May 9, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: Pro-Ship Incorporated Listing: Tokyo Stock Exchange

Securities code: 3763

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Scheduled date of annual general meeting of shareholders:

Scheduled date to commence dividend payments:

Scheduled date to file annual securities report:

Preparation of supplementary material on financial results:

June 20, 2025

None

Holding of financial results briefing:

Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	7,564	11.0	2,309	41.5	2,431	29.5	1,930	43.0
March 31, 2024	6,812	3.2	1,632	0.1	1,877	2.5	1,349	3.8

Note: Comprehensive income For the fiscal year ended March 31, 2025: \$\frac{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tint}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tinte\text{\text{\text{\text{\tint{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tin}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\texi\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\texi\texi{\text{\text{\texi}\text{\text{\texitile\texi{\text{\texiclex{\texiclex{\texi{\texi{\texi{\texi}\tilex{\texit{\texi{\texi\tinz{\texi{\texi{\texi{\tiinte\tin

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	156.06	155.89	24.1	23.0	30.5
March 31, 2024	109.65	109.53	19.6	20.5	24.0

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	11,380	8,894	76.8	704.97
March 31, 2024	9,729	7,560	75.1	593.25

Reference: Equity

As of March 31, 2025: ¥8,736 million As of March 31, 2024: ¥7,305 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
March 31, 2025	1,474	(316)	(531)	3,460	
March 31, 2024	1,425	(236)	(571)	2,834	

2. Cash dividends

	Annual dividends per share						Payout ratio	Ratio of dividends
	First quarter- end	Second quarter- end	Third quarter- end	Fiscal year-end	Total	Total cash dividends (Total)	(Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	0.00	-	50.00	50.00	615	45.6	8.6
Fiscal year ended March 31, 2025	-	0.00	-	63.00	63.00	780	40.4	9.6
Fiscal year ending March 31, 2026 (Forecast)		0.00		64.00	64.00		44.1	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	8,200	8.4	2,310	0.0	2,460	1.2	1,800	(6.8)	145.17

Note: Since the Company manages its performance on an annual basis, the consolidated earnings forecast for the second quarter (cumulative) is omitted. For details, see "1. Please refer to "Summary of Business Results (4) Future Outlook".

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	15,670,700 shares
As of March 31, 2024	15,614,800 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	3,278,030 shares
As of March 31, 2024	3,300,214 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	12,370,395 shares
Fiscal year ended March 31, 2024	12,309,991 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	7,559	11.0	2,306	41.6	2,430	29.6	1,930	43.2
March 31, 2024	6,808	3.2	1,628	0.2	1,875	1.7	1,348	2.6

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	156.05	155.88
March 31, 2024	109.53	109.42

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	11,115	8,629	76.2	683.62
March 31, 2024	9,464	7,295	74.5	571.78

Reference: Equity

As of March 31, 2025: ¥8,471 million As of March 31, 2024: ¥7,041 million

Forward-looking statements, such as earnings forecasts, contained in this material are based on information available to the Company and are found to be reasonable.

It is based on a certain premise that we refuse, and is not intended to promise its realization. In addition, the actual performance is based on various key points. It may vary depending on the cause.

For the conditions on which earnings forecasts are predicated and precautions for using earnings forecasts, please refer to "1.

Please refer to "Summary of Business Results (4) Future Outlook".

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

^{*} Proper use of earnings forecasts, and other special matters

	As of March 31, 2024	As of March 31, 2025
Assets	·	
Current assets		
Cash and deposits	5,844,573	6,460,655
Accounts receivable - trade	1,013,327	1,578,304
Contract assets	719,549	768,891
Securities	28,079	714,725
Work in process	129,722	91,850
Supplies	761	4,708
Other	90,517	121,485
Total current assets	7,826,531	9,740,621
Non-current assets		
Property, plant and equipment		
Buildings, net	14,877	14,000
Facilities attached to buildings, net	12,094	10,943
Tools, furniture and fixtures, net	34,692	25,916
Total property, plant and equipment	61,665	50,859
Intangible assets		
Software	262,492	462,737
Other	1,067	1,067
Total intangible assets	263,560	463,805
Investments and other assets		
Investment securities	1,241,273	584,581
Investments in capital of subsidiaries and associates	34,845	34,845
Deferred tax assets	175,735	345,712
Other	126,397	160,194
Allowance for doubtful accounts	(552)	(545)
Total investments and other assets	1,577,699	1,124,789
Total non-current assets	1,902,925	1,639,454
Total assets	9,729,456	11,380,076

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	240,187	233,92
Accounts payable - other	239,269	131,430
Income taxes payable	251,349	522,33
Contract liabilities	709,632	747,71
Provision for bonuses	93,758	96,60
Provision for bonuses for directors (and other officers)	35,450	33,95
Provision for loss on orders received	6,068	
Other	183,911	278,59
Total current liabilities	1,759,627	2,044,55
Non-current liabilities		
Retirement benefit liability	409,804	441,07
Total non-current liabilities	409,804	441,07
Total liabilities	2,169,431	2,485,62
Net assets	·	
Shareholders' equity		
Share capital	722,852	770,57
Capital surplus	716,410	759,88
Retained earnings	11,123,098	12,437,90
Treasury shares	(5,328,192)	(5,290,335
Total shareholders' equity	7,234,168	8,678,03
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	71,476	58,48
Total accumulated other comprehensive income	71,476	58,48
Share acquisition rights	254,380	157,92
Total net assets	7,560,025	8,894,44
Total liabilities and net assets	9,729,456	11,380,07

Consolidated statement of income

(Thousands of yen)

	Fiscal year ended	(Thousands of year
	March 31, 2024	March 31, 2025
Net sales	6,812,937	7,564,803
Cost of sales	3,269,301	3,338,936
Gross profit	3,543,636	4,225,867
Selling, general and administrative expenses	1,910,979	1,916,379
Operating profit	1,632,657	2,309,487
Non-operating income		
Interest income	38,961	43,465
Dividend income	165,527	62,127
Gain on sale of securities	17,184	-
Gain on sale of investment securities	2,394	17,618
Foreign exchange gains	3,632	413
Other	17,230	2,720
Total non-operating income	244,931	126,345
Non-operating expenses		
Loss on cancellation of insurance policies	-	3,900
Total non-operating expenses	-	3,900
Ordinary profit	1,877,588	2,431,933
Extraordinary income	•	
Gain on reversal of share acquisition rights	2,453	84,023
Total extraordinary income	2,453	84,023
Profit before income taxes	1,880,041	2,515,956
Income taxes - current	526,038	750,769
Income taxes - deferred	4,268	(165,350)
Total income taxes	530,307	585,418
Profit	1,349,734	1,930,537
Profit attributable to owners of parent	1,349,734	1,930,537

Consolidated statement of comprehensive income

Comprehensive income attributable to owners of parent

(Thousands of yen) Fiscal year ended March 31, 2024 Fiscal year ended March 31, 2025 Profit 1,349,734 1,930,537 Other comprehensive income 58,312 (12,994) Valuation difference on available-for-sale securities Total other comprehensive income 58,312 (12,994)1,408,046 1,917,543 Comprehensive income Comprehensive income attributable to

1,408,046

1,917,543

Consolidated statement of changes in equity

Fiscal year ended March 31, 2024

(Thousands of yen)

			Shareholders	equity		Accumulated other c	omprehensive income	Chara	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	719,092	712,650	10,351,920	(5,328,017)	6,455,646	13,163	13,163	210,782	6,679,592
Issuance of new shares - exercise of share acquisition rights	3,760	3,760			7,520		-		7,520
Dividends of surplus			(578,556)		(578,556)		-		(578,556)
Profit attributable to owners of parent			1,349,734		1,349,734		-		1,349,734
Purchase of treasury shares				(175)	(175)		1		(175)
Disposal of treasury shares									
Net changes in items other than shareholders' equity					-	58,312	58,312	43,597	101,909
Total changes during period	3,760	3,760	771,177	(175)	778,522	58,312	58,312	43,597	880,432
Balance at end of period	722,852	716,410	11,123,098	(5,328,192)	7,234,168	71,476	71,476	254,380	7,560,025

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Thousands of ven)

-	(Thousands of yen)								
			Shareholders	' equity		Accumulated other of	omprehensive income	Share	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	ated other acquisition	
Balance at beginning of period	722,852	716,410	11,123,098	(5,328,192)	7,234,168	71,476	71,476	254,380	7,560,025
Issuance of new shares - exercise of share acquisition rights	47,726	47,726			95,453		-		95,453
Dividends of surplus			(615,729)		(615,729)		-		(615,729)
Profit attributable to owners of parent			1,930,537		1,930,537		-		1,930,537
Purchase of treasury shares				(257)	(257)		-		(257)
Disposal of treasury shares		(4,248)		38,114	33,866		-		33,866
Net changes in items other than shareholders' equity					-	(12,994)	(12,994)	(96,453)	(109,447)
Total changes during period	47,726	43,478	1,314,808	37,856	1,443,870	(12,994)	(12,994)	(96,453)	1,334,423
Balance at end of period	770,578	759,889	12,437,906	(5,290,335)	8,678,039	58,482	58,482	157,927	8,894,448

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	1,880,041	2,515,95
Depreciation	125,075	115,47
Gain on reversal of share acquisition rights	(2,453)	(84,023
Increase (decrease) in provision for bonuses	27,015	2,84
Increase (decrease) in provision for bonuses for directors (and other officers)	(650)	(1,500
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(109,200)	
Increase (decrease) in allowance for doubtful accounts	-	(
Increase (decrease) in retirement benefit liability	61,955	31,21
Increase (decrease) in provision for loss on orders received	(1,977)	(6,06
Share-based payment expenses	46,965	7,34
Interest and dividend income	(204,489)	(105,59
Foreign exchange losses (gains)	(3,636)	(41
Loss (gain) on sale of securities	(17,184)	
Loss (gain) on sale of investment securities	(2,394)	(17,61
Decrease (increase) in trade receivables	(116,014)	(564,97
Decrease (increase) in contract assets	(185,890)	(49,34
Decrease (increase) in inventories	9,647	33,9
Increase (decrease) in trade payables	25,086	(30,61
Increase (decrease) in accounts payable - other	42,702	(101,26
Increase (decrease) in accrued consumption taxes	33,328	82,3
Increase (decrease) in contract liabilities	57,595	38,0
Other, net	30,163	4,3
Subtotal	1,695,687	1,870,1
Interest and dividends received	203,675	97,2
Income taxes paid	(473,765)	(492,95
Net cash provided by (used in) operating activities	1,425,597	1,474,4
Cash flows from investing activities		
Purchase of securities	(29,325)	(26,64
Proceeds from sale of securities	20,379	
Purchase of investment securities	(192,456)	(74,25
Proceeds from sale of investment securities	168,583	78,5
Purchase of property, plant and equipment	(15,305)	(3,42
Purchase of intangible assets	(170,175)	(270,61
Payments of leasehold and guarantee deposits	(18,321)	(21,80
Purchase of insurance funds	-	(
Proceeds from cancellation of insurance funds	-	1,1
Net cash provided by (used in) investing activities	(236,621)	(316,97
Cash flows from financing activities		
Purchase of treasury shares	(175)	(25
Dividends paid	(578,013)	(614,05
Proceeds from issuance of shares resulting from exercise of share acquisition rights	6,605	83,0
Net cash provided by (used in) financing activities	(571,583)	(531,28
Effect of exchange rate change on cash and cash equivalents	2,444	4
Net increase (decrease) in cash and cash equivalents	619,836	626,65
Cash and cash equivalents at beginning of period	2,214,168	2,834,00

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	5,552,989	6,167,67
Accounts receivable - trade	1,011,449	1,577,41
Contract assets	719,549	768,89
Securities	28,079	714,72
Work in process	129,722	91,85
Supplies	761	4,70
Prepaid expenses	75,161	106,35
Other	15,550	15,32
Total current assets	7,533,263	9,446,94
Non-current assets		
Property, plant and equipment		
Buildings	14,877	14,00
Facilities attached to buildings	12,094	10,94
Tools, furniture and fixtures	34,692	25,91
Total property, plant and equipment	61,665	50,85
Intangible assets		
Software	262,492	462,73
Total intangible assets	262,492	462,73
Investments and other assets		
Investment securities	1,241,273	584,58
Shares of subsidiaries and associates	30,000	30,00
Investments in capital of subsidiaries and associates	34,845	34,84
Deferred tax assets	174,974	345,70
Guarantee deposits	113,729	128,38
Insurance funds	10,802	10,80
Other	1,866	21,01
Allowance for doubtful accounts	(552)	(543
Total investments and other assets	1,606,938	1,154,78
Total non-current assets	1,931,096	1,668,37
Total assets	9,464,360	11,115,31

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	240,428	234,14
Accounts payable - other	239,269	131,43
Accrued expenses	52,911	53,77
Income taxes payable	250,622	522,09
Accrued consumption taxes	66,920	149,33
Contract liabilities	709,632	747,71
Deposits received	48,625	65,68
Provision for bonuses	93,758	96,60
Provision for bonuses for directors (and other officers)	35,450	33,95
Provision for loss on orders received	6,068	
Other	15,317	9,66
Total current liabilities	1,759,003	2,044,40
Non-current liabilities	·	
Provision for retirement benefits	409,804	441,00
Total non-current liabilities	409,804	441,0
Total liabilities	2,168,807	2,485,48
Net assets		
Shareholders' equity		
Share capital	722,852	770,57
Capital surplus		
Legal capital surplus	688,452	736,1
Other capital surplus	27,958	23,7
Total capital surplus	716,410	759,88
Retained earnings		
Legal retained earnings	34,050	34,05
Other retained earnings		
General reserve	5,000	5,00
Retained earnings brought forward	10,819,576	12,134,24
Total retained earnings	10,858,626	12,173,29
Treasury shares	(5,328,192)	(5,290,33
Total shareholders' equity	6,969,696	8,413,42
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	71,476	58,48
Total valuation and translation adjustments	71,476	58,48
Share acquisition rights	254,380	157,92
Total net assets	7,295,553	8,629,8
Total liabilities and net assets	9,464,360	11,115,31

(Thousands of ven)

		(Thousands of year
	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	6,808,291	7,559,297
Cost of sales	3,268,898	3,337,321
Gross profit	3,539,392	4,221,975
Selling, general and administrative expenses	1,910,657	1,915,975
Operating profit	1,628,735	2,306,000
Non-operating income		
Interest and dividend income	165,594	63,175
Interest on securities	38,891	42,259
Gain on sale of securities	17,184	-
Commission income	2,127	2,127
Gain on sale of investment securities	2,394	17,618
Foreign exchange gains	3,632	413
Other	17,148	2,720
Total non-operating income	246,973	128,315
Non-operating expenses		
Loss on cancellation of insurance policies	-	3,900
Total non-operating expenses	-	3,900
Ordinary profit	1,875,708	2,430,415
Extraordinary income		
Gain on reversal of share acquisition rights	2,453	84,023
Total extraordinary income	2,453	84,023
Profit before income taxes	1,878,161	2,514,438
Income taxes - current	525,325	750,143
Income taxes - deferred	4,511	(166,102)
Total income taxes	529,836	584,040
Profit	1,348,324	1,930,398

Statement of changes in equity

Fiscal year ended March 31, 2024

Thousands	

		Shareholders' equity								
		Capital surplus			Retained earnings					
						Other retain	ed earnings			Total
Share o	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	General reserve	Retained earnings brought forward	Total retained earnings	Treasury shares	shareholders' equity
Balance at beginning of period	719,092	684,692	27,958	712,650	34,050	5,000	10,049,808	10,088,858	(5,328,017)	6,192,584
Issuance of new shares - exercise of share acquisition rights	3,760	3,760		3,760				-		7,520
Dividends of surplus				-			(578,556)	(578,556)		(578,556)
Profit				-			1,348,324	1,348,324		1,348,324
Purchase of treasury shares				-				1	(175)	(175)
Disposal of treasury shares										
Net changes in items other than shareholders' equity				-				-		-
Total changes during period	3,760	3,760	-	3,760	-	-	769,767	769,767	(175)	777,112
Balance at end of period	722,852	688,452	27,958	716,410	34,050	5,000	10,819,576	10,858,626	(5,328,192)	6,969,696

		ated other sive income		
	Valuation difference on available-for- sale securities	Total valuation and translation adjustments	Share acquisition rights	Total net assets
Balance at beginning of period	13,163	13,163	210,782	6,416,531
Issuance of new shares - exercise of share acquisition rights		-		7,520
Dividends of surplus		-		(578,556)
Profit		-		1,348,324
Purchase of treasury shares		-		(175)
Disposal of treasury shares				
Net changes in items other than shareholders' equity	58,312	58,312	43,597	101,909
Total changes during period	58,312	58,312	43,597	879,022
Balance at end of period	71,476	71,476	254,380	7,295,553

Statement of changes in equity

Fiscal year ended March 31, 2025

(Thousands of yen)

					Shareholde	ers' equity			(111	ousands of yen)
		Capital surplus			Retained earnings					
						Other retained earnings				Total
Share ca	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	General reserve	Retained earnings brought forward	Total retained earnings	Treasury shares	shareholders' equity
Balance at beginning of period	722,852	688,452	27,958	716,410	34,050	5,000	10,819,576	10,858,626	(5,328,192)	6,969,696
Issuance of new shares - exercise of share acquisition rights	47,726	47,726		47,726				-		95,453
Dividends of surplus				-			(615,729)	(615,729)		(615,729)
Profit				-			1,930,398	1,930,398		1,930,398
Purchase of treasury shares				-				-	(257)	(257)
Disposal of treasury shares			(4,248)	(4,248)				-	38,114	33,866
Net changes in items other than shareholders' equity				-				-		-
Total changes during period	47,726	47,726	(4,248)	43,478	-	-	1,314,668	1,314,668	37,856	1,443,730
Balance at end of period	770,578	736,178	23,710	759,889	34,050	5,000	12,134,245	12,173,295	(5,290,335)	8,413,427

		ated other sive income			
	Valuation difference on available-for- sale securities	Total valuation and translation adjustments	Share acquisition rights	Total net assets	
Balance at beginning of period	71,476	71,476	254,380	7,295,553	
Issuance of new shares - exercise of share acquisition rights		ı		95,453	
Dividends of surplus		-		(615,729)	
Profit		-		1,930,398	
Purchase of treasury shares		-		(257)	
Disposal of treasury shares		-		33,866	
Net changes in items other than shareholders' equity	(12,994)	(12,994)	(96,453)	(109,447)	
Total changes during period	(12,994)	(12,994)	(96,453)	1,334,283	
Balance at end of period	58,482	58,482	157,927	8,629,836	

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and is subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate performance.

We formulate a comprehensive strategy based on our business activities and develop our business activities. Accordingly, the Company is comprised of segments based on business content, with the "Package Solutions Business" and "Other Business" as reporting segments.

The "Package Solutions Business" is a business that includes consultation, implementation, and maintenance of fixed asset systems and sales management systems. "Other business" refers to the purchase, sale, and operation and management of software products.

2. Method of calculating the amount of sales, profits or losses, assets, liabilities and other items for each reporting segment

The method of accounting for the reported business segments is generally the same as described in the "Fundamental Important Matters for the Preparation of Consolidated Financial Statements". Profit in the reporting segment is a figure based on operating income.

Internal revenues and transfers between segments are based on prevailing market prices.

3. Information on the amount of sales, profits or losses, assets, liabilities, and other items for each reporting segment.

The previous fiscal year (April 1, 2023 to March 31, 2024)

(Unit: 1 thousand yen)

	Reportable	e segments	A.F. (A. (A. (A. (A. (A. (A. (A. (A. (A. (A		
	Package Solution	Other Businesses	Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)	
Sales					
Revenues from external customers	6,715,944	96,993	-	6,812,937	
Transactions with other segments	-	38,102	(38,102)	-	
Total	6,715,944	135,095	(38,102)	6,812,937	
Segment Profit	1,611,952	18,398	2,305	1,632,657	
Other items					
Depreciation	125,075	-	-	125,075	

Note: 1. The adjustment of 2,305 thousand yen in segment profit was due to the elimination of inter-segment transactions.

- 2. Segment profit is adjusted to operating income in the consolidated statements of income
- 3. Segment assets and liabilities are not included in the list because they are not considered for the purpose of determining the allocation of management resources or evaluating business performance.

The current fiscal year (April 1, 2024 to March 31, 2025)

(Unit: 1 thousand yen)

	Reportable segments		A 3'	11. 11. 15. 11. 21. 21. 22. 22. 22. 22. 22. 22. 22
	Package Solution	Other Businesses	Adjustment amount (Note) 1	Amount recorded in consolidated financial statements (Note)2
Sales				
Revenues from external customers	7,415,220	149,583	-	7,564,803
Transactions with other segments	-	34,939	(34,939)	-
Total	7,415,220	184,522	(34,939)	7,564,803
Segment Profit	2,281,352	26,007	2,127	2,309,487
Other items				
Depreciation	115,470	-	-	115,470

Note: 1. The adjustment of 2,127 thousand yen in segment profit was due to the elimination of inter-segment transactions.

- 2. Segment profit is adjusted to operating income in the consolidated statements of income.
- 3. Segment assets and liabilities are not included in the list because they are not considered for the purpose of determining the allocation of management resources or evaluating business performance.

Related Information

The previous fiscal year (April 1, 2023 to March 31, 2024)

1. Product and Service Information

π	Jnit:	1	thousand	ven

	package	maintenance	Contract development	Operation management, etc.	Total
Sales to external customers	4,677,117	2,038,827	50	96,943	6,812,937

2. Regional Information

(1) Net sales

Since sales to external customers in Japan exceed 90% of sales in the consolidated statements of income, the description is omitted.

(2) Property, plant and equipment

The amount of property, plant and equipment located in Japan exceeds 90% of the amount of property, plant and equipment on the consolidated balance sheet, so the description is omitted.

3. Information per main customer

Since there are no counterparties that account for more than 10% of sales in the consolidated statements of income out of sales to external customers, the description is omitted.

The current fiscal year (April 1, 2024 to March 31, 2025)

1. Product and Service Information

(Unit: 1 thousand yen)

	package	maintenance	Contract development	Operation management, etc.	Total
Sales to external customers	5,228,812	2,186,408	1	149,583	7,564,803

2. Regional Information

(1) Net sales

Since sales to external customers in Japan exceed 90% of sales in the consolidated statements of income, the description is omitted.

(2) Property, plant and equipment

The amount of property, plant and equipment located in Japan exceeds 90% of the amount of property, plant and equipment on the consolidated balance sheet, so the description is omitted.

3. Information per main customer

Since there are no counterparties that account for more than 10% of sales in the consolidated statements of income out of sales to external customers, the description is omitted.

Information on impairment losses on fixed assets by reporting segment

The previous fiscal year (April 1, 2023 to March 31, 2024)

Not applicable.

The current fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

Information on amortization and unamortized balances of goodwill by reporting segment The previous fiscal year (April 1, 2023 to March 31, 2024)

Not applicable.

The current fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

Information on Negative Goodwill Accrual Gains by Reporting Segment

The previous fiscal year (April 1, 2023 to March 31, 2024)

Not applicable.
The current fiscal year (April 1, 2024 to March 31, 2025)
Not applicable.