We protect Japanese houses from termites



Asante Incorporated

Company Introduction



Contents



Company Overview	P. 2
Business Contents	P. 4
Strengths	P. 8
Industry	P.13
External Environment	P.16
Termites	P.19
Public Relations	P.24
Results and Growth Strategy	P.29
Dividend	P.33
Stock Information	P.34

Company Overview



Company Name	Asante Incorporated (Securities Code 6073)		
Head Office Location	33-15, Shinjuku 1-Chome, Shinjuku-ku, Tokyo		
Locations	77 locations (Branches: 14, Sales Offices: 63)		
Representative	Makoto Munemasa		
History Overview	May 1970 established		
	Sep. 1973 reformed into a stock company		
	Apr. 2014 Listed on Tokyo Stock Exchange First Section.		
Capital Stock	1.1 billion yen (End of FY3/19)		
Net Sales	14.5 billion yen (FY3/19)		
Number of Employees	1,022 (including contract staff) (End of FY3/19)		
	- 2 - Asante Inc.		

Business Plan



Corporate Philosophy "Protecting people, houses and forests by fostering our own people and technology"

- Protect and convey the Japanese wood culture to the next generation
- Maintain the value and extend the lifetime of wooden housing to meet social needs
- Provide customers with safety and security in life

Raise quality and the diffusion rate of our service



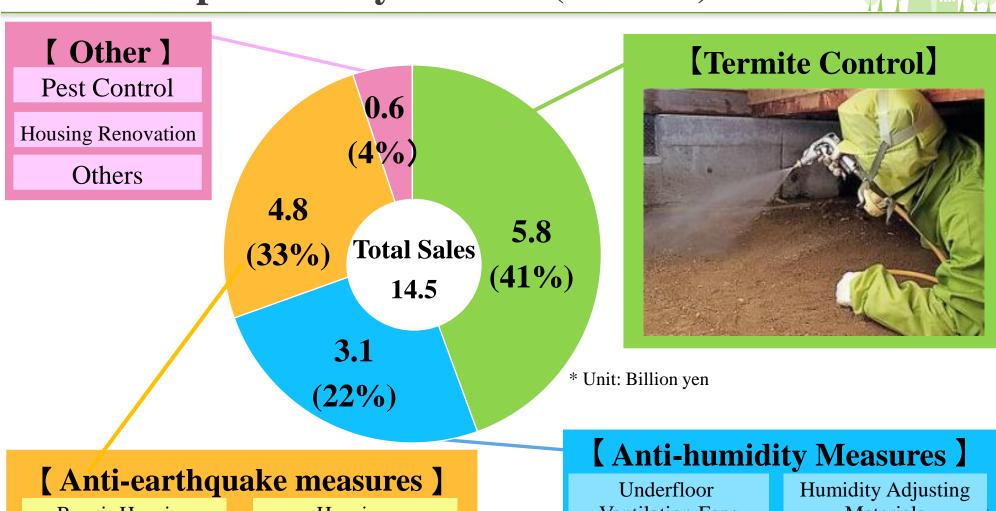
Business Contents



Target	Product (Service)	Details
	Termite Control	Prevention and extermination of termites
Existing wooden	Anti-humidity Measures	Prevention of rot, mold and termites
houses	Anti-earthquake Measures	Prevention of deterioration and repair of the basic concrete Reinforcement for the wood junction
	Maintain Measures	Housing renovation, new building construction, Seismic retrofit
	Maintenance Measures	Construction of photovoltaic power system
Hotels	Pest control	Prevention and extermination of harmful insects (like cockroach, tick, bedbug, bee, etc.)
Offices Restaurants	Anti-harmful Animal Measures	Prevention and extermination of harmful animals (like rat, dove, etc.)
	Sanitary Measures	Sterilization etc. according to sanitation levels of hospitals and other facilities

Sales Composition by Service (FY3/19)





Repair Housing Foundations

Housing Reinforcement **Ventilation Fans**



Materials



Work under the Floor (Inspection and Construction)

Wealth of human resources who can perform high-quality jobs in a severe environment

Training under the floor of model house





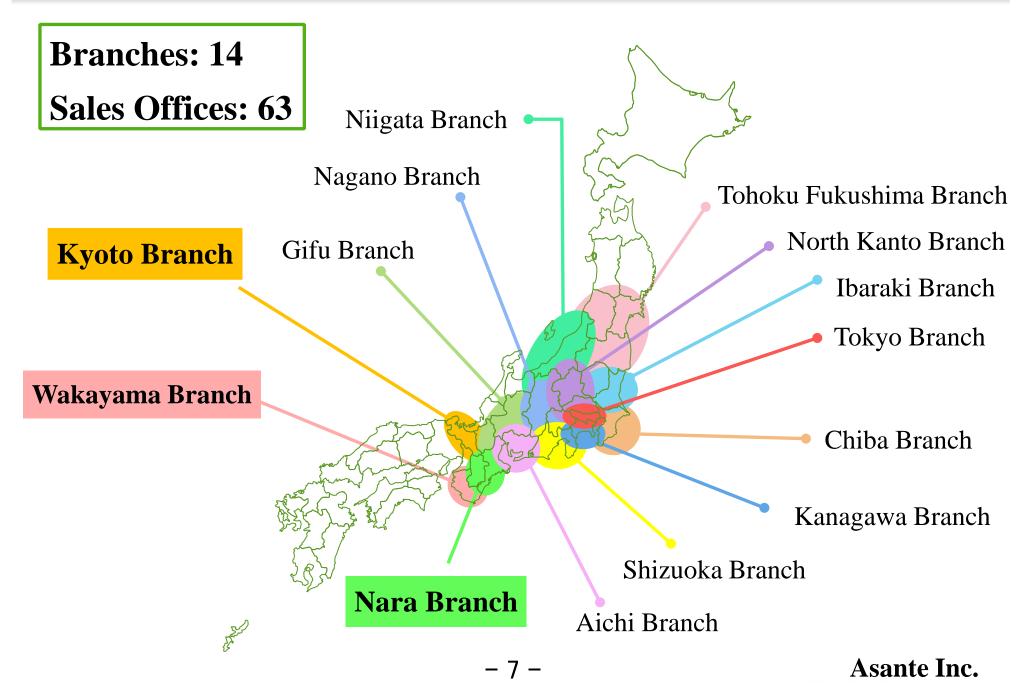
Working under the real floor





Marketing Areas





Strengths 1 (Overall Strength)



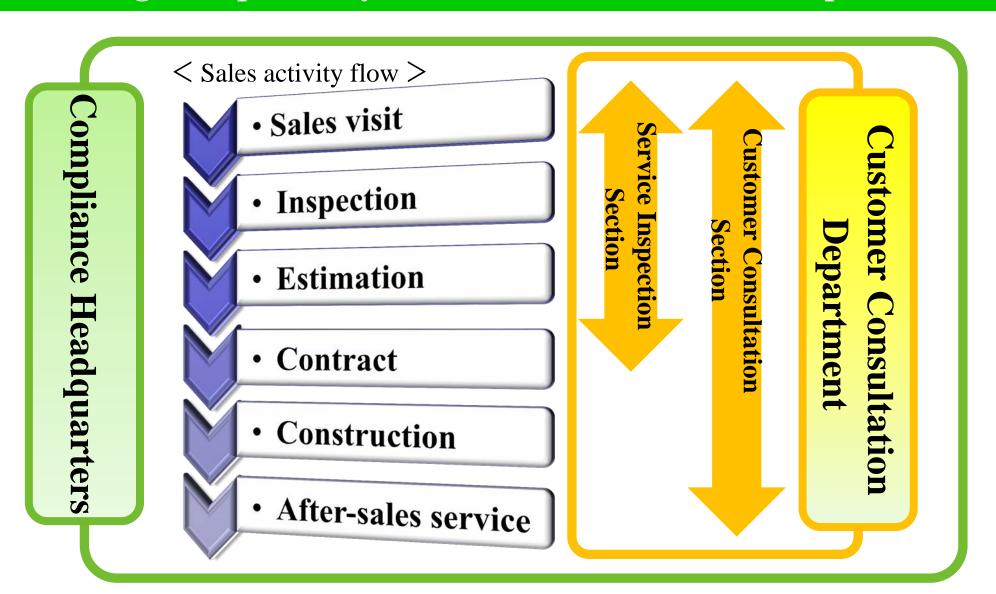
Strengths are related to each business processes

	Sales/Marketing			Profit	
	Direct Sales Contracts	Construction	After Maintenance	Claims Handling	To Maintain
Points of Strengths	High Contract Ratio	Accumulation of know-how	Increase Existing Clients' Sales Acquisition of Recontract	Improved Customer Satisfaction	High Profit Ratio
Thorough Compliance System					
Customers First					
Accumulated Technical Skills					
Enrichment of Educational Systems					
Operating Efficiency					
Sound Finance					

Strengths 2 (Thorough Compliance System)



A thorough compliance system that creates trust and competitiveness



Strengths 3 (Enrichment of Educational Systems)

Allocate a comprehensive training center for north and south business areas

Mikkabi Comprehensive Training Center (Shizuoka)

*Established in 1990, rebuild in Mar. 2015







Inawashiro Comprehensive Training Center

(Fukushima) *Established in 2002



Strengths 4 (Operating Efficiency)



Company listed on the Tokyo Stock Exchange

• Improvement in creditworthiness and awareness

Industry-leader in termite control

• Established superiority of industry leader

Tie-ups with JA through a wide area

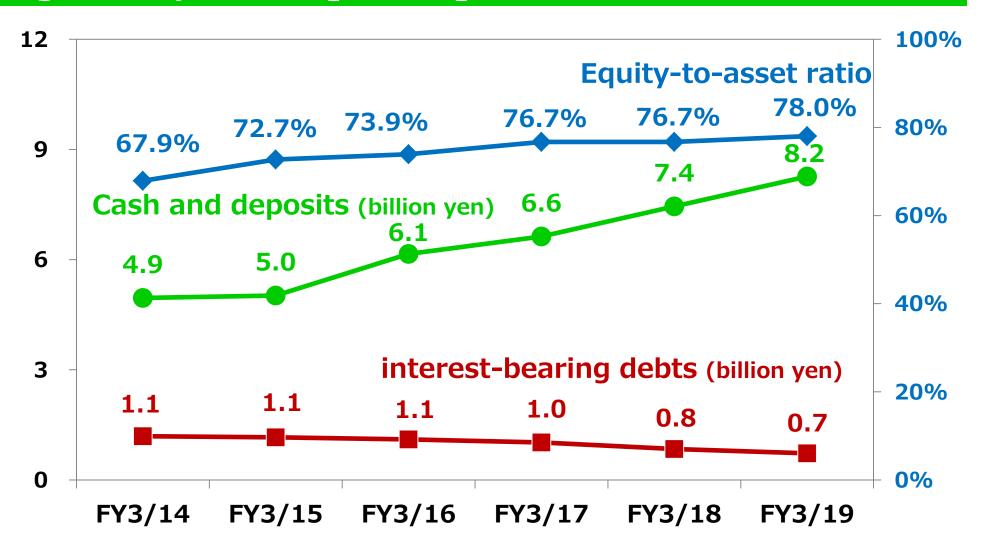
- The Company's own business model
- Community-based business operations



Strengths 5 (Sound Finance)



High Safety and Rapid Response to Investment



Industry 1 (Characteristics)



Termite Control Industry Characteristics

- High composition ratio of small and medium sized enterprises
- Decrease in number of industry workers

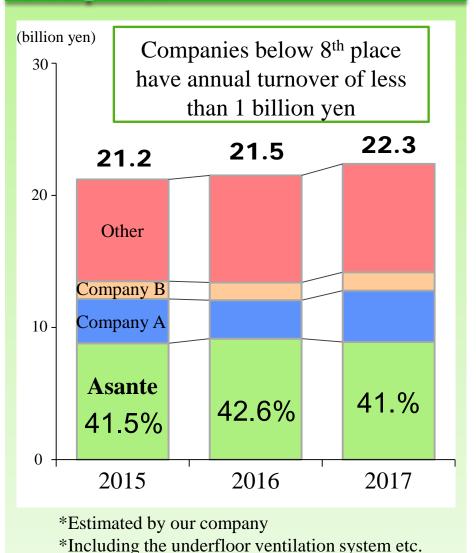
Whole industry 3,000 companies

10 Major Companies

730 member companies of the industrial association

* The Japan Termite Control Association recognize that the total number of companies is 4 times the number of member companies

Total Sales of 10 Major Companies



Industry (Potential Demand of Termite Control for New Customers)

- Number of Wooden Residences 26 million

 (Statistics Bureau, MIC*1, "2013 Statistical Survey on Housing and Land")
- Potential demand Approx. 4.7trillion yen (Termite control for new customers only)
- Probability of termite damage 1 in 3 houses

 (The Japan Termite Control Association)

Extermination
Target

1.6 trillion yen

Prevention
Target

3.1 trillion yen

- Major potential for market to grow
- Effective length of chemicals is 5 years.

2018

Estimate of total industry sales (Forecast)

47.8 billion yen (Termite control only)*2

Estimate by our company of the total sales of top 10 companies in the industry **22.3 billion yen**

(including underfloor ventilation systems)

^{*1} MIC ...Ministry of Internal Affairs and Communications

^{*2} Reference: Yano Research Institute Ltd.

[&]quot;2019 Edition: PCO/TCO/Fumigation Services Market Realities and Mid-term Prospects"

Industry 3 (US Market Scale)

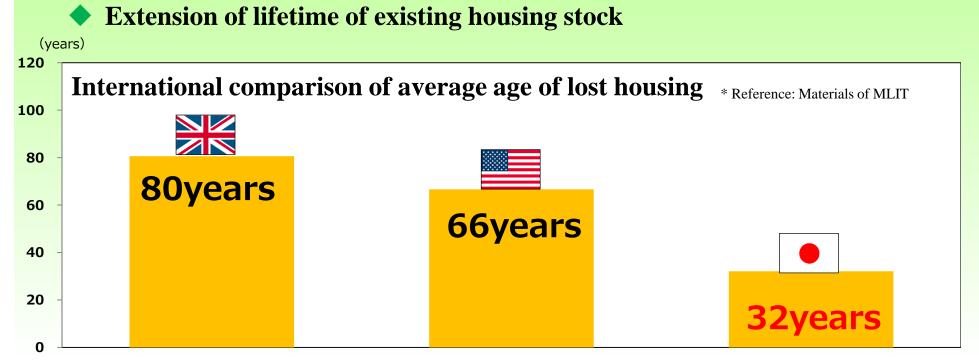


Top 100 PCO Sales Ranking (GIE Media's "PCT Magazine", May 2018 Issue)

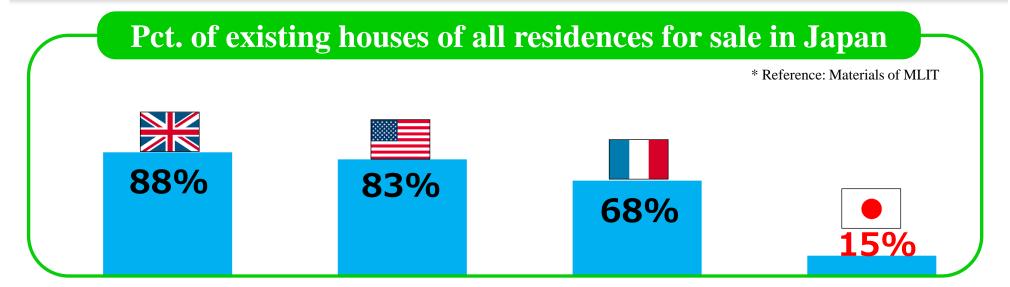
- Total sales of the top 100 companies are approx. \$7 billion (YOY increase of approx. \$0.4 billion)
- Top 4 companies or their affiliated entities are listed on the Stock Exchange
 - 1st Rollins (NY Stock Exchange)
 - 2nd **Terminix International** (The parent company Service Master is listed on NY Stock Exchange)
 - 3rd Rentokil North America (The parent company Rentokil Initial is listed on London Stock Exchange)
 - 4th **Ecolab** (NY Stock Exchange)
- Total TCO sales of the top 100 companies are approx. \$1.5 billion (our company's estimate)

External Environment 1 (Trend of the National Policy)

- The direction of government's efforts to housing (Housing Life Master Plan)
 - Shift to a new housing circulation system
 - Improvement of environment for distribution of existing houses and expansion of renovation market
 - ◆ Reduce burden of housing costs of young and families with children (increase in good quality existing houses)



External Environment 2 (Trend of the National Policy)



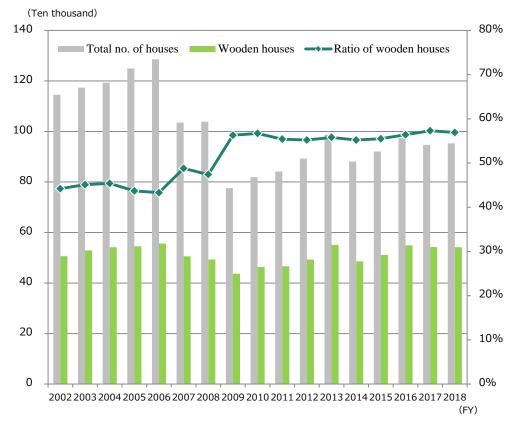
Housing Life Master Plan (Cabinet Decision, Revised in 2016)

(Unit : Trillion yen)	As of 2013	Goal by 2025
Expansion of the renovation market scale	7	12
Expansion of the existing housing market scale	4	8
Total	11	20

External Environment 3 (Trends of Wooden Houses)

Changes in ratio of wooden house for the number of new housing starts

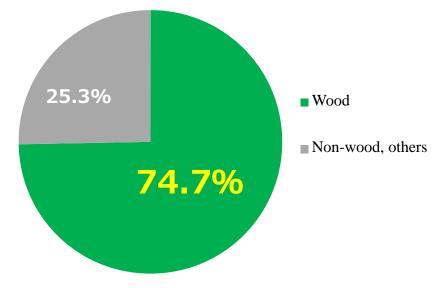
* Reference: Materials of MLIT



Intentions regarding wooden houses

* Reference: "Awareness and intention survey on cyclical use of forest resources" (2015 Japan's Ministry of Agriculture, Forestry and Fisheries

Q: What kind of houses do you want to choose when you build or buy a new house?





Maintain an enormous stock of wooden houses

Termites 1 (Distribution)



- Japan has 24 species, but pests are primarily 4.
- Excluding some part of Hokkaido, they are distributed throughout Japan.

Distribution of Major Termite Types in Japan

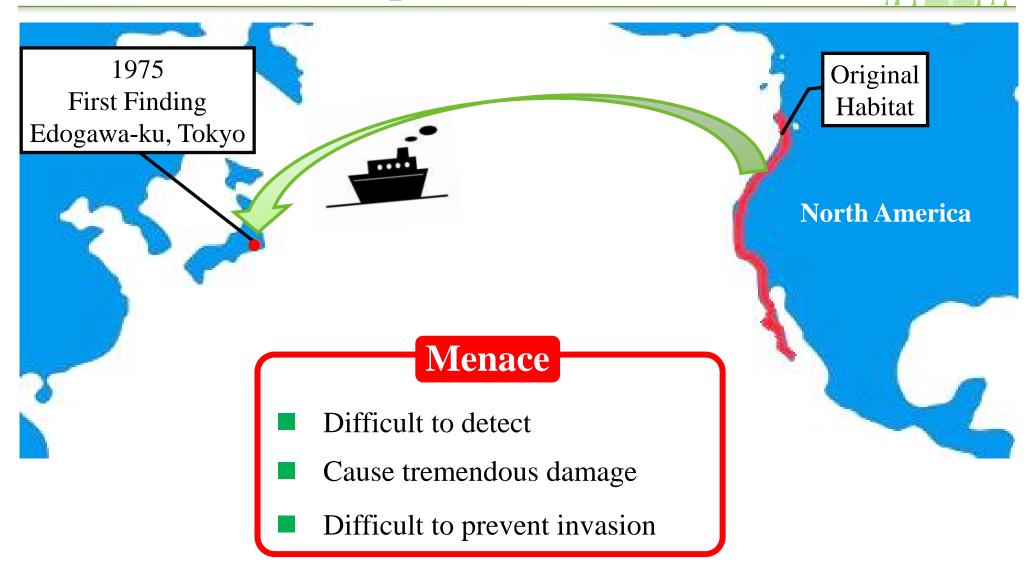
- Japanese subterranean termite area
- Formosan/Japanese subterranean termite mixed area
- Formosan subterranean termite northern limit
- **Dry-wood termite northern limit**
- Spots Western dry-wood termites discovered



Reference: The Japan Termite Control Association,

"Fundamental Knowledge on Termite Control and Rot Prevention" (Jan. 2017)

Termites 2 (Alien Species Western Dry-wood Termite)



Non-destructive inspection by detection dogs is effective

Termites 3 (Inhabiting Form)



Nest of termites

- Japanese Subterranean Termite Several tens of thousand to several hundreds of thousand
- Formosan Subterranean Termite
 Sometimes reach over 1 million



Reference: The Japan Termite Control Association

"Fundamental Knowledge on Termite Control and Rot Prevention" (Jan. 2017)

Swarming Periods

- Japanese Subterranean Termite

 Late April June
- Formosan Subterranean Termite
 June— early July
- Occurs from the south and goes north



Reference: The Japan Termite Control Association

"Fundamental Knowledge on Termite Control and Rot Prevention" (Jan. 2017)

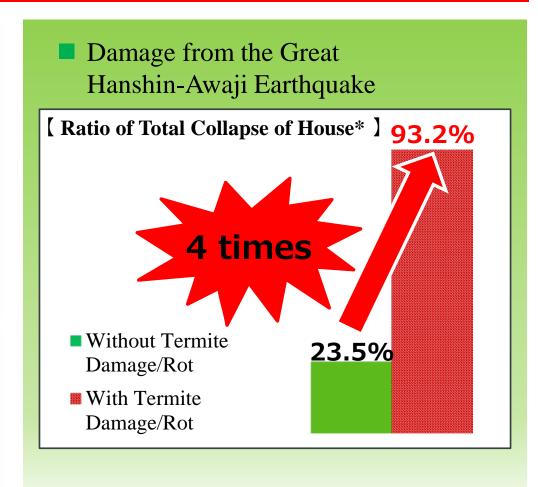
Termites 4 (Risk to Human Life)



Earthquake Building Collapse Risk to Human Life







*Reference: Investigative Committee on Earthquake Damage to Wooden Houses (October 1995) "Report on Study of Disaster Damage of Wooden Houses, etc., in the 1995 Great Hanshin-Awaji Earthquake"

Termites 5 (Damage to Cultural Heritages)



We want to accomplish responsibility to pass onto next generation

- <u>Katsura Imperial Villa</u> <u>Unprecedented major repair (1976)</u>

 Termite damage with sinking its floors, and it was required major repairs in the Showa era.
- Statues of Ni-ō guardian dieties at Todai-ji Great South Gate Major repair (1988)

Termite damage in bases of two wooden statues of Ni-ō guardian dieties, the largest in the world.

- **Kiyomizu Temple** Termites damage the "stage"

 Termite damage and rot in pillars supporting "Kiyomizu stage" led to support joints becoming necessary.
- East tower of Yakushiji Temple Termite damage led to reinforcement with Japanese cypress components
 Termite damage reached 2.7 m of the lowest part of central pillar in spire and formed a

hollow.

Public Relations 1 (Detection Dog Team "Kunkuns" 1)

Addition of two new dogs this spring to Kun Kun's ®



Public Relations 2 (Detection Dog Team "Kunkuns" 2)

Activity Results of "Kunkuns"



Training with the handler



Inspection at hotel or house



Inspection in remote island





Participation in events

Public Relations 3



Project on Shinto Shrines and Buddhist Temples

- Pass our cultural heritage to the next generation
- Draw attention to the importance of termite control



Tsuruga Kehi Shrine



Development of Termite Control Robots

- Support project of METI*
- Application to business of the robot technology (RT)



The Latest Model "Mirubo IV"



Demonstration in Shitennoji (2008)

*METI...Ministry of Economy, Trade and Industry

Public Relations 4



Public Seminar

Initiatives since 2012

- Aim to raise the public's awareness of our industry by using mass media
- Initiatives as the industry leader

April 18, 2019

6th Termite public seminar



Lecturer: Wakako Ohmura Forestry and Forest Products Research Institute, Department of Wood Improvement, Director of Department of Wood Improvement

Demonstration of new termite detection dog



Termite Warning

Initiatives since 2007

- Announce termite forecasts, alerts and warnings based on its own database
- For this fiscal year, it disclosed on April 19, 2019



Termite Warning

Advertising and Sales Promotion



Sponsorship

 Signed a sponsorship deal with Kawasaki Frontale
 (Meiji Yasuda Life Insurance J1 League)









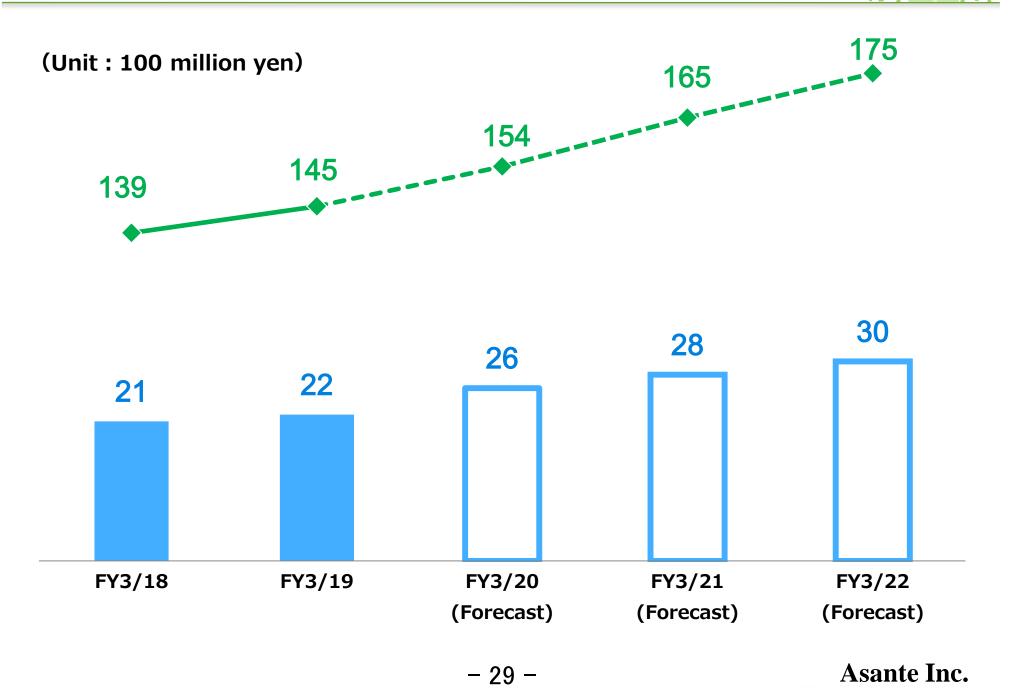
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TV commercial Leaflets & web advertisements





Mid-term Profit and Loss Plan (Rolling System)



Growth Strategy 1

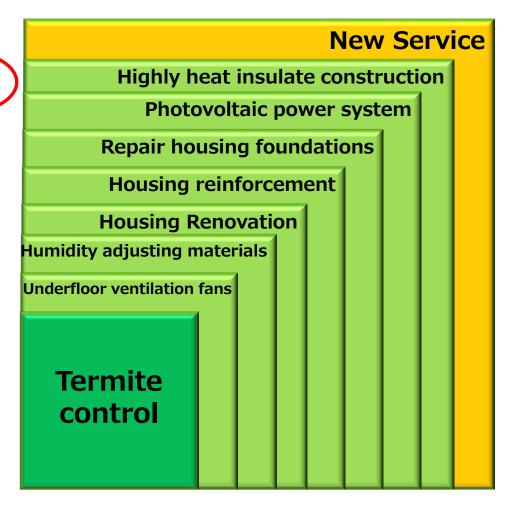


Change of Net Sales by Service



Expansion of the Field of Service

■ Lineup of house maintenance services

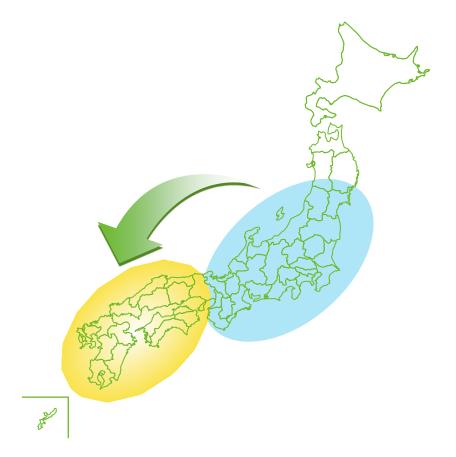


Growth Strategy 2



Expansion of marketing areas

- Expand in to the west of Kansai
- Develop areas in tie-ups with JA



Cultivation of existing areas

- There is still room for development
- Rise in profit margin due to improvement in operating efficiency

Pct. of tie-ups with JA within the existing areas



Growth Strategy 3



Sustainable growth with termite control-related services at the core



[Basis for growth]

- Huge potential demand
- Spur to national policy
- High-quality services
- High profit margins
- Superiority of industry leader

[Issues to be approached]

- **◆Expand areas** across the country
- Securing and fostering of excellent human resources
- Maintenance and improvement of competitive advantage
- Enhancement of productivity

[Target vision]

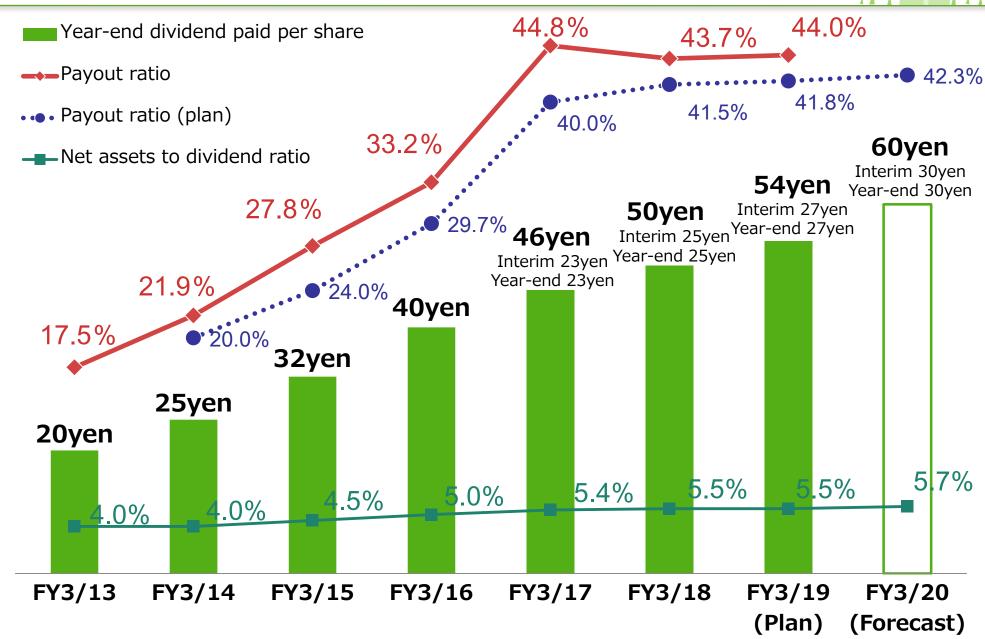
Realize a sustainable and stable growth



To a house maintenance industry-leading company

Planned Dividend and Forecasts





Stock Information (Special Benefit for Shareholders / Dividend yield)

Special Benefit for Shareholders

- Eligible shareholders: For shareholders with 1 or more share unit(s) at the end of March or September
- Special Benefit : Gift of a 1,000 yen Mitsubishi UFJ NICOS gift card
- Delivery Period : Planned to be sent in June and December of every year

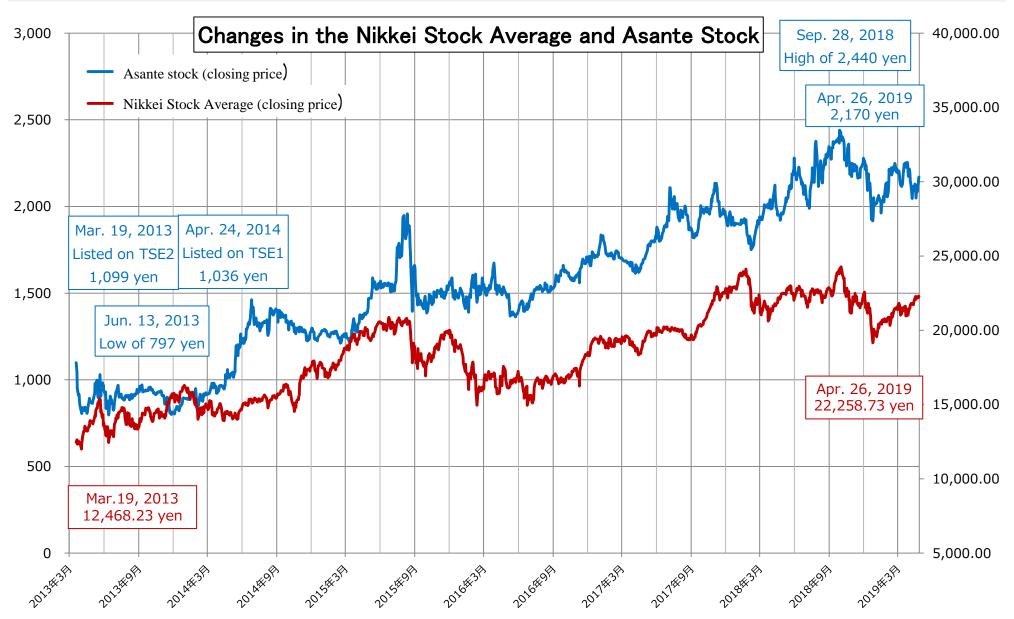
Dividend yield

Stock price (closing price as of April 26, 2019)	2,170 yen
Trading unit	100 shares
Annual dividend (forecast) (Interim: 30 yen, year-end: 30 yen)	60 yen
Annual dividend yield (forecast)	2.8 %
Special Benefit for Shareholders (1,000 yen gift card/ twice a year)	2,000 yen
[Ref.] Annual dividend yield of	3.7 %

^{*}when holding one trading unit for one year

Changes in Stock Prices





Notes on Future Forecasts

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