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Consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

May 9, 2025

Company name: Fudo Tetra Corporation

Listing: Tokyo Stock Exchange

Securities code: 1813

URL: <https://www.fudotetra.co.jp>

Representative: Shinya Okuda President, Representative Director

Inquiries: Daisuke Kitagaki General Manager of Finance Department, Administration Unit

Telephone: +81-03)5644-8500

Scheduled date of annual general meeting of shareholders: June 24, 2025

Scheduled date to commence dividend payments: June 25, 2025

Scheduled date to file annual securities report: June 24, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded to the nearest million, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|----------------------------------|-----------------|-------|------------------|--------|-----------------|--------|---|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal year ended March 31, 2025 | 69,557 | 2.4 | 3,177 | 19.6 | 3,366 | 14.2 | 2,202 | 9.6 |
| March 31, 2024 | 67,947 | (3.6) | 2,656 | (26.3) | 2,947 | (14.8) | 2,009 | (7.3) |

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥ 2,565 million [9.7%]
Fiscal year ended March 31, 2024: ¥ 2,338 million [(3.1) %]

| | Basic earnings per share | Diluted earnings per share | Rate of return on equity | Ordinary profit to total assets ratio | Operating profit to net sales ratio |
|----------------------------------|--------------------------|----------------------------|--------------------------|---------------------------------------|-------------------------------------|
| | Yen | Yen | % | % | % |
| Fiscal year ended March 31, 2025 | 145.26 | - | 6.6 | 5.6 | 4.6 |
| March 31, 2024 | 131.99 | - | 6.3 | 5.3 | 3.9 |

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2025: ¥ 180 million
Fiscal year ended March 31, 2024: ¥ 60 million

(2) Consolidated Financial Position

| | Total assets | Net assets | Capital adequacy ratio | Net assets per share |
|----------------------|-----------------|-----------------|------------------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of March 31, 2025 | 64,148 | 34,675 | 53.3 | 2,262.99 |
| March 31, 2024 | 55,247 | 33,269 | 59.4 | 2,156.15 |

(Reference) Equity: As of March 31, 2025: ¥ 34,220 million
As of March 31, 2024: ¥ 32,822 million

(3) Consolidated Cash Flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at the end of period |
|----------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Fiscal year ended March 31, 2025 | 621 | (6,500) | 5,334 | 10,379 |
| March 31, 2024 | 7,065 | (3,626) | (2,256) | 10,954 |

2. Dividends

| | Annual dividends | | | | | Total dividends | Payout ratio (consolidated) | Dividends to net assets (consolidated) |
|--|------------------|-----------------|-----------------|----------|-------|-----------------|--------------------------------|---|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Year-end | Total | | | |
| Fiscal year ended | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| March 31, 2024 | - | 0.00 | - | 60.00 | 60.00 | 918 | 45.5 | 2.8 |
| March 31, 2025 | - | 0.00 | - | 60.00 | 60.00 | 918 | 41.3 | 2.7 |
| Fiscal year ending March 31, 2026 (Forecast) | - | 0.00 | - | 70.00 | 70.00 | | - | |

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2025 :

| | |
|------------------------|-------|
| Commemorative dividend | - yen |
| Special dividend | - yen |

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|-----------|-----------------|------|------------------|------|-----------------|------|---|------|--------------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 78,000 | 12.1 | 4,000 | 25.9 | 4,000 | 18.8 | 2,650 | 20.3 | 175.25 |

* Notes:

(1) Significant changes in the scope of consolidation during the period:

None

| | | | |
|-----------------|---|----------------|---|
| Newly included: | - | (Company name: |) |
| Excluded: | - | (Company name: |) |

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- 1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- 2) Changes in accounting policies due to other reasons: None
- 3) Changes in accounting estimates: None
- 4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

| | |
|-----------------|-------------------|
| March 31, 2025: | 16,489,522 shares |
| March 31, 2024: | 16,489,522 shares |

2) Number of treasury shares at the end of the period:

| | |
|-----------------|------------------|
| March 31, 2025: | 1,367,933 shares |
| March 31, 2024: | 1,267,090 shares |

3) Average number of shares outstanding during the period:

| | |
|-----------------------------------|-------------------|
| Fiscal Year ended March 31, 2025: | 15,159,420 shares |
| Fiscal Year ended March 31, 2024: | 15,221,786 shares |

Note: The Company introduced the Board Incentive Plan (BIP) trust in the second quarter of the fiscal year ended March 31, 2017. Shares of the Company held by the Plan's trust account (178,757 shares for the fiscal year ended March 31, 2025) are included in treasury shares. In addition, the shares of the Company held by the Plan's trust account are included in treasury shares to be deducted in the calculation of the average number of shares outstanding during the period in calculating such average.

(Reference) Overview of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes.)

| Fiscal year ended | Net sales | | Operating profit | | Ordinary profit | | Net income | |
|-------------------|-----------------|-------|------------------|--------|-----------------|--------|-----------------|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| March 31, 2025 | 63,694 | 2.8 | 3,070 | 31.8 | 3,037 | 20.3 | 2,012 | (23.4) |
| March 31, 2024 | 61,980 | (5.0) | 2,329 | (40.1) | 2,524 | (36.2) | 2,627 | (2.4) |

| Fiscal year ended | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| | Yen | Yen |
| March 31, 2025 | 132.72 | - |
| March 31, 2024 | 172.55 | - |

(2) Non-consolidated Financial Position

| As of | Total assets | Net assets | Capital adequacy ratio | Net assets per share |
|----------------|-----------------|-----------------|------------------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| March 31, 2025 | 60,362 | 32,161 | 53.3 | 2,126.83 |
| March 31, 2024 | 51,228 | 31,212 | 60.9 | 2,050.40 |

(Reference) Equity: As of March 31, 2025: ¥ 32,161 million
As of March 31, 2024: ¥ 31,212 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

Consolidated Financial Statements

Consolidated Balance Sheets

(Millions of yen)

| | As of March 31, 2024 | As of March 31, 2025 |
|---|----------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 10,992 | 10,393 |
| Notes receivable - trade | 929 | 1,027 |
| Accounts receivable from completed construction contracts and other | 4,422 | 7,840 |
| Contract assets | 15,816 | 18,124 |
| Electronically recorded monetary claims - operating | 1,623 | 1,050 |
| Costs on construction contracts in progress | 583 | 345 |
| Real estate for sale | 126 | 114 |
| Raw materials and supplies | 1,064 | 1,365 |
| Accounts receivable - other | 1,724 | 1,394 |
| Deposits paid | 803 | 1,264 |
| Other | 1,763 | 873 |
| Allowance for doubtful accounts | (72) | (122) |
| Total current assets | 39,772 | 43,666 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 3,323 | 3,342 |
| Accumulated depreciation | (1,602) | (1,717) |
| Buildings and structures, net | 1,721 | 1,625 |
| Machinery, equipment and vehicles | 13,993 | 21,610 |
| Accumulated depreciation | (11,520) | (12,480) |
| Machinery, equipment and vehicles, net | 2,473 | 9,130 |
| Tools, furniture and fixtures | 14,495 | 14,528 |
| Accumulated depreciation | (13,783) | (13,457) |
| Tools, furniture and fixtures, net | 712 | 1,072 |
| Land | 2,571 | 2,571 |
| Leased assets | 1,298 | 1,230 |
| Accumulated depreciation | (612) | (694) |
| Leased assets, net | 686 | 536 |
| Construction in progress | 2,106 | 42 |
| Other | 41 | 2 |
| Total property, plant and equipment | 10,311 | 14,977 |
| Intangible assets | | |
| Total intangible assets | 775 | 607 |
| Investments and other assets | | |
| Investment securities | 2,705 | 3,133 |
| Long-term loans receivable | 19 | 16 |
| Deferred tax assets | 1,116 | 1,189 |
| Other | 644 | 593 |
| Allowance for doubtful accounts | (95) | (34) |
| Total investments and other assets | 4,389 | 4,897 |
| Total non-current assets | 15,474 | 20,482 |
| Total assets | 55,247 | 64,148 |

(Millions of yen)

| | As of March 31, 2024 | As of March 31, 2025 |
|--|----------------------|----------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes payable, accounts payable for construction contracts and other | 6,113 | 6,738 |
| Electronically recorded obligations - operating | 4,333 | 1,992 |
| Short-term borrowings | 4,509 | 10,500 |
| Lease liabilities | 256 | 237 |
| Accounts payable - other | 765 | 491 |
| Income taxes payable | 552 | 785 |
| Accrued consumption taxes | 478 | 551 |
| Contract liabilities | 1,378 | 2,489 |
| Provision for warranties for completed construction | 363 | 281 |
| Provision for loss on construction contracts | 436 | 134 |
| Provision for bonuses | 677 | 1,213 |
| Provision for bonuses for directors (and other officers) | 26 | 47 |
| Deposits received | 267 | 1,582 |
| Other | 277 | 267 |
| Total current liabilities | 20,430 | 27,306 |
| Non-current liabilities | | |
| Long-term borrowings | 50 | 850 |
| Lease liabilities | 574 | 392 |
| Provision for share awards for directors (and other officers) | 92 | 128 |
| Retirement benefit liability | 791 | 737 |
| Other | 41 | 60 |
| Total non-current liabilities | 1,548 | 2,167 |
| Total liabilities | 21,978 | 29,473 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 5,000 | 5,000 |
| Capital surplus | 14,756 | 14,756 |
| Retained earnings | 14,151 | 15,436 |
| Treasury shares | (1,616) | (1,854) |
| Total shareholders' equity | 32,292 | 33,337 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 450 | 564 |
| Foreign currency translation adjustment | 120 | 295 |
| Remeasurements of defined benefit plans | (39) | 24 |
| Total accumulated other comprehensive income | 530 | 883 |
| Non-controlling interests | 447 | 455 |
| Total net assets | 33,269 | 34,675 |
| Total liabilities and net assets | 55,247 | 64,148 |

Consolidated Statements of Income and Comprehensive Income
Consolidated Statements of Income

(Millions of yen)

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|---|---|---|
| Net sales | | |
| Net sales of completed construction contracts | 63,692 | 66,379 |
| Net sales in sideline businesses | 4,255 | 3,177 |
| Total net sales | 67,947 | 69,557 |
| Cost of sales | | |
| Cost of sales of completed construction contracts | 54,367 | 55,647 |
| Cost of sales in sideline businesses | 2,766 | 1,901 |
| Total cost of sales | 57,133 | 57,548 |
| Gross profit | | |
| Gross profit on completed construction contracts | 9,326 | 10,732 |
| Gross profit on sideline businesses | 1,489 | 1,277 |
| Total gross profit | 10,814 | 12,009 |
| Selling, general and administrative expenses | 8,158 | 8,832 |
| Operating profit | 2,656 | 3,177 |
| Non-operating income | | |
| Interest income | 38 | 37 |
| Dividend income | 146 | 187 |
| Patent enforcement income | 19 | 12 |
| Foreign exchange gains | 105 | - |
| Share of profit of entities accounted for using equity method | 60 | 180 |
| Other | 42 | 32 |
| Total non-operating income | 412 | 449 |
| Non-operating expenses | | |
| Interest expenses | 70 | 74 |
| Commission expenses | 29 | 80 |
| Guarantee commission | 16 | 20 |
| Foreign exchange losses | - | 36 |
| Provision of allowance for doubtful accounts | - | 30 |
| Other | 6 | 20 |
| Total non-operating expenses | 121 | 260 |
| Ordinary profit | 2,947 | 3,366 |

(Millions of yen)

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|--|---|---|
| Extraordinary income | | |
| Gain on sale of non-current assets | 77 | 60 |
| Gain on sale of investment securities | 0 | - |
| Total extraordinary income | 77 | 60 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | 53 | 4 |
| Special investigation expenses | - | 111 |
| Other | 1 | 1 |
| Total extraordinary losses | 54 | 117 |
| Profit before income taxes | 2,970 | 3,310 |
| Income taxes - current | 1,129 | 1,251 |
| Income taxes - deferred | (185) | (151) |
| Total income taxes | 944 | 1,100 |
| Profit | 2,026 | 2,210 |
| Profit attributable to non-controlling interests | 17 | 8 |
| Profit attributable to owners of parent | 2,009 | 2,202 |

Consolidated Statements of Comprehensive Income

(Millions of yen)

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|--|---|---|
| Profit | 2,026 | 2,210 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 225 | 117 |
| Foreign currency translation adjustment | 81 | 175 |
| Remeasurements of defined benefit plans, net of tax | 6 | 64 |
| Total other comprehensive income | 312 | 356 |
| Comprehensive income | 2,338 | 2,565 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 2,317 | 2,555 |
| Comprehensive income attributable to non-controlling interests | 22 | 10 |

Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2024

(Millions of yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 5,000 | 14,756 | 13,060 | (1,619) | 31,198 |
| Changes during period | | | | | |
| Dividends of surplus | | | (918) | | (918) |
| Profit attributable to owners of parent | | | 2,009 | | 2,009 |
| Purchase of treasury shares | | | | (2) | (2) |
| Disposal of treasury shares | | 0 | | 5 | 5 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | 0 | 1,091 | 3 | 1,094 |
| Balance at end of period | 5,000 | 14,756 | 14,151 | (1,616) | 32,292 |

| | Accumulated other comprehensive income | | | | Non-controlling interests | Total net assets |
|--|---|---|---|--|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | | |
| Balance at beginning of period | 229 | 38 | (45) | 222 | 428 | 31,848 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (918) |
| Profit attributable to owners of parent | | | | | | 2,009 |
| Purchase of treasury shares | | | | | | (2) |
| Disposal of treasury shares | | | | | | 5 |
| Net changes in items other than shareholders' equity | 220 | 81 | 6 | 308 | 19 | 327 |
| Total changes during period | 220 | 81 | 6 | 308 | 19 | 1,421 |
| Balance at end of period | 450 | 120 | (39) | 530 | 447 | 33,269 |

For the fiscal year ended March 31, 2025

(Millions of yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 5,000 | 14,756 | 14,151 | (1,616) | 32,292 |
| Changes during period | | | | | |
| Dividends of surplus | | | (918) | | (918) |
| Profit attributable to owners of parent | | | 2,202 | | 2,202 |
| Purchase of treasury shares | | | | (239) | (239) |
| Disposal of treasury shares | | 0 | | 0 | 0 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | 0 | 1,284 | (239) | 1,045 |
| Balance at end of period | 5,000 | 14,756 | 15,436 | (1,854) | 33,337 |

| | Accumulated other comprehensive income | | | | Non-controlling interests | Total net assets |
|--|---|---|---|--|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | | |
| Balance at beginning of period | 450 | 120 | (39) | 530 | 447 | 33,269 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (918) |
| Profit attributable to owners of parent | | | | | | 2,202 |
| Purchase of treasury shares | | | | | | (239) |
| Disposal of treasury shares | | | | | | 0 |
| Net changes in items other than shareholders' equity | 114 | 175 | 64 | 353 | 8 | 361 |
| Total changes during period | 114 | 175 | 64 | 353 | 8 | 1,406 |
| Balance at end of period | 564 | 295 | 24 | 883 | 455 | 34,675 |

Consolidated Statements of Cash Flows

(Millions of yen)

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|---|---|---|
| Cash flows from operating activities | | |
| Profit before income taxes | 2,970 | 3,310 |
| Depreciation | 1,697 | 2,240 |
| Amortization of goodwill | 77 | 77 |
| Increase (decrease) in allowance for doubtful accounts | (19) | (10) |
| Increase (decrease) in provision for bonuses | 34 | 536 |
| Increase (decrease) in provision for bonuses for directors (and other officers) | - | 21 |
| Increase(decrease) in provision for stock payments for directors | 6 | 36 |
| Increase (decrease) in retirement benefit liability | 38 | 38 |
| Increase (decrease) in other provisions | 667 | (383) |
| Interest and dividend income | (185) | (224) |
| Interest expenses | 70 | 74 |
| Decrease (increase) in accounts receivable - trade, and contract assets | 5,436 | (5,173) |
| Decrease (increase) in real estate for sale | (21) | 12 |
| Share of loss (profit) of entities accounted for using equity method | (60) | (180) |
| Decrease (increase) in costs on construction contracts in progress | 359 | 238 |
| Decrease (increase) in materials provision | 19 | (301) |
| Increase (decrease) in trade payables | (1,801) | (1,812) |
| Increase (decrease) in contract liabilities | (319) | 1,107 |
| Increase (decrease) in accrued consumption taxes | 431 | 15 |
| Decrease (increase) in accounts receivable - other | (862) | 327 |
| Decrease (increase) in deposits paid | 87 | (461) |
| Decrease (increase) in other current assets | (221) | 533 |
| Increase (decrease) in other current liabilities | 210 | 1,333 |
| Other, net | (25) | 116 |
| Subtotal | 8,589 | 1,468 |
| Interest and dividends received | 162 | 217 |
| Interest paid | (71) | (65) |
| Income taxes paid | (1,614) | (999) |
| Net cash provided by (used in) operating activities | 7,065 | 621 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment and intangible assets | (3,295) | (7,059) |
| Proceeds from sale of property, plant and equipment and intangible assets | 134 | 82 |
| Payments for retirement of property, plant and equipment | (49) | - |
| Purchase of investment securities | (3) | (4) |
| Proceeds from sale of investment securities | 2 | - |
| Proceeds from redemption of membership | 1 | 0 |
| Loan advances | (426) | (2) |
| Proceeds from collection of loans receivable | 4 | 460 |
| Other, net | 7 | 24 |
| Net cash provided by (used in) investing activities | (3,626) | (6,500) |

(Millions of yen)

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|---|---|---|
| Cash flows from financing activities | | |
| Proceeds from long-term borrowings | - | 1,000 |
| Net increase (decrease) in short-term borrowings | (996) | 5,791 |
| Repayments of long-term borrowings | (70) | - |
| Purchase of treasury shares | (2) | (239) |
| Proceeds from sale of treasury shares | 5 | 0 |
| Repayments of installment payables and lease obligations | (248) | (221) |
| Dividends paid | (913) | (914) |
| Dividends paid to non-controlling interests | (2) | (2) |
| Commision fee paid | (30) | (81) |
| Net cash provided by (used in) financing activities | (2,256) | 5,334 |
| Effect of exchange rate change on cash and cash equivalents | 10 | (31) |
| Net increase (decrease) in cash and cash equivalents | 1,193 | (576) |
| Cash and cash equivalents at beginning of period | 9,761 | 10,954 |
| Cash and cash equivalents at end of period | 10,954 | 10,379 |

Highlights (results for the period under review and forecasts for the subsequent period)

(Millions of yen)

| | | FY2023 (actual) | FY2024 (actual) | Decrease (increase) from FY2023 | FY2025 (forecast) | Decrease (increase) from FY2024 |
|---|-------------------|--------------------|--------------------|---------------------------------------|----------------------|---------------------------------------|
| Orders on hand at beginning of period | Civil engineering | 55,120 | 56,477 | 1,357 | 56,748 | 271 |
| | Soil improvement | 16,338 | 15,763 | (574) | 18,315 | 2,552 |
| | Blocks | 169 | 677 | 509 | 309 | (368) |
| | Company total | 71,023 | 72,236 | 1,212 | 74,955 | 2,719 |
| Orders received | Civil engineering | 27,374 | 28,655 | 1,281 | 28,600 | (55) |
| | Soil improvement | 38,563 | 41,834 | 3,271 | 43,000 | 1,166 |
| | Blocks | 3,962 | 2,278 | (1,683) | 2,500 | 222 |
| | Company total | 69,191 | 72,276 | 3,085 | 74,500 | 2,224 |
| Net sales | Civil engineering | 26,017 | 28,384 | 2,367 | 31,700 | 3,316 |
| | Soil improvement | 39,149 | 39,283 | 134 | 43,400 | 4,117 |
| | Blocks | 3,453 | 2,647 | (806) | 2,600 | (47) |
| | Company total | 67,947 | 69,557 | 1,609 | 78,000 | 8,443 |
| Operating profit | Civil engineering | (1,496) | 559 | 2,055 | 800 | 241 |
| | Soil improvement | 4,060 | 3,395 | (664) | 3,900 | 505 |
| | Blocks | 70 | 63 | (8) | 60 | (3) |
| | Company total | 2,656 | 3,177 | 521 | 4,000 | 823 |

* The total for the three segments does not correspond to the total for the entire company because the total for the entire company includes figures other than the three segments and consolidated adjustments.