

The organizational chart illustrates the corporate governance structure of Nippon Yusen Kaisha, Ltd., starting from the top-level decision-making body and flowing down through various committees and executive bodies to operational units.

- 株主総会 (Shareholders' Meeting)**: The highest authority at the top.
- 取締役会 (Board of Directors)**: Composed of directors and auditors. It receives reports and proposals from the Shareholders' Meeting and oversees the company's management.
- 監査役会 (Audit Committee)**: Consists of independent auditors who report to the Board of Directors and the Shareholders' Meeting.
- 会計監査人 (Accounting Auditor)**: An external auditor who reports to the Audit Committee and the Shareholders' Meeting.
- 指名諮問委員会 (Nomination Advisory Committee)**, **報酬諮問委員会 (Remuneration Advisory Committee)**, and **コーポレート・ガバナンス委員会 (Corporate Governance Committee)**: These committees provide advice to the Board of Directors on director appointments, compensation, and corporate governance matters.
- 社長 (President)**: The chief executive officer who leads the company's operations.
- 経営監督グループ (Management Supervision Group)**: A group responsible for supervising the company's management activities.
- 経営会議 (Management Meeting)**: A meeting where senior executives discuss and decide on major business decisions.
- 執行役員 (Executive Officers)**: Senior executives who manage the day-to-day operations of the company.
- ERM委員会 (Enterprise Risk Management Committee)**, **コンプライアンス委員会 (Compliance Committee)**, **危機管理委員会 (Crisis Management Committee)**, **情報セキュリティ委員会 (Information Security Committee)**, and **情報開示委員会 (Information Disclosure Committee)**: These specialized committees focus on risk management, compliance, crisis response, information security, and transparency.
- ヘルプライン (内部通報窓口) (Help Line / Internal Reporting Channel)**: A channel for employees to report concerns or violations internally.
- 各部門・各グループ会社 (Departments and Group Companies)**: The operational units and subsidiaries at the bottom of the hierarchy.

The diagram uses color coding: blue for advisory and nomination bodies, red for audit-related bodies, grey for executive and management bodies, and green for specialized committees. Arrows indicate the flow of reports, proposals, and oversight between these entities.