------------|-----------------|-----------------------|----------------------|
| As of          | Millions of yen | Millions of yen | %                     | Yen                  |
| March 31, 2025 | 892,004         | (146,631)       | (16.6)                | (227.80)             |
| March 31, 2024 | 1,051,052       | (90,801)        | (8.7)                 | (141.01)             |

Reference: Equity

As of March 31, 2025: ¥(147,911) million

As of March 31, 2024: ¥(91,557) million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

- The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to Sharp Corporation ("the Company") and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.
- The Company plans to hold an earnings briefing on Monday, May 12, 2025. The financial results briefing materials used in this briefing will be posted on the Company's website promptly after the announcement.

## Consolidated balance sheets

(Millions of yen)

|                                                            | As of March 31, 2024 | As of March 31, 2025 |
|------------------------------------------------------------|----------------------|----------------------|
| <b>Assets</b>                                              |                      |                      |
| Current assets                                             |                      |                      |
| Cash and deposits                                          | 227,130              | 279,307              |
| Notes and accounts receivable - trade, and contract assets | 407,538              | 379,787              |
| Inventories                                                | 269,584              | 242,081              |
| Other                                                      | 90,998               | 84,495               |
| Allowance for doubtful accounts                            | (5,024)              | (5,854)              |
| Total current assets                                       | 990,228              | 979,817              |
| Non-current assets                                         |                      |                      |
| Property, plant and equipment                              |                      |                      |
| Buildings and structures                                   | 623,523              | 590,183              |
| Machinery, equipment and vehicles                          | 1,164,709            | 1,002,312            |
| Tools, furniture and fixtures                              | 144,944              | 136,473              |
| Land                                                       | 69,641               | 57,760               |
| Construction in progress                                   | 7,126                | 3,463                |
| Other                                                      | 68,580               | 50,110               |
| Accumulated depreciation                                   | (1,798,401)          | (1,638,404)          |
| Total property, plant and equipment                        | 280,123              | 201,899              |
| Intangible assets                                          |                      |                      |
| Software                                                   | 20,988               | 17,801               |
| Goodwill                                                   | 5,422                | 7,264                |
| Other                                                      | 4,669                | 11,514               |
| Total intangible assets                                    | 31,080               | 36,580               |
| Investments and other assets                               |                      |                      |
| Investment securities                                      | 238,581              | 185,710              |
| Retirement benefit asset                                   | 5,363                | 4,729                |
| Deferred tax assets                                        | 21,872               | 18,496               |
| Other                                                      | 24,268               | 28,398               |
| Allowance for doubtful accounts                            | (1,485)              | (1,902)              |
| Total investments and other assets                         | 288,599              | 235,433              |
| Total non-current assets                                   | 599,803              | 473,913              |
| Total assets                                               | 1,590,032            | 1,453,730            |

|                                                       | As of March 31, 2024 | As of March 31, 2025 |
|-------------------------------------------------------|----------------------|----------------------|
| <b>Liabilities</b>                                    |                      |                      |
| Current liabilities                                   |                      |                      |
| Notes and accounts payable - trade                    | 318,159              | 278,869              |
| Electronically recorded obligations - operating       | 37,094               | 10,881               |
| Short-term borrowings                                 | 115,969              | 111,257              |
| Lease liabilities                                     | 16,264               | 3,691                |
| Accrued expenses                                      | 124,653              | 117,624              |
| Provision for bonuses                                 | 17,423               | 19,481               |
| Provision for product warranties                      | 16,685               | 13,096               |
| Provision for sales promotion expenses                | 2,830                | 2,560                |
| Provision for restructuring                           | 4,903                | 14,802               |
| Other provisions                                      | 7,702                | 8,631                |
| Other                                                 | 194,669              | 176,026              |
| Total current liabilities                             | 856,357              | 756,923              |
| Non-current liabilities                               |                      |                      |
| Long-term borrowings                                  | 457,623              | 406,400              |
| Deferred tax liabilities                              | 20,345               | 13,813               |
| Provision for product warranties                      | 5,756                | 5,261                |
| Provision for restructuring                           | 6,286                | 3,758                |
| Other provisions                                      | 2,991                | 2,689                |
| Retirement benefit liability                          | 52,911               | 45,604               |
| Other                                                 | 30,336               | 51,570               |
| Total non-current liabilities                         | 576,250              | 529,097              |
| Total liabilities                                     | 1,432,607            | 1,286,021            |
| <b>Net assets</b>                                     |                      |                      |
| Shareholders' equity                                  |                      |                      |
| Share capital                                         | 5,000                | 5,000                |
| Capital surplus                                       | 148,594              | 148,983              |
| Retained earnings                                     | (90,178)             | (54,082)             |
| Treasury shares                                       | (13,387)             | (13,389)             |
| Total shareholders' equity                            | 50,028               | 86,511               |
| Accumulated other comprehensive income                |                      |                      |
| Valuation difference on available-for-sale securities | 40,396               | 20,818               |
| Deferred gains or losses on hedges                    | 508                  | (1,437)              |
| Foreign currency translation adjustment               | 52,870               | 46,571               |
| Remeasurements of defined benefit plans               | (1,381)              | 902                  |
| Total accumulated other comprehensive income          | 92,393               | 66,855               |
| Share acquisition rights                              | 756                  | 1,279                |
| Non-controlling interests                             | 14,246               | 13,062               |
| Total net assets                                      | 157,424              | 167,709              |
| Total liabilities and net assets                      | 1,590,032            | 1,453,730            |

# Consolidated statements of income

(Millions of yen)

|                                                               | Fiscal year ended<br>March 31, 2024 | Fiscal year ended<br>March 31, 2025 |
|---------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Net sales                                                     | 2,321,921                           | 2,160,146                           |
| Cost of sales                                                 | 1,974,032                           | 1,754,437                           |
| Gross profit                                                  | 347,888                             | 405,708                             |
| Selling, general and administrative expenses                  | 368,232                             | 378,370                             |
| Operating profit (loss)                                       | (20,343)                            | 27,338                              |
| Non-operating income                                          |                                     |                                     |
| Interest income                                               | 4,556                               | 5,090                               |
| Dividend income                                               | 1,865                               | 1,387                               |
| Rental income from non-current assets                         | 4,580                               | 3,196                               |
| Foreign exchange gains                                        | 13,365                              | -                                   |
| Share of profit of entities accounted for using equity method | 8,359                               | 7,910                               |
| Investment income                                             | 1,130                               | 2,099                               |
| Other                                                         | 6,225                               | 8,057                               |
| Total non-operating income                                    | 40,084                              | 27,741                              |
| Non-operating expenses                                        |                                     |                                     |
| Interest expenses                                             | 10,801                              | 10,296                              |
| Foreign exchange losses                                       | -                                   | 12,612                              |
| Inactive asset expenses                                       | 3,725                               | 4,435                               |
| Other                                                         | 12,297                              | 10,082                              |
| Total non-operating expenses                                  | 26,825                              | 37,426                              |
| Ordinary profit (loss)                                        | (7,084)                             | 17,653                              |
| Extraordinary income                                          |                                     |                                     |
| Gain on sale of non-current assets                            | 3,622                               | 78,095                              |
| Gain on sale of investment securities                         | 113                                 | 28,254                              |
| Gain on sale of shares of subsidiaries and associates         | 818                                 | -                                   |
| Gain on liquidation of subsidiaries and associates            | -                                   | 103                                 |
| Gain on step acquisitions                                     | 1,312                               | 717                                 |
| Gain on change in equity                                      | 4,203                               | 4,529                               |
| Gain on reversal of liabilities                               | 4,863                               | 4,474                               |
| Compensation income                                           | -                                   | 6,723                               |
| Gain on reversal of share acquisition rights                  | 1                                   | 216                                 |
| Total extraordinary income                                    | 14,934                              | 123,115                             |
| Extraordinary losses                                          |                                     |                                     |
| Loss on sale and retirement of non-current assets             | 1,370                               | 1,652                               |
| Impairment losses                                             | 122,332                             | 54,381                              |
| Loss on valuation of investment securities                    | 2,885                               | 1,411                               |
| Loss from cancellation of made-to-order production            | 4,718                               | -                                   |
| Loss on sale of businesses                                    | 2,327                               | -                                   |
| Business restructuring expenses                               | 11,777                              | 29,686                              |
| Total extraordinary losses                                    | 145,413                             | 87,131                              |
| Profit (loss) before income taxes                             | (137,563)                           | 53,637                              |
| Income taxes - current                                        | 14,552                              | 15,376                              |
| Income taxes - deferred                                       | (2,030)                             | 2,493                               |
| Total income taxes                                            | 12,522                              | 17,870                              |
| Profit (loss)                                                 | (150,085)                           | 35,766                              |
| Loss attributable to non-controlling interests                | (104)                               | (328)                               |
| Profit (loss) attributable to owners of parent                | (149,980)                           | 36,095                              |

## Consolidated statements of comprehensive income

(Millions of yen)

|                                                                                   | Fiscal year ended<br>March 31, 2024 | Fiscal year ended<br>March 31, 2025 |
|-----------------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Profit (loss)                                                                     | (150,085)                           | 35,766                              |
| Other comprehensive income                                                        |                                     |                                     |
| Valuation difference on available-for-sale securities                             | 13,911                              | (19,587)                            |
| Deferred gains or losses on hedges                                                | 35                                  | (1,946)                             |
| Foreign currency translation adjustment                                           | 51,492                              | (5,085)                             |
| Remeasurements of defined benefit plans, net of tax                               | 14,763                              | 2,281                               |
| Share of other comprehensive income of entities accounted for using equity method | 5,464                               | (1,378)                             |
| Total other comprehensive income                                                  | 85,667                              | (25,715)                            |
| Comprehensive income                                                              | (64,418)                            | 10,050                              |
| Comprehensive income attributable to                                              |                                     |                                     |
| Comprehensive income attributable to owners of parent                             | (66,054)                            | 10,556                              |
| Comprehensive income attributable to non-controlling interests                    | 1,636                               | (506)                               |

## Consolidated statements of changes in equity

Fiscal year ended March 31, 2024

(Millions of yen)

|                                                                                           | Shareholders' equity |                 |                   |                 |                            |
|-------------------------------------------------------------------------------------------|----------------------|-----------------|-------------------|-----------------|----------------------------|
|                                                                                           | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period                                                            | 5,000                | 148,929         | 59,802            | (13,749)        | 199,982                    |
| Profit (loss) attributable to owners of parent                                            |                      |                 | (149,980)         |                 | (149,980)                  |
| Change in ownership interest of parent due to transactions with non-controlling interests |                      | (2)             |                   |                 | (2)                        |
| Purchase of treasury shares                                                               |                      |                 |                   | (1)             | (1)                        |
| Disposal of treasury shares                                                               |                      | (333)           |                   | 363             | 29                         |
| Net changes in items other than shareholders' equity                                      |                      |                 |                   |                 |                            |
| Total changes during period                                                               | -                    | (335)           | (149,980)         | 361             | (149,954)                  |
| Balance at end of period                                                                  | 5,000                | 148,594         | (90,178)          | (13,387)        | 50,028                     |

|                                                                                           | Accumulated other comprehensive income                |                                    |                                         |                                         |                                              | Share acquisition rights | Non-controlling interests | Total net assets |
|-------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------|-----------------------------------------|-----------------------------------------|----------------------------------------------|--------------------------|---------------------------|------------------|
|                                                                                           | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |                          |                           |                  |
| Balance at beginning of period                                                            | 26,469                                                | 475                                | (2,266)                                 | (16,211)                                | 8,467                                        | 293                      | 13,618                    | 222,362          |
| Profit (loss) attributable to owners of parent                                            |                                                       |                                    |                                         |                                         |                                              |                          |                           | (149,980)        |
| Change in ownership interest of parent due to transactions with non-controlling interests |                                                       |                                    |                                         |                                         |                                              |                          |                           | (2)              |
| Purchase of treasury shares                                                               |                                                       |                                    |                                         |                                         |                                              |                          |                           | (1)              |
| Disposal of treasury shares                                                               |                                                       |                                    |                                         |                                         |                                              |                          |                           | 29               |
| Net changes in items other than shareholders' equity                                      | 13,926                                                | 33                                 | 55,136                                  | 14,829                                  | 83,926                                       | 463                      | 627                       | 85,017           |
| Total changes during period                                                               | 13,926                                                | 33                                 | 55,136                                  | 14,829                                  | 83,926                                       | 463                      | 627                       | (64,937)         |
| Balance at end of period                                                                  | 40,396                                                | 508                                | 52,870                                  | (1,381)                                 | 92,393                                       | 756                      | 14,246                    | 157,424          |

**Fiscal year ended March 31, 2025**

(Millions of yen)

|                                                                                           | Shareholders' equity |                 |                   |                 |                            |
|-------------------------------------------------------------------------------------------|----------------------|-----------------|-------------------|-----------------|----------------------------|
|                                                                                           | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period                                                            | 5,000                | 148,594         | (90,178)          | (13,387)        | 50,028                     |
| Profit (loss) attributable to owners of parent                                            |                      |                 | 36,095            |                 | 36,095                     |
| Change in ownership interest of parent due to transactions with non-controlling interests |                      | 390             |                   |                 | 390                        |
| Purchase of treasury shares                                                               |                      |                 |                   | (1)             | (1)                        |
| Disposal of treasury shares                                                               |                      | (0)             |                   | 0               | 0                          |
| Net changes in items other than shareholders' equity                                      |                      |                 |                   |                 |                            |
| Total changes during period                                                               | -                    | 389             | 36,095            | (1)             | 36,483                     |
| Balance at end of period                                                                  | 5,000                | 148,983         | (54,082)          | (13,389)        | 86,511                     |

|                                                                                           | Accumulated other comprehensive income                |                                    |                                         |                                         |                                              | Share acquisition rights | Non-controlling interests | Total net assets |
|-------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------|-----------------------------------------|-----------------------------------------|----------------------------------------------|--------------------------|---------------------------|------------------|
|                                                                                           | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |                          |                           |                  |
| Balance at beginning of period                                                            | 40,396                                                | 508                                | 52,870                                  | (1,381)                                 | 92,393                                       | 756                      | 14,246                    | 157,424          |
| Profit (loss) attributable to owners of parent                                            |                                                       |                                    |                                         |                                         |                                              |                          |                           | 36,095           |
| Change in ownership interest of parent due to transactions with non-controlling interests |                                                       |                                    |                                         |                                         |                                              |                          |                           | 390              |
| Purchase of treasury shares                                                               |                                                       |                                    |                                         |                                         |                                              |                          |                           | (1)              |
| Disposal of treasury shares                                                               |                                                       |                                    |                                         |                                         |                                              |                          |                           | 0                |
| Net changes in items other than shareholders' equity                                      | (19,577)                                              | (1,946)                            | (6,298)                                 | 2,284                                   | (25,538)                                     | 523                      | (1,184)                   | (26,199)         |
| Total changes during period                                                               | (19,577)                                              | (1,946)                            | (6,298)                                 | 2,284                                   | (25,538)                                     | 523                      | (1,184)                   | 10,284           |
| Balance at end of period                                                                  | 20,818                                                | (1,437)                            | 46,571                                  | 902                                     | 66,855                                       | 1,279                    | 13,062                    | 167,709          |

# Consolidated statements of cash flows

(Millions of yen)

|                                                                         | Fiscal year ended<br>March 31, 2024 | Fiscal year ended<br>March 31, 2025 |
|-------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Cash flows from operating activities                                    |                                     |                                     |
| Profit (loss) before income taxes                                       | (137,563)                           | 53,637                              |
| Depreciation                                                            | 66,215                              | 48,459                              |
| Interest and dividend income                                            | (6,422)                             | (6,477)                             |
| Interest expenses                                                       | 10,801                              | 10,296                              |
| Share of loss (profit) of entities accounted for using equity method    | (8,359)                             | (7,910)                             |
| Investment expenses (income)                                            | (1,130)                             | (2,099)                             |
| Loss (gain) on sale and retirement of non-current assets                | (2,251)                             | (76,442)                            |
| Impairment losses                                                       | 122,332                             | 54,381                              |
| Loss (gain) on valuation of investment securities                       | 2,885                               | 1,411                               |
| Loss (gain) on sale of investment securities                            | (113)                               | (28,254)                            |
| Loss (gain) on sale of shares of subsidiaries and associates            | (818)                               | -                                   |
| Loss (gain) on liquidation of subsidiaries and associates               | -                                   | (103)                               |
| Loss (gain) on step acquisitions                                        | (1,312)                             | (717)                               |
| Loss (gain) on change in equity                                         | (4,203)                             | (4,529)                             |
| Gain on reversal of liabilities                                         | (4,863)                             | (4,474)                             |
| Loss from cancellation of made-to-order production                      | 4,718                               | -                                   |
| Loss on sale of businesses                                              | 2,327                               | -                                   |
| Compensation income                                                     | -                                   | (6,723)                             |
| Gain on reversal of share acquisition rights                            | (1)                                 | (216)                               |
| Business restructuring expenses                                         | 11,777                              | 29,686                              |
| Decrease (increase) in accounts receivable - trade, and contract assets | 56,822                              | 25,122                              |
| Decrease (increase) in accounts receivable - other                      | (2,982)                             | 252                                 |
| Decrease (increase) in inventories                                      | 48,012                              | 25,834                              |
| Increase (decrease) in trade payables                                   | (40,572)                            | (61,634)                            |
| Other, net                                                              | 24,802                              | (28,118)                            |
| Subtotal                                                                | 140,102                             | 21,379                              |
| Interest and dividends received                                         | 10,906                              | 9,357                               |
| Interest paid                                                           | (8,661)                             | (8,746)                             |
| Income taxes refund (paid)                                              | (10,052)                            | (19,288)                            |
| Payments for business restructuring                                     | (4,210)                             | (12,201)                            |
| Settlement paid                                                         | (3,588)                             | -                                   |
| Proceeds from insurance income                                          | -                                   | 1,426                               |
| Proceeds from compensation                                              | -                                   | 6,483                               |
| Net cash provided by (used in) operating activities                     | 124,495                             | (1,590)                             |

|                                                                                  | Fiscal year ended<br>March 31, 2024 | Fiscal year ended<br>March 31, 2025 |
|----------------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Cash flows from investing activities                                             |                                     |                                     |
| Payments into time deposits                                                      | (12,004)                            | (77,099)                            |
| Proceeds from withdrawal of time deposits                                        | 61,231                              | 48,322                              |
| Purchase of property, plant and equipment                                        | (40,874)                            | (26,798)                            |
| Proceeds from sale of property, plant and equipment                              | 5,149                               | 106,879                             |
| Purchase of intangible assets                                                    | (11,699)                            | (12,220)                            |
| Purchase of investment securities                                                | (1,871)                             | (292)                               |
| Proceeds from sale of investment securities                                      | 113                                 | 44,346                              |
| Proceeds from refund of investment partnerships                                  | 9,090                               | 21,516                              |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | (166)                               | (4,806)                             |
| Other, net                                                                       | 1,908                               | 3,895                               |
| Net cash provided by (used in) investing activities                              | 10,875                              | 103,743                             |
| Cash flows from financing activities                                             |                                     |                                     |
| Net increase (decrease) in short-term borrowings                                 | 7,439                               | 4,871                               |
| Proceeds from long-term borrowings                                               | 11,203                              | -                                   |
| Repayments of long-term borrowings                                               | (157,207)                           | (60,567)                            |
| Repayments of finance lease liabilities                                          | (10,065)                            | (18,574)                            |
| Other, net                                                                       | (1,038)                             | (498)                               |
| Net cash provided by (used in) financing activities                              | (149,668)                           | (74,768)                            |
| Effect of exchange rate change on cash and cash equivalents                      | 26,812                              | (3,809)                             |
| Net increase (decrease) in cash and cash equivalents                             | 12,515                              | 23,574                              |
| Cash and cash equivalents at beginning of period                                 | 206,612                             | 219,128                             |
| Cash and cash equivalents at end of period                                       | 219,128                             | 242,703                             |

## Segment information

Information on the amounts of sales, profits or losses for each reportable segment

### Fiscal year ended March 31, 2024

(in millions of yen)

|                                  | Smart Life & Energy | Smart Office | Universal Network | Display Device | Electronic Device | Total     | Adjustments (Note) 1 | Amounts recorded in consolidated financial statements (Note)2 |
|----------------------------------|---------------------|--------------|-------------------|----------------|-------------------|-----------|----------------------|---------------------------------------------------------------|
| Sales                            |                     |              |                   |                |                   |           |                      |                                                               |
| Revenues from external customers | 450,264             | 580,047      | 311,485           | 595,293        | 384,829           | 2,321,921 | -                    | 2,321,921                                                     |
| Transactions with other segments | 2,257               | 1,955        | 406               | 19,656         | 16,396            | 40,671    | (40,671)             | -                                                             |
| Total                            | 452,522             | 582,003      | 311,891           | 614,950        | 401,225           | 2,362,593 | (40,671)             | 2,321,921                                                     |
| Segment profit (loss)            | 27,775              | 29,674       | 8,880             | (83,290)       | 13,181            | (3,778)   | (16,564)             | (20,343)                                                      |

Note: 1 Adjustments for segment profits or losses of (16,564) million yen include (0) million yen in elimination of inter-segment transactions and (17,163) million yen in company-wide expenses that have not been allocated to each reportable segment. Company-wide expenses are mainly related to basic R&D expenses and expenses related to the Company's head office.

2. Segment profits and losses are adjusted for operating losses in consolidated financial statements.

### Fiscal year ended March 31, 2025

(in millions of yen)

|                                  | Smart Life & Energy | Smart Office | Universal Network | Display Device | Electronic Device | Total     | Adjustments (Note) 1 | Amounts recorded in consolidated financial statements (Note)2 |
|----------------------------------|---------------------|--------------|-------------------|----------------|-------------------|-----------|----------------------|---------------------------------------------------------------|
| Sales                            |                     |              |                   |                |                   |           |                      |                                                               |
| Revenues from external customers | 459,966             | 679,736      | 338,295           | 495,273        | 186,875           | 2,160,146 | -                    | 2,160,146                                                     |
| Transactions with other segments | 1,385               | 870          | 221               | 11,866         | 15,380            | 29,724    | (29,724)             | -                                                             |
| Total                            | 461,351             | 680,606      | 338,516           | 507,139        | 202,255           | 2,189,870 | (29,724)             | 2,160,146                                                     |
| Segment profit (loss)            | 20,343              | 42,627       | 18,682            | (40,513)       | 5,754             | 46,893    | (19,555)             | 27,338                                                        |

Note: 1 Adjustments for segment profits or losses of (19,555) million yen include (18,463) million yen in company-wide expenses that have not been allocated to each reportable segment. Company-wide expenses are mainly related to basic R&D expenses and expenses related to the Company's head office.

2 Segment profits and losses are adjusted for operating income in the consolidated financial statements.

## Per Share Information

(Yen)

|                                 | Fiscal Year Ended March 31, 2024                                                                                             | Fiscal Year Ended March 31, 2025                                                                                          |
|---------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|
| Net assets per share            | 219.35                                                                                                                       | 236.20                                                                                                                    |
| Basic earnings (loss) per share | (230.99)                                                                                                                     | 55.59                                                                                                                     |
| Diluted earnings per share      | -                                                                                                                            | -                                                                                                                         |
|                                 | Diluted earnings per share is not stated because it is a net loss per share, although there are potentially dilutive shares. | Diluted earnings per share is not stated because potentially dilutive shares exist without dilutive effect at the moment. |

Note: Basic earnings (loss) per share and diluted earnings per share were calculated on the following basis.

|                                                                                    | Fiscal Year Ended March 31, 2024                                                                                                                                                                                                                                                                                                                                                                                   | Fiscal Year Ended March 31, 2025                                                                                                                                                                        |
|------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Basic earnings (loss) per share                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                         |
| Profit (loss) attributable to owners of parent (millions of yen)                   | (149,980)                                                                                                                                                                                                                                                                                                                                                                                                          | 36,095                                                                                                                                                                                                  |
| Amounts not allocated to common shares (millions of yen)                           | -                                                                                                                                                                                                                                                                                                                                                                                                                  | -                                                                                                                                                                                                       |
| Profit (loss) attributable to owners of parent (millions of yen)                   | (149,980)                                                                                                                                                                                                                                                                                                                                                                                                          | 36,095                                                                                                                                                                                                  |
| Average number of common shares outstanding during each year (thousands of shares) | 649,281                                                                                                                                                                                                                                                                                                                                                                                                            | 649,300                                                                                                                                                                                                 |
| Residual securities which do not dilute earnings per share                         | 712 share options resolved by the board of directors on April 19, 2017<br>(First Share Options)<br>381 share options resolved by the board of directors on September 26, 2017<br>(Second Share Options)<br>875 share options resolved by the board of directors on August 28, 2018<br>(Third Share Options)<br>54,540 share options resolved by the board of directors on August 4, 2023<br>(Fourth Share Options) | 725 share options resolved by the board of directors on August 28, 2018<br>(Third Share Options)<br>52,845 share options resolved by the board of directors on August 4, 2023<br>(Fourth Share Options) |