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Consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

April 30, 2025

Company name: Kanagawa Chuo Kotsu Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 9081

URL: https://www.kanachu.co.jp/ Representative: Masayuki Imai Inquiries: Daisuke Murayama

Masayuki Imai Representative Director and President
Remander, Corporate Strategy Department
Remander, Corporate Strategy Department

Telephone: +81-463-22-8894

Scheduled date of annual general meeting of shareholders: June 27, 2025

Scheduled date to commence dividend payments: June 30, 2025 Scheduled date to file annual securities report: June 27, 2025 Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes(for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

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	Net sales Operating profit		Ordinary profit		Profit attribut owners of p			
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	118,149	0.9	7,388	(1.7)	7,745	(0.0)	5,083	55.8
March 31, 2024	117,067	12.7	7,516	73.8	7,747	57.8	3,262	183.9
(Note) Comprehensive income	: Fiscal year	ended M	arch 31, 2025:	¥	4,681	million	[(32.0)%]	
	Fiscal year	ended M	arch 31, 2024:	¥	6,886	million	[-%]	

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	414.28	-	9.1	4.8	6.3
March 31, 2024	265.88	-	6.3	5.0	6.4

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2025: ¥ 1 million Fiscal year ended March 31, 2024: ¥ 8 million

(Note) Accounting Standard for Current Income Taxes(ASBJ Statement No.27 (revised 2022),October 28, 2022) and other standards have been applied from the beginning of the three months ended June 30, 2024. Figures for the fiscal year ended March 31, 2024 are retrospectively restated to reflect these accounting standards

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	165,444	63,402	34.9	4,704.37
March 31, 2024	159,191	59,706	34.3	4,449.74

(Reference) Equity: As of March 31, 2025: $\mbox{$\pm$}$ 57,728 million As of March 31, 2024: $\mbox{$\pm$}$ 54,604 million

(Note) Accounting Standard for Current Income Taxes(ASBJ Statement No.27 (revised 2022),October 28, 2022) and other standards have been applied from the beginning of the three months ended June 30, 2024. Figures for the fiscal year ended March 31, 2024 are retrospectively restated to reflect these accounting standards

(3) Consolidated Cash Flows

(2) Componium Cubit 1 10				
	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	8,430	(12,739)	5,412	4,272
March 31, 2024	9,671	(5,792)	(3,331)	3,169

2. Dividends

	Annual dividends					Total	Payout	Dividends to net
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	ratio (consolidated)	assets (consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2024	-	20.00	-	40.00	60.00	736	22.6	1.4
March 31, 2025	_	40.00	-	50.00	90.00	1,104	21.7	2.0
Fiscal year ending								
March 31, 2026	-	45.00	-	45.00	90.00		43.8	
(Forecast)								

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2025:

Commemorative dividend - yen Special dividend - yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

(1 creeninges indicate year on year changes.									
	Net sal	es	Operating	profit	Ordinary	profit	Profit attribution owners of		Basic earnings per share
	Millions of		Millions of		Millions of		Millions of		V
	yen	%	yen	%	yen	%	yen	%	Yen
Six months ending September 30, 2025	59,100	(0.3)	3,100	(39.0)	2,970	(43.5)	2,170	(53.2)	176.84
Full year	119,700	1.3	4,870	(34.1)	4,650	(40.0)	2,520	(50.4)	205.36

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(1) Significant changes in the scope of consolidation during the period:

None

Newly included: - (Company name:)
Excluded: - (Company name:)

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - 1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - 2) Changes in accounting policies due to other reasons: None
 - 3) Changes in accounting estimates: None
 - 4) Restatement: None
- (3) Number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025: 12,600,000 shares March 31, 2024: 12,600,000 shares

2) Number of treasury shares at the end of the period:

March 31, 2025: 328,810 shares March 31, 2024: 328,498 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2025: 12,271,350 shares Fiscal Year ended March 31, 2024: 12,271,546 shares

(Reference) Overview of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Non-consolidated Operating Results

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- 1	Percentages	indicate v	vear_on_veat	changes l	١

	Net sale	es	Operating profit		Ordinary profit		Net income	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	48,969	(2.7)	3,173	(20.7)	3,587	(22.8)	3,226	22.5
March 31, 2024	50,323	8.3	4,002	69.7	4,646	85.8	2,633	78.3

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	262.93	-
March 31, 2024	214.60	-

(2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	106,646	35,267	33.1	2,874.02
March 31, 2024	101,470	34,217	33.7	2,788.33

(Reference) Equity: As of March 31, 2025: $\mbox{$\sharp$}$ 35,267 million As of March 31, 2024: $\mbox{$\sharp$}$ 34,217 million

(Notes for the forward-looking statements)

The earnings forecasts and other forward-looking statements herein are based on information available to the Company at the time of preparation of this document and certain assumptions deemed reasonable, and actual results may differ significantly from these forecasts due to various factors.

(Means to obtain the supplementary explanatory materials)

The supplementary explanatory materials have been disclosed on the TDnet at a later date.

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

^{*} Proper use of earnings forecasts, and other special matters

Consolidated Financial Statements

Consolidated Balance Sheets

		(Millions of yen)
	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	3,370	4,272
Notes and accounts receivable - trade, and contract assets	10,690	9,746
Merchandise and finished goods	12,809	14,253
Work in process	38	47
Raw materials and supplies	701	653
Other	2,506	2,922
Allowance for doubtful accounts	(41)	(21)
Total current assets	30,075	31,874
Non-current assets		
Property, plant and equipment		
Buildings and structures	92,652	95,712
Machinery and equipment	5,868	5,952
Vehicles	41,741	42,511
Land	62,816	62,450
Leased assets	5,994	1,806
Construction in progress	2,031	1,617
Other	6,651	6,639
Accumulated depreciation	(111,277)	(104,698)
Total property, plant and equipment	106,478	111,992
Intangible assets	932	950
Investments and other assets		
Investment securities	19,068	17,864
Deferred tax assets	1,343	1,420
Other	1,307	1,370
Allowance for doubtful accounts	(14)	(28)
Total investments and other assets	21,704	20,626
Total non-current assets	129,115	133,570
Total assets	159,191	165,444
-		,

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	8,674	7,622
Short-term borrowings	14,776	20,982
Current portion of bonds payable	5,000	10,000
Lease liabilities	1,912	255
Income taxes payable	1,163	1,244
Provision for bonuses	2,402	2,462
Provision for environmental measures	-	438
Other	15,417	13,946
Total current liabilities	49,346	56,952
Non-current liabilities		
Bonds payable	15,000	12,000
Long-term borrowings	18,333	17,366
Lease liabilities	1,315	1,272
Deferred tax liabilities	3,430	2,062
Provision for retirement benefits for directors (and other officers)	2	2
Retirement benefit liability	3,667	3,498
Long-term guarantee deposits	3,601	3,146
Other	4,787	5,741
Total non-current liabilities	50,138	45,089
Total liabilities	99,484	102,042
Net assets		
Shareholders' equity		
Share capital	3,160	3,160
Capital surplus	723	723
Retained earnings	44,635	48,737
Treasury shares	(938)	(939)
Total shareholders' equity	47,580	51,681
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,954	5,996
Remeasurements of defined benefit plans	70	50
Total accumulated other comprehensive income	7,024	6,046
Non-controlling interests	5,101	5,674
Total net assets	59,706	63,402
Total liabilities and net assets	159,191	165,444

Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

Cost of sales 46,162 47,997 Cost of sales in real estate business 2,712 3,665 Cost of sales in other businesses 46,845 44,829 Total cost of sales 95,720 96,492 Gross profit 21,346 21,565 Selling, general and administrative expenses 8,940 8,805 General and administrative expenses 4,888 5,466 General and administrative expenses 13,829 14,268 Operating profit 7,516 7,388 Total selling, general and administrative expenses 13,829 14,268 Operating profit 7,516 7,388 Non-operating profit 402 458 Subsidy income 184 222 Compensation income 10 141 Other 146 170 Total non-operating income 744 993 Non-operating expenses 389 484 Other 123 152 Total non-operating expenses 512 636 Ordinary profit <th></th> <th></th> <th>(Millions of yen)</th>			(Millions of yen)
Operating revenue-passenger automobile \$4,767 \$57,022 Sales in real estate business 6,120 6,643 Sales in real restate business \$56,179 \$4,833 Total net sales 117,067 118,149 Cost of sales Traffic expenses-passenger automobile 46,162 47,997 Cost of sales in real estate business 2,712 3,665 Cost of sales in real estate business 46,845 44,829 Cost of sales in real estate business 46,845 44,829 Total cost of sales 55,720 96,492 Gross profit 21,346 21,656 Selling expensed and administrative expenses 8,840 8,802 General and administrative expenses 8,840 8,802 General and administrative expenses 4,888 5,466 Total selling, general and administrative expenses 13,829 42,288 Selling expenses 8,940 8,802 Operating profit 7,516 7,338 Non-operating income 402 458 Subsidy income 184 222		For the fiscal year ended March 31, 2024	
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Total net sales 117,067 118,149 Cost of sales 46,162 47,997 Cost of sales in real estate business 2,712 3,665 Cost of sales in other businesses 46,845 44,829 Total cost of sales 95,720 96,492 Gross profit 21,346 21,656 Selling expensel 8,940 8,802 General and administrative expenses 4,888 5,466 Total selling, general and administrative expenses 13,829 14,268 Operating profit 7,516 7,338 Total selling, general and administrative expenses 13,829 14,268 Operating profit 7,516 7,338 Total selling, general and administrative expenses 13,829 14,268 Operating profit 402 458 Non-operating income 10 141 Other 146 170 Total non-operating income 10 14 Other 123 152 Total non-operating expenses 1512 6,53	Sales in real estate business	6,120	6,643
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Traffic expenses-passenger automobile 46.162 47,997 Cost of sales in real estate business 2,712 3,665 Cost of sales in other businesses 46,845 44,829 Total cost of sales 95,720 96,492 Gross profit 21,346 21,656 Selling, general and administrative expenses 8,940 8,802 General and administrative expenses 4,888 5,466 General and administrative expenses 13,829 14,268 Operating profit 7,516 7,388 Non-operating income 402 458 Operating profit 140 140 Other 146 170 Total nicome 402 458 Subsidy income 184 222 Compensation income 10 141 Other 146 170 Total non-operating expenses 389 484 Other 123 152 Total non-operating expenses 512 636 Ordinary profit 7,747 7	Total net sales	117,067	118,149
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Gross profit 21,346 21,656 Selling seperal and administrative expenses 8,940 8,802 General and administrative expenses 4,888 5,466 Total selling, general and administrative expenses 13,829 14,268 Operating profit 7,516 7,388 Non-operating income 402 488 Subsidy income 184 222 Compensation income 10 141 Other 146 170 Total non-operating income 744 993 Non-operating expenses 389 484 Other 123 152 Total non-operating expenses 512 636 Ordinary profit 7,747 7,745 Extraordinary income 60 466 Gain on sale of non-current assets 88 469 Subsidy income 60 466 Gain on sale of non-current assets 8 157 Other 13 - Total extraordinary income 169 1,093	Cost of sales in other businesses	46,845	44,829
Selling expenses 8,940 8,802 General and administrative expenses 4,888 5,466 Total selling, general and administrative expenses 13,829 14,268 Operating profit 7,516 7,388 Non-operating income	Total cost of sales	95,720	96,492
Selling expenses 8,940 8,802 General and administrative expenses 4,888 5,466 Total selling, general and administrative expenses 13,829 14,268 Operating profit 7,516 7,388 Non-operating income	Gross profit	21,346	21,656
Selling expenses 8,940 8,802 General and administrative expenses 4,888 5,466 Total selling, general and administrative expenses 13,829 14,268 Operating profit 7,516 7,388 Non-operating income 402 488 Subsidy income 10 141 Other 146 170 Total non-operating income 744 993 Non-operating expenses 1 16 170 Interest expenses 389 484 Other 123 152 Total non-operating expenses 512 636 Ordinary profit 7,747 7,745 Extraordinary income 8 469 Subsidy income 60 466 Gain on sale of non-current assets 8 157 Other 13 - Total extraordinary income 169 1,093 Extraordinary income 169 1,093 Extraordinary income 169 1,093 <t< td=""><td></td><td>,</td><td>,</td></t<>		,	,
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Ordinary profit 7,747 7,745 Extraordinary income 88 469 Gain on sale of non-current assets 88 469 Subsidy income 60 466 Gain on sale of investment securities 8 157 Other 13 - Total extraordinary income 169 1,093 Extraordinary losses 13 0 Loss on sale of non-current assets 13 0 Loss on retirement of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 68 463 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit attributable to non-controlling			
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Gain on sale of non-current assets 88 469 Subsidy income 60 466 Gain on sale of investment securities 8 157 Other 13 - Total extraordinary income 169 1,993 Extraordinary losses 13 0 Loss on sale of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	· · · · · · · · · · · · · · · · · · ·	7,717	7,713
Subsidy income 60 466 Gain on sale of investment securities 8 157 Other 13 - Total extraordinary income 169 1,093 Extraordinary losses - 842 Loss on sale of non-current assets 770 842 Loss on retirement of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 68 463 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541		88	469
Gain on sale of investment securities 8 157 Other 13 - Total extraordinary income 169 1,093 Extraordinary losses - - Loss on sale of non-current assets 770 842 Loss on retirement of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 68 463 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541			
Other 13 - Total extraordinary income 169 1,093 Extraordinary losses Loss on sale of non-current assets 13 0 Loss on retirement of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 68 463 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	•		
Total extraordinary income 169 1,093 Extraordinary losses			137
Extraordinary losses 13 0 Loss on sale of non-current assets 770 842 Loss on retirement of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 68 463 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	5 W. W.		1 003
Loss on sale of non-current assets 13 0 Loss on retirement of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 68 463 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	· · · · · · · · · · · · · · · · · · ·	107	1,073
Loss on retirement of non-current assets 770 842 Loss on tax purpose reduction entry of non-current assets 68 463 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	· · · · · · · · · · · · · · · · · · ·	13	0
Loss on tax purpose reduction entry of non-current assets 68 463 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541			
assets 06 403 Impairment losses 2,002 561 Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541			
Provision for environmental measures - 438 Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541		68	463
Other 51 37 Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173) Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	Impairment losses	2,002	561
Total extraordinary losses 2,907 2,344 Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173) Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	Provision for environmental measures	-	438
Profit before income taxes 5,009 6,493 Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173 Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	Other	51	37
Income taxes - current 1,770 2,041 Income taxes - deferred (414) (1,173) Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	Total extraordinary losses	2,907	2,344
Income taxes - deferred (414) (1,173) Total income taxes 1,355 868 Profit 3,654 5,625 Profit attributable to non-controlling interests 391 541	Profit before income taxes	5,009	6,493
Total income taxes1,355868Profit3,6545,625Profit attributable to non-controlling interests391541	Income taxes - current	1,770	2,041
Total income taxes1,355868Profit3,6545,625Profit attributable to non-controlling interests391541	Income taxes - deferred	(414)	(1,173)
Profit attributable to non-controlling interests 391 541	Total income taxes	1,355	868
Profit attributable to non-controlling interests 391 541	Profit	3,654	5,625
	Profit attributable to non-controlling interests	391	541
	Profit attributable to owners of parent	3,262	5,083

		(Millions of yen)
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	3,654	5,625
Other comprehensive income		
Valuation difference on available-for-sale securities	3,253	(925)
Remeasurements of defined benefit plans, net of tax	(20)	(18)
Total other comprehensive income	3,232	(944)
Comprehensive income	6,886	4,681
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,426	4,106
Comprehensive income attributable to non-controlling interests	460	575

Consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,160	723	41,429	(938)	44,375
Cumulative effects of changes in accounting policies			433		433
Restated balance	3,160	723	41,863	(938)	44,809
Changes during period					
Dividends of surplus			(490)		(490)
Profit attributable to owners of parent			3,262		3,262
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					-
Total changes during period		-	2,771	(0)	2,771
Balance at end of period	3,160	723	44,635	(938)	47,580

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets	
Balance at beginning of period	3,768	91	3,860	4,643	52,879	
Cumulative effects of changes in accounting policies					433	
Restated balance	3,768	91	3,860	4,643	53,313	
Changes during period						
Dividends of surplus					(490)	
Profit attributable to owners of parent					3,262	
Purchase of treasury shares					(0)	
Net changes in items other than shareholders' equity	3,185	(21)	3,163	457	3,621	
Total changes during period	3,185	(21)	3,163	457	6,392	
Balance at end of period	6,954	70	7,024	5,101	59,706	

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,160	723	44,635	(938)	47,580
Changes during period					
Dividends of surplus			(981)		(981)
Profit attributable to owners of parent			5,083		5,083
Purchase of treasury shares				(1)	(1)
Net changes in items other than shareholders' equity					-
Total changes during period	1	-	4,102	(1)	4,100
Balance at end of period	3,160	723	48,737	(939)	51,681

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	6,954	70	7,024	5,101	59,706
Changes during period					
Dividends of surplus					(981)
Profit attributable to owners of parent					5,083
Purchase of treasury shares					(1)
Net changes in items other than shareholders' equity	(957)	(19)	(977)	572	(404)
Total changes during period	(957)	(19)	(977)	572	3,696
Balance at end of period	5,996	50	6,046	5,674	63,402

		(Millions of yen)
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	5,009	6,493
Depreciation	5,251	5,586
Impairment losses	2,002	561
Increase (decrease) in provision for bonuses	172	60
Increase (decrease) in allowance for doubtful accounts	11	(5)
Increase (decrease) in retirement benefit liability	(143)	(185)
Increase (decrease) in provision for environmental measures	-	438
Interest and dividend income	(404)	(464)
Interest expenses	389	484
Share of loss (profit) of entities accounted for using equity method	(8)	(1)
Loss (gain) on sale and retirement of non-current assets	(60)	(425)
Loss on tax purpose reduction entry of non-current assets	68	463
Loss (gain) on sale of investment securities	(6)	(157)
Decrease (increase) in trade receivables	(1,199)	943
Decrease (increase) in inventories	(3,784)	(1,367)
Increase (decrease) in trade payables	1,208	(1,055)
Increase (decrease) in accrued consumption taxes	777	(1,088)
Increase (decrease) in guarantee deposits received	(234)	(455)
Decrease (increase) in guarantee deposits	46	(4)
Other, net	2,028	528
Subtotal	11,124	10,348
Interest and dividends received	411	464
Interest paid	(388)	(443)
Income taxes refund (paid)	(1,476)	(1,939)
Net cash provided by (used in) operating activities	9,671	8,430
Cash flows from investing activities		
Payments into time deposits	(209)	(206)
Proceeds from withdrawal of time deposits	215	407
Purchase of non-current assets	(6,110)	(13,467)
Proceeds from sale of non-current assets	173	584
Payments for asset retirement obligations	(137)	(295)
Purchase of investment securities	(3)	(3)
Proceeds from sale of investment securities	242	165
Short-term loan advances	(0)	(9)
Proceeds from collection of short-term loans receivable	40	88
Long-term loan advances	(2)	(3)
Proceeds from collection of long-term loans receivable	0	0
Net cash provided by (used in) investing activities	(5,792)	(12,739)

		(Millions of yen)
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(4,389)	2,676
Repayments of lease liabilities	(1,398)	(811)
Proceeds from long-term borrowings	8,300	9,000
Repayments of long-term borrowings	(5,352)	(6,437)
Proceeds from issuance of bonds	-	6,965
Redemption of bonds	-	(5,000)
Purchase of treasury shares	(0)	(1)
Dividends paid	(489)	(976)
Dividends paid to non-controlling interests	(2)	(2)
Net cash provided by (used in) financing activities	(3,331)	5,412
Net increase (decrease) in cash and cash equivalents	547	1,103
Cash and cash equivalents at beginning of period	2,621	3,169
Cash and cash equivalents at end of period	3,169	4,272