Financial Results Meeting Materials for the Six Months Ended December 31, 2024 (Interim)



February 14, 2025 TESS Holdings Co., Ltd.

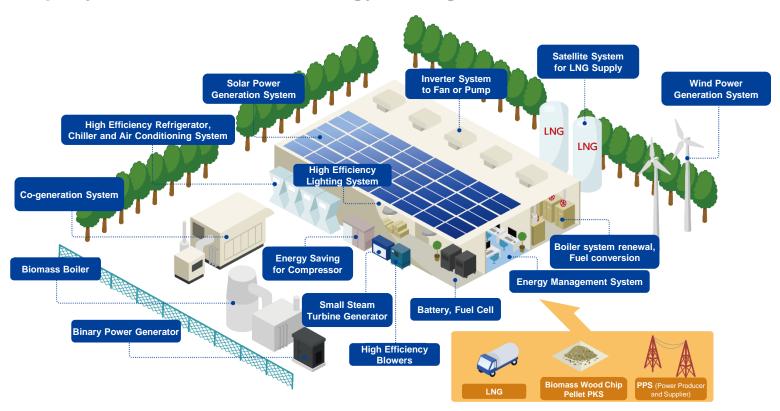
Securities code: 5074

A leading company in decarbonization

A company that realizes Total Energy Savings & Solutions for customers

Items handled by the TESS Group





Executive Summary

	Net sales	Gross profit	Operating profit	Ordinary profit	Profit attributable to owners of parent	ROE		
	18,013 million yen (+19.5% YoY)	4,730 million yen (+25.5% YoY)	2,409 million yen (+36.5% YoY)	240 million yen (-83.5% YoY)	597 million yen (-31.0% YoY)	1.4%		
FYE 06/2025 Q2	Entire Business	Consolidated financial results for the six months ended December 31, 2024 for operating profit and above show yon-year increases in both revenue and profit.						
Consolidated	Engineering	· Both energy conservat	ion EPC (commissioned	d) and renewable energy	/ EPC (development) pro	ojects were st	rong,	

Results

ere strong, resulting in year-on-year increases in both revenue and profit.

• Inquiries from customers are also increasing due to growing needs related to decarbonization, etc.

Energy Supply Segment

Segment

- · Increased revenue and profit year-on-year owing to higher revenues from electricity sales from renewable energy power generation and favorable sales of biomass fuels.
- Total renewable energy power plant generation capacity is approximately 327.7 MW. Approximately 7.7 MW is new and supplied by on-site PPA.

Consolidated Results **Forecast** and Dividend **Forecast** FYE 06/2025

Net sales	Gross profit	Operating profit	Ordinary profit	Profit attributable to owners of parent	ROE	Dividend per share
38,000 million yen (+24.0% YoY)	8,000 million yen (+22.1% YoY)	2,700 million yen (+13.9% YoY)	400 million yen (-94.8% YoY)	700 million yen (-41.0% YoY)	1.7%	7.66 yen

- No change from the consolidated financial results forecast announced on November 5, 2024.
- Although the Kyoto Prefecture development project is making steady progress, the schedule has not been finalized as of the announcement date of the financial results for the six months ending December 31, 2024. This is not included in the consolidated financial results forecast for the fiscal year ending June 30, 2025.

1. Summary of Consolidated Financial Results for the Six Months Ended December 31, 2024

Consolidated Financial Results

► Consolidated financial results for the six months ended December 31, 2024 (from July 1, 2024 to December 31, 2024) showed year-on-year increases in both revenue and profit for operating profit and above.

(Millions of yen)	FYE 06/2024 Q2	FYE 06/2025 Q2	FYE 06/2025 Full-year target*	Year-on-year changes	Percentage of full-year target achieved
Net sales	15,068	18,013	38,000	+19.5%	47.4%
Gross profit	3,768	4,730	8,000	+25.5%	59.1%
(Profit margin)	(25.0%)	(26.3%)	(21.1%)		
Operating profit	1,765	2,409	2,700	+36.5%	89.2%
(Profit margin)	(11.7%)	(13.4%)	(7.1%)		
Ordinary profit	1,458	240	400	-83.5%	60.1%
(Profit margin)	(9.7%)	(1.3%)	(1.1%)		
Profit attributable to owners of parent	865	597	700	-31.0%	85.3%
(Profit margin)	(5.7%)	(3.3%)	(1.8%)		

^{*}No changes from the consolidated financial results forecast announced on November 5, 2024.



Reference: Scenario Excluding Derivative Valuation Gains or Losses

Excluding derivative valuation gains and losses, the consolidated financial results for Q2 of June 2025, the consolidated financial results forecasts for FYE June 2025, and the percentage of the full-year target achieved are as shown below.

(Millions of yen)	FYE 06/2025 Q2* Excluding derivative valuation gains/losses	FYE 06/2025 Full-year target Excluding derivative valuation gains/losses	Percentage of full-year target achieved
Net sales	18,013	38,000	47.4%
Gross profit	4,730	8,000	59.1%
(Profit margin)	(26.3%)	(21.1%)	
Operating profit	2,409	2,700	89.2%
(Profit margin)	(13.4%)	(7.1%)	
Ordinary profit	2,056	2,200	93.5%
(Profit margin)	(11.4%)	(5.8%)	
Profit attributable to owners of parent	1,790	1,800	99.5%
(Profit margin)	(9.9%)	(4.7%)	

^{*} Scenarios excluding derivative valuation gains or losses have not been audited.



Consolidated Balance Sheet

	FYE 06/2024	FYE 06/2025	Change	Main factors habited shares
(Millions of yen)	Full-year	Q2	Change	Main factors behind change
Current assets	36,022	37,024	1,002	Increase in cash and deposits/accounts receivable due to the conversion of the Miyako silent partnership*1 into a consolidated subsidiary, and a decrease in commissioned EPC-related contract assets in the Engineering Segment.
Non-current assets	83,106	105,992	22,886	Acquisition of the Fukuoka-Miyako Mega Solar power plant through the conversion of the Miyako silent partnership into a consolidated subsidiary, and an increase in construction in progress for the Saga Imari Biomass Power Plant.
Total assets	119,128	143,017	23,889	
Current liabilities	23,249	26,202	2,953	Increase in long-term borrowings scheduled to be paid within one year due to an increase in short-term borrowings and the conversion of the Miyako silent partnership into a consolidated subsidiary. *2
Non-current liabilities	54,082	74,057	19,975	Increase in long-term borrowings due to the conversion of the Miyako silent partnership into a consolidated subsidiary. *2
Total liabilities	77,332	100,260	22,928	
Shareholders' equity	41,083	40,538	(545)	Payment of dividends.
Accumulated other comprehensive income	429	1,864	1,435	Increase in deferred gains (losses) on hedges related to long-term forward exchange contracts.
Non-controlling interests	283	353	70	
Total net assets	41,796	42,756	960	
Total liabilities and net assets	119,128	143,017	23,889	

^{*1} A silent partnership operated by Fukuoka-Miyako Solar Power LLC. ^{*2} The increase is mainly due to the consolidation of the Miyako silent partnership's current and non-current liabilities related to its conversion into a consolidated subsidiary; not due to new borrowings during the six months ended December 31, 2024.



Consolidated Statements of Cash Flows

	FYE June 2024	FYE June 2025	Main contents of each flow
(Millions of yen)	Q2	Q2	Main contents of cash flow
Cash flows from operating activities	1,324	5,001	Revenue from commissioned EPC and renewable energy power generation projects in the Engineering Segment.
Cash flows from investing activities	(3,413)	(6,266)	Property, plant, and equipment acquisition expenditures.
Cash flows from financing activities	13,308	2,736	Proceeds from long-term borrowings.
Effect of exchange rate changes on cash and cash equivalents	195	(30)	
Cash and cash equivalents at beginning of period	11,026	14,098	
Cash and cash equivalents at end of period	22,440	15,539	

Recording of Non-operating Income/Losses and Extraordinary Income/Losses (1)

Recording of loss on valuation of derivatives (non-operating expense) and income tax (gain) adjustment

- In the six months ended December 31, 2024, a loss on the valuation of derivatives of 1,816 million yen was recorded as a non-operating expense.
- The situation arose from the fair market valuation of a forward exchange contract entered by our consolidated subsidiary, Imari Green Power Co., Ltd., to hedge against currency fluctuation risks associated with procuring PKS fuel. This fuel is intended for use at a major biomass power plant, with a generation capacity of approximately 46.0 MW, currently under development in Imari City, Saga Prefecture.
- Adjustment (profit) to corporate taxes, etc., of 622 million yen due to the reversal of deferred tax liabilities accompanying the recording of the above-mentioned valuation loss on derivatives.
- Hedge accounting is applied to long-term forward exchange contracts from the six months ended December 31, 2024. Derivative receivables incurred prior to the application of hedge accounting are recorded in non-operating income/loss according to the execution of forward exchange contracts.

Recording of Non-operating Income/Losses and Extraordinary Income/Losses (2)

Recording of silent partnership investment income (non-operating income), gains on bargain purchases (extraordinary income), and loss on step acquisition (extraordinary loss) due to the conversion of a silent partnership operated by Fukuoka-Miyako Solar Power LLC into a consolidated subsidiary

- In the six months ended December 31, 2024, 328 million yen in silent partnership investment income was recorded as non-operating income, 471 million yen in gains on bargain purchases were recorded as extraordinary income, and 292 million yen in losses on step acquisitions was recorded as extraordinary losses.
- On August 1, 2024, TESS Engineering Co., Ltd., a wholly-owned subsidiary of the Company, acquired all of the equity interests in a silent partnership operated by Fukuoka-Miyako Solar Power LLC, a limited liability company engaged in the solar power generation business (location: Miyako-machi, Miyako-gun, Fukuoka Prefecture; power generation capacity: approx. 67.0 MW), and the silent partnership was made a consolidated subsidiary of the Company.

Recording of gain on sales of investment securities (extraordinary income)

- Recorded a 513 million yen gain on sales of investment securities as extraordinary income for the six months ended December 31, 2024.
- This resulted from the sale of one unlisted security held by our consolidated subsidiary, TESS Engineering Co., Ltd.

2. Financial Results by Segment, Etc.

Business Overview

Engineering Segment

Flow-type

Energy Supply Segment

Stock-type

EPC for energy conservation-related facilities



EPC for renewable energy-related facilities



Renewable energy power generation (FIT, FIP/PPA)





Differences in business formats

type

Commissioned- The segment consists of **EPC commissioned** by customers (Generally, the same format as when a construction company undertakes contract work on facilities)

Developmenttype

A format in which a project is developed from scratch, companies

rights are bought and sold, and EPC are provided to client

Operation and maintenance (O&M)



Electricity retailing



Biomass fuel supply



^{*}EPC: Engineering, Procurement, and Construction

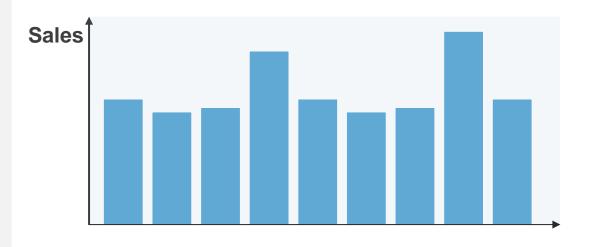
Business Model

Engineering Segment

Flow-type

Business that receives orders from client companies on a case-by-case basis.

The scale of sales for each project tends to be large.



<lmage of period recording sales>

EPC for energy conservation-related facilities: 1–2 years

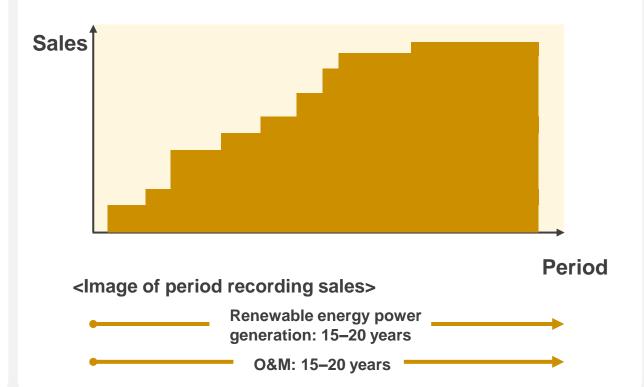
EPC for renewable energy-related facilities:

Half-2 years

Energy Supply Segment

Stock-type

Business that earns steady streams of income. Stable revenue by accumulating income streams one by one.

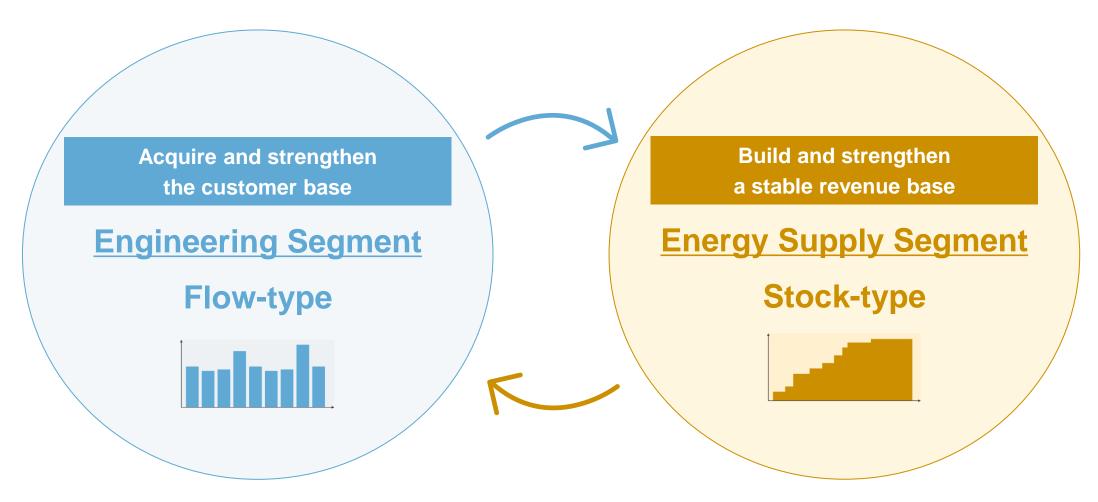


Period

Business Model

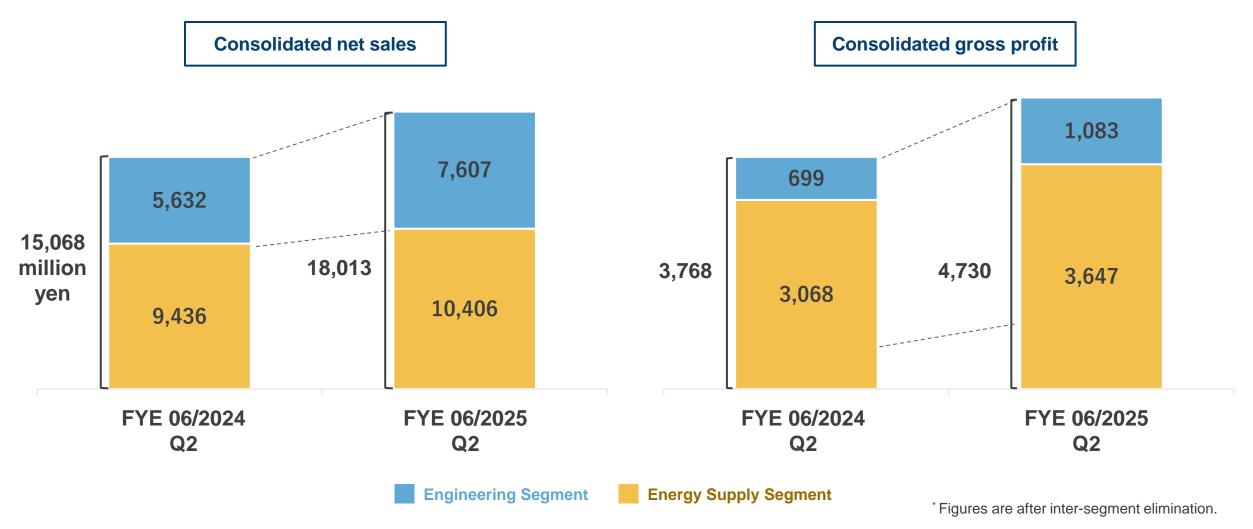
- ► Circular business model linking flow-type and stock-type business.
- ➤ Secure both flow and stock revenue opportunities.

 (For example, after completing EPC in the Engineering Segment, it will lead to O&M orders for the Energy Supply Segment)



Breakdown of Net Sales and Gross Profit by Segment (Year-on-year)

► Net sales and gross profit for the six months ended December 31, 2024 show year-on-year increases in both revenue and profit.



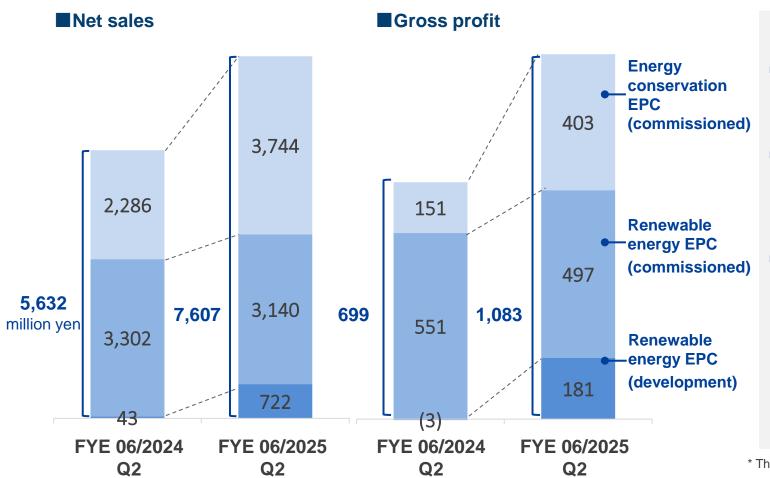




Engineering Segment

- ► Engineering Segment increased both net sales and gross profit year-on-year.
- ► The main reasons for this were strong performance in energy conservation EPC (commissioned) and renewable energy EPC (development).

 Engineering Segment Highlights



 Energy conservation EPC (commissioned) saw year-onyear growth in both revenue and profit owing to a higher number of co-generation and other projects, as well as

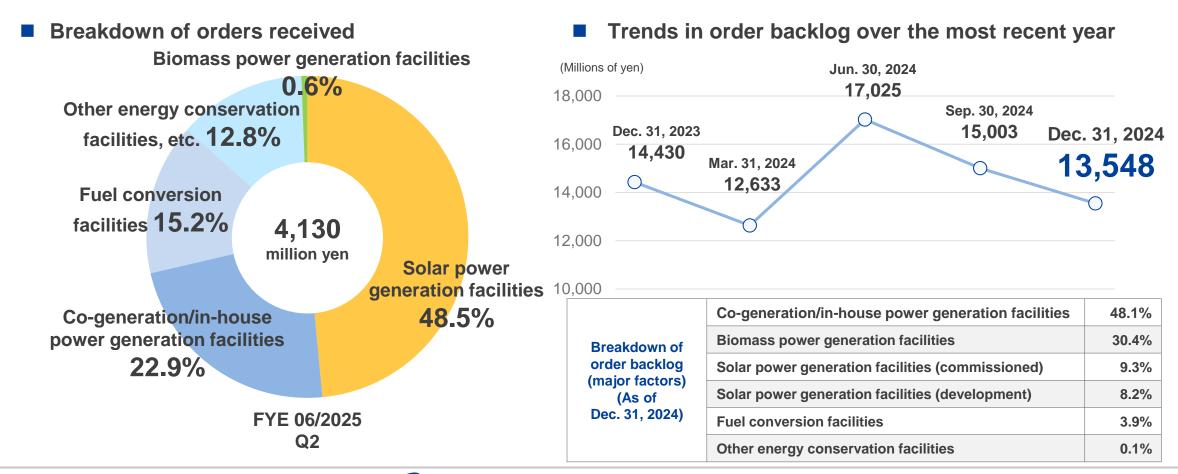
favorable progress in EPC projects.

- In the renewable energy EPC (commissioned) business, although the scale of rooftop solar projects for logistics warehouses and factories expanded, both revenue and profit declined year-on-year due to a decrease in the number of projects.
- In the renewable energy EPC (development), in contrast to there being no new EPC projects in the corresponding period of the previous fiscal year, revenue and profit were recorded during the six months ended December 31, 2024 for EPC of a solar power plant (generating capacity of approx. 8.0 MW, utilizing the FIT system) that has been under development in Kagoshima Prefecture, resulting in year-on-year growth in both revenue and profit.

^{*} The breakdown of net sales and gross profit by reportable segment has not been audited.

* Figures are after inter-segment elimination.

- Orders received totaled 4,130 million yen (37.6% year-on-year), mainly driven by commissioned EPC for solar power generation facilities.
- ▶ Order backlog was 13,548 million yen (93.9% year-on-year). Approximately 80% was for co-generation, in-house power generation facilities, and biomass power generation facilities.



- ▶ We received an informal offer for a large order for power storage plant EPC projects on January 31, 2025.
- ► The order is expected to be formally confirmed with the conclusion of the construction contract scheduled at a later date and recorded as orders received.

(1) Order received from	Japanese domestic companies*
(2) Orders received	Co-location power storage plant EPC projects for solar power plants operated by Japanese domestic companies (5 projects in total)
(3) Amount of orders received	5,579 million yen (planned)

January 2026 (planned)

(4) Delivery date

^{*} Of the five co-location power storage plant EPC projects for solar power plants operated by Japanese domestic companies, four are expected to be awarded to Japanese domestic leasing companies under lease contracts between Japanese domestic leasing companies and Japanese domestic companies that will be the leaseholders.

► The major EPC projects listed below were completed in Q2 of FYE June 2025. Providing EPC for energy conservation-related facilities, solar power generation systems, etc., for factories and other facilities of high energy consumption.





Co-generation systems	2 projects (approx. 8.1 MW)
LNG satellite facilities and other fuel conversion equipment, utility equipment	2 projects
Energy management systems	1 project
Solar power generation systems	12 projects (approx. 21.8 MW)

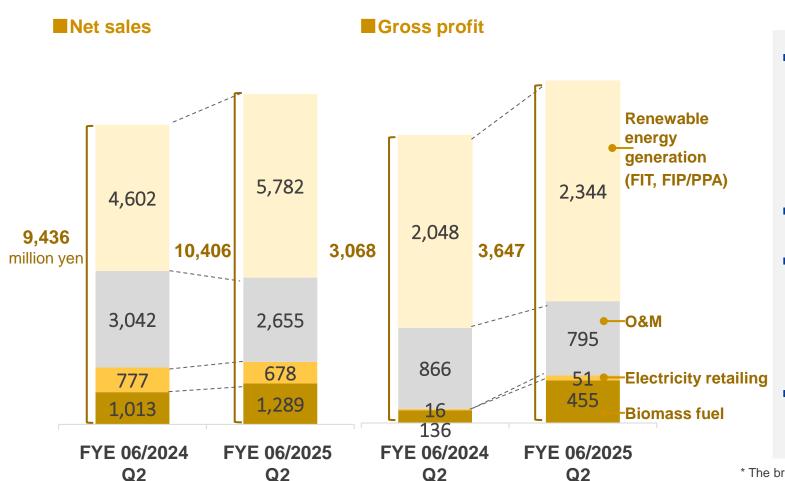
Facilities completed in Q2 of FYE June 2025

Stock-type



Energy Supply Segment

- Both revenue and profit in the Energy Supply Segment climbed year-on-year.
- ► This results mainly from increased revenue and profit in renewable energy generation and biomass fuels.



Energy Supply Segment Highlights

- Revenue and profit grew year-on-year because of an increased number of projects and expanded power generation capacity held by consolidated subsidiaries, including the conversion of a silent partnership operated by Fukuoka-Miyako Mega Solar power plant (power generation capacity of approx. 67.0 MW) into a consolidated subsidiary.
- O&M revenue and profit decreased year-on-year due to a decrease in irregular maintenance work.
- Electricity retailing saw decreased revenue and increased profit year-on-year, resulting from the termination of transactions with large-volume customers under the conventional electricity supply menu and a decline in purchasing costs through market-linked menus.
- Biomass fuel revenue and profit increased year-onyear owing to a rise in shipment volumes and PKS selling prices.



^{*} The breakdown of net sales and gross profit by reportable segment has not been audited.

* Figures are after inter-segment elimination.

▶ In Q2 of FYE June 2025, started supplying a total of approximately 7.7 MW of electricity to eight locations generated by renewable energy using solar power generation systems for self-consumption employing an on-site PPA model.





Supplied to	Power generation capacity	Date of supply launch
Not disclosed	Approx. 2,736 kW	Jul. 2024
Miyazakiken Nokyo Kajyu Co., LTD. Head Office Factory	Approx. 501 kW	Aug. 2024
SOSiLA Logistics REIT, Inc., SOSiLA Kasukabe	Approx. 1,532 kW	Sep. 2024
Maniwa City, Okayama Prefecture Maniwa City Hokubo Elementary School and four other locations	Total approx. 345 kW	Sep. 2024
Not disclosed	Approx. 2,613 kW	Nov. 2024

► A total supply of approximately 7.5 MW to six locations has been started in Q2 of FYE June 2025 and onward. Supply launches for a total of approximately 12.5 MW are planned moving forward for eleven locations.





Supply initiation status	Supplied to	Power generation capacity	Scheduled date* of supply launch *Tentative schedule at the time of release	
Initiated	Koatsu Gas Kogyo Co., Ltd. Koka Plant	Approx. 543 kW	Feb. 2025	
Initiated	Oita Prefecture Livestock Industry Corporation	Approx. 579 kW	Feb. 2025	
Initiated	Minami Nihon Rakuno Kyodo Co., Ltd., Miyakonojo Factory	Approx. 957 kW	Feb. 2025	
Initiated	Not disclosed (Total of 3 supply destinations)	Total approx. 5,427 kW	Jan-Feb. 2025	
Scheduled	ULVAC, Inc., Kyushu Plant	825 kW	Feb. 2025	
Scheduled	MANEKIYA GLASS Co., LTD., Iga Factory	Approx. 740 kW	Feb. 2025	
Scheduled	Suminoe Development Special Purpose Company, Logicross Osaka Suminoe	Approx. 794 kW	Apr. 2025	
Scheduled	York-Benimaru Co., Ltd., Koriyama Plant	Approx. 1,014 kW	May 2025	
Scheduled	Kracie, Ltd., Kyoto Factory	Approx. 1,012 kW	Aug. 2025	



^{*} Other plans for upcoming supply launches: Supply launch for six projects (approx. 8.1 MW).

- ► Successful power generation at the Saga Imari Biomass Power Plant during PKS combustion testing (Feb. 13, 2025)
- ► Trial operations will continue with a priority on safety toward starting operations in May 2025.



Left: PKS being fed into the fuel feed hopper

Right: Steam turbine power generator



Location	Imari City, Saga Prefecture
Business operator	Imari Green Power Co., Ltd.
Power generation capacity	Approx. 46.0 MW
Feed-in tariff	24 yen/kWh
Estimated annual electricity sales amount	Approx. 312,000,000 kWh/year (1st year estimate)

The Imari Green Power Co., Ltd. website (Japanese)

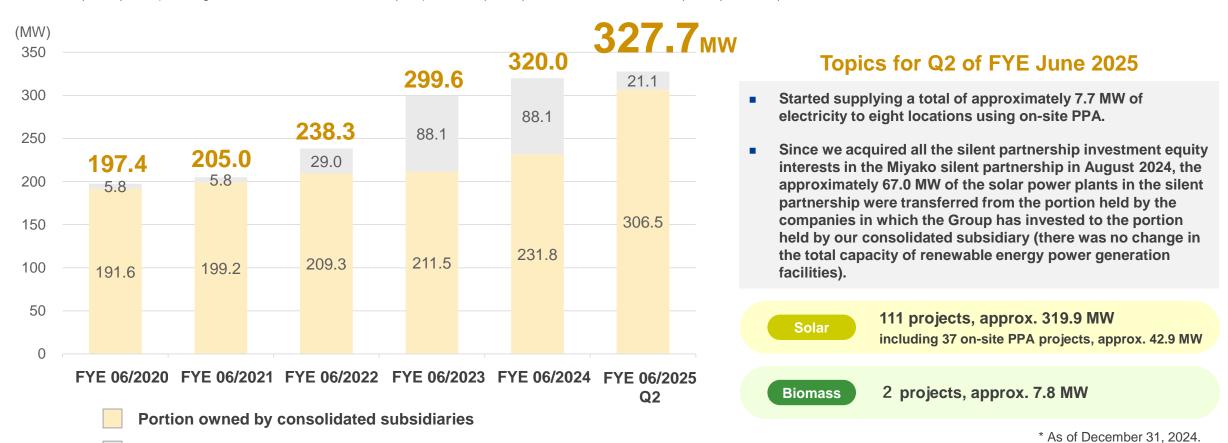




We seek to obtain stable long-term income from FIT and FIP systems and on-site PPA models for in-house consumption.

Trends in total capacity of renewable energy power generation facilities *

* Solar power plants (including on-site PPA for in-house consumption), biomass power plants, and small-scale wind power plants in operation.



TESS

Portion owned by companies in which the Group has invested

, 10 01 2 000111501 0 1, 202 1

(Companies accounted for by the equity method and a silent partnership where a limited liability company investing in the silent partnership is the operator)

► Forming a capital and business alliance with Tokyo Century Corporation

Purpose of the Capital and Business Alliance

We found that the synergy between our Group and Tokyo Century Corporation would contribute to the expansion of our key business areas as set out in our Medium-term Management Plan, titled "TX2030," and to the improvement in the corporate value of both groups. Based on these findings, we decided to enter a capital and business alliance with Tokyo Century Corporation.

TESS TESS Holdings

- Development capabilities for renewable energy power plants and power storage plants
- Ability to provide a variety of solutions, such as EPC and O&M for energy conservation and renewable energy, and retail electricity supply



Tokyo Century

- Abundant domestic and international customer base centered on the leasing business
- Track record as a business operator of renewable energy power plants and energy storage plants.

Business Alliance Details

- Collaboration in the development of power storage plants for power grids
- Collaboration in solutions for energy conservation and renewable energy
- Collaboration in retail supply of electricity and supply-demand management
- Collaboration in the resource-recycling biomass fuel business
- Human resource exchange to create synergies between the two groups

Capital Alliance Details

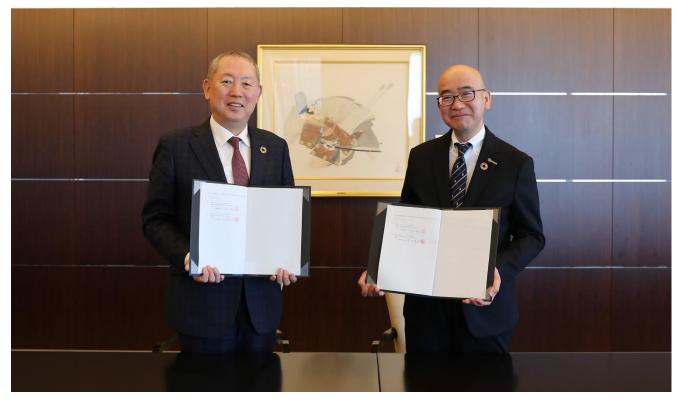
Tokyo Century Corporation holds 3,532,200 shares of TESS Holdings' common stock (5.00% of the total number of shares issued and outstanding (excluding treasury stock)).

*As of December 31, 2024



Other Topics

- Memorandum of understanding on collaboration signed with Daiwa Energy & Infrastructure Co. Ltd. to commercialize grid storage battery projects.
- ► TESS Holdings aims to commercialize a total of 2 GWh of grid storage battery projects in Japan in cooperation with Daiwa Energy & Infrastructure.



Signing Ceremony (February 6, 2025)

Left: Kazuki Yamamoto, Representative Director and President of TESS Holdings Co., Ltd. Right: Morimasa Matsuda, President, Daiwa Energy & Infrastructure Co. Ltd.

Company Roles in the Collaboration

TESS Holdings Co., Ltd.

- Searching for candidate project sites and development for projects (grid linkage applications, securing land rights, handling permits and approvals, etc.)
- Project Engineering, Procurement, and Construction (EPC contracting)
- Maintenance operations

Daiwa Energy & Infrastructure Co. Ltd.

- Introduction of candidate project sites
- Economic feasibility study and due diligence of each project
- Study of schemes for each project, including project finance procurement
- Investment in each project

- ► TESS Group issues its First Integrated Report.
- ▶ We are actively promoting the creation of systems and frameworks that are both easy to work with and rewarding.

Publication of Integrated Report 2024

Our Integrated Report aims to provide all stakeholders with easy-to-understand information about the Group's value creation story, business model, and initiatives to enhance corporate value, covering both financial and non-financial information.



https://ssl4.eir-parts.net/doc/5074/ir material for fiscal vm2/169982/00.pdf

Promotion of various systems and mechanisms

Establishment of a new specialist career course

A new specialist career course was created as a career path to enable employees to contribute to our company as a specialist, rather than aiming for management positions, by utilizing the knowledge and abilities they have in their own specialized fields and receiving recognition for their contributions as specialists.

Initiatives to promote higher paid leave utilization rates

In addition to the existing ongoing education on paid leave
utilization, we are promoting initiatives to raise the paid leave
utilization rate, such as by encouraging managers — who currently
tend to have lower utilization rates — to plan and set aside

Review of the telework system

quarterly paid leave days in advance.

The telework system underwent review and revisions to enable all executives and employees to work more flexibly.

3. Appendix

TX 2030 -TESS Transformation 2030-

- ► Focus growth investments and management resources on key business areas while sustaining existing operations as the earnings base.
- ► Aim to achieve high profitability and increase ROE and ROIC through business restructuring.

Key Metrics

Period	Gross profit	Operating profit	ROE	ROIC	In-house FIP conversion renewable energy cap.	Cumulative installed cap. (Grid power storage plants)	Cumulative installed cap. (Non-grid power storage plants)	Biomass fuel supply	Renewable energy generation cap. *
FY06/2030 Forecast	21.5 bn yen	13.4 bn yen	11.7%	5.7%	113 MW	700 MW	150 MW	500,000 tons/year	470 MW
FY06/2027 Forecast	13.2 bn yen	6.4 bn yen	5.8%	3.0%	75 MW	100 MW	120 MW	350,000 tons/year	380 MW
FY06/2024 Actual	6.5 bn yen	2.3 bn yen	3.4%	1.6%	0 MW	0 MW	0 MW	104,000 tons/year	231.8 MW

- Expanding business as an engineering company consistently working on energy conservation and environmental measures since its establishment.
- In the engineering business, we have been acquiring large-scale development EPC projects in addition to commissioned projects in response to the rapid expansion of the renewable energy market following the launch of Japan's FIT system in 2012. In the energy supply business, we have established a medium- to long-term earnings base by increasing revenues from the sale of electricity from our own renewable energy power plants.
- Moving forward, the market for FIT solar power plant FIP conversion and storage battery co-location is expected to grow rapidly from the perspective of effectively utilizing grid power storage plants and existing FIT solar power plants in order to stabilize power grids.
- In addition to existing business for energy-conservation and renewable energy solutions (solar power, CGS, and other existing fields), we will prioritize investments in the power storage system-related business and resource-recycling biomass fuel business sectors, focusing growth investment and management resources on these growth areas through 2030.
- We will increase corporate value and promote stable shareholder returns by emphasizing ROE and ROIC and promoting ESG management.



Consolidated Statement of Income (Four Fiscal Years)

	FYE 06/2022	FYE 06/2023	FYE 06/2024	FYE 06/2025
(Millions of yen)	Q2	Q2	Q2	Q2
Net sales	18,310	16,610	15,068	18,013
Cost of sales	12,513	11,893	11,300	13,282
Gross profit	5,797	4,716	3,768	4,730
Selling, general, and administrative expenses	1,615	1,793	2,002	2,321
Operating profit	4,181	2,923	1,765	2,409
Non-operating income	205	127	365	676
Non-operating expenses	590	549	672	2,845
Ordinary profit	3,797	2,501	1,458	240
Extraordinary income	-	-	-	985
Extraordinary losses	-	-	-	292
Profit before income taxes	3,797	2,501	1,458	934
Profit	2,472	1,685	946	674
Profit attributable to owners of parent	2,420	1,560	865	597

Quarterly Consolidated Statements of Income - Reportable Segment Details (Two Periods)

	(Millions of yen)	FYE 06/2024 Q1	FYE 06/2024 Q2	FYE 06/2024 Q3	FYE 06/2024 Q4	FYE 06/2025 Q1	FYE 06/2025 Q2
Net sa	iles	6,221	8,847	7,789	7,784	8,308	9,705
	Engineering Segment	1,535	4,096	3,705	3,825	3,710	3,897
	Commissioned EPC (energy conservation) Commissioned EPC (renewable energy) Development EPC (renewable energy)	563 972 0	1,723 2,330 43	1,362 2,332 10	793 1,568 1,464	2,011 1,298 400	1,733 1,841 322
	Energy Supply Segment	4,685	4,751	4,084	3,958	4,598	5,807
	Renewable energy power generation O&M Electricity retailing Biomass fuel	2,202 1,445 426 610	2,399 1,596 350 403	1,840 1,401 301 539	1,994 1,423 182 358	2,421 1,358 343 475	3,361 1,296 334 814
Gross	profit	1,733	2,034	1,282	1,502	2,103	2,627
	Engineering Segment	203	496	464	733	592	491
	Commissioned EPC (energy conservation) Commissioned EPC (renewable energy) Development EPC (renewable energy)	31 163 9	120 388 (12)	38 442 (15)	92 130 510	205 260 127	198 237 54
	Energy Supply Segment	1,529	1,538	818	768	1,510	2,136
	Renewable energy power generation O&M Electricity retailing Biomass fuel	889 497 27 116	1,159 369 (10) 20	309 323 32 153	615 166 (37) 24	894 482 4 129	1,450 313 47 325
Opera	ting profit	714	1,050	307	297	944	1,464
	Engineering Segment	(23)	228	198	404	260	171
	Energy Supply Segment	1,053	1,151	428	332	1,076	1,686
	Elimination or company-wide	(315)	(329)	(319)	(439)	(392)	(393)



Operating Results by Segment

	Actu	ıal	Forecast
(Millions of yen)	FYE 06/2023	FYE 06/2024	FYE 06/2025
Net sales	34,415	30,643	38,000
Engineering Segment	10,422	13,163	15,000
Commissioned EPC (energy conservation) Commissioned EPC (renewable energy) Development EPC (renewable energy)	2,711 5,018 2,692	4,442 7,202 1,518	8,100 5,100 1,800
Energy Supply Segment	23,992	17,479	23,000
Renewable energy power generation O&M Electricity retailing Biomass fuel	14,060 5,229 3,209 1,493	8,437 5,867 1,262 1,912	5,600 3,900
Gross profit	10,611	6,553	8,000
Engineering Segment	1,780	1,897	1,900
Commissioned EPC (energy conservation) Commissioned EPC (renewable energy) Development EPC (renewable energy)	307 704 768	282 1,124 491	850 650 400
Energy Supply Segment	8,830	4,655	6,100
Renewable energy power generation O&M Electricity retailing Biomass fuel	6,664 1,169 541 455	2,972 1,356 11 314	3,800 1,300 150 850
Operating profit	6,864	2,370	2,700
Engineering Segment	728	808	300
Energy Supply Segment	7,292	2,966	3,800
Elimination or company-wide	(1,156)	(1,404)	(1,400)



Explanations of Terms

Term	Explanation
Energy conservation	Reducing the amount of energy consumed through the efficient use of resources and energy.
Co-generation system	A type of distributed energy resource consisting of a combined heat and electricity supply system that uses the heat emitted during power generation for air conditioning and heating or in production processes. It may also be referred to as CHP (Combined Heat & Power).
Renewable energy	Energy, such as solar power, wind, and geothermal, that can be used repeatedly without depleting resources, unlike fossil fuels derived from finite resources.
Solar power generation system	A power generation system that uses a photovoltaic panel to absorb light energy from the sun and convert it to electricity for use.
Biomass power generation system	A power generation system that obtains energy through the rotation of a turbine using steam or gas generated by the combustion or gasification of biomass resources (resources derived from biological matter).
On-site PPA (Power Purchase Agreement)	A form of contract in which the Group acts as a power generation company, owning, maintaining, and managing solar power generation plants for in-house consumption, and providing the electricity generated by these plants to customers.
EPC	An abbreviation for Engineering, Procurement, and Construction.
FIT (Feed-in Tariff)	A system, based on the Act on Special Measures Concerning Promotion of Utilization of Electricity from Renewable Energy Sources, under which the national government promises that electricity utilities will purchase electricity generated from renewable energy, such as solar, wind, or biomass, at a set price and for a set period of time.
FIP(Feed-in Premium)	A system where the amount equivalent to the difference between the standard price (FIP price) and market price shall be paid as a premium in the case that electricity produced by renewable energy electricity utilities is sold on the wholesale electricity market or in direct dealings.
PKS (Palm Kernel Shell)	The shell that remains after palm oil has been extracted from palm kernels.
Grid storage battery	A large industrial storage battery connected to a power grid (transmission and distribution network), where it recharges and discharges. The purpose is to stabilize the power grid by storing electricity when there is a surplus and discharging it when there is a shortage.



Disclaimer

These presentation materials include forward-looking statements about forecasts and outlooks related to plans, strategies and earnings. These forward-looking statements are the result of judgments formed by the management of the Company and derived from assumptions (hypotheses) that were based on information available at the time they were created. These may be affected by a variety of risks and uncertainties, and actual earnings may differ significantly from those, express or implied, in the forward-looking information.

Information in these presentation materials, including that relating to industries, market trends, regulatory trends, or economic conditions, is based on the information available at the time they were created, and no representation or warranty of any kind is made by the Company in regard to its authenticity, accuracy, completeness, or integrity.

Information in these presentation materials related to companies, etc., other than the Company, or information created by third parties, is quoted as publicly available information. The Company has not independently verified the accuracy or appropriateness of the contained data/indicators, etc., and accepts no responsibility of any kind in relation to them.

The information contained in these presentation materials is valid as of the date shown on these presentation materials (or as of a date stated separately), and the Company is under no obligation of any kind to update or revise this information to reflect any new information, future events, or other discoveries.





Inquiries:

Public Relations & Investor Relations Team, TESS Holdings Co., Ltd.

https://www.tess-hd.co.jp/english/contact/

We ask that you send an inquiry using the form on the website.

