

## Summary of Consolidated Financial Results for the Fiscal Year Ended December 31, 2024 [Japan GAAP]

Prepared in accordance with accounting principles generally accepted in Japan  
Translated from the original Japanese-language document

February 14, 2025

### Daifuku Co., Ltd.

Stock exchange listing: Tokyo

Securities code: 6383

URL: [www.daifuku.com/jp](http://www.daifuku.com/jp)

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Scheduled date of general meeting of shareholders: March 28, 2025

Scheduled date of commencing dividend payment: March 31, 2025

Scheduled date for filing financial statements: March 31, 2025

Earnings supplementary materials: Yes

Earnings presentation: Yes (for institutional investors and securities analysts)

Note: Figures are rounded down to the nearest one million yen.

### 1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2024

(April 1, 2024–December 31, 2024)

#### (1) Operating results

(Percentages indicate year-on-year changes.)

FY	Net sales		Operating income		Ordinary income		Net income attributable to shareholders of the parent company	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
<b>Ended December 2024</b>	<b>563,228</b>	—	<b>71,546</b>	—	<b>74,498</b>	—	<b>57,086</b>	—
Ended March 2024	611,477	1.6	62,079	5.5	64,207	7.4	45,461	10.2

(Note) Comprehensive income

Year ended December 2024: 67,817 million yen, —%

Year ended March 2024: 60,409 million yen, 12.8%

FY	Net income per share	Diluted net income per share	Return on equity	Ratio of ordinary income to total assets	Ratio of operating income to net sales
	Yen	Yen	%	%	%
<b>Ended December 2024</b>	<b>154.21</b>	<b>147.11</b>	<b>15.1</b>	<b>11.2</b>	<b>12.7</b>
Ended March 2024	121.63	118.45	13.2	10.7	10.2

(Reference) Equity in earnings of affiliates during the period

Year ended December 2024: — million yen

Year ended March 2024: 7 million yen

(Note) The fiscal year ended December 31, 2024, a transitional period to implement the change in the fiscal year end, ran for nine months from April 1 to December 31, 2024. Accordingly, year-on-year percentage changes are not shown.

## (2) Financial position

FY	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
<b>Ended December 2024</b>	<b>688,707</b>	<b>398,424</b>	<b>57.8</b>	<b>1,082.71</b>
Ended March 2024	646,154	358,755	55.5	966.98

(Reference) Shareholders' equity

Year ended December 2024: 398,094 million yen

Year ended March 2024: 358,412 million yen

## (3) Cash flows

FY	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents, end of year
	Million yen	Million yen	Million yen	Million yen
<b>Ended December 2024</b>	<b>116,129</b>	<b>(2,393)</b>	<b>(36,820)</b>	<b>220,395</b>
Ended March 2024	37,117	(29,582)	22,732	136,445

## 2. Dividends

	Dividend per share					Total cash dividends (annual)	Dividends payout (consolidated)	Net assets dividend ratio (consolidated)
	Q1-end	Q2-end	Q3-end	FY-end	Annual			
Ended March 2024	Yen —	Yen 14.00	Yen —	Yen 26.00	Yen 40.00	Million yen 14,848	% 32.9	% 4.3
<b>Ended December 2024</b>	—	<b>23.00</b>	—	<b>32.00</b>	<b>55.00</b>	<b>20,318</b>	<b>35.7</b>	<b>5.4</b>
Ending December 2025 (forecast)	—	32.00	—	32.00	64.00		36.2	

### 3. Consolidated Earnings Forecast for the Fiscal Year Ending December 31, 2025

(January 1, 2025–December 31, 2025)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to shareholders of the parent company		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Interim	334,000	—	42,500	—	44,800	—	33,000	—	89.75
Full-year	650,000	—	81,500	—	85,000	—	65,000	—	176.78

(Note) The fiscal year ended December 31, 2024, a transitional period to implement the change in the fiscal year end, ran for nine months. Accordingly, year-on-year percentage changes are not shown.

**Notes:**

- (1) Significant changes in the scope of consolidation during the fiscal year: None
- (2) Changes in accounting policies, accounting estimates, and restatement
- 1) Changes in accounting policies resulting from the revision of the accounting standards and other regulations: None
  - 2) Changes in accounting policies other than 1): Yes
  - 3) Changes in accounting estimates: Yes
  - 4) Restatement: None
- (3) Number of shares issued (Common stock)
- 1) Number of shares issued including treasury stock at the end of the period  
**Year ended December 2024: 379,830,231 shares**  
Year ended March 2024: 379,830,231 shares
  - 2) Number of treasury stock at the end of the period  
**Year ended December 2024: 12,145,612 shares**  
Year ended March 2024: 9,178,575 shares
  - 3) Average number of shares during the period  
**Year ended December 2024: 370,188,578 shares**  
Year ended March 2024: 373,767,006 shares

(Notes)

For the number of shares, which is the basis for the calculation of net income per share, please see "Per Share Information" on page 26.

The number of treasury stock at the end of the period includes shares owned by the Board Benefit Trust (BBT). The number of treasury stock held by BBT was 462,200 shares at the end of the fiscal year ended December 31, 2024, and 544,400 shares at the end of the fiscal year ended March 31, 2024.

These consolidated financial statements are not subject to audit through the certified public accountant or an audit firm.

**Disclaimer**

The consolidated earnings forecast contained in this document is based on information available to management at the present time and certain assumptions judged to be rational. As such, actual sales and income may differ from this forecast due to uncertain factors present in the forecast or future changes in business circumstances.

Earnings supplementary materials are available at the [TDnet](#) and our website: [www.daifuku.com/ir](http://www.daifuku.com/ir)

## Consolidated Financial Statements

### (1) Consolidated balance sheets

(Million yen)

	FY2023 (as of March 31, 2024)	FY2024 (as of December 31, 2024)
<b>ASSETS</b>		
Current assets		
Cash on hand and in banks	142,044	221,521
Notes receivable, accounts receivable from completed construction contracts and other, and contract assets	271,633	224,847
Merchandise and finished goods	9,291	9,729
Costs incurred on uncompleted construction contracts and other	14,144	16,477
Raw materials and supplies	43,060	36,738
Other	17,473	24,157
Allowance for doubtful accounts	(1,219)	(1,888)
Total current assets	496,426	531,584
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	33,851	33,147
Machinery and vehicles, net	12,678	14,759
Tools and fixtures, net	3,783	4,203
Land	13,636	13,583
Construction in progress	7,389	13,779
Other, net	6,111	6,303
Total property, plant and equipment	77,451	85,775
Intangible assets		
Software	6,914	7,653
Goodwill	3,299	2,786
Other	1,913	1,922
Total intangible assets	12,128	12,362
Investments and other assets		
Investments in securities	23,517	13,484
Long-term loans	64	78
Assets for retirement benefits	13,325	13,511
Deferred tax assets	18,898	27,500
Other	4,342	4,409
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	60,148	58,984
Total non-current assets	149,728	157,122
Total assets	646,154	688,707

(Million yen)

	FY2023 (as of March 31, 2024)	FY2024 (as of December 31, 2024)
<b>LIABILITIES</b>		
Current liabilities		
Notes and accounts payable and construction contracts payable	61,154	61,292
Electronically recorded obligations - operating	19,421	20,466
Short-term borrowings and current portion of long-term borrowings	9,428	2,337
Income taxes payable	9,532	5,548
Contact liabilities	79,576	85,010
Provision for bonuses	1,817	12,605
Provision for losses on construction contracts	853	666
Other	29,607	26,316
<b>Total current liabilities</b>	<b>211,392</b>	<b>214,244</b>
Non-current liabilities		
Convertible-bond-type bonds with stock acquisition rights	61,088	60,933
Long-term borrowings	100	100
Deferred tax liabilities	679	715
Liabilities for retirement benefits	6,784	6,616
Other provisions	551	601
Other	6,804	7,069
<b>Total non-current liabilities</b>	<b>76,007</b>	<b>76,037</b>
<b>Total liabilities</b>	<b>287,399</b>	<b>290,282</b>
<b>NET ASSETS</b>		
Shareholders' equity		
Common stock	31,865	31,865
Capital surplus	20,490	20,473
Retained earnings	288,311	327,210
Treasury stock	(20,944)	(30,781)
<b>Total shareholders' equity</b>	<b>319,723</b>	<b>348,767</b>
Accumulated other comprehensive income		
Net unrealized gain (loss) on securities	7,874	5,777
Deferred gain (loss) on hedges	(145)	(127)
Foreign currency translation adjustments	28,519	41,965
Accumulated adjustments on retirement benefits	2,440	1,712
<b>Total accumulated other comprehensive income</b>	<b>38,688</b>	<b>49,326</b>
Non-controlling interests	342	330
<b>Total net assets</b>	<b>358,755</b>	<b>398,424</b>
<b>Total liabilities and net assets</b>	<b>646,154</b>	<b>688,707</b>

## (2) Consolidated statements of income and comprehensive income

(Million yen)

	FY2023 (April 1, 2023– March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
Net sales	611,477	563,228
Cost of sales	494,848	438,467
Gross profit	116,628	124,760
Selling, general and administrative expenses		
Selling expenses	18,493	17,509
General and administrative expenses	36,055	35,704
Total selling, general and administrative expenses	54,549	53,214
Operating income	62,079	71,546
Other income		
Interest income	1,682	2,947
Dividend income	429	407
Land and house rental revenue	262	180
Other	423	475
Total other income	2,798	4,010
Other expenses		
Interest expenses	411	325
Interest expenses on bonds	(111)	(154)
Foreign exchange losses	149	746
Other	220	141
Total other expenses	670	1,058
Ordinary income	64,207	74,498
Extraordinary income		
Gain on sales of property, plant and equipment	29	242
Gain on sales of investments in securities	1,258	2,653
Other	73	1
Total extraordinary income	1,361	2,898
Extraordinary loss		
Loss on sales of property, plant and equipment	22	160
Loss on disposal of property, plant and equipment	702	253
Impairment loss	699	676
Compensation expenses	—	518
Extra retirement payments	151	1,248
Other	705	50
Total extraordinary loss	2,281	2,908
Income before income taxes	63,287	74,488
Income taxes - current	22,982	23,296
Income taxes - deferred	(5,167)	(5,973)
Total income taxes	17,815	17,322
Net income	45,472	57,165
Net income (loss) attributable to:		
Shareholders of the parent company	45,461	57,086
Non-controlling interests	11	78

(Million yen)

	FY2023 (April 1, 2023– March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
Other comprehensive income		
Net unrealized gain (loss) on securities	3,799	(2,097)
Deferred gain (loss) on hedges	(148)	18
Foreign currency translation adjustments	8,559	13,459
Retirement benefits reserves adjustments	2,793	(727)
Share of other comprehensive income (loss) of affiliates accounted for using the equity method	(66)	—
Total other comprehensive income (loss)	14,936	10,652
Comprehensive income	60,409	67,817
Comprehensive income (loss) attributable to:		
Shareholders of the parent company	60,366	67,725
Non-controlling interests	42	92

(3) Consolidated statements of changes in net assets  
 FY2023 (April 1, 2023–March 31, 2024)

(Million yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total Shareholders' equity
Balance at beginning of year	31,865	20,397	256,876	(899)	308,240
Changes of items during the period					
Cash dividends			(14,025)		(14,025)
Net income attributable to shareholders of the parent company			45,461		45,461
Purchase of treasury stock				(20,718)	(20,718)
Disposal of treasury stock		92		672	765
Change in treasury shares of parent arising from transactions with non-controlling shareholders' equity					—
Net changes of items other than shareholders' equity					
Total changes of items during the period	—	92	31,435	(20,045)	11,483
Balance at end of year	31,865	20,490	288,311	(20,944)	319,723

(Million yen)

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Net unrealized gain (loss) on securities	Deferred gain (loss) on hedges	Foreign currency translation adjustments	Accumulated adjustments on retirement benefits	Total accumulated other comprehensive income		
Balance at beginning of year	4,075	3	20,058	(353)	23,783	299	332,323
Changes of items during the period							
Cash dividends							(14,025)
Net income attributable to shareholders of the parent company							45,461
Purchase of treasury stock							(20,718)
Disposal of treasury stock							765
Change in treasury shares of parent arising from transactions with non-controlling shareholders' equity						11	11
Net changes of items other than shareholders' equity	3,799	(148)	8,461	2,793	14,905	31	14,936
Total changes of items during the period	3,799	(148)	8,461	2,793	14,905	42	26,431
Balance at end of year	7,874	(145)	28,519	2,440	38,688	342	358,755

FY2024 (April 1, 2024–December 31, 2024)

(Million yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of year	31,865	20,490	288,311	(20,944)	319,723
Changes of items during the period					
Cash dividends			(18,188)		(18,188)
Net income attributable to shareholders of the parent company			57,086		57,086
Purchase of treasury stock				(10,003)	(10,003)
Disposal of treasury stock		0		166	166
Change in treasury shares of parent arising from transactions with non-controlling shareholders' equity		(17)			(17)
Net changes of items other than shareholders' equity					
Total changes of items during the period	—	(17)	38,898	(9,837)	29,043
Balance at end of year	31,865	20,473	327,210	(30,781)	348,767

(Million yen)

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Net unrealized gain (loss) on securities	Deferred gain (loss) on hedges	Foreign currency translation adjustments	Accumulated adjustments on retirement benefits	Total accumulated other comprehensive income		
Balance at beginning of year	7,874	(145)	28,519	2,440	38,688	342	358,755
Changes of items during the period							
Cash dividends							(18,188)
Net income attributable to shareholders of the parent company							57,086
Purchase of treasury stock							(10,003)
Disposal of treasury stock							166
Change in treasury shares of parent arising from transactions with non-controlling shareholders' equity						(104)	(122)
Net changes of items other than shareholders' equity	(2,097)	18	13,445	(728)	10,638	92	10,730
Total changes of items during the period	(2,097)	18	13,445	(728)	10,638	(12)	39,669
Balance at end of year	5,777	(127)	41,965	1,712	49,326	330	398,424

## (4) Consolidated statements of cash flows

(Million yen)

	FY2023 (April 1, 2023–March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
<b>Cash flows from operating activities</b>		
Income before income taxes	63,287	74,488
Depreciation	9,569	7,911
Amortization of goodwill	760	816
Interest and dividend income	(2,112)	(3,354)
Interest expenses	411	325
Interest expenses on bonds	(111)	(154)
Impairment loss	699	676
Loss (gain) on sales of investments in securities	(1,258)	(2,653)
Loss (gain) on disposal or sales of property, plant and equipment	678	165
Decrease (increase) in notes and accounts receivables and contract assets	(13,376)	55,639
Decrease (increase) in inventories	1,104	5,289
Increase (decrease) in notes and accounts payable	(18,146)	(3,482)
Increase (decrease) in contract liabilities	13,066	602
Other	3,239	3,349
Subtotal	57,813	139,618
Interest and dividend received	2,028	3,349
Interest paid	(446)	(286)
Income taxes refund (paid)	(22,196)	(25,733)
Other	(81)	(817)
Net cash provided by (used in) operating activities	37,117	116,129
<b>Cash flows from investing activities</b>		
Investments in time deposits	(5,804)	(1,106)
Proceeds from refund of time deposits	637	5,856
Payments for purchase of property, plant and equipment	(19,731)	(11,882)
Proceeds from sales of property, plant and equipment	75	674
Proceeds from sales of investments in securities	2,301	3,306
Proceeds from redemption of investments in securities	—	900
Payments for purchase of investments in securities	(7,228)	(8)
Other	167	(133)
Net cash provided by (used in) investing activities	(29,582)	(2,393)

(Million yen)

	FY2023 (April 1, 2023–March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
<b>Cash flows from financing activities</b>		
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(21)	(123)
Increase (decrease) in short-term borrowings, net	242	(6,421)
Repayment of long-term borrowings	(2,700)	(1,000)
Proceeds from issuance of convertible-bond-type bonds with stock acquisition rights	61,082	—
Proceeds from disposal of treasury stock	52	43
Payments for purchase of treasury stock	(20,005)	(10,003)
Payments of cash dividends	(14,018)	(17,477)
Other	(1,900)	(1,836)
Net cash provided by (used in) financing activities	22,732	(36,820)
Effect of exchange rate change on cash and cash equivalents	3,788	7,033
Net increase (decrease) in cash and cash equivalents	34,056	83,949
Cash and cash equivalents at beginning of year	102,389	136,445
Cash and cash equivalents at end of year	136,445	220,395

3. Information on the amount of sales, income or losses, assets, liabilities and other items by reportable segment  
FY2023 (April 1, 2023–March 31, 2024)

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Net sales								
Sales to external customers	238,877	19,080	175,795	30,637	30,083	494,474	118,698	613,172
Intersegment sales or transfers	35,657	15,788	1,471	3,230	1,372	57,519	10,133	67,653
Total	274,535	34,868	177,267	33,867	31,455	551,993	128,832	680,826
Segment income (loss)	33,223	891	11,108	1,888	5,493	52,605	895	53,501
Segment assets	400,580	32,311	145,328	30,832	37,275	646,327	115,233	761,561
Segment liabilities	153,133	17,004	61,586	16,358	23,642	271,725	66,584	338,310
Other								
Depreciation	4,158	452	1,424	636	506	7,178	2,390	9,569
Amortization of goodwill	—	171	748	—	—	919	—	919
Interest income	324	32	776	163	272	1,568	526	2,094
Interest expenses	53	97	0	62	3	218	604	823
Extraordinary income	1,258	0	24	0	—	1,283	6	1,290
<i>Gain on sales of property, plant and equipment</i>	0	0	22	0	—	22	6	28
<i>Gain on sales of shares of investments in securities</i>	1,258	—	—	—	—	1,258	—	1,258
Extraordinary loss	5,015	2	2,282	54	177	7,532	376	7,909
<i>Loss on valuation of shares in affiliates</i>	3,996	—	—	—	—	3,996	—	3,996
<i>Loss on sales of property, plant and equipment</i>	4	—	18	—	—	22	0	22
<i>Loss on disposal of property, plant and equipment</i>	443	1	3	54	177	680	21	702
<i>Impairment loss</i>	568	—	—	—	—	568	198	767
<i>Compensation expenses</i>	—	—	—	—	—	—	—	—
<i>Extra retirement payments</i>	—	—	—	—	—	—	151	151
<i>Settlement payments</i>	1	—	544	—	—	546	—	546
<i>Retirement benefit expenses</i>	—	—	1,716	—	—	1,716	—	1,716
Income tax expenses	10,265	288	3,170	572	1,841	16,138	1,051	17,189
Increase in property, plant and equipment and intangible assets	10,983	483	2,655	1,759	3,231	19,114	2,295	21,410

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

FY2024 (April 1, 2024–December 31, 2024)

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Net sales								
Sales to external customers	188,097	16,982	172,484	25,886	53,379	456,829	102,152	558,981
Intersegment sales or transfers	28,687	3,214	2,191	4,518	790	39,402	11,647	51,049
Total	216,785	20,197	174,675	30,404	54,169	496,232	113,799	610,031
Segment income (loss)	29,250	269	16,286	1,414	12,243	59,464	4,051	63,515
Segment assets	396,926	25,830	167,743	35,909	44,521	670,932	125,911	796,843
Segment liabilities	150,337	10,090	62,677	21,587	20,144	264,837	72,012	336,850
Other								
Depreciation	2,646	322	1,630	607	456	5,662	2,248	7,911
Amortization of goodwill	—	184	807	—	—	992	—	992
Interest income	370	27	1,704	147	337	2,587	604	3,191
Interest expenses	33	37	2	64	1	139	429	568
Extraordinary income	2,657	0	238	0	—	2,896	10	2,906
<i>Gain on sales of property, plant and equipment</i>	3	0	237	0	—	240	10	250
<i>Gain on sales of shares of investments in securities</i>	2,653	—	—	—	—	2,653	—	2,653
Extraordinary loss	241	4	11	528	0	786	2,019	2,805
<i>Loss on valuation of shares in affiliates</i>	—	—	—	—	—	—	—	—
<i>Loss on sales of property, plant and equipment</i>	18	0	11	—	—	29	4	34
<i>Loss on disposal of property, plant and equipment</i>	217	3	0	4	0	226	26	253
<i>Impairment loss</i>	—	—	—	—	—	—	676	676
<i>Compensation expenses</i>	6	—	—	512	—	518	—	518
<i>Extra retirement payments</i>	—	—	—	—	—	—	1,248	1,248
<i>Settlement payments</i>	—	—	—	—	—	—	—	—
<i>Retirement benefit expenses</i>	—	—	—	—	—	—	—	—
Income tax expenses	8,044	554	2,456	13	4,089	15,159	1,856	17,016
Increase in property, plant and equipment and intangible assets	7,056	366	3,574	896	301	12,195	3,337	15,532

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

4. Differences between total amounts for reportable segments and the reported amount in the consolidated financial statements and main details of the differences (matters relating to reconciliation)

(Million yen)

Net sales	FY2023 (April 1, 2023– March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
Reportable segments total	551,993	496,232
Segment net sales classified in "Other"	128,832	113,799
Elimination of intersegment transactions	(67,653)	(51,049)
Other adjustment for consolidation	(1,695)	4,246
Net sales in consolidated financial statements	611,477	563,228

(Million yen)

Income	FY2023 (April 1, 2023– March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
Reportable segments total	52,605	59,464
Segment income classified in "Other"	895	4,051
Elimination of dividends from affiliates	(13,235)	(5,029)
Other adjustment for consolidation	5,195	(1,398)
Net income in attributable to shareholders of the parent company in consolidated financial statements	45,461	57,086

(Million yen)

Assets	FY2023 (April 1, 2023– March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
Reportable segments total	646,327	670,932
Segment assets classified in "Other"	115,233	125,911
Elimination of investment securities in affiliates in consolidation process	(59,568)	(62,551)
Elimination of intercompany receivables	(51,203)	(46,705)
Other adjustment for consolidation	(4,634)	1,120
Total assets in consolidated financial statements	646,154	688,707

(Million yen)

Liabilities	FY2023 (April 1, 2023– March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
Reportable segments total	271,725	264,837
Segment liabilities classified in "Other"	66,584	72,012
Elimination of intercompany payables	(51,203)	(46,705)
Other adjustments for consolidation	293	137
Total liabilities in consolidated financial statements	287,399	290,282

(Million yen)

Other items	Reportable segments total		Other		Adjustment		Consolidated total	
	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024
Depreciation	7,178	5,662	2,390	2,248	—	—	9,569	7,911
Amortization of goodwill	919	992	—	—	(159)	(175)	760	816
Interest income	1,568	2,587	526	604	(411)	(243)	1,682	2,947
Interest expenses	218	139	604	429	(411)	(243)	411	325
Extraordinary income	1,283	2,896	6	10	71	(8)	1,361	2,898
<i>Gain on sales of property, plant and equipment</i>	22	240	6	10	1	(8)	29	242
<i>Gain on sales of investments in securities</i>	1,258	2,653	—	—	—	—	1,258	2,653
Extraordinary loss	7,532	786	376	2,019	(5,627)	103	2,281	2,908
<i>Loss on valuation of shares in affiliates</i>	3,996	—	—	—	(3,996)	—	—	—
<i>Loss on sales of property, plant and equipment</i>	22	29	0	4	—	126	22	160
<i>Loss on disposal of property, plant and equipment</i>	680	226	21	26	—	—	702	253
<i>Impairment loss</i>	568	—	198	676	(68)	—	699	676
<i>Compensation expenses</i>	—	518	—	—	—	—	—	518
<i>Extra retirement payments</i>	—	—	151	1,248	—	—	151	1,248
<i>Settlement payments</i>	546	—	—	—	—	—	546	—
<i>Retirement benefit expenses</i>	1,716	—	—	—	(1,559)	—	156	—
Income taxes expenses	16,138	15,159	1,051	1,856	625	306	17,815	17,322
Increase in property, plant and equipment and intangible assets	19,114	12,195	2,295	3,337	—	—	21,410	15,532

(Notes) Main items in the adjustment above are as follows:

1. Loss on valuation of shares in affiliates of minus 3,996 million yen for the fiscal year ended March 31, 2024 is due to elimination of a loss on valuation of shares in Daifuku's consolidated subsidiaries upon consolidation.
2. Retirement benefit expenses of minus 1,559 million yen for the fiscal year ended March 31, 2024 mainly reflect actuarial adjustments of retirement benefit expenses.

Related information

FY2023 (April 1, 2023–March 31, 2024)

1. Information by product and service

(Million yen)

	Logistics systems	Electronics	Other	Total
Sales to external customers	570,948	19,088	21,439	611,477

2. Information by geographic area

Net sales

(Million yen)

Japan	U. S. A.	China	South Korea	Other	Adjustment	Total
200,498	176,837	85,749	39,170	110,916	(1,695)	611,477

(Note) Sales are classified into countries or regions based on the location of customers.

FY2024 (April 1, 2024–December 31, 2024)

1. Information by product and service

(Million yen)

	Logistics systems	Electronics	Other	Total
Sales to external customers	527,853	16,982	18,391	563,228

2. Information by geographic area

Net sales

(Million yen)

Japan	U. S. A.	China	South Korea	Other	Adjustment	Total
144,624	167,714	110,573	37,531	98,536	4,246	563,228

(Note) Sales are classified into countries or regions based on the location of customers.

## Revenue recognition

Information of disaggregated revenue from contracts with customers  
FY2023 (April 1, 2023–March 31, 2024)

### 1. Disaggregation information by industry

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Automobile, auto parts	26,980	246	32,782	—	—	60,009	21,476	81,485
Electronics	91,007	1,432	20,488	30,637	30,083	173,648	29,900	203,549
Commerce, retail	49,460	8,916	66,546	—	—	124,923	22,654	147,578
Transportation, warehousing	13,204	112	2,784	—	—	16,101	8,725	24,826
Machinery	8,041	753	336	—	—	9,131	1,168	10,300
Chemicals, pharmaceuticals	15,614	5,781	44	—	—	21,439	3,737	25,177
Food	9,732	1	4,548	—	—	14,283	6,373	20,656
Iron, steel, nonferrous metals	5,240	15	20	—	—	5,276	187	5,464
Precision equipment, printing, office equipment	2,784	1,169	5	—	—	3,960	431	4,391
Airport	3,560	497	41,344	—	—	45,402	20,406	65,809
Other	13,249	153	6,893	—	—	20,296	3,635	23,932
Sales to external customers	238,877	19,080	175,795	30,637	30,083	494,474	118,698	613,172
Other adjustments for consolidation	—	—	—	—	—	—	—	(1,695)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	611,477

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

## 2. Disaggregation information by destination

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Japan	172,878	11,445	—	—	—	184,324	16,174	200,498
Non-Japan	65,998	7,634	175,795	30,637	30,083	310,150	102,523	412,673
North America	3,703	6,488	157,875	7,761	—	175,829	5,856	181,685
Asia	53,011	822	2,611	22,875	30,083	109,405	71,623	181,028
China	37,415	430	—	1,082	29,751	68,679	17,069	85,749
South Korea	6,529	53	—	21,793	—	28,376	10,793	39,170
Taiwan	3,409	64	—	—	332	3,806	24,533	28,339
Other	5,658	273	2,611	—	—	8,544	19,226	27,770
Europe	1,939	308	7,956	—	—	10,204	8,014	18,218
Latin America	2,095	16	5,642	—	—	7,754	2,871	10,625
Other	5,247	—	1,708	—	—	6,956	14,158	21,114
Sales to external customers	238,877	19,080	175,795	30,637	30,083	494,474	118,698	613,172
Other adjustments for consolidation	—	—	—	—	—	—	—	(1,695)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	611,477

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

### 3. Disaggregation information by timing of revenue recognition

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Performance obligations satisfied at a point in time	55,952	12,465	17,006	967	1,366	87,757	30,326	118,083
Performance obligations satisfied over time	182,925	6,615	158,789	29,669	28,717	406,716	88,371	495,088
Sales to external customers	238,877	19,080	175,795	30,637	30,083	494,474	118,698	613,172
Other adjustments for consolidation	—	—	—	—	—	—	—	(1,695)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	611,477

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

FY2024 (April 1, 2024–December 31, 2024)

1. Disaggregation information by industry

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Automobile, auto parts	20,638	123	35,733	—	—	56,496	18,667	75,163
Electronics	78,493	1,959	16,338	25,886	53,379	176,057	21,089	197,146
Commerce, retail	32,167	6,281	50,260	—	—	88,708	21,164	109,873
Transportation, warehousing	13,426	66	4,818	—	—	18,311	8,637	26,949
Machinery	6,433	669	237	—	—	7,340	1,425	8,765
Chemicals, pharmaceuticals	13,661	5,763	15	—	—	19,440	3,380	22,820
Food	7,081	1	11,941	—	—	19,024	2,834	21,858
Iron, steel, nonferrous metals	3,790	5	21	—	—	3,816	175	3,992
Precision equipment, printing, office equipment	2,101	1,093	1	—	—	3,197	607	3,804
Airport	1,775	884	49,049	—	—	51,709	20,183	71,892
Other	8,528	133	4,065	—	—	12,727	3,986	16,713
Sales to external customers	188,097	16,982	172,484	25,886	53,379	456,829	102,152	558,981
Other adjustments for consolidation	—	—	—	—	—	—	—	4,246
Net sales in consolidated financial statements	—	—	—	—	—	—	—	563,228

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

## 2. Disaggregation information by destination

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Japan	123,590	8,633	995	—	—	133,219	11,405	144,624
Non-Japan	64,507	8,349	171,488	25,886	53,379	323,610	90,746	414,357
North America	2,469	6,600	158,527	599	—	168,196	5,915	174,111
Asia	59,037	1,305	1,488	25,287	53,379	140,497	61,444	201,941
China	43,162	812	37	372	53,081	97,466	13,107	110,573
South Korea	1,058	45	—	24,914	—	26,018	11,513	37,531
Taiwan	11,630	185	—	—	297	12,113	18,778	30,891
Other	3,187	261	1,450	—	—	4,899	18,045	22,944
Europe	1,439	443	4,856	—	—	6,739	7,800	14,540
Latin America	374	0	4,918	—	—	5,293	1,355	6,648
Other	1,185	—	1,696	—	—	2,882	14,231	17,113
Sales to external customers	188,097	16,982	172,484	25,886	53,379	456,829	102,152	558,981
Other adjustments for consolidation	—	—	—	—	—	—	—	4,246
Net sales in consolidated financial statements	—	—	—	—	—	—	—	563,228

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

### 3. Disaggregation information by timing of revenue recognition

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Performance obligations satisfied at a point in time	41,668	9,978	19,557	822	1,522	73,549	26,193	99,742
Performance obligations satisfied over time	146,428	7,004	152,926	25,063	51,856	383,280	75,958	459,239
Sales to external customers	188,097	16,982	172,484	25,886	53,379	456,829	102,152	558,981
Other adjustments for consolidation	—	—	—	—	—	—	—	4,246
Net sales in consolidated financial statements	—	—	—	—	—	—	—	563,228

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

## Per share information

(Yen)

	FY2023 (April 1, 2023–March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
Net assets per share	966.98	1,082.71
Net income per share	121.63	154.21
Diluted net income per share	118.45	147.11

(Note)

1. The shares of the Company remaining in the BBT, which are recorded as treasury stock under equity, are included in the treasury stock to be deducted in the calculation of the average number of shares during the year for the purpose of calculation of net income per share, and are also included in the number of treasury stock to be deducted from the aggregate number of issued shares as of the end of the year for the purpose of calculation of net assets per share. The average number of shares of treasury stock deducted during the year for the purpose of calculation of net income per share is 478 thousand shares for the year ended December 31, 2024 and 396 thousand shares for the year ended March 31, 2024 for the BBT. The number of shares of treasury stock deducted at the end of the year for the purpose of calculating net assets per share is 462 thousand shares for the ended December 31, 2024 and 544 thousand shares for the year ended March 31, 2024 for the BBT.

2. The basis for the calculation of net income per share was as shown in the table below.

	FY2023 (April 1, 2023–March 31, 2024)	FY2024 (April 1, 2024– December 31, 2024)
Net income per share		
Net income attributable to shareholders of the parent company (million yen)	45,461	57,086
Amount not attributable to shareholders of common stock (million yen)	—	—
Net income attributable to shareholders of the parent company related to common stock (million yen)	45,461	57,086
Weighted average number of common stock issued and outstanding during the year (thousand shares)	373,767	370,188
Diluted net income per share		
Adjusted amount of net income attributable to shareholders of the parent company (million yen)	(77)	(107)
<i>Of which, amortization of bond premiums (after tax) (million yen)*</i>	<i>(77)</i>	<i>(107)</i>
Number of common shares increased (thousand shares)	9,382	17,138
<i>Of which, convertible-bond-type bonds with stock acquisition rights (thousand shares)</i>	<i>9,382</i>	<i>17,138</i>
Dilutive shares not included in the calculation of diluted net income per share because absence of dilutive effect	—	—

\* The amount of amortization of the difference in the fiscal year under review due to the issuance of bonds at a price that exceeded the face value (after subtracting the amount equivalent to taxes).

3. The basis for the calculation of net assets per share is as shown in the table below.

	FY2023 (as of March 31, 2024)	FY2024 (as of December 31, 2024)
Total net assets (million yen)	358,755	398,424
Amount deducted from total net assets (million yen)	342	330
<i>Of which, non-controlling interests</i> (million yen)	342	330
Total net assets attributable to common stock at fiscal year-end (million yen)	358,412	398,094
Number of common stock issued and outstanding at fiscal year-end for the purpose of calculation of net assets per share (thousand shares)	370,651	367,684

**Major subsequent events**

Not applicable

## **Other**

Change in officers

(Effective March 28, 2025)

### 1. Changes in representatives

Not applicable

### 2. Candidates for new directors

Tetsuya Hibi

Director of the Board

New:

Director, Managing Officer

Chief Financial Officer

Deputy Corporate Functions Head

Finance and Accounting Division Manager

Current:

Managing Officer

Chief Financial Officer

Deputy Corporate Functions Head

Finance and Accounting Division Manager

Haruyuki Yoshida

Director of the Board (outside)

Current:

Outside Director of Okada Aiyon Corporation

Outside Director of SUGIMOTO & CO., LTD.

Yuki Kanzaki

Director of the Board (outside)

Former:

Senior Executive Officer, Kirin Holdings Company, Limited

President and CEO, Kyowa Hakko Bio Co., Ltd.

Mr. Haruyuki Yoshida and Ms. Yuki Kanzaki are candidates for outside directors as stipulated in Article 2, Item 15 of the Companies Act.

### 3. Directors to retire

Hiroshi Nobuta

Director and Adviser

Mineo Sakai

Director of the Board (outside)