

FY2024 Financial Results (January-December)

Challenge for Change

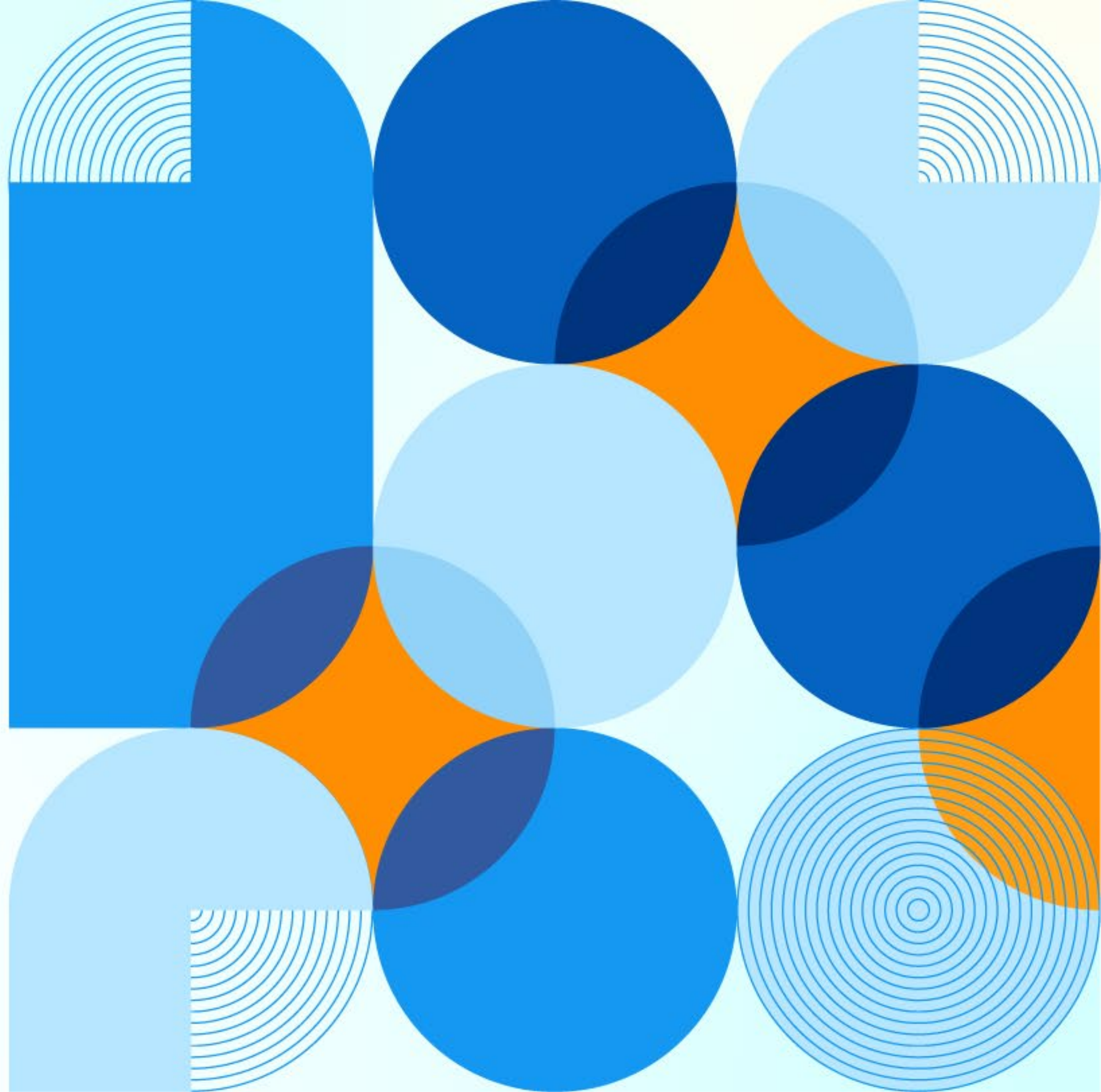
Carbon Neutral×DX Strategy

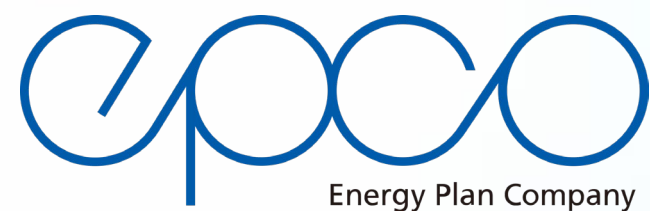
HCDs

HOUSING
CARBON NEUTRALITY
DIGITAL SOLUTIONS

EPCO Co., Ltd. Securities Code : 2311

February 13, 2025





01. FY2024 Results

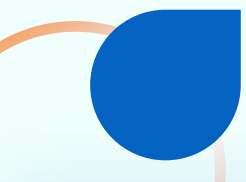
02. FY2025 Forecast

03. Shareholder Returns

04. Appendix.

Challenge for Change
Carbon Neutral× DX Strategy

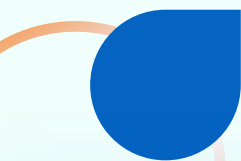
HCDs HOUSING
CARBON NEUTRALITY
DIGITAL SOLUTIONS







All segment achieved growth in revenue resulting in an increase on ordinary profit.

(JPY : Million)	FY23 Results	FY24 Results	Changes	Ratio
Net Sales	5,059	5,607	+547	+10.8%
Ordinary Profit	425	441	+15	+3.6%
Net Profit	626	327	-299	-47.8%
*Factor of net profit increase				
Gain on sales of investment securities	280 * 1	-	-280	
Gain on sales of investment in affiliates	70 * 2	-	-70	

* 1 Profit of sales of strategic holding shares
* 2 Profit of sales of part of consolidated subsidiary company “Banhao EPCO” to Lesso China group

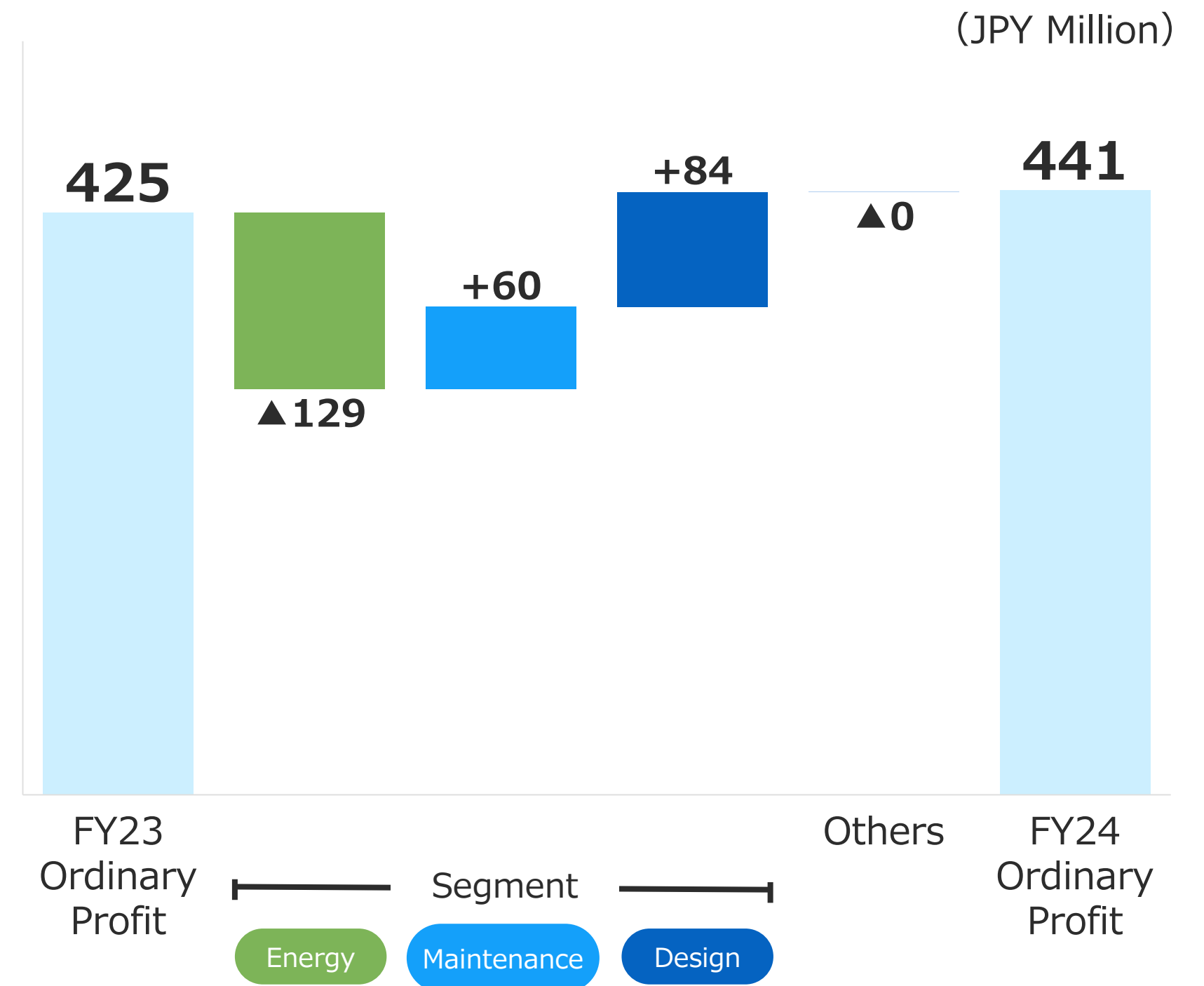
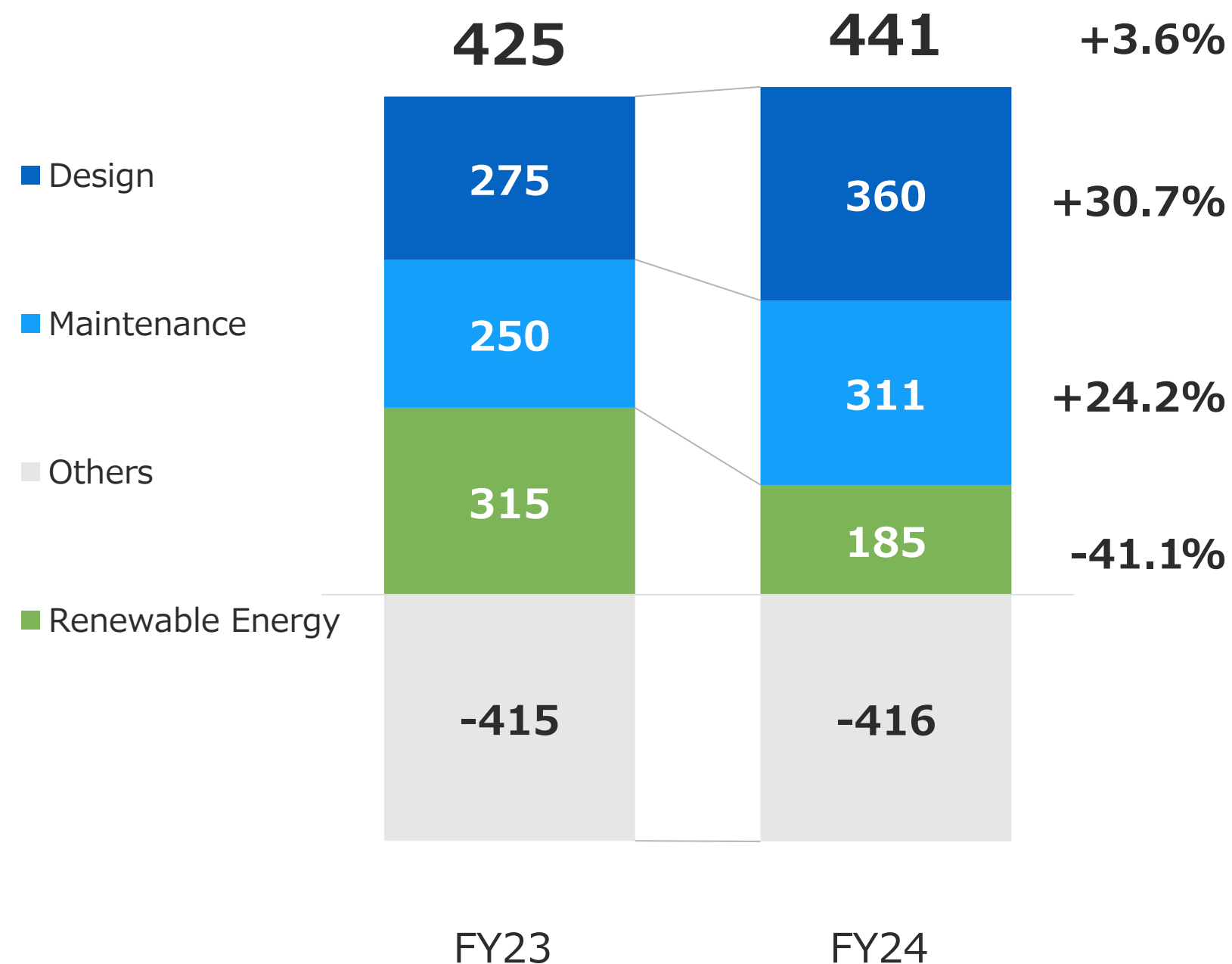


	Net Sales (YoY)	Ordinary Profit (YoY)		(JPY Million)
FY2024 Results	5,607 +10.8%	441 +3.6%	All segment achieved growth in revenue and covered amount of the investment on renewable energy solutions	
Renewable Energy Solutions	1,379 +23.5%	185 -41.1%	Decreased in profit by the investment for improving management foundation to deal with the obligation to install solar panel in Tokyo	
Maintenance	2,010 +3.5%	311 +24.2%	Increased in sales for TEPCO HomeTech and profit improvement by productivity enhancement in Kanazawa	
Design	2,216 +10.8%	360 +30.7%	Increased in sales of energy related facilities (ex. PV / EV) design and productivity has been enhanced by digitalization and personnel relocation	



Renewable Energy Solutions : Decreased in profit by the investment for improving management foundation
(For the obligation to install solar panel in Tokyo).
Design and Maintenance : Increased in profit by order growth on renewable energy related facilities.

EPCO Group Consolidated Ordinary Profit



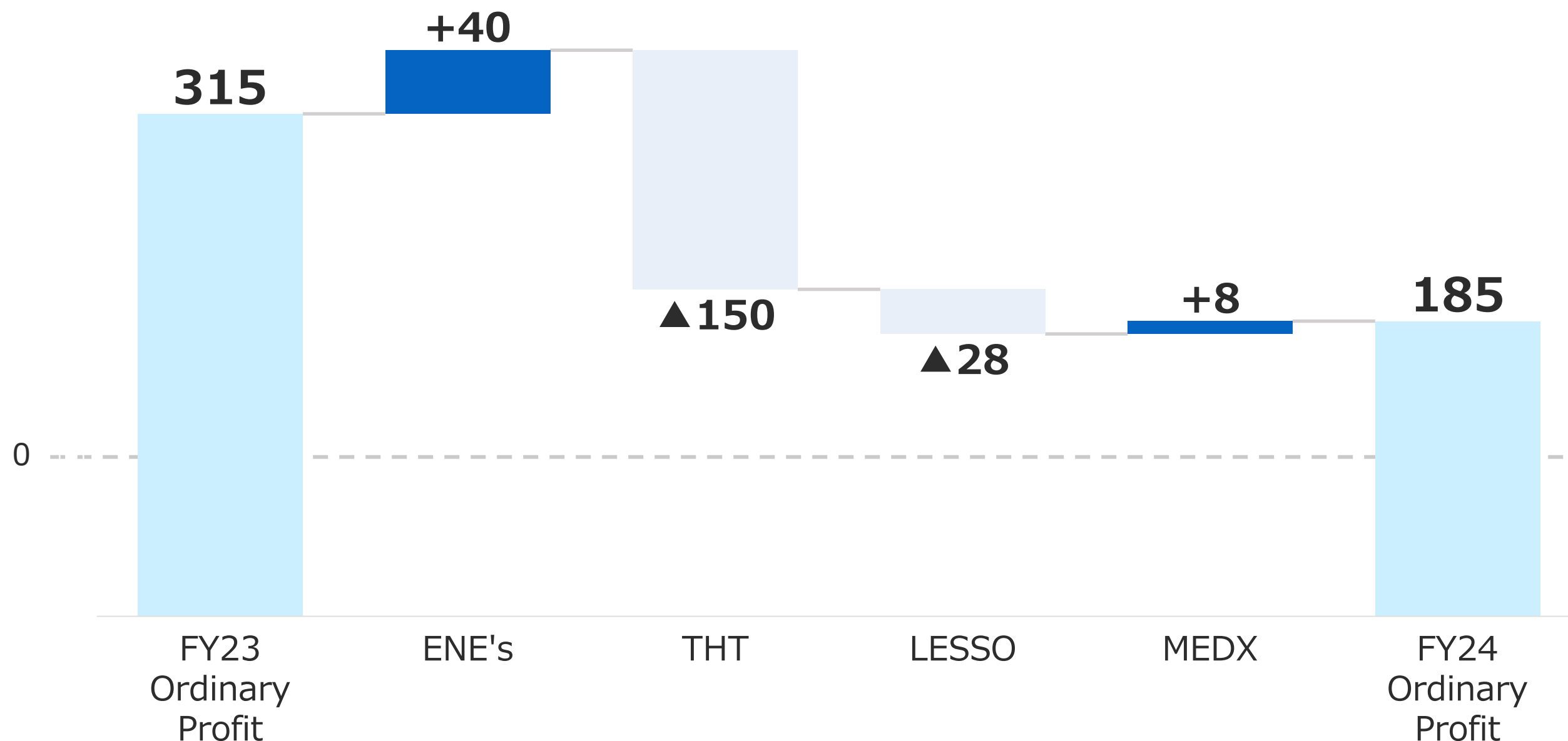


THT (TEPCO HomeTech) and LESSO are decreased in profit due to the investment to improve the management foundation.

On the other hand, ENE's secured increased in profit due to order growth on renewable energy related facilities.

Renewable Energy Solutions Ordinary Profit Fluctuation Analysis

(JPY Million)



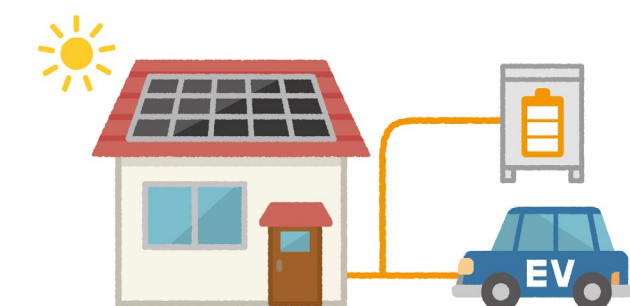
■ LESSO・THT

- Decreased in profit by the investment for improving the management foundation (Ref. P.7-9)



■ ENE's

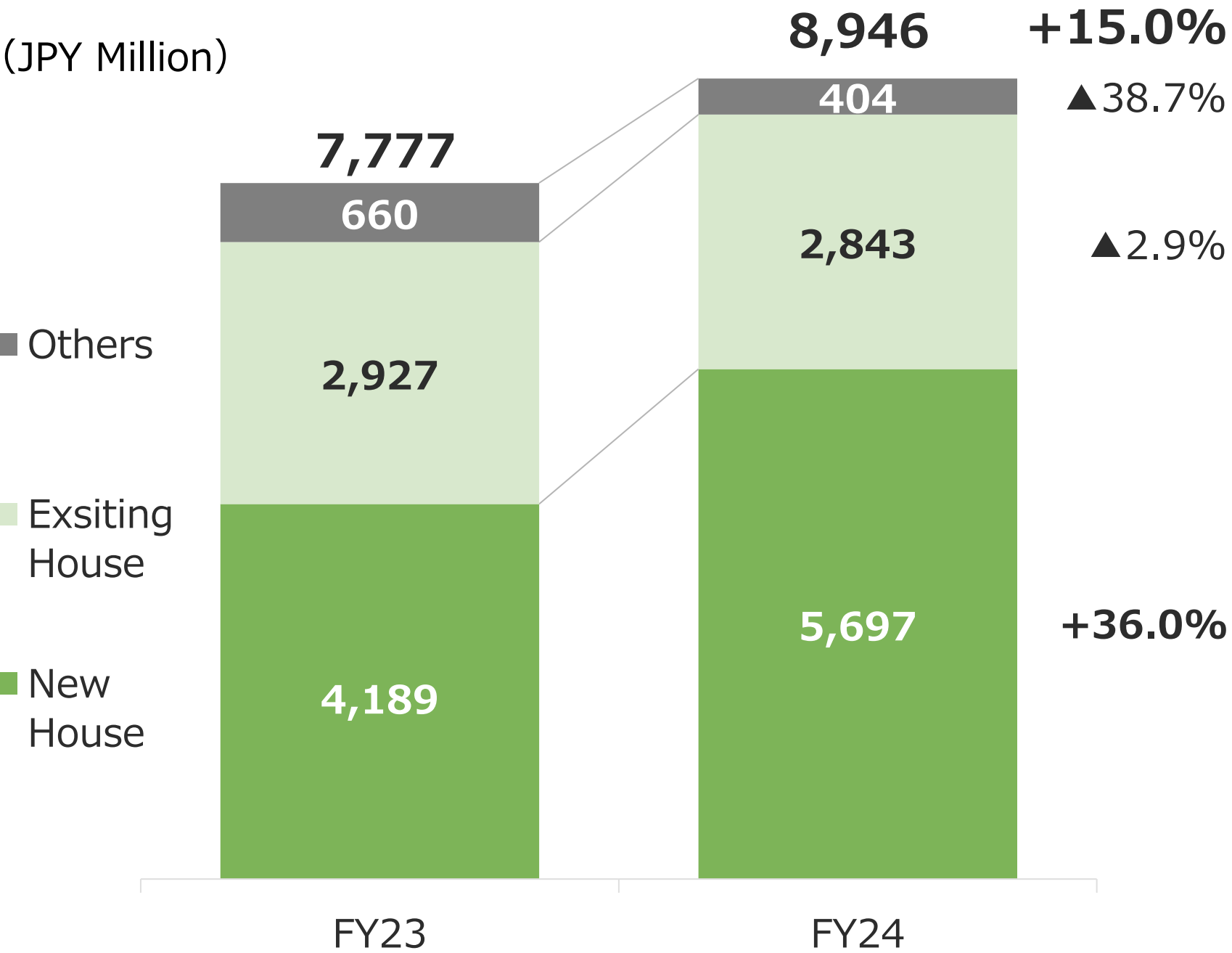
- Order growth on renewal energy related facilities (Ref. P.11)



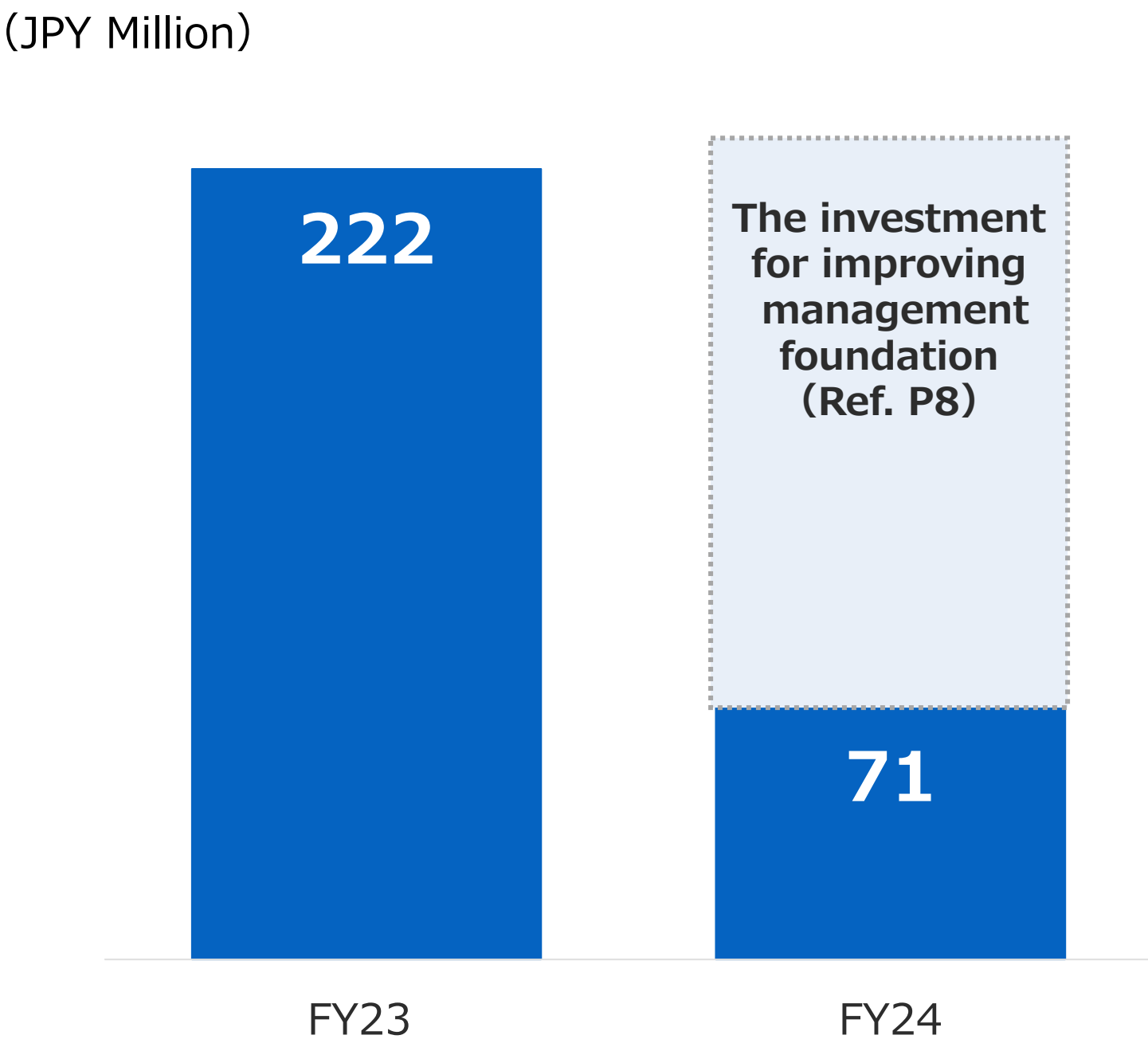


Sales keep steady growth (+15%), however decreased in profit by the investment for improving management foundation.

TEPCO HomeTech Net Sales (YoY)



TEPCO HomeTech Equity in Earnings (YoY)

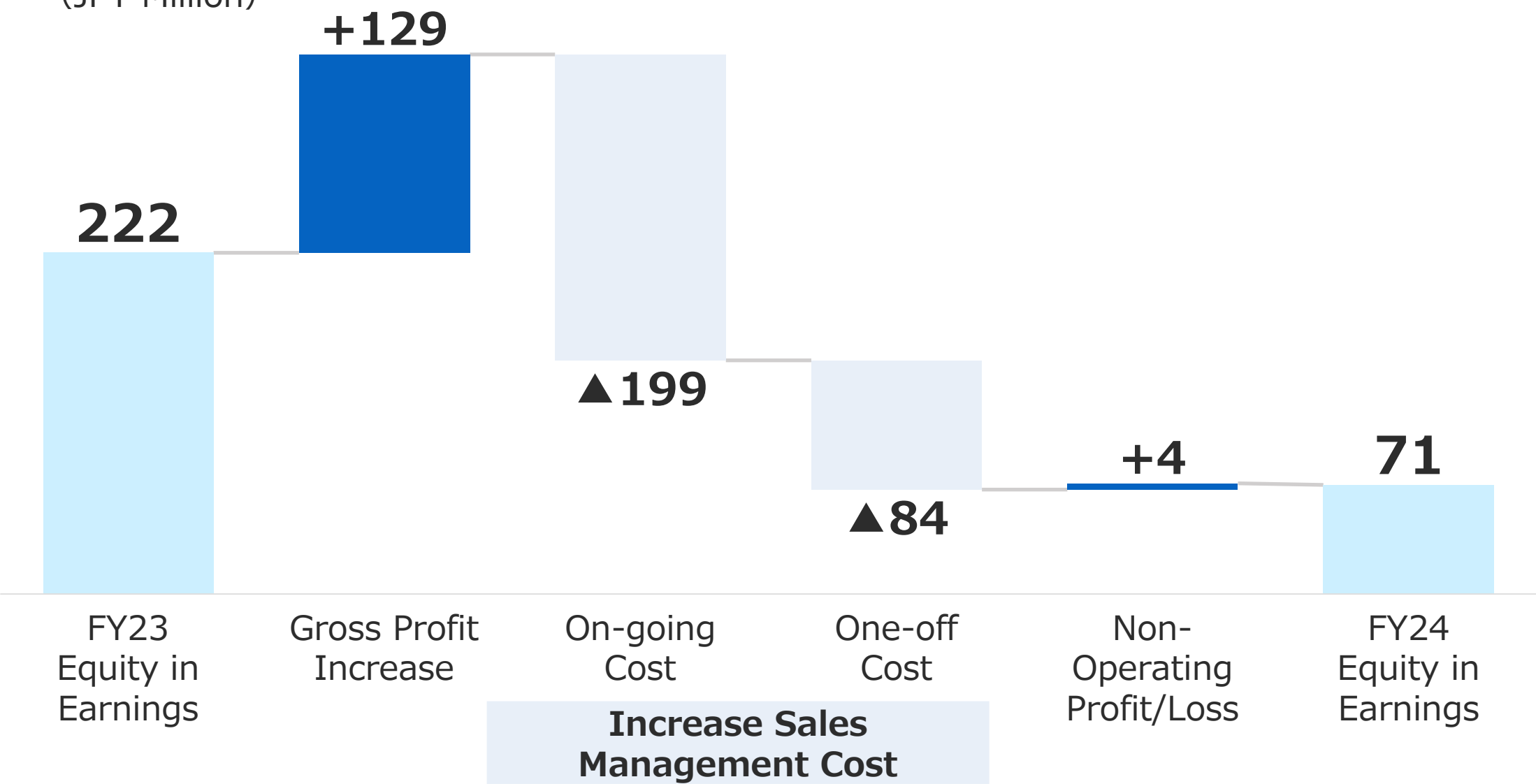




Decrease in profit due to the investment improving management foundation to deal with the contracts would be increased for the mandatory installation of solar panel by the Tokyo Metropolitan Government.

THT Equity in Earnings Gain & Loss Factors

(JPY Million)



■ Increase the Recurring Cost

- 1. Sales and technical Personnel (no.of staff 63 to106)
- 2. Outsourcing Cost (Preparing for increase of contracts)
- 3. Training facility costs (Opned in April 2024)



■ Increase the Initial Cost

- 1.Outsourcing Cost (Preparation of operation manuals aimed to improving quality)
- 2.Promotion and marketing (Web advertisements for customers living existing house etc.)

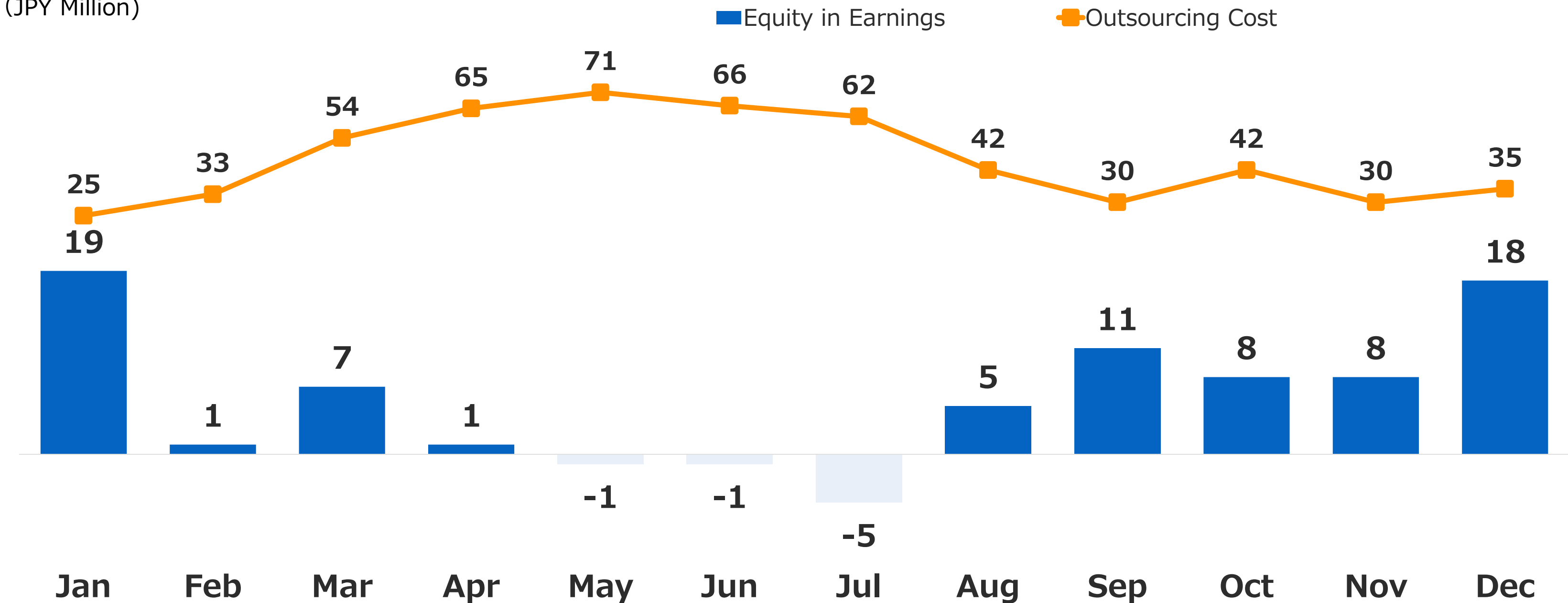




The temporary decrease in equity in earnings due to investment in improving the management foundation has settled, and profit recovering from August onwards is expected.
The profit level in December has recovered to be comparable to the same period of the previous year.

【FY2024 THT Equity in Earnings and Outsourcing Cost History 】

(JPY Million)



Establish a profitable model for the entire group through a series of processes related to the installation of solar power generation system.

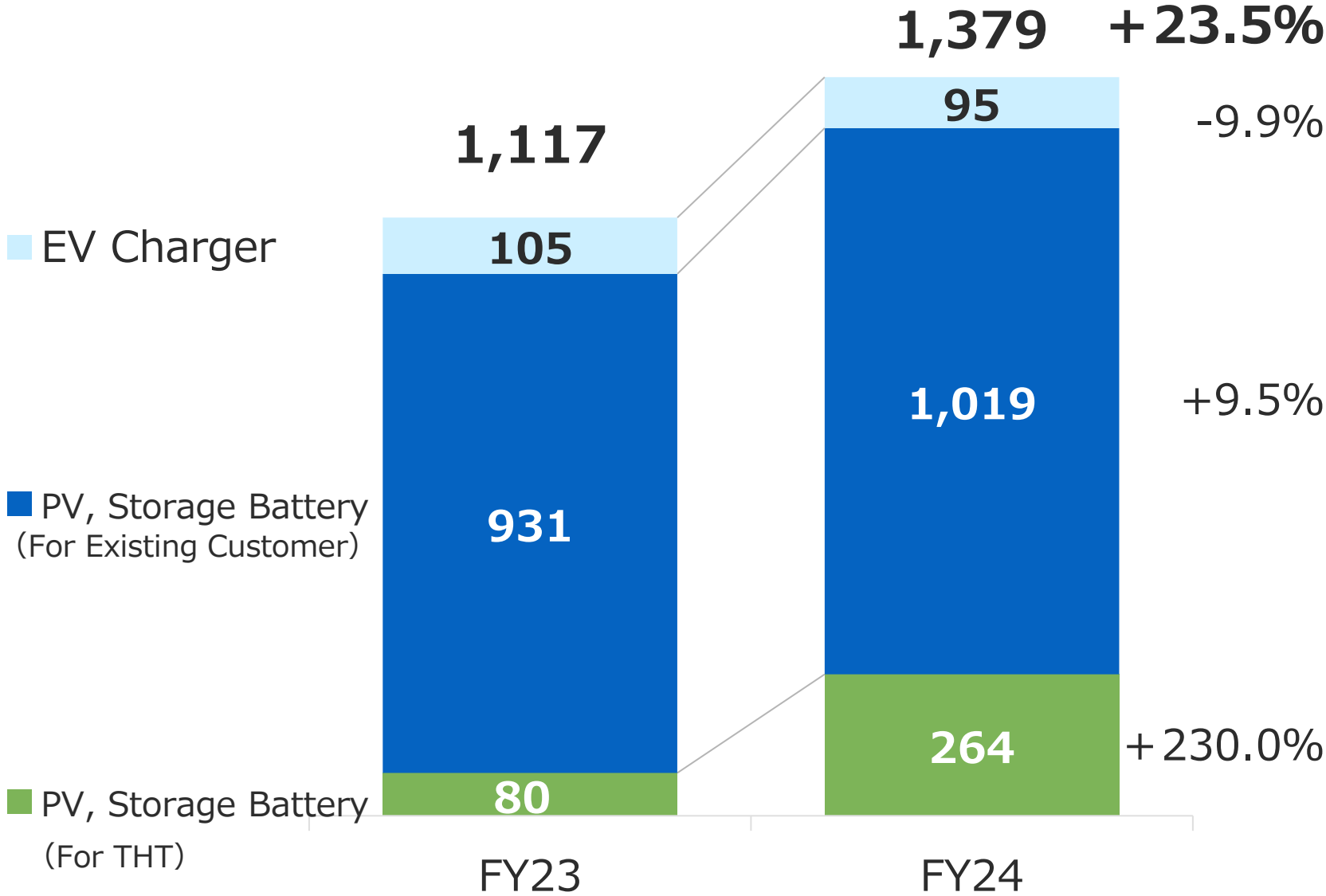




Increased sales of PV, storage battery installation order for THT kept recurring in ordinary profit on upward.

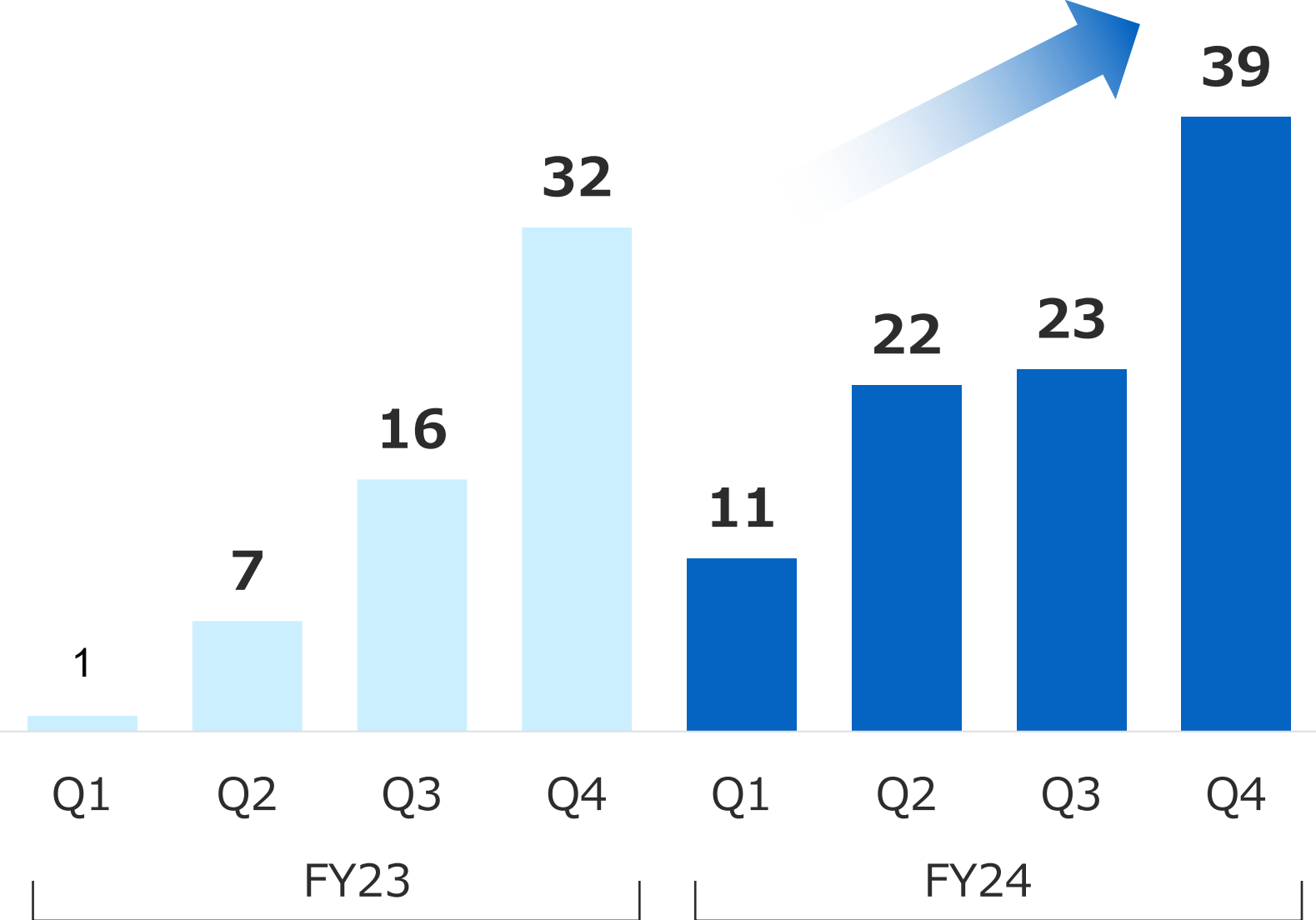
ENE's Net Sales (YoY)

(JPY Million)



ENE's Ordinary Profit

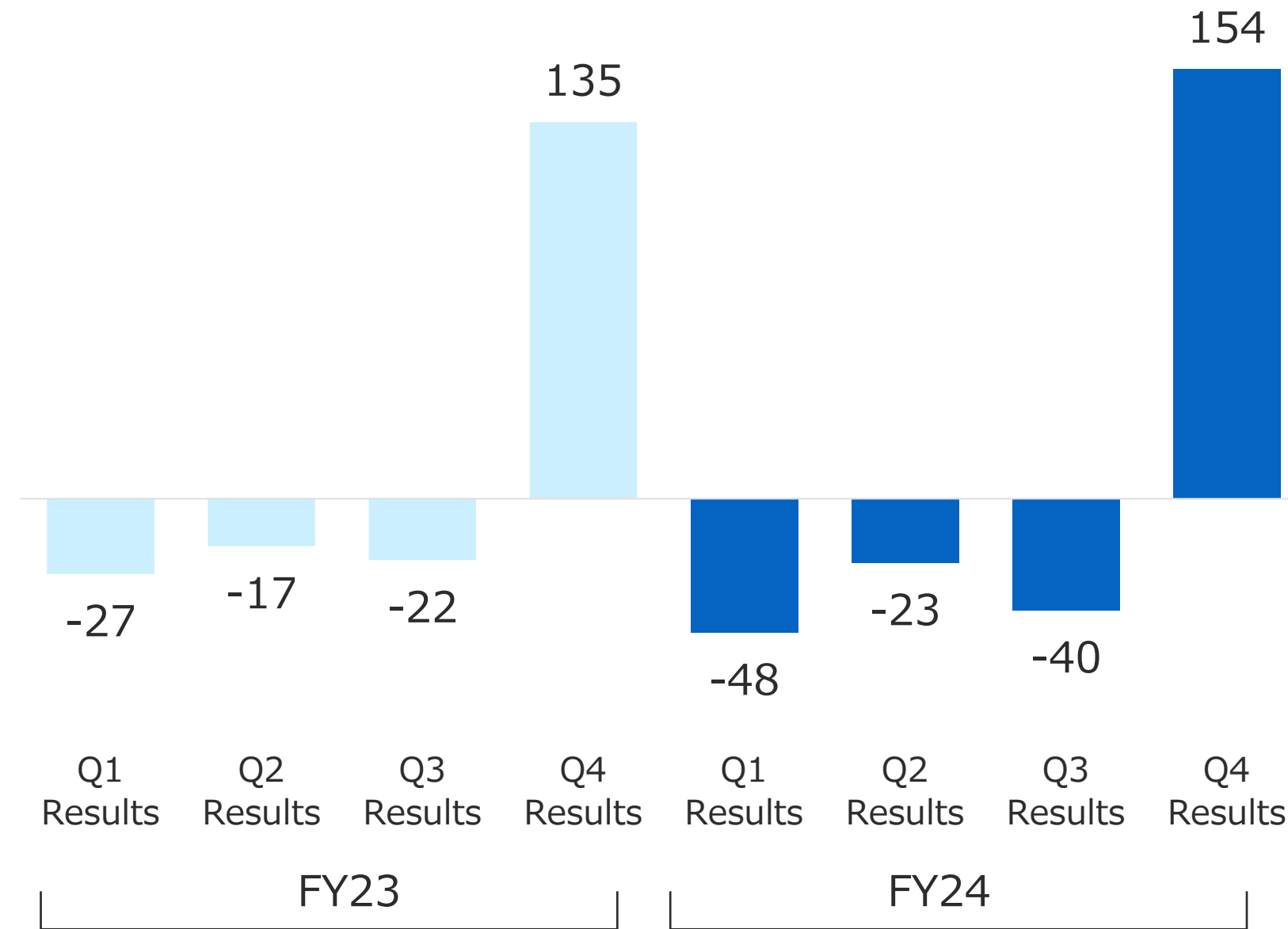
(JPY Million)



Whole year sales for Lesso has booked as lamp sum in Q4 by joint venture agreement.

LESSO Joint Venture Equity in Earnings History

(JPY Million)



LESSO Business Summary

■ Operating Status

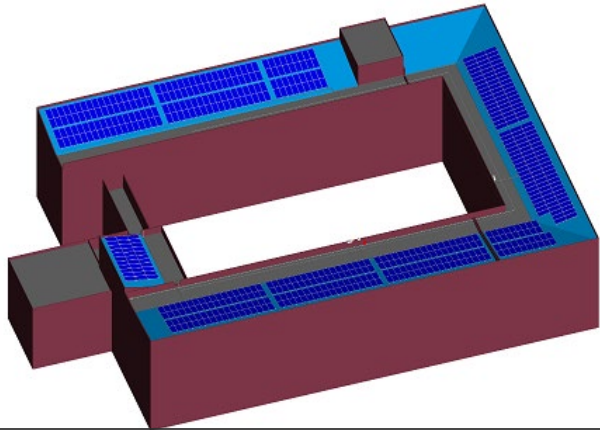
- Contracted to design solar panel for LESSO factory and rooftop of warehouse
- As in a previous year, whole year sales for Lesso has booked as lamp sum in Q4 by joint venture agreement, the result has achieved the forecast

■ Future Prospect

- Mega solar power sales schedule has been delayed for China market, so the company focus on overseas market especially for Africa and Detached House in China.



Solar Panel Installation Example



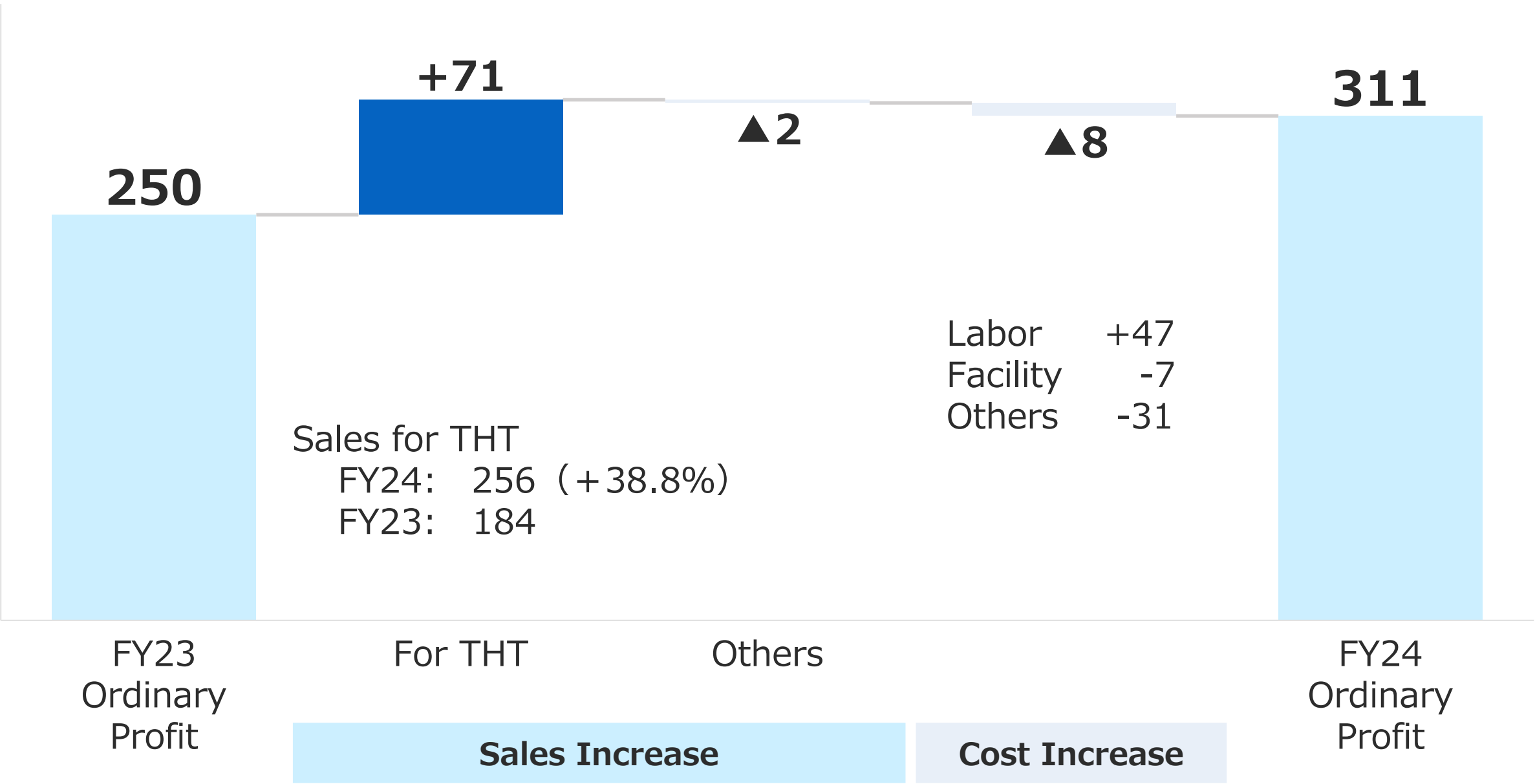
Drawing Sample



The company secured profit increase by sales increase in contracts for TEPCO HomeTech.

Maintenance Ordinary Profit Fluctuation Analysis


(JPY Million)



Maintenance Service No. of employee

Location	FY23	FY24	YoY
Okinawa	241	225	-16
Tokyo	29	29	+0
Kanazawa	21	38	+17
Total	291	292	+1

【Goal: Building a Disaster-Resilient Maintenance Centre】



Decentralization of business at new locations (Tokyo, Kanazawa)

(Aim of decentralization)

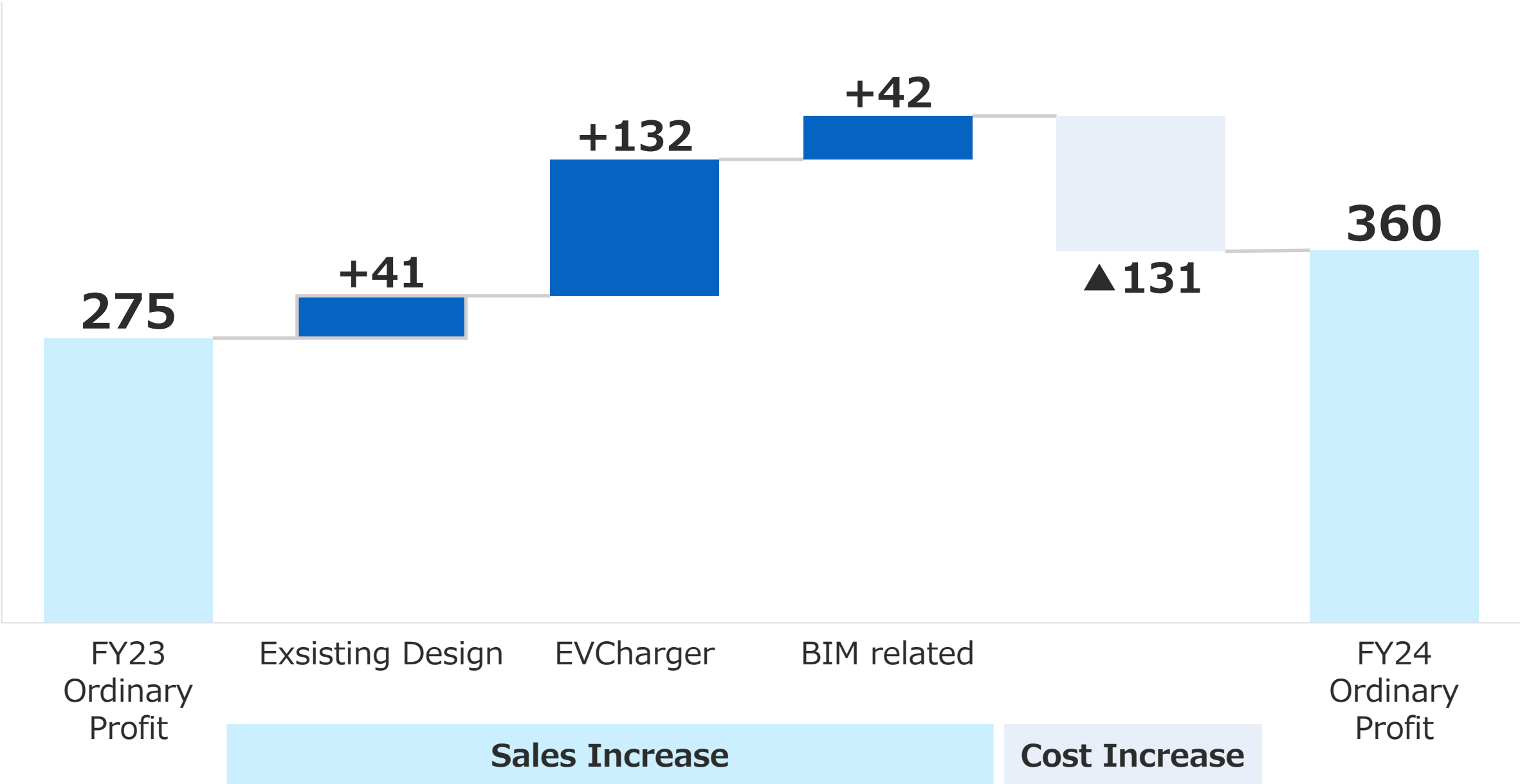
- Reduce the risk of business interruption due to natural disasters
- Increase in orders by contribution to client's BCP measures



Increased in profit by high demand orders of service related to application drawings for EV chargers

Design Service Ordinary Profit Fluctuation Analysis

(JPY Million)



■ Existing Design Service

- Decrease due to macroeconomic environment (-47) (Housing Starts YoY -2.8%)
- PV design CAD system development contract sales increase (+88)

■ EV Charger Application

Increase in sales to the companies related To EV chargers (Ref. P.15)

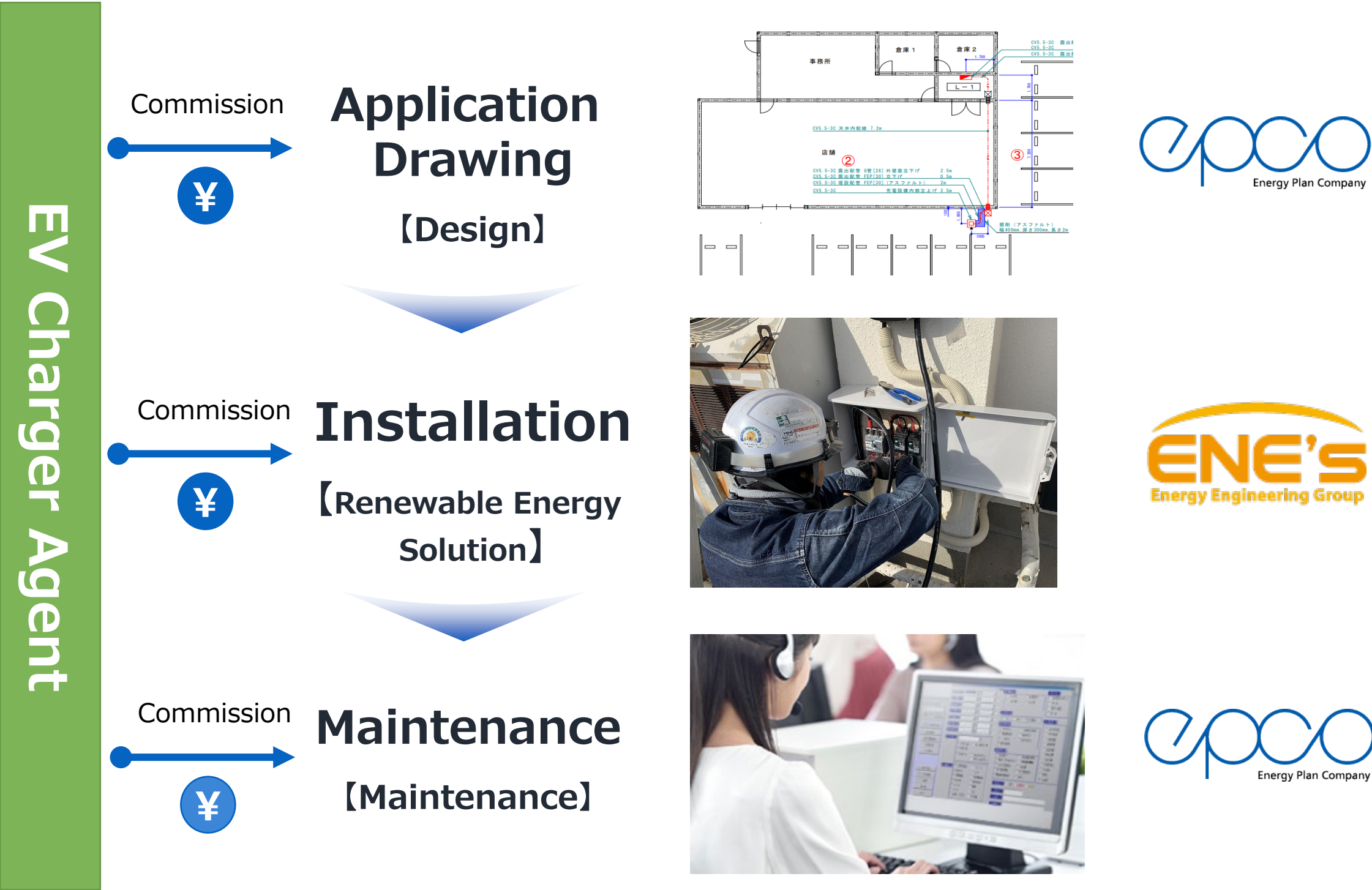
■ BIM

Consulting service sales increase

(Ref.) Details of profit/loss by service

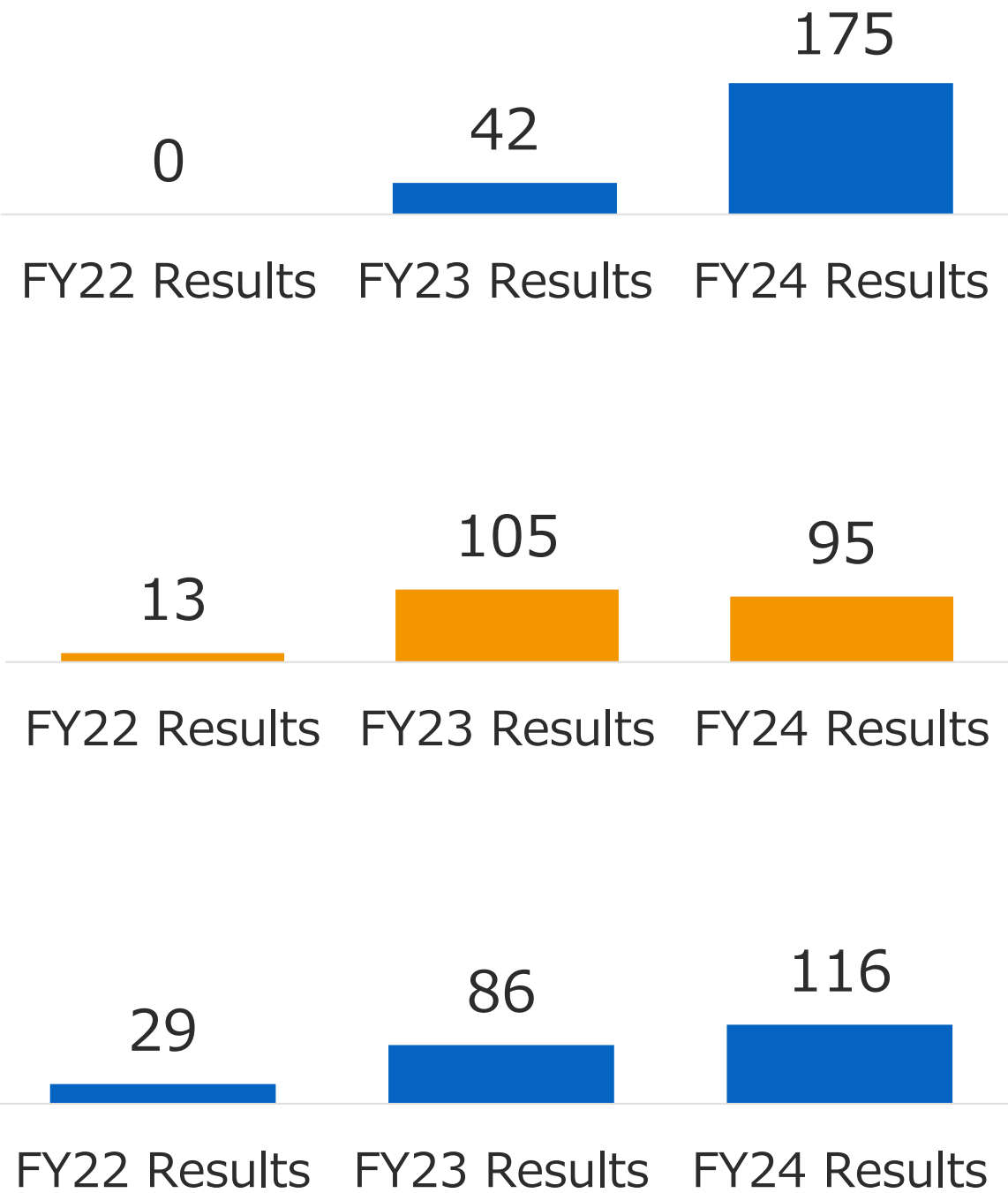
FY24	Existing Design EV Chargers	BIM	Total
Sales	2,087	129	2,216
Cost	1,670	185	1,856
Ordinary Profit	416	-56	360

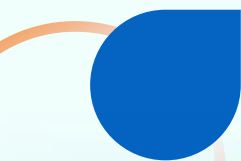
Sales of each service are growing with increasing demand for installation of EV charging infrastructure.



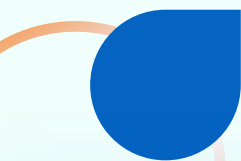
Net Sales of EV Charger related Service

(JPY Million)

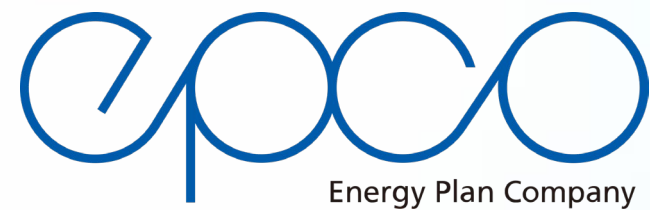




(JPY Million)	FY23 Results	FY24 Results	Changes	Ratio
Net Sales (Consolidated)	5,059	5,607	+547	+10.8%
Renewable Energy Solutions	1,117	1,379	+262	+23.5%
Maintenance	1,941	2,010	+68	+3.5%
Design	2,000	2,216	+215	+10.8%



(JPY Million)	FY23 Results	FY24 Results	Changes	Ratio
Ordinary Profit (Consolidated)	425	441	+15	+3.6%
Renewable Energy Solutions	315	185	-129	-41.1%
ENE' s	57	97	+40	+69.8%
TEPCO HomeTech	222	71	-150	-67.7%
LESSO	69	41	-28	-40.4%
MEDX	-34	-25	+8	-
Maintenance	250	311	+60	+24.2%
Design	275	360	+84	+30.7%
Others (Corporate Expenses, Non-operation cost)	-415	-416	-0	-



Challenge for Change
Carbon Neutral× DX Strategy

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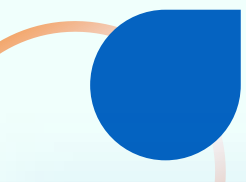
01. FY2024 Results



02. FY2025 Forecast

03. Shareholder Returns





04. Appendix.



Sales and profit growth is expected to be driven by the renewable energy solutions which has completed investment in management foundation improvement and expecting both sales and profit increase.

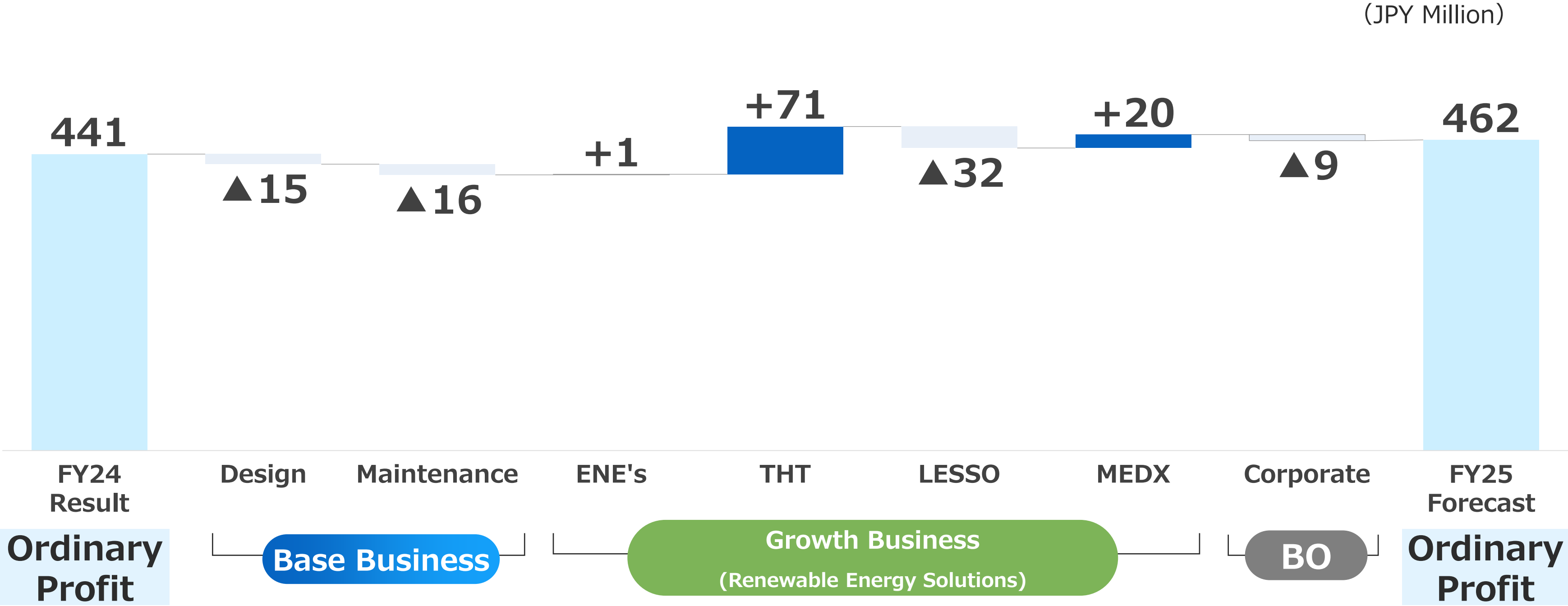
(JPY Million)	FY24 Results	FY25 Forecast	Changes	Ratio
Net Sales	5,607	6,113	+506	+9.0%
Ordinary Profit	441	462	+21	+4.9%
Net Profit	327	455	+128	+39.2%
*Factor of net profit increase Gain on sales of investment securities	-	92	+92	

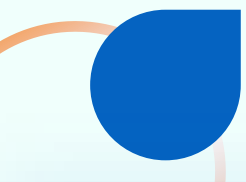
*Expecting to sell the strategic holding share

	Net Sales (YoY)	Ordinary Profit (YoY)		(JPY Million)
FY2025 Forecast	6,113 +9.0%	462 +4.9%	Increase in sales and profit driven by renewable energy solutions, expecting high performance in consolidated sales and profit	
Renewable Energy Solutions	1,800 +30.4%	247 +33.5%	Significant increase in sales and profit owing to increased demand for installation of renewable energy facilities supported by various policies	
Maintenance	2,037 +1.4%	295 -5.2%	Conservative forecast due to decrease in commissioning of energy related order Decrease in profit with investment for system development for digital transformation	
Design	2,276 +2.7%	344 -4.3%	Conservative forecast due to tough situation in housing industry. Decrease in profit with investment for system development for digital transformation	



Profit: Increase in renewable energy solution for domestic market due to increase in contracts for installation of renewable energy facilities with policy support
Loss: System investment for DX in base business





Renewal
Energy
Solutions

- Trend Demand for installation of solar power and storage batteries for residential use remained strong due to various policy supports
- Sales Sales is expected YoY **+30.4%** with sales increase for THT
- Ordinary Profit Expected YoY **+33.5%** leads by profit recovery of THT
 - (THT) Significant profit increase (Expecting **+99.5%**) with effect of improvement of management foundation
 - (ENE's) Profit is conservative forecast for expecting future business expand (YoY**+1.9%**)
 - (LESSO) Conservative forecast considering the stagnation of real estate market in China (YoY**▲77.8%**)
 - (MEDX) **Equity in losses expecting reduce** with liquidation of the company
(Business will be closed on March)

Maintenance

- Trend Growing interest in stock housing business due to deteriorating business environment for housing companies
- Sales Expecting YoY **+1.4%** even increase in contracts for major housing companies, decrease in contracts for energy companies
- Ordinary Profit Expecting YoY **▲5.2%** due to investment for DX to improve operation center

Design

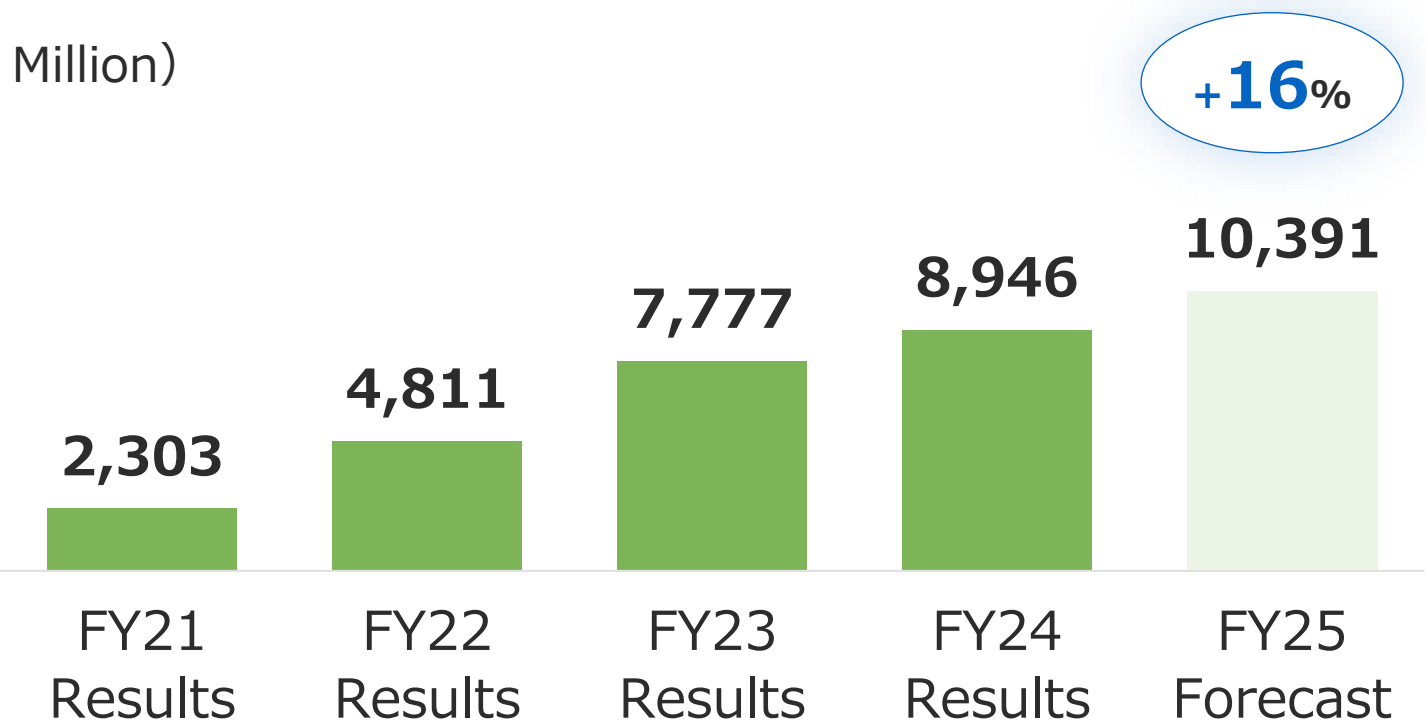
- Trend Housing starts (owner-occupied) will bottom out, still expect the environment of housing industry is to remain severe.
- Sales Expecting YoY **+2.7%** with slight decrease in existing facility design and increase in energy design contracts
- Ordinary Profit Expecting YoY **▲4.3%** due to investment for DX to improve the operation



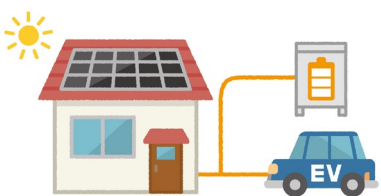
The effects of the investment in management foundation improvements implemented in FY2024 are expected to become apparent and steady sales and profit growth is expected

(Ref.) THT Net Sales History

(JPY Million)



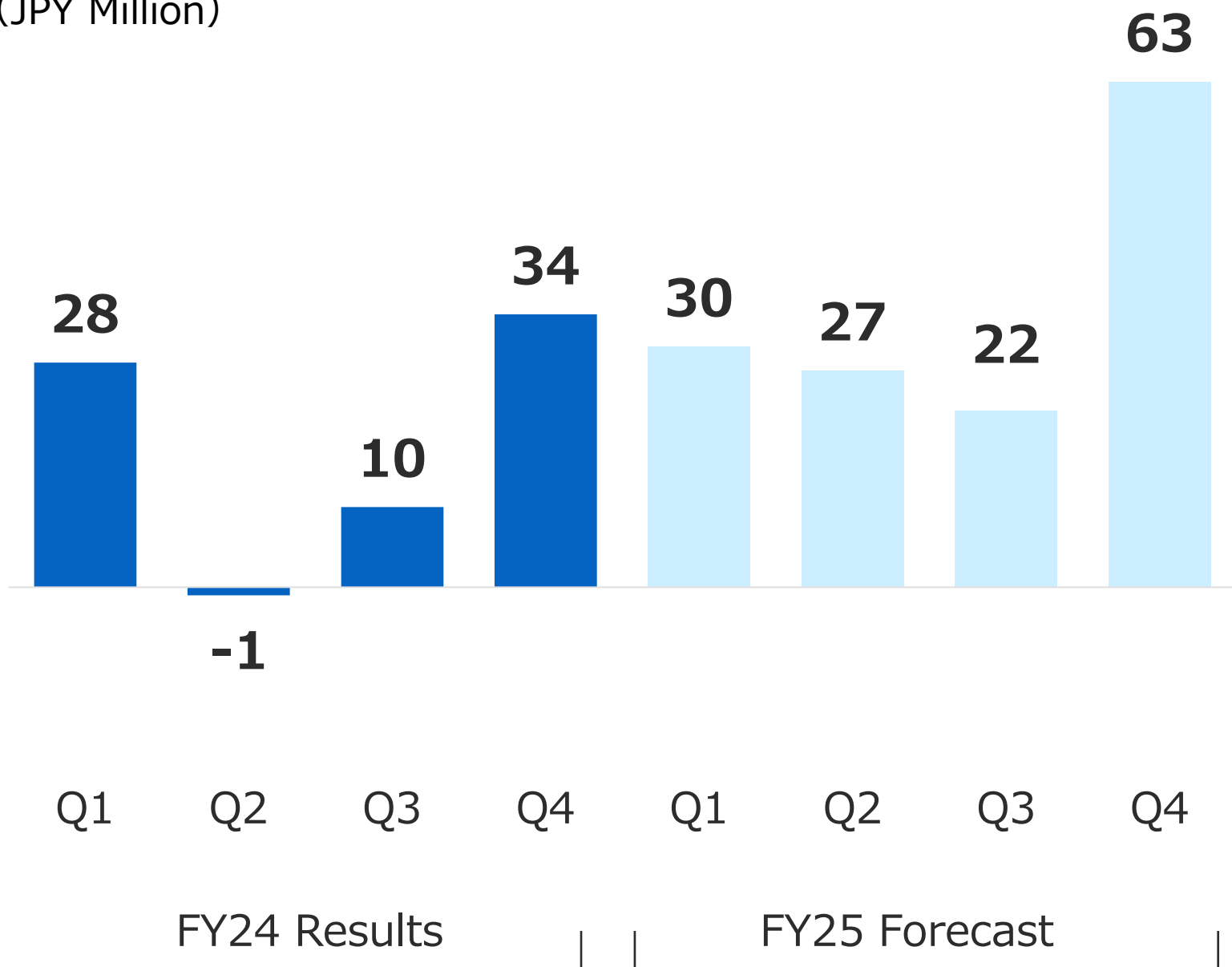
THT Sales Increase Factors



- Strong demand for installation work of renewable energy equipment for new house (Solar power, storage battery etc.)
- Mandatory installation of PV equipment in Tokyo will affect on sales increase in Q4 of FY2025

THT Equity in Earnings History

(JPY Million)

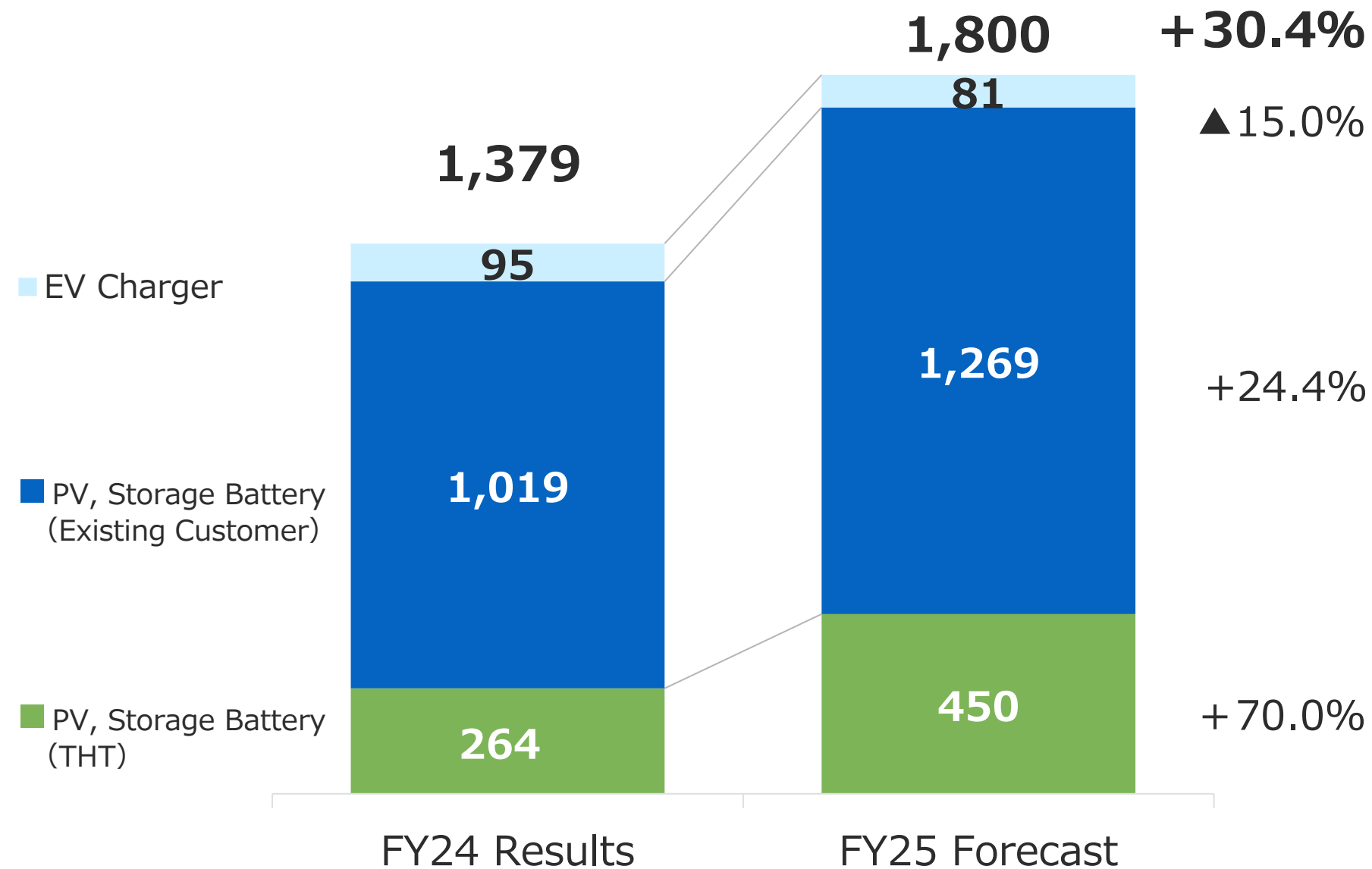




Continuous high demands on solar power generator and storage battery mainly for TEPCO HomeTech

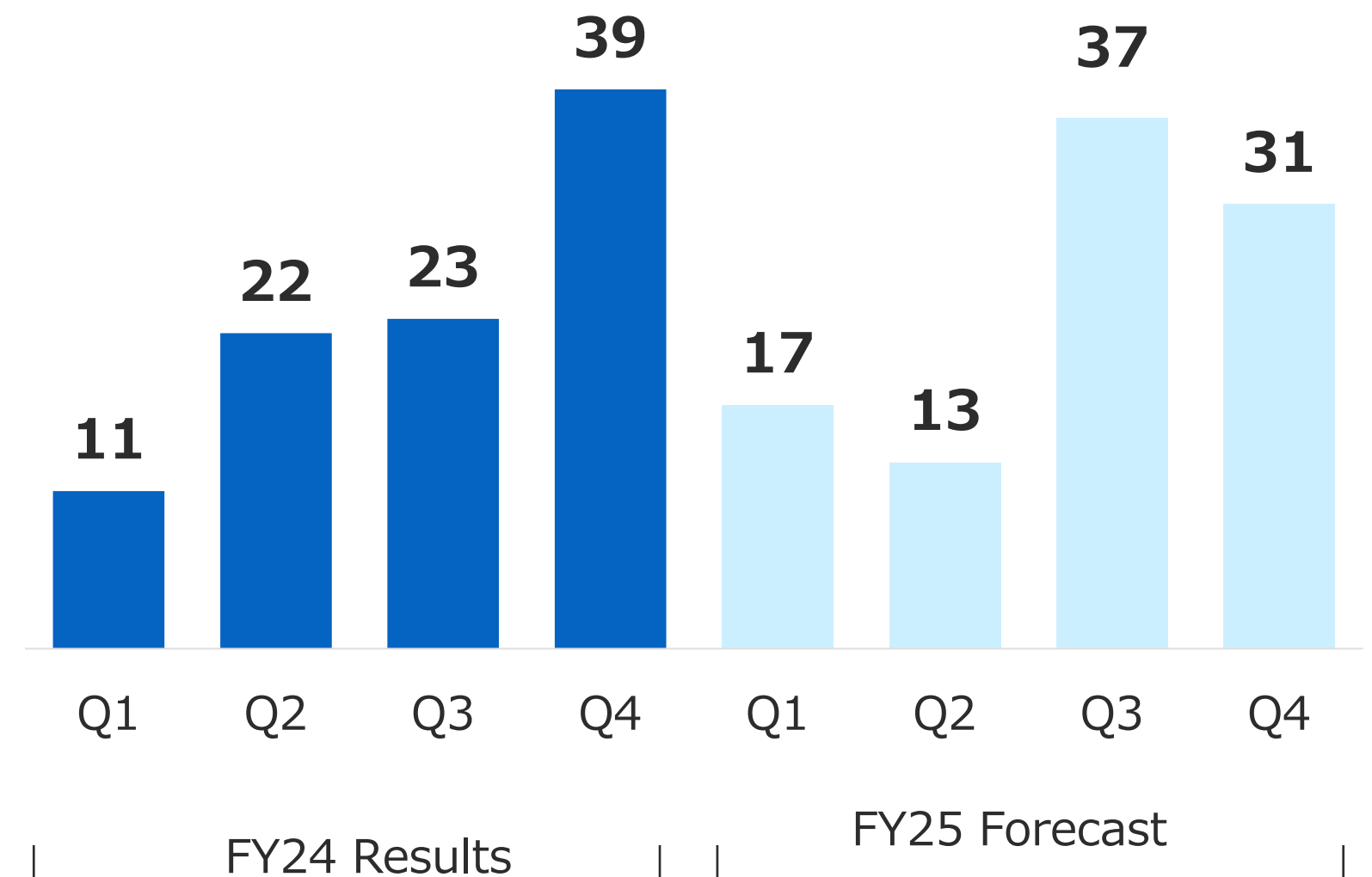
ENE's Net Sales (YoY)

(JPY Million)



ENE's Ordinary Profit History

(JPY Million)

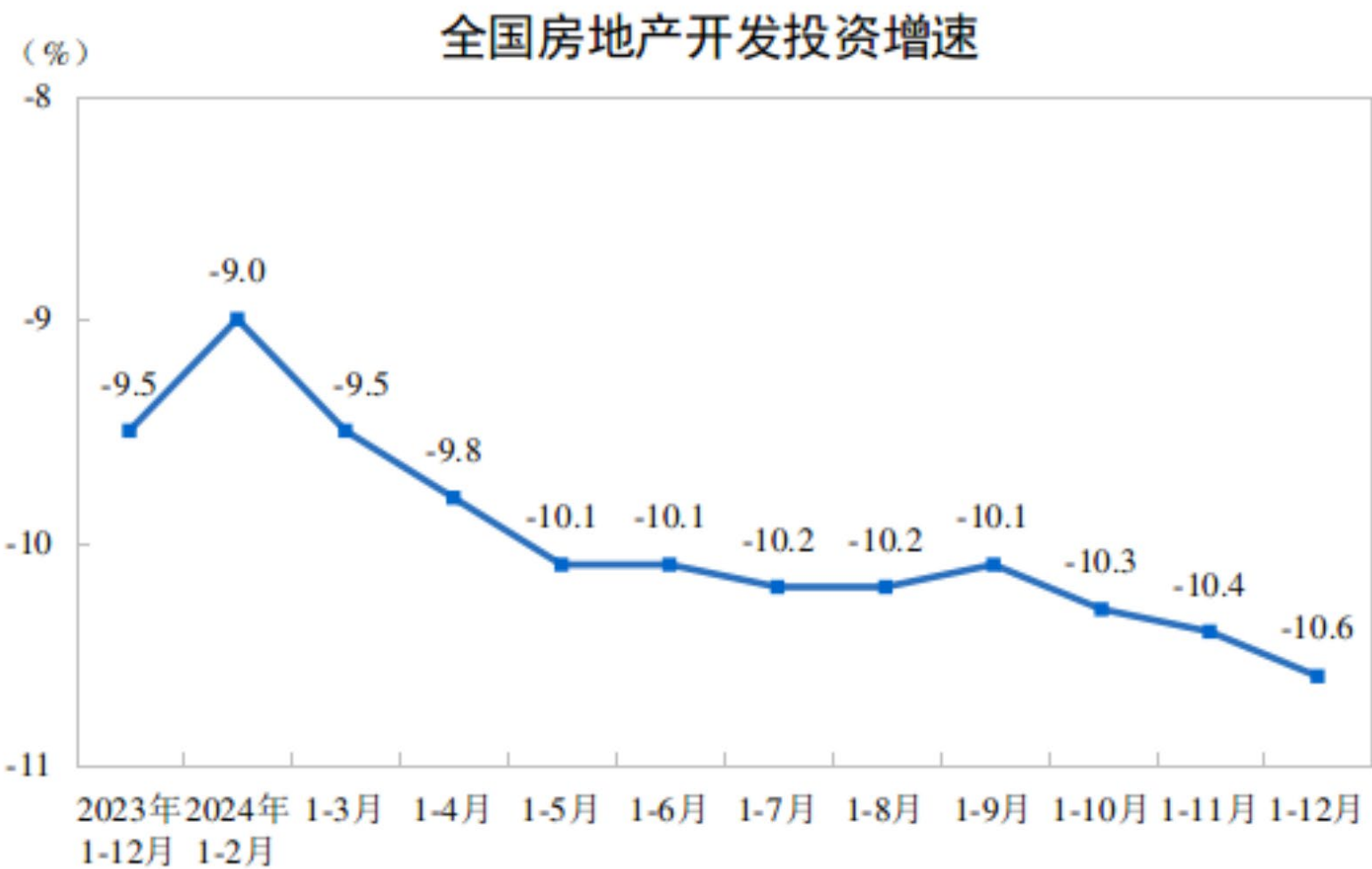




FY2025 forecast of ordinary profit of LESSO joint venture company is conservatively, expected considering downward of real estate market in China.

Real Estate Development Investment in China

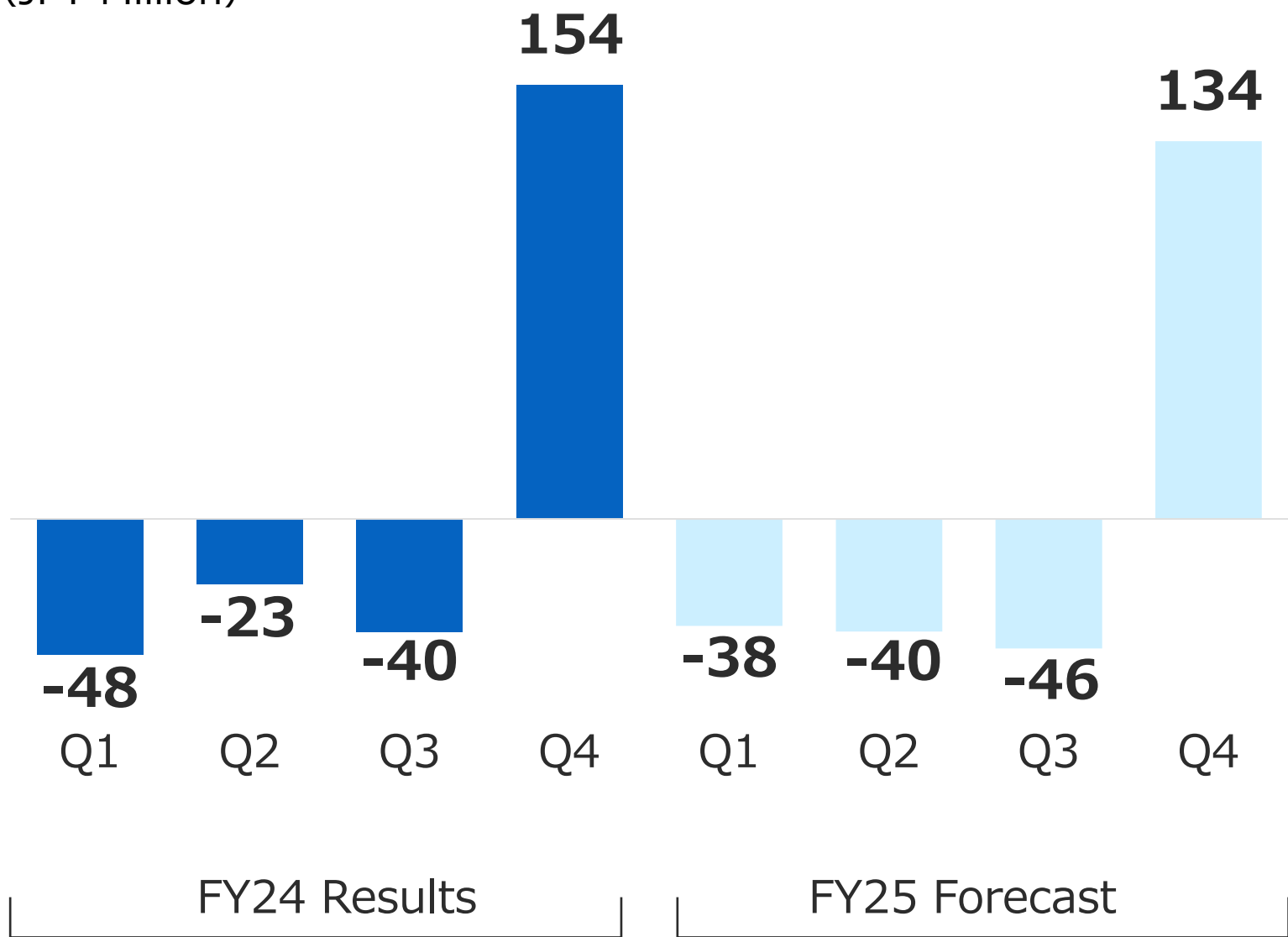
In 2024 (Jan-Dec), real estate investment and development throughout China continued its downward trend with a 10.6%

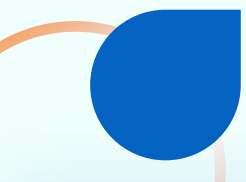


The percentage of change in real estate investment across China compared to the same month last year is shown at
*Published by the National Bureau of Statistics of China「全国房地产市场基本情况」

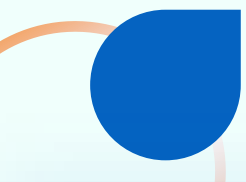
LESSO Joint Venture Equity in Earnings History

(JPY Million)

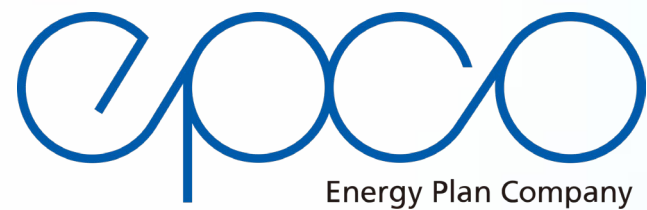




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Maintenance	2,010	2,037	+27	+1.4%
Design	2,216	2,276	+59	+2.7%



(JPY Million)	FY24 Results	FY25 Forecast	Changes	Ratio
Ordinary Profit (Consolidated)	441	462	+21	+4.9%
Renewable Energy Solutions	185	247	+62	+33.5%
ENE' s	97	99	+1	+1.9%
TEPCO HomeTech	71	143	+71	+99.5%
LESSO	41	9	-32	-77.8%
MEDX	-25	-4	+20	-
Maintenance	311	295	-16	-5.2%
Design	360	344	-15	-4.3%
Others (Corporate Expenses, Non-operation cost)	-416	-425	-9	-



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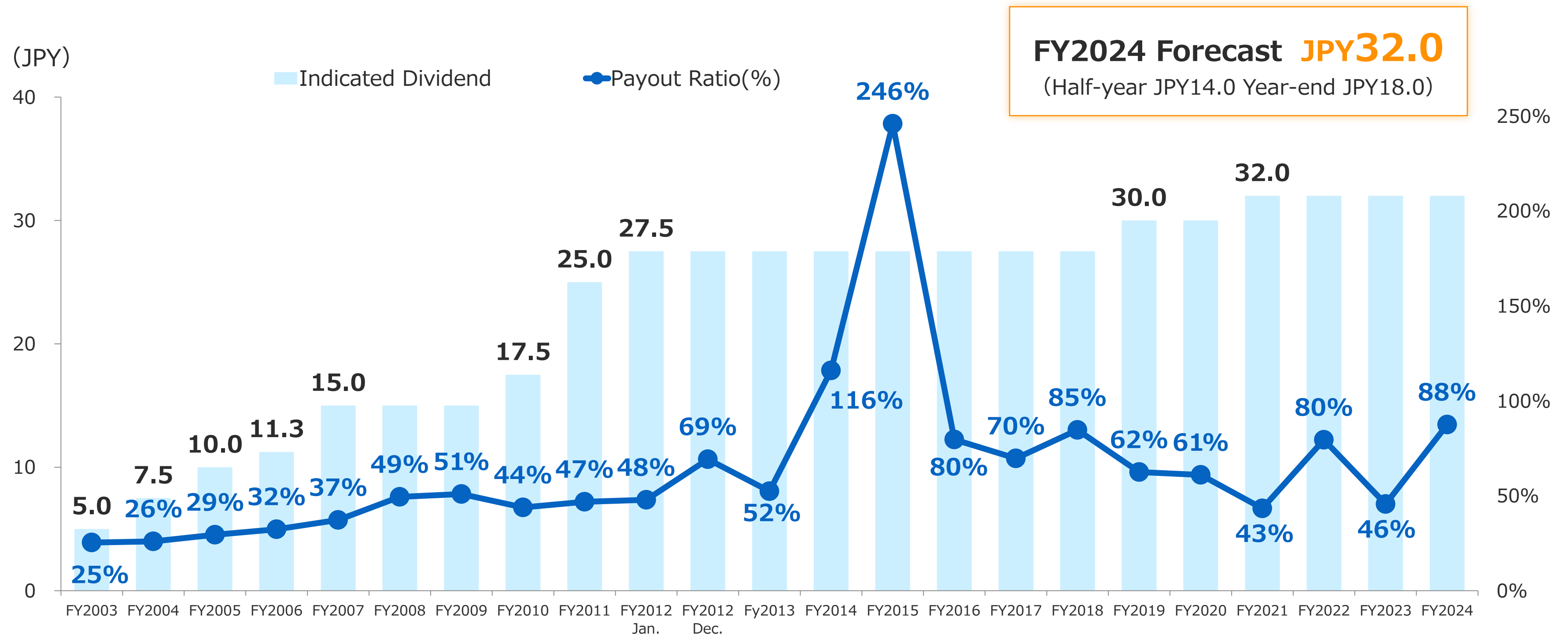
04. Appendix.



Shareholder Returns | 1. Dividend Policy

Progressive dividend stock with no dividend cuts for 22 years since listing

(Stable profit sharing based on a consolidated dividend payout ratio of 50% and dividend on equity ratio (DOE) of 8%.)





Free installation of solar power generation system or storage battery (equivalent to JPY 1 mil.)

Details of Benefit Plan	<ul style="list-style-type: none">Free installation of solar power generation system or storage battery (equivalent to JPY 1 mil.)The lottery is two times a year.(End of June and December for eligible shareholders)The probability of winning increases proportionally with the number of shares held (Up to 1,000 shares, max 10 units)
Eligible Shareholder for the lottery	<ol style="list-style-type: none">Shareholder who own more than 1unit (100 shares) and on the shareholder list on the end of June 2024 for the 1st half year of lotteryShareholder who have completed the procedures to apply the lottery
Installable Places	<ul style="list-style-type: none">Winner can pick any place for installation of solar panel (For family or friends is ok)Detached house in Japan



Winner will be 5 for the 2nd half year
Drawing Date will be Feb.28, 2025

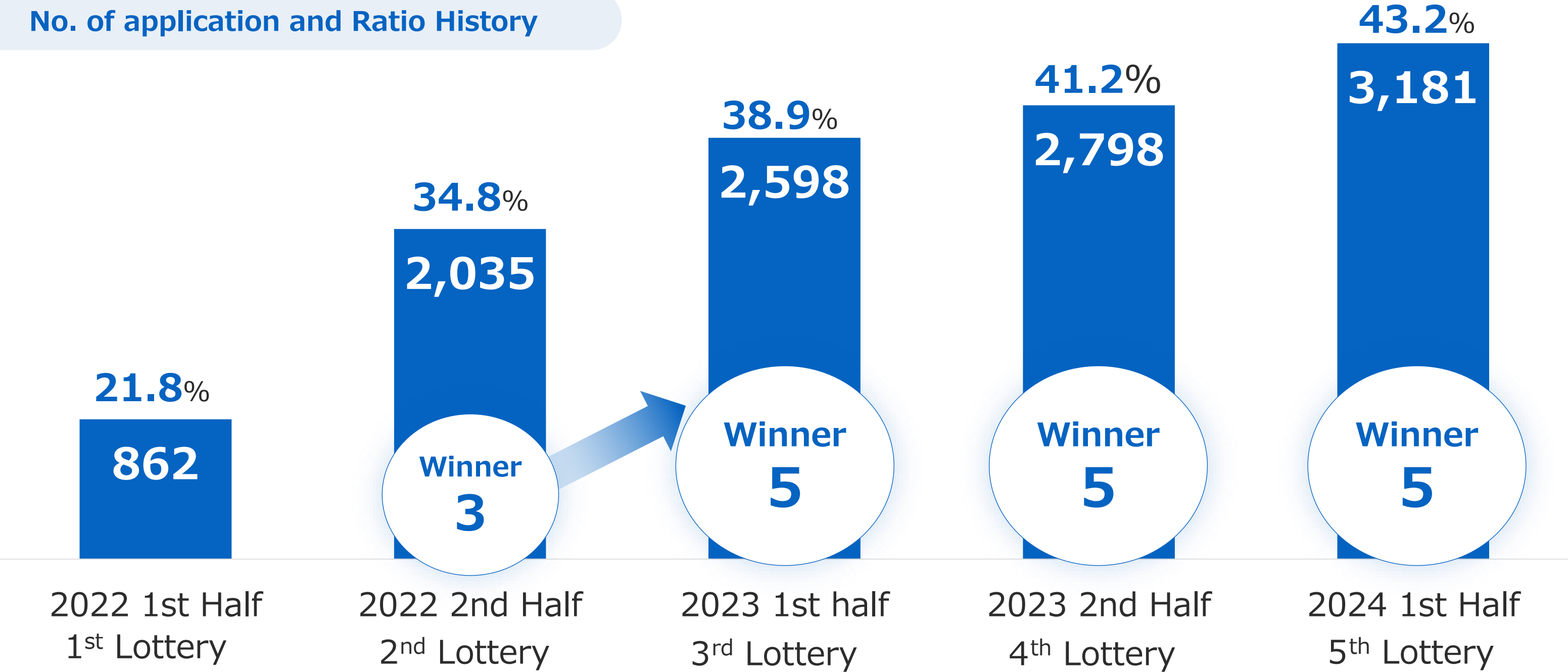
※Please refer our website for more details

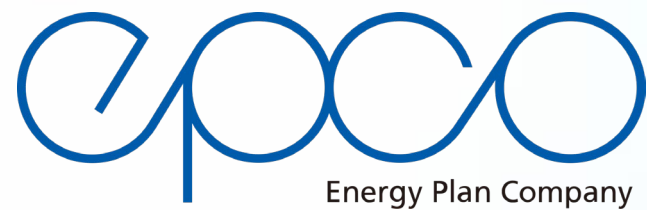
https://www.epco.co.jp/ir/shareholder_benefits



Both the number of applications and the application rate have increased, reaching a record high for the first half of 2024.

No. of application and Ratio History





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04. Appendix.

Management Philosophy

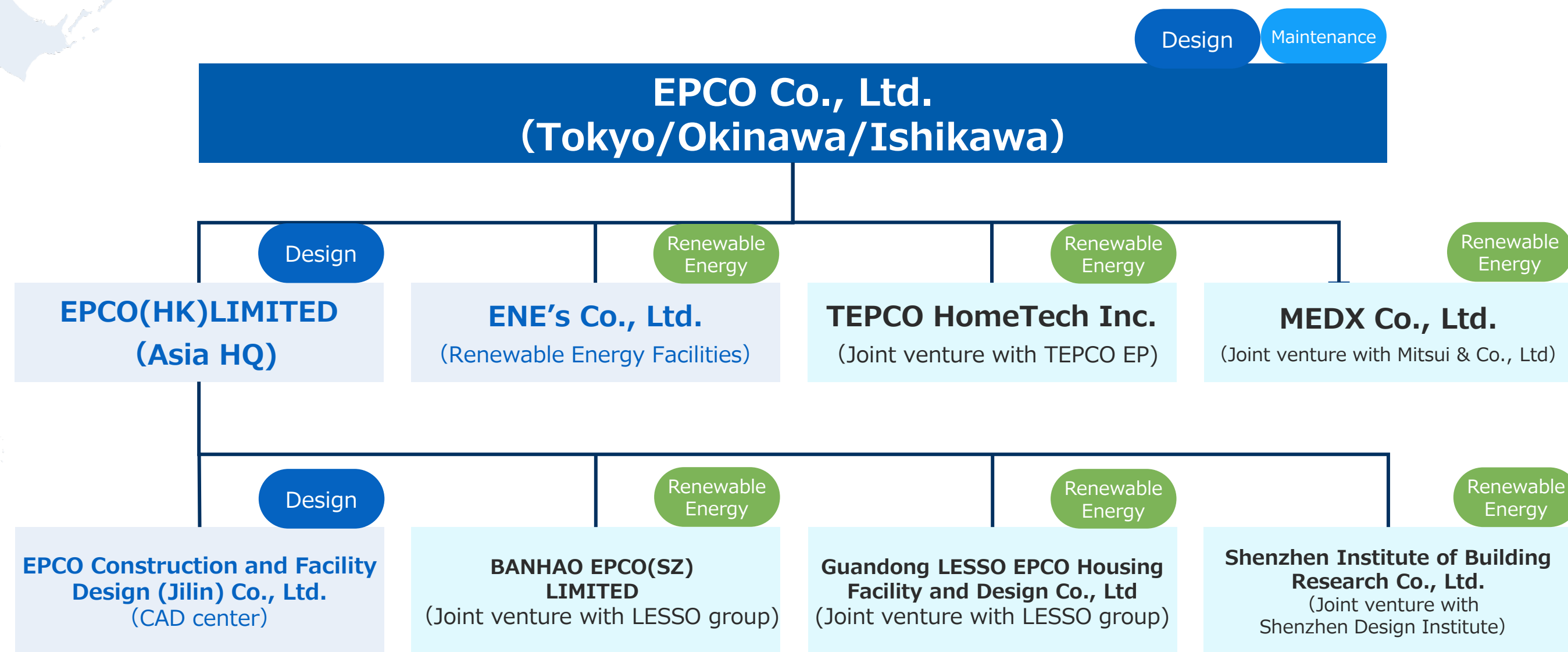
We pursue the happiness of our passionate employees and their family.
Purpose of our existence is to reduce social problems and contribute human’s lives.
We aim to be infrastructure company to support the homes and lifestyles of people around the world.

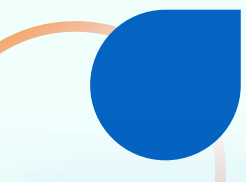


Representative Director Group CEO

岩崎 辰之

Company Name	EPCO Co., Ltd. （Energy Plan Company）	
Head Office	12/F, OLINAS tower, 4-1-3 Taihei, Sumida-ku, Tokyo, 130-0012 JAPAN	
Securities Code	2311 （Tokyo Stock Exchange Standard ）	
Establishment	April 12, 1990	
Capital	JPY 87 mil.	
No. of Employee	578 （Consolidated Total 790） *As of Dec. 31. 2024 Including temporary and dispatched worlrs	
Directors	Representative Director and Group CEO Yoshiyuki Iwasaki Representative Director and CFO Shinichiro Yoshihara Outside Director Masashi Watanabe Outside Director Takuo Akino Outside Director Tadashi Tamura	
Executive Officer	Design Services and Information Systems Maintenance Service Business Development Corporate Renewable Energy Service	Yang Chao Takatsugu Urayama Kim Jungheon Tomohisa Hirakawa Tomoo Geshi





(Reference) EPCO Group Profit and Loss Structure



The EPCO Group management style is a group structure (group management) that actively utilizes joint ventures. All equity in earnings of joint ventures is included in ordinary profit of "Renewable Energy Services".

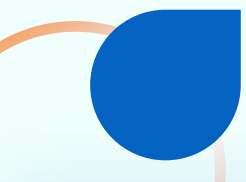
EPCO Subsidiary (100%) Affiliated Company	Design	Maintenance	Renewable Energy	
	EPCO (Tokyo/Okinawa)	EPCO (Tokyo/Okinawa/Ishikawa)	—	
	EPCO(HK)LIMITED EPCO Construction and Facility Design (Jilin) Co., Ltd	—	ENE's	
Operating Profit				
Non-operating Profit/Loss (Equity in Earnings of affiliates)	—	—		
			Joint Venture	Partner
			TEPCO HomeTech	TEPCO EP
			MEDX	Mitsui & Co., Ltd.
			Banhao EPCO ※1	China Lesso ※3
			LESSO EPCO ※2	China Lesso ※3

※1 Banhao EPCO : 班皓艾博科新能源設計（深圳）有限公司

※2 Lesso EPCO : 廣東聯塑艾博科住宅設備設計服務有限公司

※3 China Lesso : 中国聯塑集团控股有限公司

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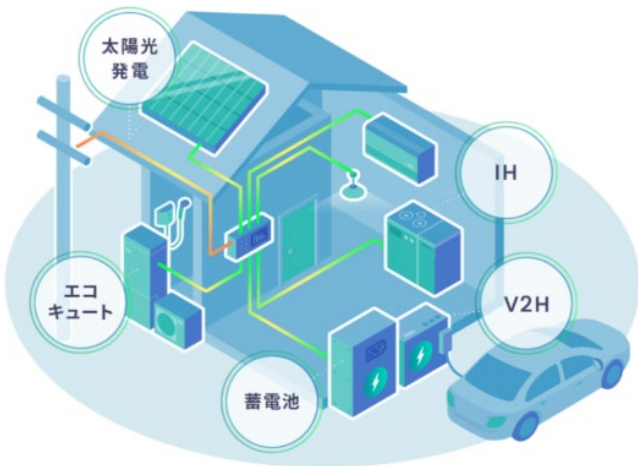
Company Information

Name	TEPCO HomeTech, Inc.	
Establishment	August 9, 2017	
Representative	Chairman President	Yoshiyuki Iwasaki Takahiro Aoki
Capital	JPY 475 million	
Shareholder Composition	TEPCO Energy Partner, Inc 51% EPCO Co., Ltd 49%	
Location	Tokyo, Kyoto	
No. Of Employee	61 *As of Dec. 2023 (Including 16 temporary staff)	

Main Business


- Residence facility fixed-rate subscription service “Enecari”
- Sales and installation of home equipment such as solar power, storage batteries, EV charger, Eco-Cute, etc.
- New House : Partner with housing companies. Standardize the installation of solar panel and storage batteries
- Existing House : Direct sales of solar panel to endusers
- Construction Structure : Organized affiliated stores

初期費用 0 円
節約も。万が一の備えも。
円で始めよう



(Reference) ENE's General Information

Company Information

Name	ENE's Co., Ltd.	
Establishment	November 22, 2001	
Representative	President	Yoshihiro Sugai
Capital	JPY 20 million	
Shareholder Composition	EPCO Co., Ltd. 100%	
Location	Saitama, Gunma, Kanagawa	
No. of employee	48 *As of Dec 2023 (Including 6 temporary staffs)	

Main Buisness

- Installation of solar power system
- Equipment work of all-electric housing
- Installation of storage battery system



Advantage of EPCO's housing facilities and design and ENE's experience and knowledge for energy saving facilities plus TEPCO's name value

Installed 4,000cases/year of solar power system, storage battery and all-electric house in all Kanto area in 2022.
(Solar Power 1,900 unit, Storage Battery900units)

(Reference) LESSO Group General Information

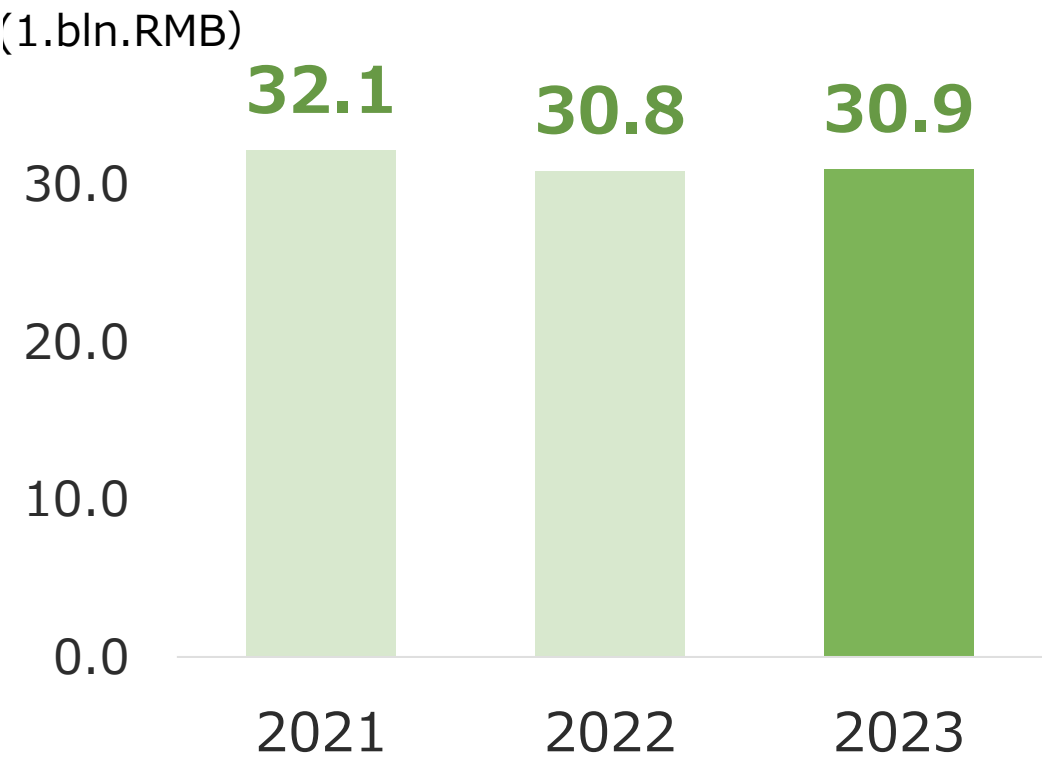
- 【Name】 中国聯塑集团控股有限公司
- 【Location】 Foshan city, Guangdong province, China
- 【Information】
- Established in 1986
 - China's largest manufacturer of plastic pipes and fittings:
China's top 500 companies (375th in ranking)
 - Listed in HK market (Security code 2128 : H K)
 - Factory : 30 location in China, 7 location in overseas
 - Sales distributor : Over 30,000 shops in all over China

LESSO 联塑
新 能 源 项 目 中 心

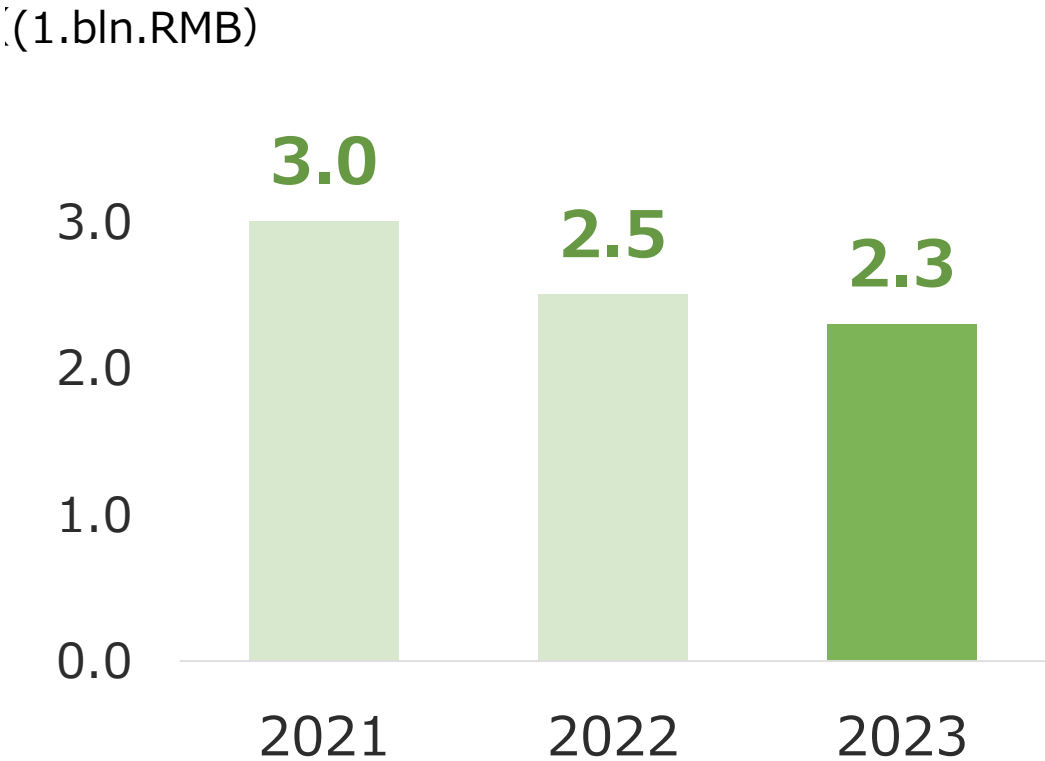
LESSO HQ

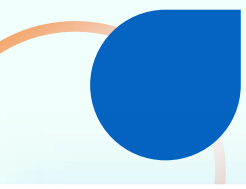


Net Sales of last 3 years



Net Profit of last 3 years





- 2023** Transferred to the Tokyo Stock Exchange Standard Market.
Established BANHAO EPCO (SZ)LIMITED (Reform joint venture with CHINA LESSO group and EPCO SZ)
- 2022** Transferred from the First Section of the Tokyo Stock Exchange to the Prime Market
Opened Kanazawa Operation center
Established MEDX Co., Ltd.
- 2020** Acquired in System Engineering Co., Ltd. (Current ENE's Co., Ltd.) and made it as a subsidiary
- 2019** Listed on the first section of the Tokyo Stock Exchange
Market change to the second section of the Tokyo Stock Exchange
- 2018** Relocated Okinawa call center
- 2017** Established TEPCO HomeTech Inc.
- 2016** Established EPCO Construction and Facility Design (Jilin) Co., Ltd.
- 2014** Relocated Tokyo Office
- 2011** Established EPCO (HK) LIMITED
Established Guandong LESSO EPCO Housing Facility and Design Co., Ltd.
- 2005** Opened Okinawa office
- 2004** Established a subsidialy EPCO Construction and Facility Design (Shenzhen) Co., Ltd.
- 2002** Relocated head office to Adachi-ku, Tokyo
Listed on JASDAQ
- 1992** Reorganized into EPCO Co., Ltd.
- 1990** Established EPCO Limited Company

HCDs HOUSING
CARBON NEUTRALITY
DIGITAL SOLUTIONS

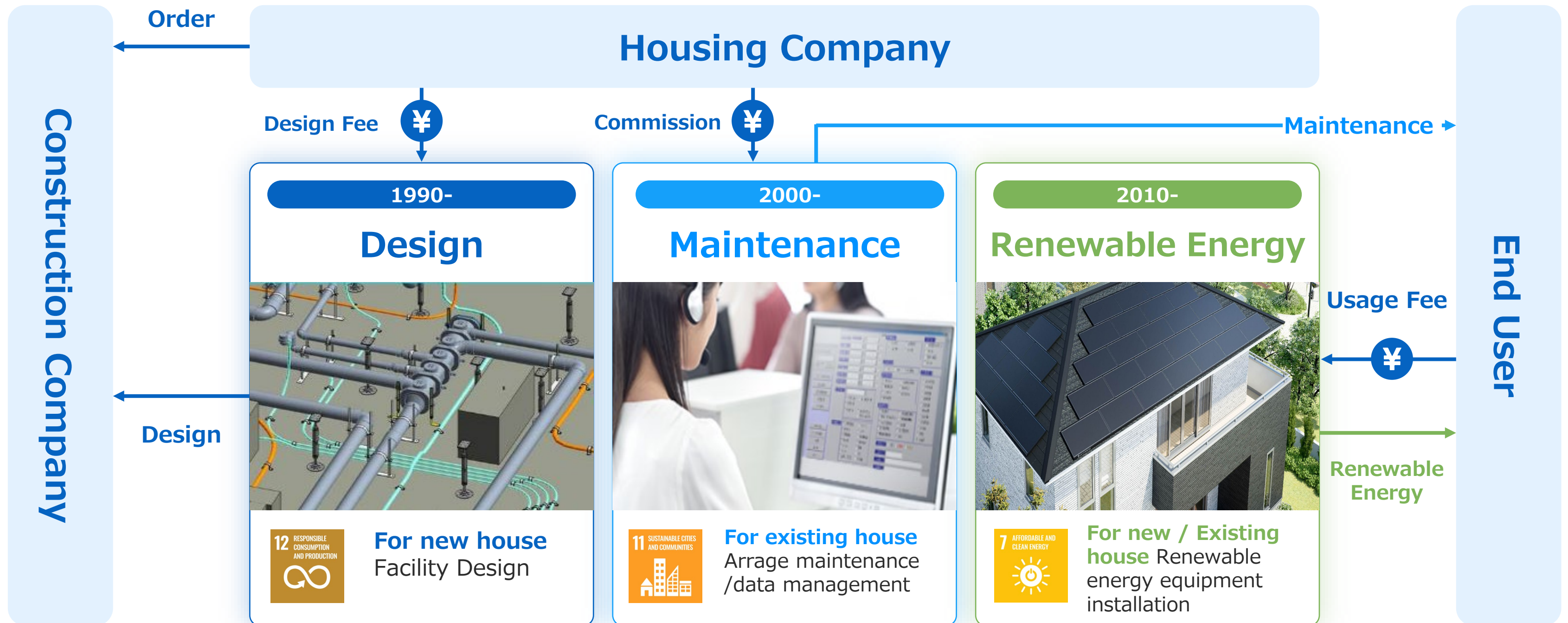


HCDs : Housing Carbon Neutrality Digital Solutions

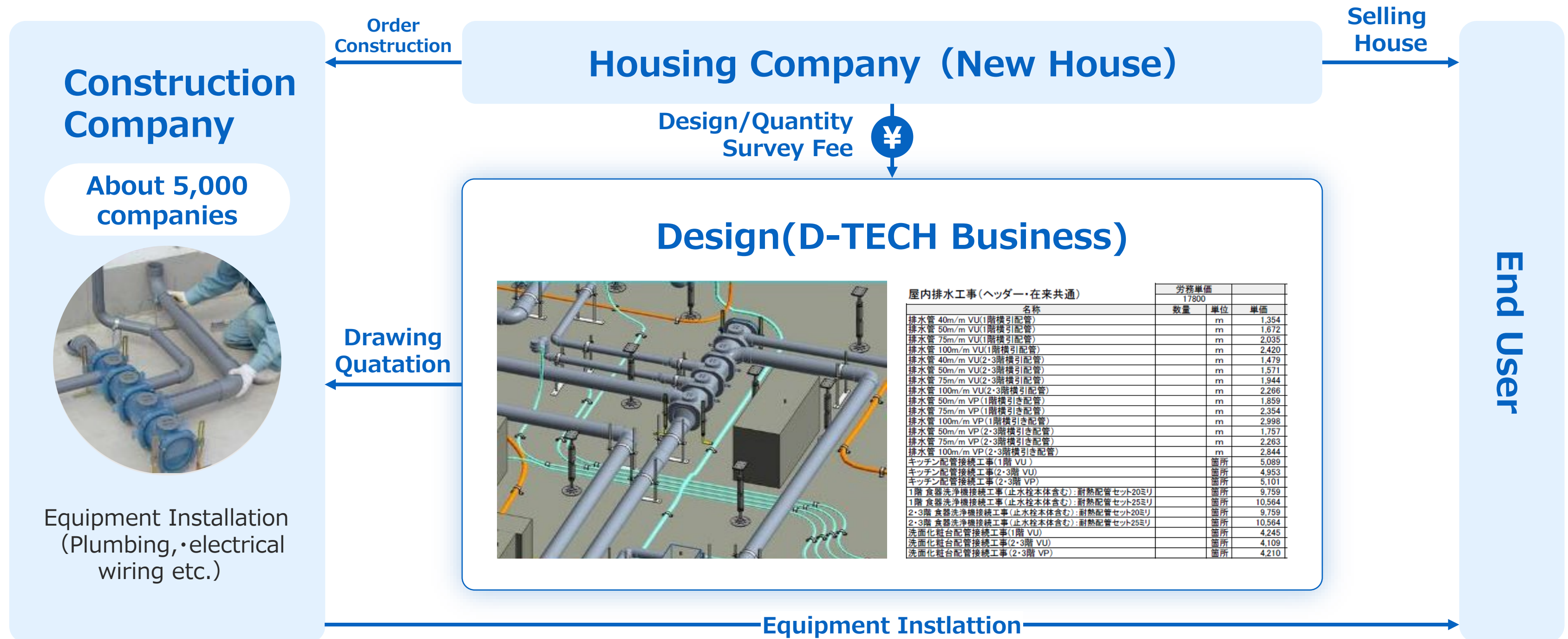
EPCO Group support housing, living, and the global environment with digital technology



Since its founding in 1990, the EPCO Group has established three core businesses (design, maintenance, and renewable energy solutions) and these become a stable revenue base.



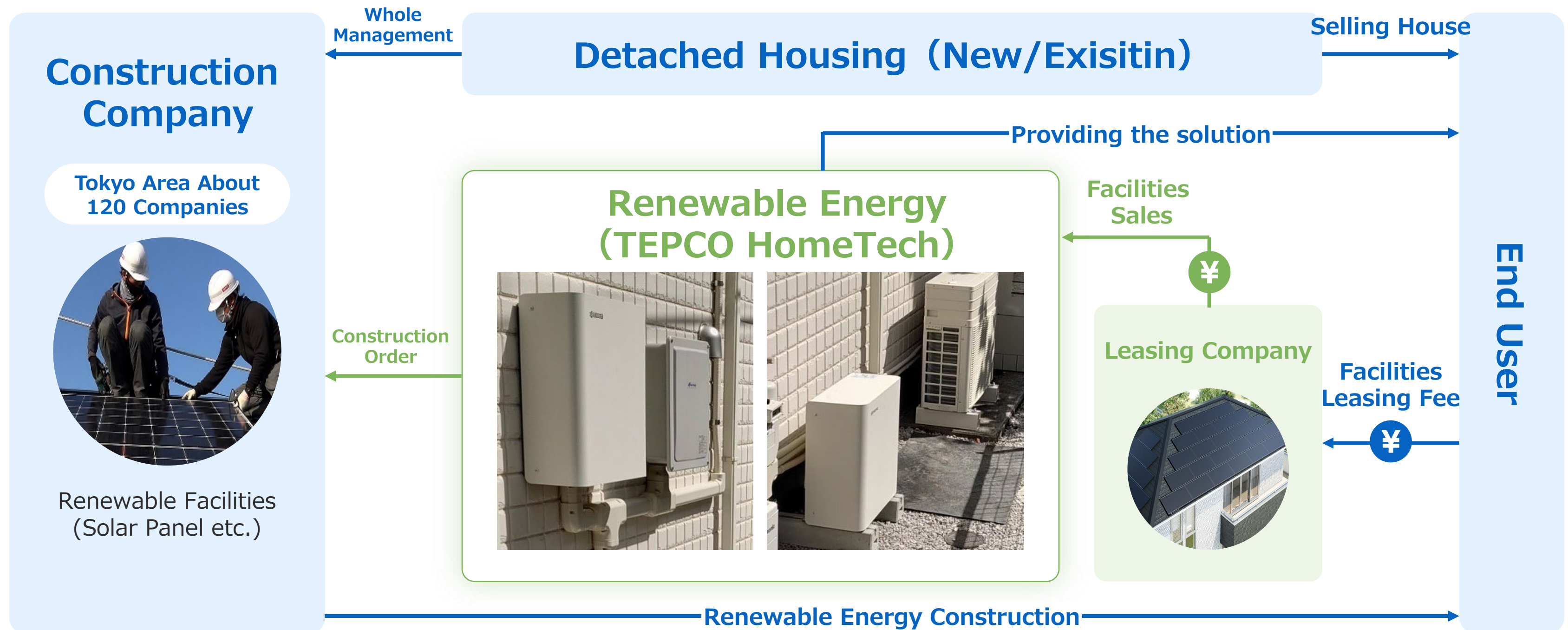
- One of Japan's largest design organization to support the supply chain of house builder (About 400 designer)
- Design performance is approx. 100,000 unit/year in residential field.
(Market share of new low-rise residence is 14%)

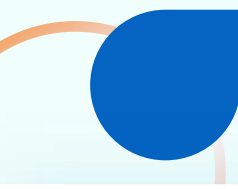


- 24/7 call center network to support maintenance service of house builder (About 300 operators)
- Approx. 667,000 cases of maintenance request received annually. (Managing 1.75mil. household nationwide)



- TEPCO HomeTech is joint venture with TEPCO Energy Partner, Inc.
- Subscription service of renewable energy facilities leasing (Flat-rate usage with zero initial cost) has been adopted and increased in major housing companies

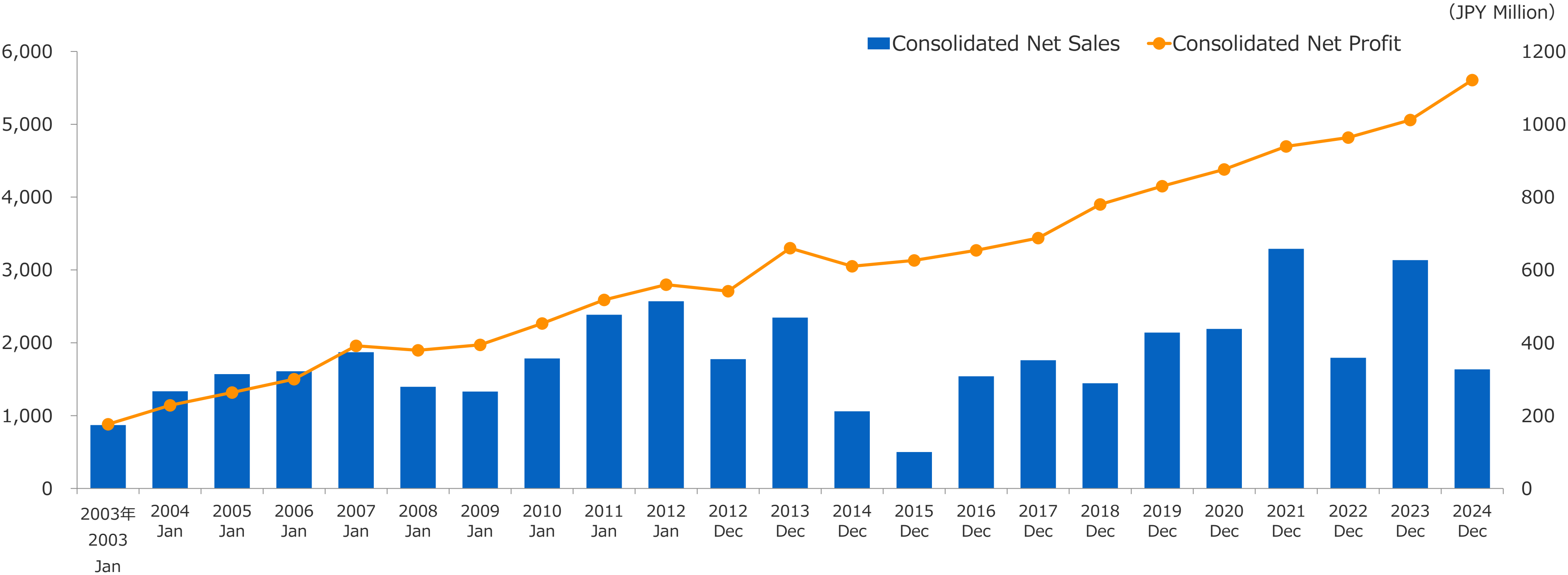




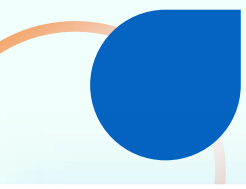
	Theme	Summary	Our Major Initiative	SDGs
Environment E	Environmental preservation through business activities	Reduction of industrial waste by pre-fabrication Visualization of CO2 emissions with BIM	Reduction of industrial waste through optimal design and pre-fabrication of housing facilities. Calculation of CO2 emissions in the building phase by BIM design.	12 RESPONSIBLE CONSUMPTION AND PRODUCTION
		Reduction of CO2 emissions by installation of renewable energy facility	Reduction of CO2 emissions by installing renewable energy facility such as solar panels and storage batteries. Contributing to the spread of energy-efficient equipment through a flat-rate usage service without an initial cost.	7 AFFORDABLE AND CLEAN ENERGY
	Reduction of environmental impact	Reduction of printed materials by using IT	Reduction of printed materials for checking design drawings using IT.	11 SUSTAINABLE CITIES AND COMMUNITIES
Social S	Residents	Relationship with residents	Corresponding 24/7 for various problems in all aspects of housing. Quick problem resolution through efficient maintenance arrangements	
	Customers	Relationship with customers	Improve customer satisfaction by realizing low cost, high quality, and quick delivery	
	Shareholders	Relationship with shareholders	Timely and appropriate disclosure of information https://www.epco.co.jp/ir/ Policy on constructive dialogue with shareholders https://www.epco.co.jp/ir/dialogue.html	
	Employees	Promotion of diversity	The ratio of female employees is 48.9%, and foreign employees is 23.0% in EPCO group. (As of end of Dec. 2023)	
		Creating safety and healthy workplace	Promotion of health management (employee health management in collaboration with industrial physicians and external organizations)	
Governance G	Corporate Governance	Corporate Governance Structure	Company with an Audit Committee and 60% is outside directors (3 out of 5) Corporate Governance report https://ssl4.eir-parts.net/doc/2311/ir_material6/226695/00.pdf	
	Compliance	Compliance Structure	Establishment of a code of conduct in EPCO group and compliance education for employees, and an internal reporting system	
	Securities	Information Security Management	Establishment of Information Security Management System (ISO 27001 certification)	
		Protection of Personal Data	Establishment of a personal information protection management system (Acquisition of Privacy Mark)	



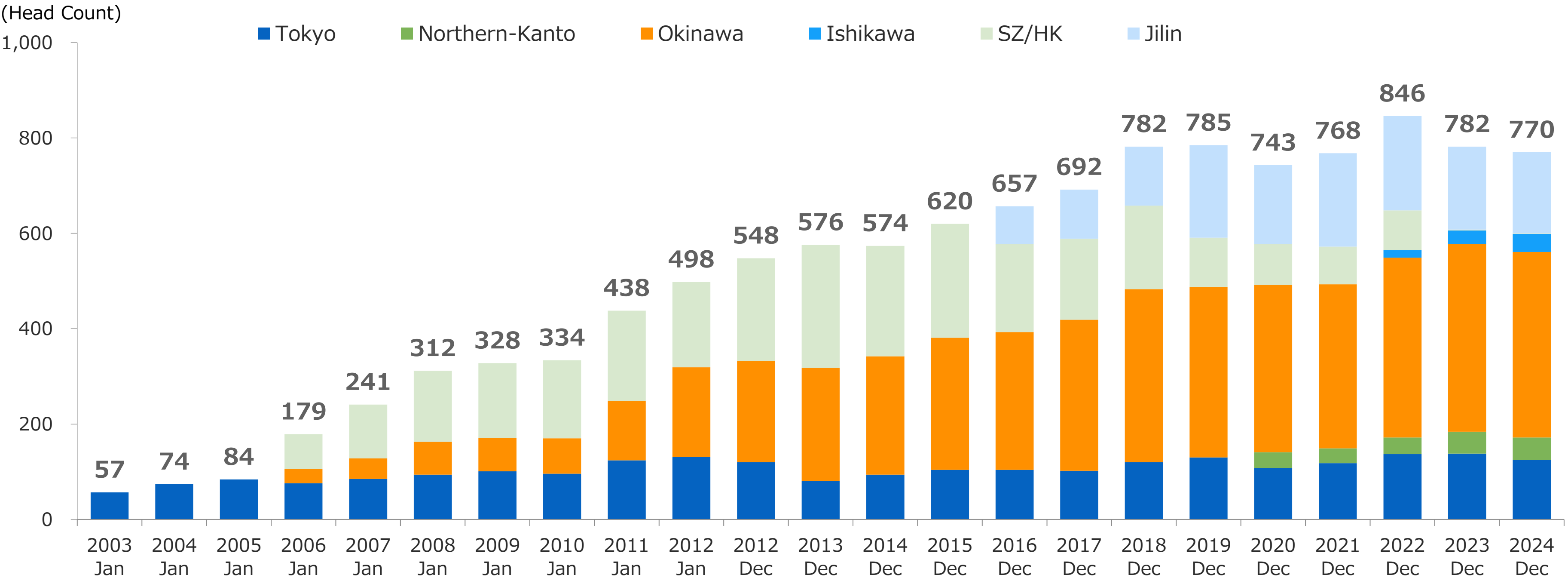
Transition of Consolidated Results



Strategic
Investment Period
to Energy Business



Consolidated Numbers of Employee

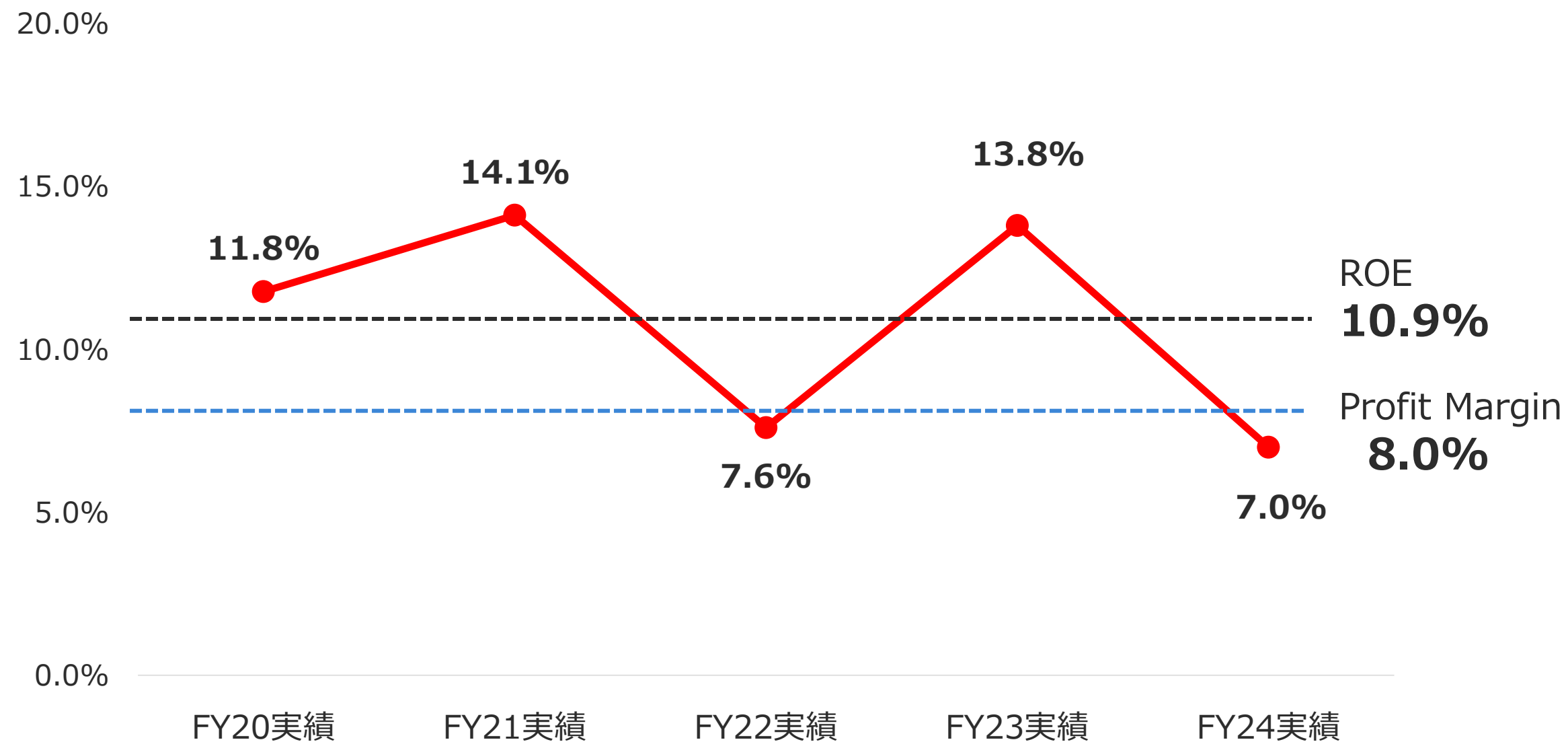


*Including temporary employees (Counted temporary employee as average during the period)

Important Management Index (ROE)

Past 5 years (average) ROE 12.2% → Aiming higher ROE by profit improvement

【Transition of ROE and profit margin】



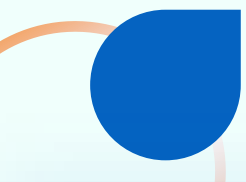
Views on ROE

① Improvement of profit margin

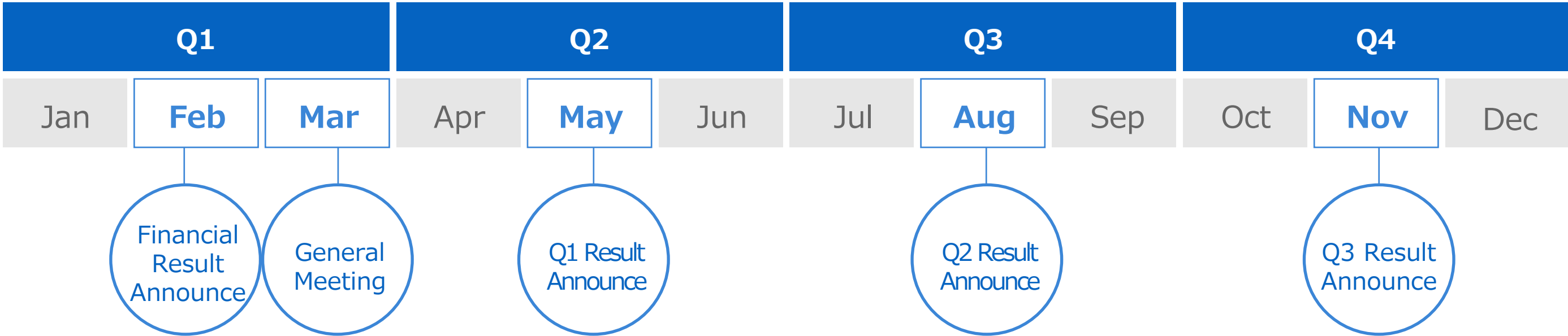
To improve the ratio of net income to net sales by increasing the ratio of operating income to net sales and equity in earnings of affiliates.

② Improvement of capital efficiency

To improve capital efficiency by actively returning profits to shareholders based on a dividend payout ratio of 50%

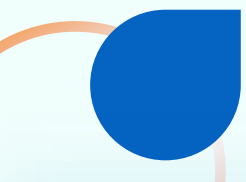






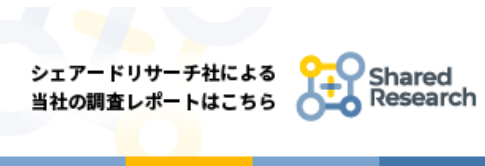


IR Schedule 2025 (Planned)

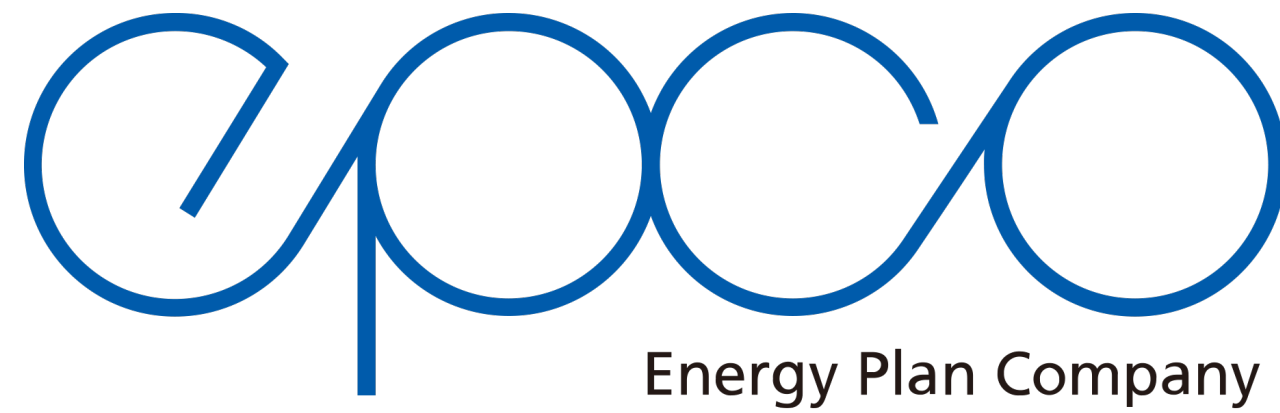


2025

Feb.13 Thu	FY2024 Financial results announcement	Early August	FY2025 Q2 results announcement
Feb. 28 Fri	FY2024 Business plan briefing (Full-year)	Lately August	FY2025 Business plan briefing (Q2 results)
Mar. 25 Tue	35 th Ordinary general shareholder meeting	Mid November	FY2025 Q3 Results announcement
Early May	FY2025 Q1 Results announcement	Dec. 26 Fri	Final date of year-end dividend rights acquisition
June. 26 Thu	Final date of Q2 dividend rights acquisition	Dec. 29 Mon	EX-rights date
June. 27 Fri	EX-rights date		



<div>IR INFORMATION IR情報</div>	IR Website	https://www.epco.co.jp/ir/	
<div> 企業と投資家をツナグ RIMSNET IR情報 メール配信 配信のご登録はこちら</div>	IR information E-mail distribution service	https://www.epco.co.jp/ir/mail	
<div>ENGLISH (IR)</div>	ENGLISH (IR)	https://www.irstreet.com/new/en/brand/index.php?brand=159	
<div> シェアードリサーチ社による 当社の調査レポートはこちら Shared Research</div>	Analyst Report	https://sharedresearch.jp/ja/companies/2311	
<div>CONTACT お問い合わせ</div>	Contact Us	https://www.epco.co.jp/contact	

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The performance outlook on the materials are based on the information available and certain assumption that are considered reasonable. Actual results may differ significantly from the forecast due to various factors. Therefore, the Company does not guarantee its certainty.