

To our shareholders:

Takashige Negishi, Representative President
1-19, Higashi Shimbashi 1-chome, Minato-ku, Tokyo
Yakult Honsha Co., Ltd.

Notice of 65th Ordinary General Meeting of Shareholders

Dear Shareholders,

We are pleased to inform you that the 65th Ordinary General Meeting of Shareholders is scheduled as set forth below. We would greatly appreciate your attendance at the meeting.

If you are unable to attend the meeting on the scheduled day, you may exercise your vote using the voting form or over the Internet. Please exercise your voting right according to the directions provided.

Details

- 1. Date/time** June 21, 2017 (Wednesday) at 10:00 am
2. Venue “Hiten Main Banquet Hall” at Grand Prince Hotel New Takanawa
13-1, Takanawa 3-chome, Minato-ku, Tokyo

3. Purposes of the shareholders’ meeting

Matters to be reported:

1. Presentation of the business report, the consolidated financial statements and the audit results of the consolidated financial statements by an accounting auditor and the Board of Auditors for the 65th fiscal year (from April 1, 2016 to March 31, 2017)
2. Presentation of the financial statements for the 65th fiscal year (from April 1, 2016 to March 31, 2017)

Matters to be resolved:

Proposal 1 Appointment of 15 directors

Proposal 2 Matters concerning special award to retiring representative director

4. Decisions regarding the convocation

- (1) When a shareholder exercises voting rights using the voting form, if the approval or disapproval for the proposal is not specified, it will be handled as an indication of approval.
- (2) If a shareholder who has exercised his or her vote over the Internet also returns the voting form, the vote performed over the Internet will be considered as the shareholder's voting intention.
- (3) In case the vote is cast more than once over the Internet, the final vote will be considered as the shareholder's intention.
- (4) **Please make sure that the voting form is returned by 5 p.m., June 20, 2017.**
- (5) **Voting over the Internet should be completed by 5 p.m., June 20, 2017.**
- (6) If a shareholder is unable to attend the shareholders' meeting, he or she may send a person with voting rights as a proxy. The person, however, should submit a written statement proving the appointment of the person as proxy.

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- © If it becomes necessary for the Company to modify the items included in the reference materials or accompanying documents used for the shareholders' meeting, the Company will notify such changes through its website (<http://www.yakult.co.jp>).

## Reference for General Meeting of Shareholders

### Proposal 1: Appointment of 15 directors

The tenure of all the directors (15 directors) will expire at the close of the upcoming general shareholders' meeting and therefore we would like to propose the appointment of 15 directors.

The details of the candidate for the post of directors are as stated below.

| No | Name                | The title of directors and their responsibilities within the Group at present |                 |                     |
|----|---------------------|-------------------------------------------------------------------------------|-----------------|---------------------|
| 1  | Takashige Negishi   | Representative President, COO, President & Executive Officer                  | Reappointment   |                     |
| 2  | Yoshihiro Kawabata  | Director, Deputy-president & Executive Officer                                | Reappointment   |                     |
| 3  | Hiroshi Narita      | Director, Senior Managing Executive Officer                                   | Reappointment   |                     |
| 4  | Hiroshi Wakabayashi | Director, Senior Managing Executive Officer                                   | Reappointment   |                     |
| 5  | Fumiyasu Ishikawa   | Director, Senior Managing Executive Officer                                   | Reappointment   |                     |
| 6  | Masaki Tanaka       | Director, Managing Executive Officer                                          | Reappointment   |                     |
| 7  | Masanori Ito        | Director, Managing Executive Officer                                          | Reappointment   |                     |
| 8  | Richard Hall        | Director, Executive Officer                                                   | Reappointment   |                     |
| 9  | Ryuji Yasuda        | Director                                                                      | Reappointment   | Outside Independent |
| 10 | Masayuki Fukuoka    | Director                                                                      | Reappointment   | Outside Independent |
| 11 | Bertrand Austruy    | Director                                                                      | Reappointment   | Outside             |
| 12 | Filip Kegels        | Director                                                                      | Reappointment   | Outside             |
| 13 | Norihito Maeda      | Director                                                                      | Reappointment   |                     |
| 14 | Akifumi Doi         | Managing Executive Officer                                                    | Newly-appointed |                     |
| 15 | Tetsuya Hayashida   | Managing Executive Officer                                                    | Newly-appointed |                     |

| No | Name<br>(Date of Birth)                                                                                                                                | Personal History, The title of directors and their responsibilities within the Group, and Outside Positions as Representative                                                                                                                                                                                                                                                                                            | No. of Company Shares Owned |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 1  | Takashige Negishi<br>(Dec. 2, 1948)<br><div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto;">Reappointment</div>   | Apr. 1971 Joined Yakult Honsha<br>Jun. 2005 Director<br>Jun. 2008 Managing Director<br>Jun. 2009 Senior Managing Director<br>Jun. 2011 Representative President, COO, President & Executive Officer (to date)                                                                                                                                                                                                            | 15,300                      |
| 2  | Yoshihiro Kawabata<br>(Jan. 5, 1949)<br><div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto;">Reappointment</div>  | Apr. 1971 Joined Yakult Honsha<br>Jun. 2003 Director<br>Jun. 2007 Managing Director<br>Jun. 2009 Senior Managing Director<br>Jun. 2011 Director, Deputy-president & Executive Officer (to date)<br><br>Outside Positions as Representative<br>President of Hong Kong Yakult Co., Ltd.<br>President of Yakult China Co., Ltd.<br>President of Guangzhou Yakult Co., Ltd.<br>Representative Chairman of Yakult Europe B.V. | 13,700                      |
| 3  | Hiroshi Narita<br>(Oct. 8, 1951)<br><div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto;">Reappointment</div>      | Apr. 1974 Joined Yakult Honsha<br>Jun. 2007 Director<br>Jun. 2010 Managing Director<br>Jun. 2011 Managing Executive Officer<br>Jun. 2012 Director, Managing Executive Officer<br>Jun. 2015 Director, Senior Managing Executive Officer (to date)<br><br>Outside Positions as Representative<br>Representative Director of Yakult UK Ltd.                                                                                 | 9,400                       |
| 4  | Hiroshi Wakabayashi<br>(Apr. 4, 1952)<br><div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto;">Reappointment</div> | Apr. 1977 Joined Yakult Honsha<br>Jun. 2009 Director<br>Jun. 2011 Executive Officer<br>Jun. 2012 Managing Executive Officer<br>Jun. 2015 Director, Managing Executive Officer<br>Jun. 2016 Director, Senior Managing Executive Officer (to date)                                                                                                                                                                         | 6,500                       |
| 5  | Fumiyasu Ishikawa<br>(July 7, 1952)<br><div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto;">Reappointment</div>   | Jun. 1984 Joined Yakult Honsha<br>Jun. 2009 Director<br>Jun. 2011 Executive Officer<br>Jun. 2013 Managing Executive Officer<br>Jun. 2015 Director, Managing Executive Officer<br>Jun. 2016 Director, Senior Managing Executive Officer (to date)                                                                                                                                                                         | 10,300                      |
| 6  | Masaki Tanaka<br>(Sep. 1, 1953)<br><div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto;">Reappointment</div>       | Apr. 1977 Joined Yakult Honsha<br>Jun. 2009 Director<br>Jun. 2011 Executive Officer<br>Jun. 2013 Managing Executive Officer<br>Jun. 2016 Director, Managing Executive Officer (to date)                                                                                                                                                                                                                                  | 5,000                       |
| 7  | Masanori Ito<br>(Mar. 10, 1954)<br><div style="border: 1px solid black; padding: 2px; width: fit-content; margin: 5px auto;">Reappointment</div>       | Jun. 2000 Joined Yakult Honsha<br>Jun. 2010 Director<br>Jun. 2011 Executive Officer<br>Jun. 2013 Managing Executive Officer<br>Jun. 2014 Director, Managing Executive Officer (to date)                                                                                                                                                                                                                                  | 6,500                       |

| No | Name<br>(Date of Birth)                                                                                                                                                                                                                                                                                                  | Personal History, The title of directors and their responsibilities within the Group, and Outside Positions as Representative                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | No. of Company Shares Owned |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 8  | Richard Hall<br>(Sep. 10, 1967)<br><br><div style="border: 1px solid black; padding: 2px; width: fit-content;">Reappointment</div>                                                                                                                                                                                       | Jul. 1993 Joined Danone International Brands Japan Co., Ltd. (present Danone Waters of Japan Co., Ltd.)<br>Jan. 2001 President of Danone Waters of Japan Co., Ltd<br>Nov. 2002 Director of KIRIN MC DANONE WATERS Co., Ltd.<br>Oct. 2006 Representative of Group Danone (present Danone), Yakult-Danone Liaison Office (to date)<br>Jun. 2009 Director<br>Sep. 2011 Representative Director of Danone Waters of Japan Co., Ltd.<br>Jun. 2012 Director, Executive Officer (to date)<br>Feb. 2013 Director of Danone Waters of Japan Co., Ltd.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | —                           |
| 9  | Ryuji Yasuda<br>(Apr. 28, 1946)<br><br><div style="border: 1px solid black; padding: 2px; width: fit-content;">Reappointment</div><br><div style="border: 1px solid black; padding: 2px; width: fit-content;">Outside</div><br><div style="border: 1px solid black; padding: 2px; width: fit-content;">Independent</div> | Jul. 1976 Joined Morgan Guaranty Trust Company of New York (present JPMorgan Chase & Co.)<br>Jun. 1991 Director, McKinsey & Company<br>Jul. 1996 Asia Representative, A.T. Kearny, Inc.<br>Jun. 2003 Representative Chairman, J Will Partners Co., Ltd.<br>Outside Director, Daiwa Securities Group Inc.<br>Apr. 2004 Professor, International Business Strategy, Graduate School of International Corporate Strategy, Hitotsubashi University<br>Apr. 2007 Outside Director, Fukuoka Financial Group, Inc.<br>Jun. 2007 Outside Director, Sony Corp.<br>Jun. 2009 Director (to date)<br>Apr. 2010 Specially approved visiting Professor, International Business Strategy, Graduate School of International Corporate Strategy, Hitotsubashi University (to date)<br>Jun. 2011 Outside Audit & Supervisory Board Member, the Asahi Shinbun Company (to date)<br>Jun.2013 Outside Director, Orix Corp. (to date)<br>Jun.2015 Outside Director, Benesse Holdings,Inc. (to date)<br><br>Outside Positions as Representative<br>Specially approved visiting Professor, International Business Strategy, Graduate School of International Corporate Strategy, Hitotsubashi University<br>Outside Director, Orix Corp.<br>Outside Director, Benesse Holdings,Inc.<br>Outside Audit & Supervisory Board Member, the Asahi Shinbun Company | —                           |

| No | Name<br>(Date of Birth)                                                                   | Personal History, The title of directors and their responsibilities within the Group, and Outside Positions as Representative                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | No. of Company Shares Owned |
|----|-------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 10 | Masayuki Fukuoka<br>(Sep. 9, 1945)<br><br>Reappointment<br><br>Outside<br><br>Independent | <p>Apr. 1973 Part-time lecturer of Meiji Gakuin University Faculty of Law</p> <p>Apr. 1980 Assistant Professor of Komazawa University Faculty of Law</p> <p>Apr. 1992 Professor of Hakuoh University Faculty of Law</p> <p>Oct. 1997 Visiting Professor of Gifu Shotoku Gakuen University (to date)</p> <p>Sep. 2002 Visiting Professor of Ritsumeikan University</p> <p>Apr. 2011 Specially approved visiting Professor of Tohoku Fukushi University (to date)</p> <p>Jun. 2011 Director (to date)</p> <p>Apr. 2016 Honorary Professor, Hakuoh University (to date)</p> <p>Jun. 2016 Visiting Professor of Kenritsu Hiroshima University (to date)</p> <p>Outside Positions as Representative<br/>Honorary Professor, Hakuoh University,<br/>Specially approved visiting Professor of Tohoku Fukushi University,<br/>Assist (Japan) Secretary General</p> | 700                         |
| 11 | Bertrand Austruy<br>(Sep.15, 1973)<br><br>Reappointment<br><br>Outside                    | <p>Jan. 1998 Joined Tessler &amp; Associates(Law firm)</p> <p>Jan. 2001 Danone France, Head of the Legal Department</p> <p>Sep. 2003 Danone Asia-Pacific, General Counsel, Asia-Pacific</p> <p>Jan. 2008 Groupe Danone S.A. (present Danone S.A.), General Counsel - International Operations &amp; Partnerships</p> <p>May 2010 Danone S.A.,Group General Counsel</p> <p>Jun. 2011 Director (to date)</p> <p>Jan. 2014 Danone S.A., Group General Counsel and VP Product Compliance</p> <p>Jan. 2015 Danone S.A., General Secretary and member of Executive Committee</p> <p>Mar.2017 Danone S.A., Executive Vice President, Human Resources and General Secretary (to date)</p> <p>Outside Positions as Representative<br/>Danone S.A., Executive Vice President,<br/>Human Resources and General Secretary</p>                                          | —                           |

| No | Name<br>(Date of Birth)                                              | Personal History, The title of directors and their responsibilities within the Group, and Outside Positions as Representative                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | No. of Company Shares Owned |
|----|----------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 12 | Filip Kegels<br>(April 22, 1964)<br><br>Reappointment<br><br>Outside | <p>Jun. 1987 Joined Danone France</p> <p>Dec. 2010 CEO, Danone Unimilk CIS</p> <p>July 2012 GM, Danone Eastern, Central and Northern Europe</p> <p>Jan. 2014 Vice-president, Danone Africa, Middle East and Asia Pacific</p> <p>Sep. 2015 Vice-president, Danone Asia-Pacific, India and Middle East and Non-executive Chairman Danone China and Japan</p> <p>Apr. 2016 Director, China Mengniu Dairy Co., Ltd. (to date)</p> <p>Jun. 2016 Director (to date)</p> <p>Mar.2017 Danone S.A., Regional Vice President Dairy, Asia Pacific and Middle East, and Greater China (to date)</p> <p>Outside Positions as Representative<br/>Danone S.A., Regional Vice President Dairy, Asia Pacific and Middle East, and Greater China<br/>Director, China Mengniu Dairy Co., Ltd.</p> | —                           |
| 13 | Norihito Maeda<br>(July. 24, 1962)<br><br>Reappointment              | <p>Dec.1993 Joined Yakult Kita-keihin Sales Co., Ltd. (present Yakult Kanagawa-ken Tobu Sales Co., Ltd.)</p> <p>Jun. 1995 Director of Yakult Kita-keihin Sales Co., Ltd.</p> <p>Apr. 1998 President of Yakult Kita-keihin Sales Co., Ltd.</p> <p>May. 1999 Joined Yakult Nagaoka Sales Co., Ltd. (present Yakult Niigata Chuo Sales Co., Ltd.)</p> <p>Nov. 2000 President of Yakult Nagaoka Sales Co., Ltd.</p> <p>May. 2006 Chairman of Yakult Nagaoka Sales Co., Ltd.</p> <p>Apr. 2011 President of Yakult Kanagawa-ken Tobu Sales Co., Ltd. (to date)</p> <p>Jun. 2015 Director (to date)</p> <p>Outside Positions as Representative<br/>President of Yakult Kanagawa-ken Tobu Sales Co., Ltd.</p>                                                                          | 7,300                       |

| No | Name<br>(Date of Birth)                                     | Personal History, The title of directors and their responsibilities within the Group, and Outside Positions as Representative                                                                                                                                                                                                                                        | No. of Company Shares Owned |
|----|-------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 14 | Akifumi Doi<br>(Nov. 3, 1953)<br><br>Newly-appointed        | Apr. 1978 Joined Yakult Honsha<br>Apr. 2006 General Manager of Production Control Department<br>Apr. 2008 Plant manager of Kyoto Plant<br>Jun. 2011 Executive Officer<br>Jun. 2015 Managing Executive Officer(to date)                                                                                                                                               | 7,000                       |
| 15 | Tetsuya Hayashida<br>(Jun. 21, 1955)<br><br>Newly-appointed | Apr. 1978 Joined Yakult Honsha<br>Apr. 2006 Assistant General Manager of Chu-Shikoku Branch(present West Japan Branch) and President, then Yakult Hofu Sales Co., Ltd. (present Yakult Yamaguchi Sales Co., Ltd.)<br>Jun. 2007 Manager of Tokyo Branch (present Metropolitan Branch)<br>Jun. 2011 Executive Officer<br>Jun. 2015 Managing Executive Officer(to date) | 5,500                       |

(Notes) 1. Four Candidates No.9 Mr. Ryuji Yasuda, No.10 Mr. Masayuki Fukuoka, No.11 Mr. Bertrand Austruy and No.12 Mr. Filip Kegels are candidates for outside directors.

2. The proposal of Candidate No.9 Mr. Ryuji Yasuda as a candidate for outside director is based on the expertise in business strategy he has accumulated over the years in wide-ranging positions including those of university professor, consultant and business manager and the assessment that he can offer pertinent advice regarding the overall management of the Company which would further strengthen and enrich its management structure.
3. The proposal of Candidate No.10 Mr. Masayuki Fukuoka as a candidate for outside director is based on the assessment that his expertise and experience as a university professor of political science studies would enable him to offer objective views to the Company's management and subsequently lead to further reinforcement and enhancement of the management structure. While he has no experience of direct involvement in management of a company except to be an outside officer, the Company believes that he would be able to perform the duty as outside director appropriately for the above reason.
4. The proposal of Candidate No.11 Mr. Bertrand Austruy and No.12 Mr. Filip Kegels as candidates for outside director is based on the high rating of their abundant overseas management experience and the assessment that they can offer pertinent advice from a broad perspective regarding overall management when going forward with future business development which would lead to further strengthening of the management structure.
5. Candidate No.9 Mr. Ryuji Yasuda, No.10 Mr. Masayuki Fukuoka, No.11 Mr. Bertrand Austruy and No.12 Mr. Filip Kegels are currently serving as the Company's outside directors



and their respective terms of office as of the end of this Shareholders' Meeting are 8 years for Candidate No.9 Mr. Ryuji Yasuda, 6 years for Candidate No.10 Mr. Masayuki Fukuoka, 6 years for Candidate No.11 Mr. Bertrand Austruy and 1 year for Candidate No.12 Mr. Filip Kegels.

6. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has concluded agreements with each director (excluding executive director ,etc. ) to limit the liability for damages under Article 423, Paragraph 1 of the law. In the event the proposal of Candidate No.9 Mr. Ryuji Yasuda, No.10 Mr. Masayuki Fukuoka, No.11 Mr. Bertrand Austruy, No.12 Mr. Filip Kegels and No.13 Mr. Norihito Maeda as director position is approved, the Company intends to conclude these agreements with five candidates to limit the liability for damages again.

The overview of the contents of the Contract for Limitation of Liability is as follows:

- If a director (excluding executive director ,etc. ), by neglecting his duty, causes damage to the Company, the each director (excluding executive director ,etc. ) shall be liable to pay damages up to the minimum liability amount in accordance with Paragraph 1, Article 425 of the Companies Act, as long as the director had carried out his duty in good faith and there was no gross negligence on the part of the director.

7. Companies that have relationships with the Company (excluding 100% subsidiaries) and at which candidates for the position of director serve in representative positions are as follows:

- Candidate No.2 Mr. Yoshihiro Kawabata is a representative of Hong Kong Yakult Co., Ltd, and Guangzhou Yakult Co., Ltd which engages in transactions for production materials with the Company on an equal basis with other overseas business offices.
- Candidates No.13 Mr. Norihito Maeda is President of Yakult Kanagawa-ken Tobu Sales Co., Ltd., which engage in merchandise sales transactions with the Company on an equal basis with other sales companies.

8. Candidate No.8 Mr. Richard Hall, No.11 Mr. Bertrand Austruy and No.12 Mr. Filip Kegels serve as directors of Danone and of several Danone subsidiaries, including companies that compete with Yakult Honsha.

9. Candidates No.9 Mr. Ryuji Yasuda and No.10 Mr. Masayuki Fukuoka are candidates of independent director that is set by Tokyo Stock Exchange.

10. The Number of Company Shares Owned by the candidates for directors include the shares they hold under shareholding plans.

**Proposal 2: Matters concerning special award to retiring representative director**

Upon the conclusion of this general meeting, Mr. Sumiya Hori, Chairman and Representative Director, Chief Executive Officer will retire as Director. Mr. Sumiya Hori has served as a Director for 34 years, since he was first appointed in April, 1983. In particular, during his term of office as Representative Director for the 22 years commencing from June, 1995, he has committed himself to managing the Yakult Group and built the current operating bases of the Yakult Group.

Since being appointed as Representative Director in 1995, Mr. Sumiya Hori has been committed to building and expanding the operating bases of the Yakult Group by promoting modernization of sales companies, reorganizing production with a focus on improving safety and security through reorganization of domestic dairy product plants and bottling companies, completing construction of the new Central Institute, a world-leading research and development facility, and proactively entering overseas markets, thereby achieving sales of 38 million bottles of dairy products in 38 countries and regions around the world per day.

In light of Mr. Sumiya Hori's significant contributions to Yakult Honsha and the Yakult Group as explained above, we would like to grant to him a special award of 251 million yen to reward the contributions made during his term of office as Representative Director.

Please leave when and how to grant this special award to the discretion of the Board of Directors.

A career history of Mr. Sumiya Hori is set forth below:

| Name        | Career history                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sumiya Hori | April 1960: Joined Yakult Honsha Co., Ltd.<br>April 1983: Appointed as Director<br>June 1989: Appointed as Managing Director<br>June 1990: Appointed as Senior Managing Director<br>June 1993: Appointed as Deputy President and Director<br>June 1995: Appointed as Deputy President and Representative Director<br>June 1996: Appointed as President and Representative Director<br>June 2011: Appointed as Chairman and Representative Director, Chief Executive Officer, Chairman and Executive Officer (current position) |

End