

The organizational chart illustrates the hierarchy and relationships within Daiichi Sankyo Co., Ltd. at the end of the fiscal year 2023. At the top is the **株主総会** (Shareholders' Meeting). Below it are the **取締役会** (Board of Directors) and the **監査等委員会** (Audit and Supervisory Committee), both of which are subject to **選任・解任** (Appointment/Removal) by the Shareholders' Meeting. The **取締役会** oversees the **取締役** (Directors, excluding the Audit and Supervisory Committee members) and the **監査等委員** (Audit and Supervisory Committee members, who are also Directors). The **取締役** are subject to **監督** (Supervision) by the **監査等委員**. The **監査等委員** are subject to **監督** by the **取締役**. The **取締役** are also subject to **報告** (Reporting) from the **内部統制推進委員会** (Internal Control Promotion Committee). The **監査等委員** are subject to **監査** (Audit) by the **内部監査部門** (Internal Audit Department). The **内部監査部門** is subject to **連携** (Cooperation) from the **監査等委員** and the **会計監査人** (External Auditor). The **内部監査部門** is also subject to **指示** (Instructions) from the **取締役**. The **取締役** are subject to **選任・監督** (Appointment/Supervision) by the **社長** (President). The **社長** is subject to **指示・監督** (Instructions/Supervision) from the **経営会議** (Management Meeting). The **経営会議** is subject to **指示** (Instructions) from the **取締役**. The **社長** and **経営会議** are both subject to **監査** (Audit) by the **内部監査部門**. The **社長** and **経営会議** are both subject to **指示・監督** (Instructions/Supervision) from the **管理本部** (Management Department), **各事業本部** (Business Divisions), and **各子会社** (Subsidiaries). The **内部監査部門** is also subject to **連携** (Cooperation) from the **会計監査人** and the **会計監査** (External Audit).

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graph TD; A[当社及び子会社の各部門] --> B[管理本部長(情報取扱責任者)]; A -.-> C[発生事実の報告]; B --> D[代表取締役社長]; B -.-> E[報告]; D --> F[取締役会]; D -.-> G[報告]; F --> H[管理本部長(情報取扱責任者)]; F -.-> I[指示]; H --> J[東京証券取引所(適時開示)]; H -.-> K[開示]; I -.-> H; J --> L[投資家];
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Flowchart illustrating the information disclosure process:

- Top Level: 当社及び子会社の各部門 (Each department of the company and its subsidiaries)
- Second Level: 管理本部長(情報取扱責任者) (Manager of the Management Department (Information Handling Responsible Person))
- Third Level: 代表取締役社長 (Representative Director/President)
- Fourth Level: 取締役会 (Board of Directors)
- Fifth Level: 管理本部長(情報取扱責任者) (Manager of the Management Department (Information Handling Responsible Person))
- Sixth Level: 東京証券取引所(適時開示) (Tokyo Stock Exchange (Timely Disclosure))
- Bottom Level: 投資家 (Investors)

Flow of Information:

- From 当社及び子会社の各部門 to 管理本部長(情報取扱責任者) (Solid arrow)
- From 当社及び子会社の各部門 to 発生事実の報告 (Dashed arrow)
- From 管理本部長(情報取扱責任者) to 代表取締役社長 (Solid arrow)
- From 管理本部長(情報取扱責任者) to 報告 (Dashed arrow)
- From 代表取締役社長 to 取締役会 (Solid arrow)
- From 代表取締役社長 to 報告 (Dashed arrow)
- From 取締役会 to 管理本部長(情報取扱責任者) (Solid arrow)
- From 取締役会 to 指示 (Dashed arrow)
- From 管理本部長(情報取扱責任者) to 東京証券取引所(適時開示) (Solid arrow)
- From 管理本部長(情報取扱責任者) to 開示 (Dashed arrow)
- From 指示 to 管理本部長(情報取扱責任者) (Dashed arrow)
- From 東京証券取引所(適時開示) to 投資家 (Solid arrow)